

## Award Fee Determination Scorecard

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Contractor: Centerra-Savannah River Site  
Contract: Protective Force Security Services  
Contract Number: DE-AC30-10CC60025  
Award Period: April 1, 2016 – September 30, 2016  
Basis of Evaluation: Award Fee Plan

The contractor is required to provide, operate and maintain an armed and uniformed protective force for the physical protection of United States Department of Energy (DOE) security interests and other such related duties at the Savannah River Site (SRS).

The objective of the award fee provisions of the contract is to afford the Contractor an opportunity to earn fee commensurate with the achievement of optimum contract performance. Performance of this contract is evaluated according to protective force operations and training, management and support functions, environment, safety, health, quality assurance and cost control. The DOE uses the adjectival rating and associated descriptions, as well as award-fee earned percentages in accordance with Federal Acquisition Regulations.

### Total Award Fee Available:

For year seven of this contract, the total award fee available is \$5,925,249.00. This was divided evenly between two performance evaluation periods. The award fee available for October 2015 to March 2016 is \$2,962,624.50. The award fee available for April 2016 to September 2016 is \$2,962,624.50.

#### Period: October 2015 - March 2016

Award Fee Available: \$2,962,624.50  
Award Fee Earned: \$2,814,493.00  
Percentage Earned: 95%

#### Period: April 2016 - September 2016

Award Fee Available: \$2,962,624.50  
Award Fee Earned: \$2,844,119.50  
Percentage Earned: 96%

### Award Fee Area Adjectival Ratings:

#### Protective Force Operations and Training (45% of total available)

The Contractor shall provide a well-trained, highly motivated Protective Force (PF) capable of reliably executing routine and emergency duties in accordance with DOE directives and site specific requirements to ensure the overall security and safety of the SRS.

Period	Percentage earned this period
October 2015 – March 2016	43.20
April 2016 – September 2016	43.20

During this performance period, Centerra-SRS executed the SRS security mission at a high level of effectiveness and competency. Centerra-SRS Perimeter Protection Department (PPD) conducted 47,627 random vehicle inspections discovering 102 Prohibited and Controlled Articles (PACA) and completed 274 incident reports of site entry/exit violations at the Site Perimeter Barricades/Entry Control Points. Centerra-SRS Law Enforcement issued 644 traffic citations/528 warning notices, executed 23 arrests, investigated 72 vehicle accidents, responded to 2,520 service calls, and conducted 33 boat patrols.

During August 2016, Centerra-SRS LE underwent The Commission on Accreditation for Law Enforcement (CALEA) recertification assessment. During this three day assessment, the CALEA assessors reviewed compliance documents, observed the execution of law enforcement duties and training, participated in ride-a-longs with LE officers, received reports from the public through telephone calls and a public hearing, observed shift change and turnover, and conducted interviews of Law Enforcement, Centerra, and DOE employees. The results were that Centerra LE was in compliance with all 189 CALEA standards and no findings/issues. The assessment team was complimentary of the excellent integration of Centerra-SRS LE into the overall PF/SRS security mission. The SRS LE Department was awarded the Recreditation certificate in November 2016.

The Centerra Aviation Operation Department (AOD) effectively and safely conducted flight operations in support of the Savannah River Site (SRS) security mission and numerous collateral missions. AOD maintained a high level of proficiency and operational readiness through training, maintenance and safety. AOD maintained an operational readiness rate of 99.2%, conducted 365 routine aerial patrols and surveillance flights and recorded 450 safe flying hours. Additionally, AOD completed required Federal Aviation Administration (FAA) and security pilot training and check rides, as required, to maintain their FAA certifications.

#### Protective Force Management and Support (15% of total available)

The Contractor shall provide management and support functions to include: recruiting and retention of personnel, protection program planning, development of routine and emergency orders, plans and procedures, effective utilization of PF personnel, logistical and administrative functions to ensure PF mission accomplishment and compliance with applicable directives in all programmatic functions.

