

Pathways to Project Success

JUNE 2008

Going for the Gold in Sustainability

By Peter O'Konski



In August of last year, the Secretary of Energy challenged all of us to not just meet the goals of Executive Order 13423, "Strengthening Federal Environmental, Energy and Transportation Management," but to exceed the goals and be the model for energy efficiency and sustainability.

The challenge was heard and things are happening. The Department established the Transformational Energy Action Management (TEAM) initiative, pressed forward on an aggressive plan to implement Energy Savings Performance Contracts, improved and reissued the Energy and Utilities

Order and chartered a High Performance Sustainable Buildings Working Group. But these are just some of the higher profile efforts that

come to mind – many more are being worked throughout the Department in response to the Secretary's challenge. One of the most notable decisions Federal Project Directors (FPDs) need to be keenly aware of is the Secretary's February 29th memorandum. This memorandum established the United States Green Building Council's Leadership in Energy and Environment Design (LEED) New Construction (LEED-NC) Gold certification as a standard for all new buildings constructed within the Department. According to the memorandum, after October 1, 2008, all new buildings at Critical Decision One or earlier must be designed to and certified under this standard. Yes, there can be exceptions. However, these must be

granted on a case by case basis by the Acquisition Executive (AE). I expect the AEs will be looking very critically at any waiver requests so you should make sure LEED Gold is planned from the very beginning of the design.

If you are not familiar with LEED, I recommend that you take some time and peruse the USGBC website (WWW.USGBC.ORG). Pay particular attention to the information on LEED-NC as this is applicable to our new buildings.

A number of FPDs have asked if PMCDP will be offering a class on LEED for new construction. The answer is yes; we want to offer a class as an elective under PMCDP and are working with our training contractor, the Federal Energy Management Program and the USGBC to tailor an off-the-shelf class to our needs. Our goal is to get a class in place early next fiscal year. Please stay tuned.

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What's New: DOE Guide 413.3 Series

DOE Manual 413.3-1 (03/28/2003) is being replaced by a series of 16 guides. Various program offices including NNSA, EM and HSS, have volunteered to write the content for these guides, and the Department has committed to publishing all of them by the end of FY 2008.

There were 18 guides planned originally, but two guides have been cancelled. The subject matter planned for the Tailoring guide was moved into the Project Execution Plans guide, and the Office of the Chief Financial Officer has decided to issue a Cost Estimate order which has made the Cost Estimating guide redundant.

As with all DOE guides, the Order 413.3A guides contain suggested ways to comply with the requirements in mandatory DOE directives. Subject matter experts have developed the DOE guides that provide a framework for understanding requirements in DOE directives to help achieve project success. When all Order 413.3A guides have been published, DOE Manual 413.3-1 will be officially cancelled.

Two guides have already been published: #3, Safeguards and Security and #10, Earned Value Management Systems. Except for a couple of especially challenging guides, the rest are in either the REVCOM comment period, the REVCOM resolution phases, or are awaiting permission to publish from the Order 413.3A Guides Executive Steering Committee. PMCDP awards eight CE hours for participation on a guide team.

Guide Titles

DOE G 413.3-01 Managing Design and Construction
 DOE G 413.3-02 Quality Assurance
 DOE G 413.3-03 Safeguards & Security
 DOE G 413.3-05 Performance Baselines
 DOE G 413.3-06 High Performance Sustainable Building
 DOE G 413.3-07 Risk Management
 DOE G 413.3-08 EM Clean-up Projects
 DOE G 413.3-09 Project Reviews
 DOE G 413.3-10 Earned Value Management Systems
 DOE G 413.3-11 Project Management Lessons Learned
 DOE G 413.3-13 Acquisition Strategies
 DOE G 413.3-14 IT Projects
 DOE G 413.3-15 Project Execution Plans
 DOE G 413.3-16 Transition/Closeout Phase
 DOE G 413.3-17 Mission Need Statements
 DOE G 413.3-18 Integrated Project Teams

MARK YOUR CALENDAR

17 June-BU Masters in PM Webinar 2pm
27 June-CRB Meeting
8 Aug - Due Date for Cert Packages
12 Aug- BU Masters in PM Webinar 2pm
12 Sept - CRB Meeting
18-21 Oct - PMI Global Congress 2008-North America, Denver, CO



Upcoming PMCDP Classes

June

- 10-11 Planning for PBMC(L1),
Fort Chaffee, AR
- 10-12 Contract Administration for
Technical Reps(L1), Carlsbad
- 10-12 Scope Management(L2), DC
- 10-13 Integrating Safety into PM
(L1), New Orleans
- 17-19 Earned Value Management
(L1), Savannah River
- 17-20 Project Risk Analysis(L2),
Germantown
- 18-19 Planning for PBMC(L1), DC

