



**THE
ENGINE**

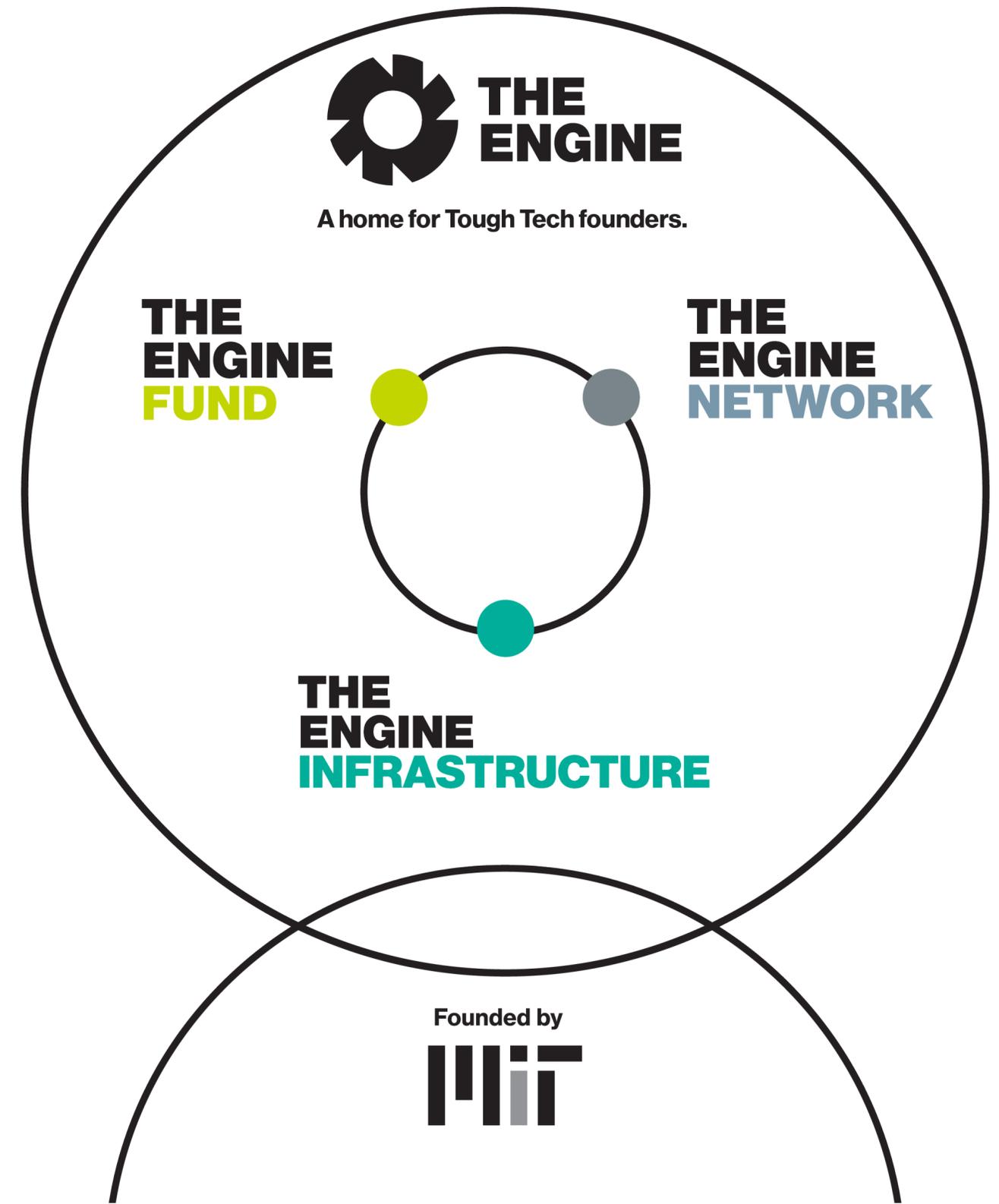
Built by MIT

A home for Tough Tech founders.

