



## Department of Energy

Washington, DC 20585

April 13, 2020

Ms. Carol Ann Johnson  
Chair  
Environmental Management Advisory Board  
17 Fish Dancer Court  
Bluffton, South Carolina 29910

Dear Ms. Johnson:

Thank you for your report which transmitted the Environmental Management Advisory Board's (EMAB) recommendations regarding the Assessment of Human Resources to Implement the End State Contracting Approach (report dated September 2019). The Office of Environmental Management (EM) welcomes EMAB's advice and recommendations on issues affecting the EM program. Furthermore, I appreciate your work on this particular topic, which was initially requested by EM during March 2019 (as clarified during June 2019).

Both EM Headquarters and EM Field Sites will carefully consider the recommendations and determine, as appropriate, how to implement them to most effectively carry out the End State Contracting Model (ESCM) to further the EM cleanup. Please see the enclosure with further information regarding the EM response and current status for the specific EMAB recommendations.

Thank you for your continued focus and drive to support the important work of the EM program. I look forward to further collaboration with EMAB in the future on this topic, as our ESCM initiative continues to develop and mature. If you have any questions, please contact me or Ms. Elizabeth A. Connell, Associate Principal Deputy Assistant Secretary for Regulatory and Policy Affairs, at (202) 586-0637.

Sincerely,

A handwritten signature in blue ink, appearing to read "William I. White".

William I. White  
Senior Advisor for Environmental Management  
to the Under Secretary for Science

cc: Jack Craig  
Vice Chair, EMAB