

Award Fee Determination Scorecard

Contractor: Centerra-Savannah River Site
 Contract: Protective Force Security Services
 Contract Number: DE-AC30-10CC60025
 Award Period: October 1, 2016 – March 31, 2017
 Basis of Evaluation: Award Fee Plan

The contractor is required to provide, operate and maintain an armed and uniformed Protective Force (PF) for the physical protection of United States Department of Energy (DOE) security interests and other such related duties at the Savannah River Site (SRS).

The objective of the award fee provisions of the contract is to afford the Contractor an opportunity to earn fee commensurate with the achievement of optimum contract performance. Performance of this contract is evaluated according to PF operations and training, management and support functions, environment, safety, health, quality assurance and cost control. The DOE uses the adjectival rating and associated descriptions, as well as award-fee earned percentages in accordance with Federal Acquisition Regulations.

Total Award Fee (AF) Available:

For year eight of this contract, the total award fee available is \$6,124,360.00. This was divided evenly between two performance evaluation periods. The award fee available for October 2016 to March 2017 is \$3,062,180.00. The AF available for April 2017 to September 2017 is \$3,062,180.00.

Period: October 2016 - March 2017	Period: April 2017 - September 2017
Award Fee Available: \$3,062,180.00	Award Fee Available: \$3,062,180.00
Award Fee Earned: \$2,939,692.80	Award Fee Earned: N/A
Percentage Earned: 96%	Percentage Earned: N/A

Award Fee Area Adjectival Ratings:

Protective Force Operations and Training (45% of total available)

The Contractor shall provide a well-trained, highly motivated PF capable of reliably executing routine and emergency duties in accordance with DOE directives and site specific requirements to ensure the overall security and safety of the SRS.

Period	Percentage earned this period
October 2016 – March 2017	44.00
April 2017 – September 2017	N/A

During this performance period, Centerra-SRS executed the SRS security mission at a high level of effectiveness and competency, demonstrated most notably during the DOE Enterprise Assessment (EA) Security Inspection of SRS. Centerra-SRS PF “exhibited the ability to effectively respond to various degrees of threats,” and the “knowledge, skills, and abilities to successfully execute the protection strategy to secure SRS critical assets.” Additionally the Centerra-SRS training instructors were commended for a “well managed,” “competent,” “training staff that demonstrated a high level of proficiency in the safe conduct of range operations.” The PF and Training Instructors participated in the conduct of numerous Force-on-Force (FoF) exercises, day and night time live-fire operations, numerous performance tests, table-top exercises, and knowledge and proficiency tests.

The Perimeter Protection Department (PPD) conducted 45,405 random vehicle inspections discovering 39 Prohibited and Controlled Articles (PACA) and completed 140 incident reports of site entry/exit violations at the Site Perimeter Barricades/Entry Control Points. Centerra-SRS Law Enforcement (LE) issued 487 traffic citations/400 warning notices, executed 16 arrests, investigated 65 vehicle accidents, responded to 2,040 service calls and conducted 22 boat patrols.

Additionally, Centerra-SRS PF demonstrated highly effective emergency duty response to numerous actual security and/or emergency situations. Of noteworthy were two incidents:

- 1) During November 2016, Centerra-SRS PPD, LE, and Emergency Response Staff demonstrated an effective integrated response to a credible explosive device which involved the coordination of off-site Explosive Ordnance Disposal (EOD) responders to safely resolve the situation.
- 2) In February 2017, a Centerra-SRS pilot recognized the co-pilot was experiencing a medical emergency just prior to take off for a routine security flight, quickly coordinated an emergency medical response, and rapidly transitioned the helicopter from a security posture to transport the patient (co-pilot) and emergency medical personnel to a local hospital, which resulted in saving the co-pilot’s life and averting a potential catastrophic accident.