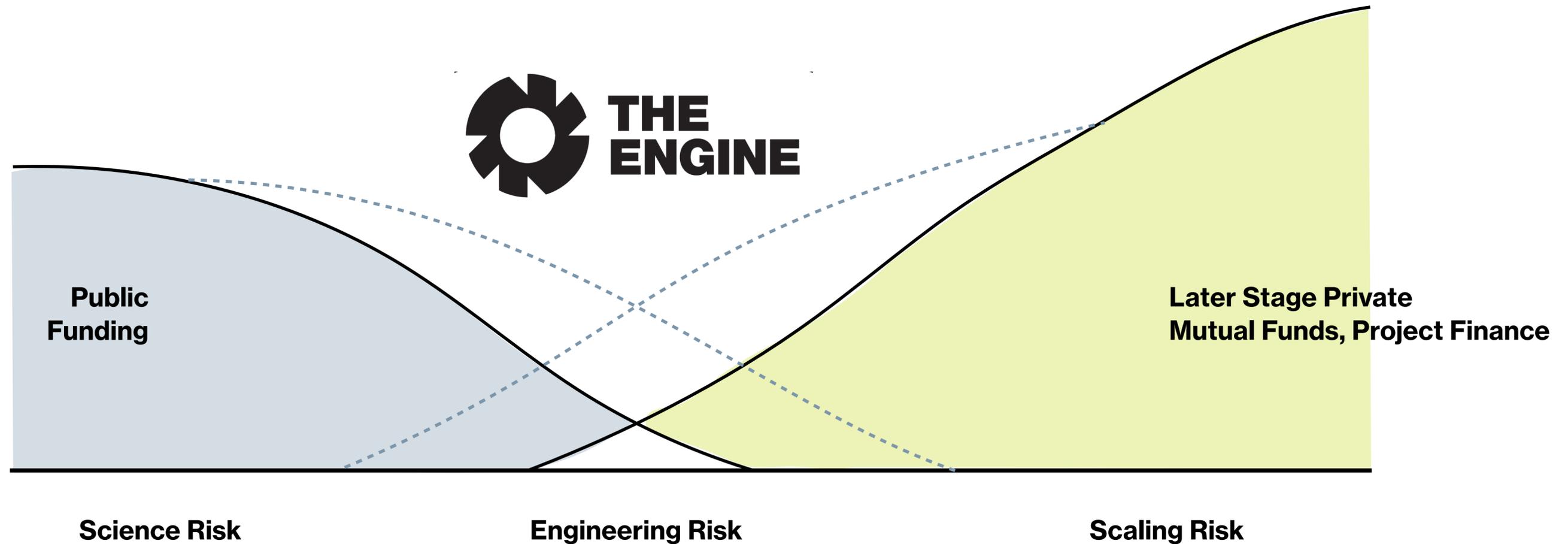
The Engine

The Engine, built by MIT, is a venture firm that invests in early-stage companies solving the world's biggest problems through the convergence of breakthrough science, engineering, and leadership.

Our mission is to accelerate the path to market for Tough Tech companies through access to a unique combination of investment, infrastructure, and a vibrant ecosystem.



A Need for Unlocking Commercialization in Tough Tech



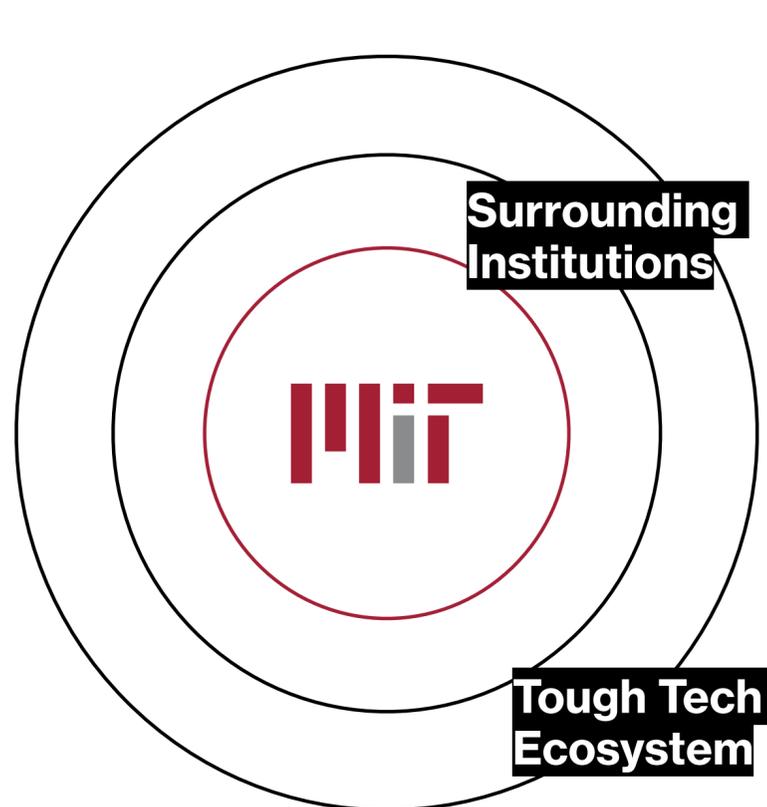
The Engine invests in early-stage companies solving the world's biggest problems through a convergence of breakthrough science, engineering, and leadership. Its unique venture model accelerates companies' path to market.