<b>Period</b>	<b>Percentage earned this period</b>
October 2015 – March 2016	14.25
April 2016 – September 2016	14.55

During September, Centerra-SRS supported a Limited Notice Performance Test (LNPT) Inspection by the DOE Office of Enterprise Assessment (EA). Centerra-SRS Performance Test Controller/Evaluators, acting as Trusted Agents (TAs) in conjunction with DOE-SR and the SRNS Vulnerability Assessment (VA) Department TAs, developed, planned, coordinated, and conducted 11 LNPTs. The PTs were integrated to provide complex and realistic scenarios that challenged all aspects of the SRS security systems (including PF Response, Physical Security Systems of Detection, Assessment, and Access Control, and Materials Control & Accountability (MC&A)). The EA Inspection Team was highly complimentary of the development, planning, and conduct of the exercises.

Due to limited training facilities Centerra-SRS proactively coordinated with SRNS to obtain authorization to occupy and utilize an unused 22,000 square-foot office building for tactical training. The building consists of various offices, classrooms, cubicles, storage areas, restrooms, kitchen area, and a covered carport/corridor. With limited resources and funding Centerra Training Department personnel retrofitted/repurposed the building in order to conduct tactical training (including building/room clearing, active shooter training, vehicle and personnel inspections, etc.) Ultimately Centerra was able to establish this building as a Central Training Facility by consolidating numerous training activities to include intermediate force training, Dye-Marking Cartridge (DMC) training, computer-based training (CBT), and Central Alarm Station (CAS) training. By consolidating these training activities into one facility Centerra was able to vacate and turnover three separate buildings resulting in more efficient and effective training

#### **Environment, Safety, Health and Quality Assurance (25% of total available)**

The Contractor shall implement and maintain, in accordance with DOE requirements, comprehensive ESH&QA programs that ensure work is accomplished in accordance with applicable standards, as well as protect workers and the environment. In addition, the Contractor shall coordinate with the site M&O contractor, as appropriate, on site-wide ESH&QA topics.

<b>Period</b>	<b>Percentage earned this period</b>
October 2015 – March 2016	23.00
April 2016 – September 2016	23.75

The Centerra ESH&QA department continues to ensure ISMS is a part of all work performed by Centerra. Effective ISMS implementation by Centerra ESH&QA included active participation in all Force on Force activities with a focus on safety beginning with the initial planning activities through the completion of the exercise. The Safety Lieutenants are present for all planning meetings, site safety walk downs and are present during every exercise to ensure the safety plan is fully implemented. Comprehensive safety briefings are conducted by the Safety Lieutenants prior to all exercises and are tailored to meet the exercise location. Centerra-SRS employees have achieved a high level of personal safety. Significant milestones include:

- Since April 13, 2015, Centerra-SRS employees have worked more than 2.1 Million hours without a Lost-Time injury.
- For the current period, Centerra-SRS has incurred four Recordable Injuries. This has resulted in a Total Recordable Case Rate for this reporting period of approximately 1.08, which is 52% below the DOE Security Contractor Average of 2.3.

#### **Cost Control (15% of total available)**

Minimize risk of cost over runs, reduce overall number of changes (e.g., Baseline change proposals, contract modifications, etc.) for scope, cost and schedule. The contractor will provide timely, accurate, reliable and actionable project and contractor cost, schedule, performance, risk, and forecast data, reports and information. This incentive is not intended to motivate the contractor to excel in cost control to the detriment of the other important performance objectives.

<b>Period</b>	<b>Percentage earned this period</b>
October 2015 – March 2016	14.70
April 2016 – September 2016	14.55

During this reporting period Centerra-SRS implemented proactive initiatives to minimize costs resulting in completing the current performance period \$1.6M under budget, and a \$2.1M cost underrun for FY16. Centerra filled SRT post/shift vacancies with on-duty personnel assigned to the training relief shift reducing the necessity to cover those vacancies with overtime resulting in a FY 2016 costs savings of \$30K. As a result of a reduction in budget authority, Centerra-SRS identified a planned purchase of replacement radios that was delayed until FY17 resulting in a cost avoidance of \$750K.