Protective Force Management and Support (15% of total available)

The Contractor shall provide management and support functions to include: recruiting and retention of personnel, protection program planning, development of routine and emergency orders, plans and procedures, effective utilization of PF personnel, logistical and administrative functions to ensure PF mission accomplishment and compliance with applicable directives in all programmatic functions.

Period	Percentage earned this period
October 2016 – March 2017	14.25
April 2017 – September 2017	N/A

As noted previously, Centerra-SRS underwent a multifaceted, comprehensive assessment of all applicable topical/functional areas of the Safeguards and Security programs including PF Operations management, training, duties, and facilities and equipment. The assessment activities included several weeks of planning and coordination to execute two FoF exercises consisting of numerous scenarios, three days of live-fire weapons courses of fire with duty and advanced weapons systems, seven performance tests, a security emergency response table-top exercise, an emergency medical range operations exercise and numerous knowledge and practical application tests. The Centerra-SRS PF management and support personnel were essential to the planning, coordination, and conduct of the intense EA Inspections schedule to include developing scenario test plans, safety plans, safety walk downs, scheduling of personnel, issuing of equipment, and control and management of the EA assessment activities.

Other notable performance achievements during this reporting period, include the H-Area and L-Area PF reconfigurations in support of modifications to SRS security operations/missions; and the intense active shooter training integrating the SRS Fire Department/Emergency Medical Responders into a more effective, rapid response during a tactically hostile environment.

Environment, Safety, Health and Quality Assurance (25% of total available)

The Contractor shall implement and maintain, in accordance with DOE requirements, comprehensive ESH&QA programs that ensure work is accomplished in accordance with applicable standards, as well as protect workers and the environment. In addition, the Contractor shall coordinate with the site Management and Operating (M&O) contractor, as appropriate, on site-wide ESH&QA topics.

Period	Percentage earned this period
October 2016 – March 2017	23.50
April 2017 – September 2017	N/A

Most notably for the ESH&QA and Centerra-SRS as a whole during this performance reporting period, was the safe and effective execution of the EA Inspection activities. Centerra-SRS conducted two FoFs involving three scenarios over a three day period that consisted of 192 personnel and 35 vehicles. Additionally, Centerra-SRS conducted 24 performance tests involving live-fire range operations, security response limited-notice performance tests, PF practical application tests, and knowledge/proficiency tests that consisted of 54 randomly selected SPOs (I, II, III) and 320 personnel in support of the performance tests. There were no injuries, accidents, or safety violations during the conduct of the EA Inspection activities.

Centerra-SRS experienced an upward trend in the number of recordable injuries related to physical activities, experiencing 15 recordable injuries this performance period compared to four recordable injuries during the last (April to September 2016) performance period. Centerra-SRS conducted formal analysis of each injury to identify the causal factors and identify corrective actions to try to prevent future injuries. DOE-SR and Centerra-SRS continue to monitor the reverse trend.

Cost Control (15% of total available)

Minimize risk of cost overruns; reduce overall number of changes (e.g., Baseline Change Proposals, contract modifications, etc.) for scope, cost and schedule. The contractor will provide timely, accurate, reliable and actionable project and contractor cost, schedule, performance, risk, and forecast data, reports and information. This incentive is not intended to motivate the contractor to excel in cost control to the detriment of the other important performance objectives.

Period	Percentage earned this period
October 2016 – March 2017	14.25
April 2017 – September 2017	N/A

During this reporting period, Centerra-SRS has been operating below the necessary target funding due to the implementation of a Continuing Resolution which reduced funding due to a 2017 Fiscal Budget not being approved by the U.S. Congress. Centerra-SRS has implemented proactive initiatives to minimize costs in order to ensure necessary funding availability to support continuing SRS PF operations. By delaying necessary procurements and minimizing expenditures in various areas, Centerra-SRS has generated a \$3.8M underrun to support continued operations while ensuring adequate funding is available to support the training, travel and labor costs for strike contingency personnel and the transition of PF personnel to support various security missions in the operational facilities.