The opportunity...

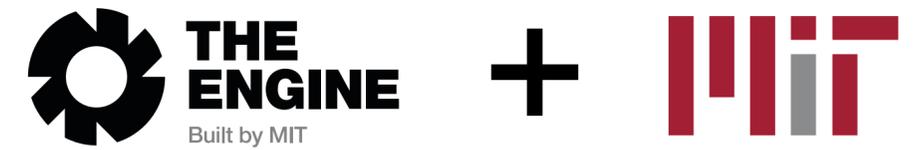
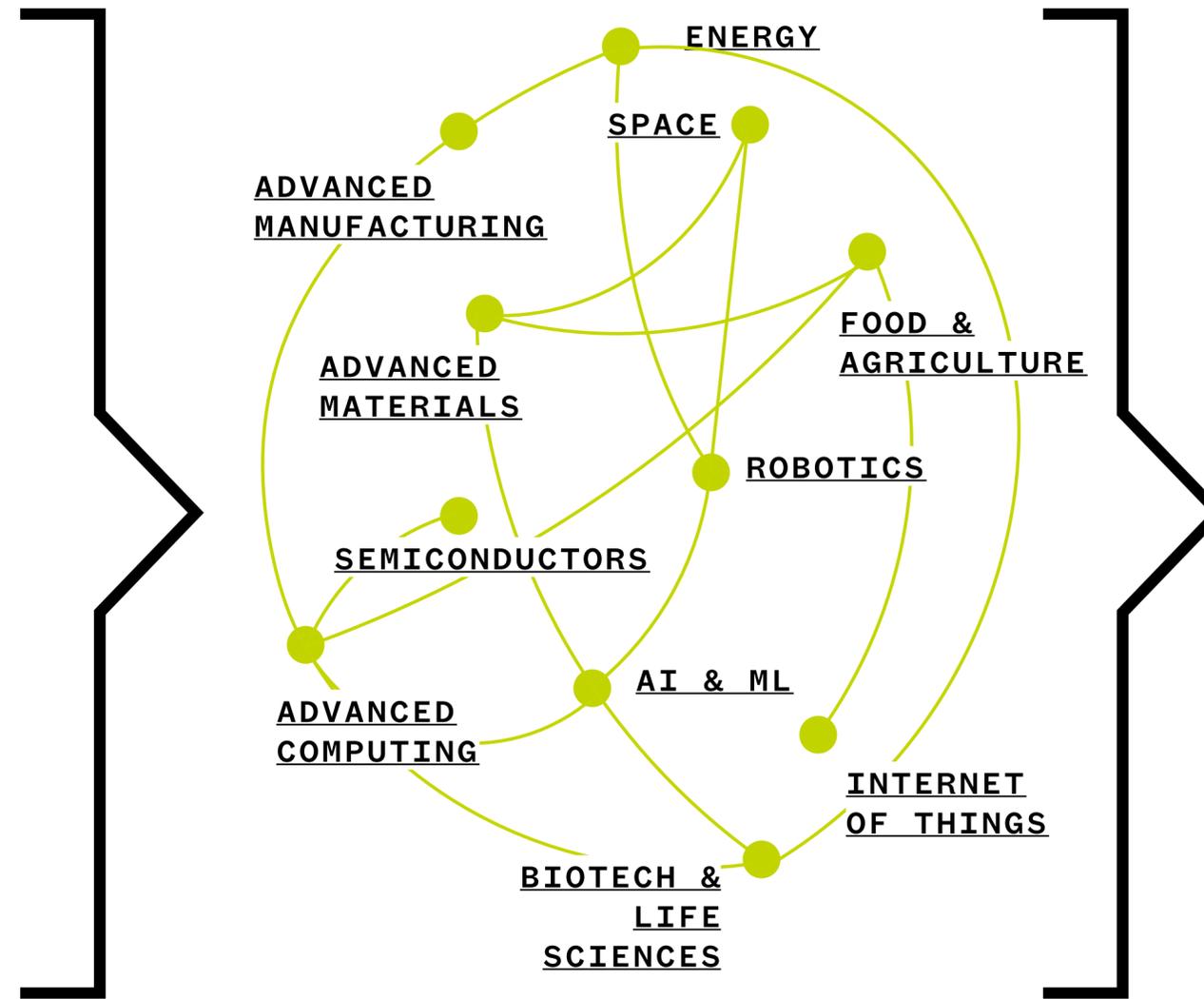
The Engine is unlocking the potential of MIT, the surrounding institutions & regions where breakthrough opportunities lie.

