AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT					CONTRACT ID CODE	PAG	GE OF PAGES	
2. AMENDMEN	NT/MODIFICATION NO.	3. EFFECTIVE I	DATE 4	4. REQ	UISITION/PURCHASE REQ. NO.	5. PROJE	1 3 CCT NO. (If applicable)	
P00018		See Bloc	k 16C				, ,, ,	
6. ISSUED BY	CODE	892332		7. ADN	IINISTERED BY (If other than Item 6)	CODE (	05003	
NNSA M&O Contracting Branch NA-APM-131 Albuquerque Complex P.O. Box 5400 Albuerque NM 87185-5400				NNSA Los Alamos Field OFC NA-LA 3748 West Jemez Road Los Alamos NM 87544				
8. NAME AND	ADDRESS OF CONTRACTOR (No., street,	, county, State and Z	IP Code)	9A.	AMENDMENT OF SOLICITATION NO.			
Friad National Security, LLC Attn: H. Rich Heitman 505 KING AVE COLUMBUS OH 43201				9B. DATED (SEE ITEM 11)  x 10A. MODIFICATION OF CONTRACT/ORDER NO. 89233218CNA000001				
				10E	. DATED (SEE ITEM 13)			
CODE 08	0961356	FACILITY CODE		0	5/08/2018			
		11. THIS ITE	M ONLY APPLIES TO AN	IENDM	ENTS OF SOLICITATIONS			
THE PLACE virtue of this reference to	E DESIGNATED FOR THE RECEIPT OF C amendment you desire to change an offer the solicitation and this amendment, and i ING AND APPROPRIATION DATA (If requ	DFFERS PRIOR T r already submitte is received prior to uired)	TO THE HOUR AND DAT ed, such change may be the opening hour and d	E SPE made I ate spe	ILURE OF YOUR ACKNOWLEDGEMENT TO CIFIED MAY RESULT IN REJECTION OF YOU by telegram or letter, provided each telegram or cified.  DIFIES THE CONTRACT/ORDER NO. AS DESCRIPTION OF YOUR ACTION OF YOUR ACTI	UR OFFER r letter mak	. If by ses	
CHECK ONE	ORDER NO. IN ITEM 10A.							
	B. THE ABOVE NUMBERED CONTRACT/ORDER IS MODIFIED TO REFLECT THE ADMINISTRATIVE CHANGES (such as changes in paying office, appropriation date, etc.) SET FORTH IN ITEM 14, PURSUANT TO THE AUTHORITY OF FAR 43.103(b).							
C. THIS SUPPLEMENTAL AGREEMENT IS ENTERED INTO PURSUANT TO AUTHORITY OF:  X P.L. 95-91 and Other Applicable Laws								
	D. OTHER (Specify type of modification	and authority)						
E. IMPORTAN	<b>Γ:</b> Contractor ☐ is not.	x is required to	sign this document and	return	copies to the issuing	office.		
See page Payment: OR for N U.S. Dep Oak Ridg P.O. Box Oak Ridg Period o	e 2.  NNSA  Partment of Energy  ge Financial Service ( x 5807  ge TN 37831  of Performance: 11/01,	Center /2018 to	10/23/2023	, as her	etofore changed, remains unchanged and in fr	ull force and		
15A. NAME AND TITLE OF SIGNER (Type or print)				16A. NAME AND TITLE OF CONTRACTING OFFICER (Type or print)				
				Mar	ia D. Trujillo			
15B. CONTRA	CTOR/OFFEROR		15C. DATE SIGNED		NITED STATES OF AMERICA		16C. DATE SIGNED	
(Signature of person authorized to sign)					(Signature of Contracting Officer)		04/30/201	9

- 1. The purpose of this modification is for an update to the Contract as follows:
  - a. PART I THE SCHEDULE, SECTION H: SPECIAL CONTRACT REQUIREMENTS, H-20 ORGANIZATIONAL CULTURE CHANGE is **revised**.
- 2. As a result of the action noted above the Contract is modified in the following particulars:
  - a. PART I THE SCHEDULE, SECTION H: SPECIAL CONTRACT REQUIREMENTS, H-20 ORGANIZATIONAL CULTURE CHANGE is **revised** as follows:

## FROM:

The contractor shall improve the organizational culture by proactively balancing the conduct of operations in every aspect of executing the statement of work (e.g. integrating a research environment with a production environment and integrating construction and operations in a high hazard environment). This balance should allocate resources and leadership focus to ensure mission deliverables and desired outcomes are achieved in a timely manner with operations that are safe, secure and efficient. In addition, the focus areas and attributes described in Department of Energy Guide 450.4-1C, Attachment 10. The Contractor shall include organizational culture improvement as part of its strategic planning activities. Other organizational culture improvement activities will include but not limited to the following:

- (a) Within 6 months of the start of the base period, partner with NNSA to develop an integrated baseline for TA-55 to encompass pit manufacturing, surveillance, infrastructure and equipment installation targeted to accelerate manufacture of War Reserve (WR) pits to meet 30 pits/year, 1 year ahead of schedule.
- (b) Implement Laboratory Operations Supervisor Academy (LOSA) to train all supervisory staff in hazardous operations areas within 12 months of the start of the base period and all remaining supervisory staff within 24 months of the start of the base period.
- (c) Use corporate reach back to Fluor to ensure continuity and revalidate capital projects at risk within 6 months of the start of the base period.
- (d) Assess all outstanding criticality safety evaluations (CSEs) for LANL PF-4 operations within 6 months of the start of the base period; then use corporate reach back to bring resources to accelerate high priority evaluations.

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## TO:

The contractor shall improve the organizational culture by proactively balancing the conduct of operations in every aspect of executing the statement of work (e.g. integrating a research environment with a production environment and integrating construction and operations in a high hazard environment). This balance should allocate resources and leadership focus to ensure mission deliverables and desired outcomes are achieved in a timely manner with operations that are safe, secure and efficient. In addition, the focus areas and attributes described in Department of Energy Guide 450.4-1C, Attachment 10. The Contractor shall include organizational culture improvement as part of its strategic planning activities. Other organizational culture improvement activities will include but not limited to the following:

- (a) Within 6 months of the start of the base period, partner with NNSA to develop an Integrated schedule for TA-55 to encompass pit manufacturing, surveillance, infrastructure and equipment installation to achieve 30 pits/year by 2026, and provide a list of opportunities to accelerate the schedule.
- (b) Implement Laboratory Operations Supervisor Academy (LOSA) to train all supervisory staff in hazardous operations areas within 12 months of the start of the base period and all remaining supervisory staff within 24 months of the start of the base period.
- (c) Use corporate reach back to Fluor to ensure continuity and revalidate capital projects at risk within 6 months of the start of the base period.
- (d) Assess all outstanding criticality safety evaluations (CSEs) for LANL PF-4 operations within 6 months of the start of the base period; then use corporate reach back to bring resources to accelerate high priority evaluations.

(End of clause)

All other terms and conditions remain unchanged.