

Award Fee Determination Scorecard

Contractor: Centerra-Savannah River Site
Contract: Protective Force Security Services
Contract Number: DE-AC30-10CC60025
Award Period: October 1, 2018 – March 31, 2019
Basis of Evaluation: Award Fee Plan

The contractor is required to provide, operate and maintain an armed and uniformed Protective Force (PF) for the physical protection of United States Department of Energy (DOE) security interests and other such related duties at the Savannah River Site (SRS).

The objective of the award fee provisions of the contract is to afford the Contractor an opportunity to earn fee commensurate with the achievement of optimum contract performance. Performance of this contract is evaluated according to PF operations and training, management and support functions, environment, safety, health, quality assurance and cost control. The DOE uses the adjectival rating and associated descriptions, as well as award-fee earned percentages in accordance with Federal Acquisition Regulations.

Total Award Fee Available:

For year ten of this contract, the total award fee available is \$6,525,937.00. This was divided evenly between two performance evaluation periods. The AF available for October 2018 to March 2019 was \$3,262,968.50.

Period: October 2018 - March 2019

Award Fee Available: \$3,262,968.50
Award Fee Earned: \$3,135,712.73
Percentage Earned: 96.10%

Period: April 2019 - September 2019

Award Fee Available: \$3,262,968.50
Award Fee Earned: N/A
Percentage Earned: N/A

Award Fee Area Adjectival Ratings: Excellent

Protective Force Operations and Training (45% of total available)

The Contractor shall provide a well-trained, highly motivated PF capable of reliably executing routine and emergency duties in accordance with DOE directives and site-specific requirements to ensure the overall security and safety of the SRS.

Period	Percentage earned this period
October 2018 – March 2019	97.00

During this performance rating period, Centerra-SRS demonstrated the effective and competent execution of the SRS security mission at the site perimeter barricades, law enforcement operations, and at the sensitive national security facilities in the protection of Special Nuclear Materials (SNM) including the following noteworthy achievements:

The Centerra-SRS PF personnel protecting SRS Category I assets at K-Area, H-Area/Tritium, L-Area, and the Savannah River National Laboratory continued to execute their duties in an exceptional manner. The PF personnel assigned to the SRS critical facilities demonstrated effective and efficient protection strategies and adhered to the approved Security Plans and Post Orders to ensure protection of Special Nuclear Material, as well as supporting site operations and missions daily. PF personnel at these critical facilities work seamlessly with operations personnel on coordinating, reviewing and implementing Modified Security Plans in support of operations changes and projects.

Centerra-SRS supported a Limited Notice Performance Test Inspection by the DOE-HQ Office of Enterprise Assessment (EA). The Performance Testing and Assessment Department Test Controllers and Evaluators, acting as Trusted Agents in conjunction with DOE-SR and the SRNS Vulnerability Assessment Department, developed, planned, coordinated and conducted various performance tests integrated with facility operations, as well as range operations and firearms qualifications testing. There were no findings or deficiencies issued to Centerra-SRS, and the EA Inspection Team was highly complementary of the development, planning, and conduct of the exercises, range operations and tactical firearms proficiency demonstrated by the PF.

The Centerra-SRS Law Enforcement (LE) officers conducted effective traffic enforcement and accident investigations, responded to over 2,400 calls for service, and issued just over 1,100 traffic citations and/or warning tickets. The Centerra-SRS LE responses and investigations resulted in 19 arrests, including a successful investigation into a theft of government property report that resulted in recovery of items valued at over \$20,000.00. They investigated illegal drug violations that resulted in the arrest of three site employees. The LE Canine Section hosted the United States Police Canine Association Region II trials. All Centerra-SRS canine teams successfully obtained their certifications in either explosive and/or narcotics detection.

The Centerra-SRS Training Division submitted the Fiscal Year 2019 Annual Training Plan and Training Needs Analysis to the DOE-SR for review and approval. The Training Division successfully trained, qualified, and graduated 33 students from the Basic Security Police Officer Training (BSPOT) Class and recruited and hired 20 qualified individuals for a BSPOT Class which began training in March 2019. The Training Division also conducted the Basic Tactical Entry Course for Special Response Team members. This training included training on specialized equipment such as cutting torch, breaching shotgun, rams etc., along with team tactical movement and exercises. The Range Operations staff continues to operate in a highly safe manner for all live fire training and qualification operations, managing and overseeing the firing of over 206,000 rounds of ammunition with no injuries or incidents.