It does so by investing in companies that are rooted in breakthrough science & technology that will transform markets

Its model uniquely positions the Fund to develop these companies at the earliest stages to commercialization



- THOUSANDS OF P.I.S
- CROSS INSTITUTIONAL RESEARCH LABS
- HUNDREDS OF PATENTS FILED ANNUALLY IN BOSTON REGION

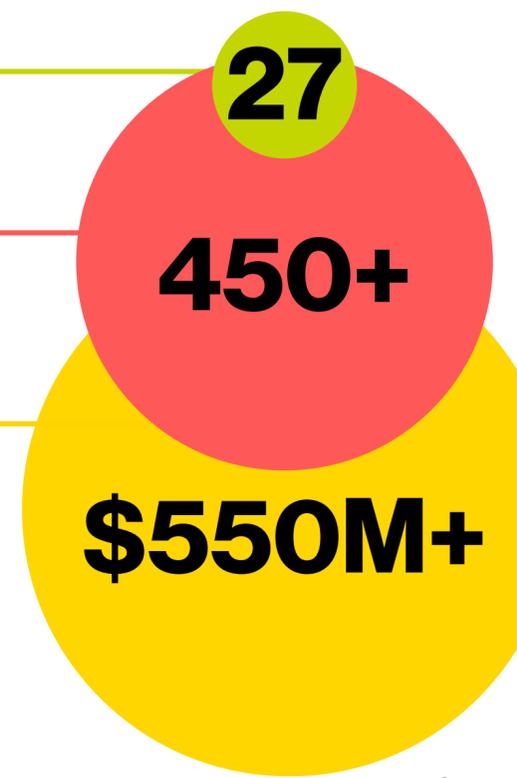


Strong Start with Fund I

PORTFOLIO COMPANIES

TOTAL EMPLOYEES

TOTAL CAPITAL RAISED



...to build the revolutionary companies of tomorrow



FORM ENERGY

Making renewable energy available 24/7 with bidirectional power plants.

BOSTON METAL

Efficient, lower-cost production of steel and alloys with zero emissions.

LILAC SOLUTIONS

The fastest, most sustainable, and most efficient lithium extraction platform.

CAMBRIDGE ELECTRONICS

Significantly more efficient electronics: from data centers to electric vehicles.

SYZYGY PLASMONICS

Chemical production driven by light, enabling cheaper scalable on-site production.

COMMONWEALTH FUSION SYSTEMS

Safe, unlimited, carbon-free fusion power for the grid in 10-15 years.

VIA SEPARATIONS

Up to 90% energy savings in separation process in the pulp & paper, chemical, and dairy industries.

QUAISE

Providing universal access to geothermal energy through disruptive energy drilling technology.



CELLINO

A tissue foundry for regenerative medicines.

KYTOPEN

Cellular engineering, at unparalleled speeds, from discovery to medicines.

MORI

A natural coating to reduce food spoilage and packaging waste.

LUCY THERAPEUTICS

Breakthrough mitochondrial-based therapies for neurological diseases.

E25BIO

Rapid, accurate diagnosis of infectious disease at the point of care.

VAXESS TECHNOLOGIES

Vaccines & immunotherapies applied by patch & mimicking natural challenge to the immune system.

BIOTBOT

Transforming wastewater into public health observatories.

SUONO BIO

Ultrasound drug delivery for difficult-to-treat diseases.

SEASPIRE SKINCARE

The future of sustainable skincare.



ISEE

Automating the logistics industry with a humanistic AI-powered autonomous driving system.

ZAPATA COMPUTING

Quantum software and algorithms to solve industry's hardest problems.