July

- 1-3 Environmental Laws(L2), Ne-
vada
- 8-10 Facilitation Techniques/
Conflict Resolution (L3),
Berkley
- 9-11 Earned Value Management
(L1), Albuquerque

14-17 Integrating Safety into PM(L1),
Richland

14-17 Integrating Safety into PM(L1),
Pittsburgh

15-17 Contract Administration for
Technical Reps(L1), Savannah
River

22-24 Negotiation Strategies(L3),
DC

29-31 Contract Administration for
Technical Reps(L1), Los Alamos

August

11-14 Integrating Safety into PM
(L1), Savannah River

12-13 Planning for PBMC (L1), Cin-
cinnati

**For the most up-to-date course
schedule, please visit:
[http://
www.colleagueconsulting.com/
training.htm](http://www.colleagueconsulting.com/training.htm)
and click on "Current Training
Schedule"**

12-14 Implementation and Man-
agement of PBMC (L3), DC

12-14 Labor Management Rela-
tions (L3), Oak Ridge

26-28 Systems Engineering (L3),
Idaho

September

4-10/24 Advanced Concepts in
Project Management (L2),
Pittsburgh/NETL

8-12 Cost and Schedule Estima-
tion (L2), Los Alamos

9-11 Acquisition Strategy and
Planning (L1), Savannah River

15-19 Program Management and
Portfolio Analysis (L3), Idaho

16-18 Executive Communica-
tions (L4), Savannah River

16-18 Advanced Risk Manage-
ment (L4), Oak Ridge

Certified FPD Corner

The Department currently has 249 certi-
fied FPDs on-board. A complete listing
can be found on the Office of Manage-
ment web site under "Project Manage-
ment" at: [http://management.energy.gov/
project_management.htm](http://management.energy.gov/project_management.htm)

**Hats off to the recently certified FPDs
who've attained new or higher level
certifications that help mark mile-
stones in their careers!**

Level 1

Kevin J. Cabble, Nevada
Sabine T. Curtis, Nevada
Roselle Draushak-Crow,
Golden Field Office
Wolfe P. Huber, NETL
Nolan Jensen, Idaho
Thomas Johnson Jr., Oakland
John B. Jones, Nevada
Richard W. Meehan, Y-12
Joanne F. Norton, Nevada

Level 2

Claire S. Holtzapple, Livermore
M. Judson Lilly, III, Portsmouth



Question of the Month

Question: I was certified several years ago before the new Integrating Safety into Project Management class was developed by PMCDP. Do I have to take it or am I "grandfathered" by my previous experience? If I have to take it, how long do I have to take the class?

Answer: The Certification Review Board decided that persons certified before May 2008 are required to have the PMCDP class, or, as an equivalency, hold the certification of Senior Technical Safety Manager (STSM). This class or obtaining the STSM certification is required by no later than 31 January 2010. Failure to successfully complete the course or demonstrate equivalency will result in a recommendation for decertification. Classes are being offered throughout the year and Complex. Check the DOE Training Schedule for confirmed meeting dates.

Classes scheduled for FY 2009 will be added in September 2008, based on the results of the recent PMCDP data call for training needs.

Stumped? Send your questions to: PMCDP.Administration@hq.doe.gov

New Face: Sarah Deisz

Greetings from your newest intern in OECM! My name is Sarah Deisz, and I am a rising third year student at the University of Virginia studying Civil Engineering and Environmental Science. I am from lovely McLean, Virginia, just off the Orange line, and graduated from McLean High School in 2006. A few things I love are sports, music, and scrapbooking. I am a huge Redskins fan, and will throw a football with anyone who asks! I also love the Cubs, DC United, and the Capitals. In high school I played varsity soccer and flute for the marching band. I continue to participate in the University's new marching band, as well as the Charlottesville and University Symphony Orchestra. I am excited to be spending my summer here with the Department of Energy, and look forward to learning as much as possible. This experience will no doubt open my eyes to all of the possibilities that an engineering degree has to offer. I hope to meet as many people as possible, so feel free to stop by OECM and say hello!

Questions or Comments?

General questions and comments about the newsletter should be directed to:

PMCDP.Administration@hq.doe.gov. For further information about the OECM PMCDP or Program Management Career Development Curriculum contact the individuals below:

Peter O'Konski, Director, Office of Facility Management and Professional Development: 202.586.4502

Marylee Baker, Lead Professional Career Development Analyst: 202.586.8254