All deficiencies identified during this period were under this element, which involved two minor vehicle backing accidents, and 4 individual single point failures involving inefficient entry control inspections, inattention to duty, and incorrect barricade arm operations. The contractor addressed each deficiency appropriately, and corrective actions implemented.

Protective Force Management and Support (20% of total available)

The Contractor shall provide management and support functions to include: recruiting and retention of personnel, protection program planning, development of routine and emergency orders, plans and procedures, effective utilization of PF personnel, logistical and administrative functions to ensure PF mission accomplishment and compliance with applicable directives in all programmatic functions.

Period	Percentage earned this period
October 2018 – March 2019	96.00

During this performance rating period, Centerra-SRS solidly provided Centerra-SRS management and support functions effectively implementing the SRS PF security missions including the following significant accomplishments:

Centerra-SRS continued to effectively implement the Security Police Officer transition within the various operational areas to maximize operational capabilities while ensuring no degradation of the site security posture. In support of this initiative, Centerra-SRS coordinated the reassignment of 31 PF employees to various positions, and the reclassification of 10 PF members which resulted in the reduction of overtime, added cost savings, and support in career progression opportunities for the PF members. Centerra-SRS effectively and safely conducted three Force-on-Force exercises, as well as the annual site Emergency Management exercise. These extensive efforts included the planning and development of safety plans, precise issuance of weapons and equipment and the overall safe conduct of the exercises without any injuries or incidents.

The Aviation Operations Department (AOD) maintained 100% operational readiness in support of the SRS security mission. Both helicopters were updated with new technical equipment, Automatic Dependent Surveillance Broadcast, as mandated by the Federal Aviation Administration in November 2018. The SRS AOD leadership participated in numerous Aviation Flight Readiness Review Boards at the request of the DOE Aviation Program, in support of the Savannah River National Laboratory Unmanned Aerial Surveillance Program.

Centerra-SRS Emergency Management (EM) organization supported the annual EM site exercise, and 24 additional EM drills in various operational areas across the site. They completed Mobile command post/incident command training for all PF supervisors.

Environment, Safety, Health and Quality Assurance (20% of total available)

The Contractor shall implement and maintain, in accordance with DOE requirements, comprehensive ESH&QA programs that ensure work is accomplished in accordance with applicable standards, as well as protect workers and the environment. In addition, the Contractor shall coordinate with the site Management and Operating contractor, as appropriate, on site-wide ESH&QA topics.

Period	Percentage earned this period
October 2018 – March 2019	95.00

During this performance rating period, the Total Recordable Case Rate and Days Away, Restricted, or Transferred (DART) Case Rate both continued to trend lower and are below the DOE-EM goals of 1.1 for TRC and 0.6 for DART. During this rating period Centerra-SRS employees worked 267 days and more than one Million hours without a Lost Workday Injury. Centerra-SRS received the SC Chamber of Commerce Commendation of Excellence Award for achieving commendable lost workday case rate. This award recognizes companies that have made workplace safety a priority.

During this performance rating period, Centerra-SRS effectively and safely conducted three Force-on-Force exercises, and Limited Scope Performance Tests. This included the planning and development of safety plans, weapons and equipment issue, and safe conduct of the exercises without any injuries or incidents.

The Centerra-SRS Quality Assurance Assessment Department continues to maintain a robust assessment program that assesses organizational compliance with procedures and best practices. The departments assessments and surveillances resulted in self identifying 21 findings and 18 opportunities for improvement, ensuring a strong Quality Assurance Program.

Cost Control (15% of total available)

Minimize risk of cost over runs, reduce overall number of changes (e.g., Baseline change proposals, contract modifications, etc.) for scope, cost and schedule. The contractor will provide timely, accurate, reliable and actionable project and contractor cost, schedule, performance, risk, and forecast data, reports and information. This incentive is not intended to motivate the contractor to excel in cost control to the detriment of the other important performance objectives.

Period	Percentage earned this period
October 2018 – March 2019	95.00

Centerra-SRS continues to implement cost-control initiatives including the coordination with other sites within the complex to obtain Army Combat Uniforms and Airsoft Rifles and Machines Guns used for PF training and performance testing. Acquiring these items from other sites resulted in a cost avoidance of over \$100k. The Centerra Finance and Budget Office works closely with DOE on all aspects of managing their contract in a cost-effective manner. They support all DOE monthly budget reviews and provide high quality cost and schedule forecasts data reports as requested by DOE.