HYPERLIGHT

Ultra-efficient optical circuits to de-bottleneck data centers and telecom networks.

ANALYTICAL SPACE

Real-time satellite network connecting space to Earth 24/7.

SYNC COMPUTING

Building the first Optimization Processing Unit to help unlock solutions from computing to networking.

C2SENSE

Chemical sensing technologies to track and quantify the invisible.

RADIX LABS

Automating biology lab processes from experiments to mass production.

RISE ROBOTICS

Enabling the next era of fully electrified heavy machinery.

INORGANIC INTELLIGENCE

Next generation AI chips

WoHo

Pioneering building construction through technology

Building Technologies: Sample Investments

WoHo

Creating beautiful, intelligent, and scalable building systems that raise the standards of low-to-high rise construction.

Founder Israel Ruiz, Débora Mesa and Antón García-Abril

Background MIT, Ensemble Studio

Industry Advanced Manufacturing, Advanced Materials

Description WoHo is transforming the way spaces are conceived and created. **The company integrates architectural design, engineering, and construction into a single, streamlined platform to quickly build resilient, sustainable, high-rise buildings.**

Boston Metal

Efficient, lower-cost production of steel and alloys with zero emissions.

Founder Tadeu Carneiro, Rich Bradshaw, Adam Rauwerdink, Donald Sadoway, Antoine Allanore, Bob Hyers, Jim

Background MIT Department of Materials Science and Engineering

Industry Advanced Manufacturing, Energy

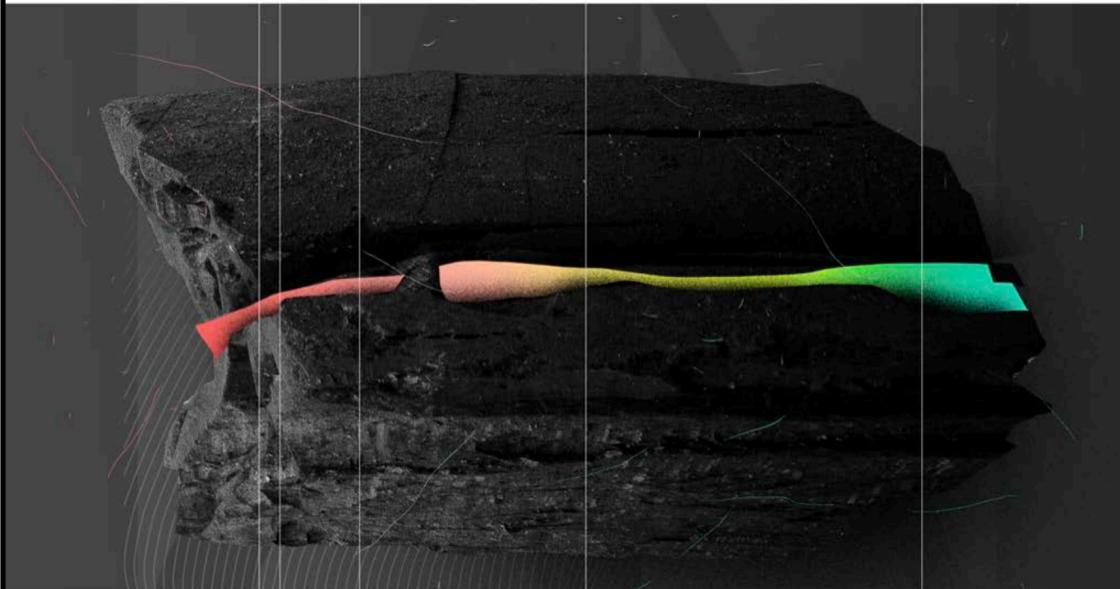
Description Today, the steel industry is the largest industrial source of CO2 emissions because of a reliance on coal. **Boston Metal removes coal from the process, driving CO2 emissions to zero**, while also providing substantial OPEX and CAPEX savings.

The Engine's Tough Tech Policy Work

Building a 21st-century American Economy

The Role of Tough Tech in Ensuring Shared, Sustainable Prosperity

November 2020



Arguing for the Prioritization of Tough Tech Innovation

1. The Engine-Belfer Center Tough Tech Mandate

2. Two Policy Proposal Papers

- a. Creation of a Foundational Technology Development and Deployment Office
- b. National Tough Tech Public-Private Partnership to Spur Economic Growth