SPIRIT LAKE TRIBE
1.5 MW COMMUNITY WIND ENERGY PROJECT

Presented by
Ryan Brown – Economic Development Planner, Spirit Lake Tribe
Jim Yockey – Baker Tilly Virchow Krause, LLP

DOE Annual Program Review
November 2019
PRESENTATION OUTLINE

• Background of Spirit Lake Tribe
• Project Overview & Location
• Project Participants
• Project Objectives
• Progress to-date
• Next steps
• Located in east-central North Dakota
• Federally Recognized - Treaty of 1867 between US Government and Sisseton Wahpeton Sioux Bands
• Tribal Leadership consists of Chairperson, Secretary-Treasurer, and Four District Representatives (one district representatives voted as Vice Chair)
  • Crow Hill, Fort Totten, Mission and Woodlake Districts
• 245,000 acres (383 square miles)
  • 93,000 acres – Tribally owned, allotted trust, and government
  • 152,000 acres – Fee Land
• Enrollment
  • 7,577 members but only
  • 3,674 reside within the boundaries
MAP OF SPIRIT LAKE RESERVATION
• Previous efforts with Wind Energy
  • Micon-108 Wind Turbine
  • Installed in 1997-98, lasted about 10 years
  • Used from Palm Springs

• Early 2000’s Spirit Lake Tribe proposed a 49.5 MW Wind Farm Project
IHS Clinic to Spirit Lake Health Center – June 1, 2016

Control of compact and operations – Title V Self Governance
Still receive federal dollars
Currently process own 3rd party billing
What does it mean to be net zero?
A net zero building is an energy efficient building that produces more energy than it uses.

- Geothermal Heating and Cooling System
- Solar Panels
- Daylighting Tubes
- LED Lighting
- High-efficiency water-to-air heat pumps
- Insulated walls and roof
- Triple pane windows
- Educational displays
NET ZERO SCHOOL
TRIBAL ENTITIES

- Sioux Manufacturing Corporation – 250,000 sq ft
  - Opened doors in 1974 as a joint venture with Brunswick Corporation
  - DoD funded contracts through Small Business Administrations 8(a) program of which we graduated in 1986
  - 1989, Spirit Lake Tribe purchased remaining share from Brunswick Corp and gained full ownership
  - In late 1980’s produced composite spall liners from aramid “Kevlar” and fiberglass materials.

Currently Manufactured in 2019
- Woven Aramid (Kevlar) Fabric
- Aramid/Phenolic Prepreg
- Spall Liners for Combat Ground Vehicles
- Blast Resistant Floors for Commercial Vehicles
- Ablative Tills for Vertical Launch Systems
- Bonded Ablative/Steel Assemblies
TRIBAL ENTITIES (CONTINUED)

Spirit Lake Housing Corporation – The Spirit Lake Housing corporation will provide low income, quality housing in a safe and healthy environment to the people of the Mni Wakan Oyate.

CCCC provides opportunities that lead to student independence and self-sufficiency through academic achievement and continuation of the Spirit Lake Dakota language and culture.

The Mission of the Four Winds Community School is to produce learners who excel academically, physically, spiritually, and socially by expanding curriculum and activities, increasing community involvement and integrating culture in the school environment.
Spirit Lake Casino and Resort
- June 1, 1996
- 49,000 sq. ft.
- $7 million cost
- 35 new jobs
* Project will address the energy cost on the Spirit Lake Reservation

* Currently served by three different power companies
  1. Ottertail Power Company
  2. Northern Plains Electric Co-op
  3. Nodak Electric Co-op

* Project goal is to reduce the electrical energy use of Tribal and Residential buildings within the boundaries of the Spirit Lake Reservation

* Small Scale and Large Scale Wind Turbine Project

* Energy Analysis and Organizational Assessment

* Prior Tribal Utility Development frames this project
The tribe is served by 3 utilities:
- Otter Tail Power Company
- Northern Plains Electric Co-op
- Nodak Electric Co-op

* Missing some large loads that are on the reservation
Residential is the largest load followed by Casino and Hotel

- Estimated Electric Load: 27,174 MWh/year
- Total annual electricity spend: $2.6MM
- Includes Gen, Trans, Distribution

<table>
<thead>
<tr>
<th>Utility</th>
<th>Estimated Cost of Service</th>
</tr>
</thead>
<tbody>
<tr>
<td>Otter Tail</td>
<td>1,154,068.96</td>
</tr>
<tr>
<td>Northern Plains</td>
<td>833,460.04</td>
</tr>
<tr>
<td>Nodak</td>
<td>627,087.38</td>
</tr>
<tr>
<td>Total</td>
<td>$ 2,614,616.39</td>
</tr>
</tbody>
</table>

Average Utility Rates ($/kWh)

- NODAK: $0.14
- NORTHERN PLAINS: $0.11
- OTTER TAIL: $0.08
KEY STRATEGIC ELEMENT – CONTROL OF INTERCONNECTING MEANS

- Two substations located on trust lands
  - Otter Tail Power Company
  - Central Power Electric Co-op
PROJECT MODEL: ENERGY PROJECT DEVELOPMENT IN CONTEXT OF TUA

LIHEAP
Low-Income Home Energy Assistance Program

$300K LIHEAP

DG Wind Project

~$45k avoided energy costs

TUA

WAPA

$235K WAPA Credit

~$50K

Lease and Dev fee

Tribal members

Electric Utility Services

Sustained 118
• ND has the best wind resource in US but only 16% of its electricity generation is from wind
• Fort Totten, MD: Estimated wind speed = 8.2 m/s
  • Good wind resource for an economically feasible project
• Capacity factor: 44-48%
PROJECT PRO-FORMA

<table>
<thead>
<tr>
<th>Description</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Power Output (kWh/year)</td>
<td>5,501,664</td>
</tr>
<tr>
<td>Average Cost of Electricity ($/kWh)</td>
<td>$0.12</td>
</tr>
<tr>
<td>Nominal Electricity Escalation Rate (%/year)</td>
<td>2%</td>
</tr>
<tr>
<td>Analysis Period (Years)</td>
<td>25</td>
</tr>
<tr>
<td>Total Installed Cost / Lease Initial Cost</td>
<td>$4,500,000</td>
</tr>
<tr>
<td>Payback Period (SPB)</td>
<td>7</td>
</tr>
<tr>
<td>Rate of Return (IRR)</td>
<td>15%</td>
</tr>
<tr>
<td>Net Present Value (NPV)</td>
<td>$9,469,808</td>
</tr>
</tbody>
</table>

Nominal Dollar Cash Flow

Cash Flow (Revenue - Expense)

Investment Year

Cumulative Net Cash-Flow

Cash-Flow
PROJECT COSTS

• Total Project Cost = $4.7 million
  • DOE Grant = $1 million
  • Tribal Cost Match = $500,000

• Remaining Cost Share = $3.2 million
  • Potential Partnership considerations
  • Tribal Funds/Resources
PROJECT PROGRESS

Progress Timeline:
- Trip to Seneca Nation November 2018
- Presented DOE December 2018
- Grant Award/Agreement May 1, 2019
- Change of Leadership in May of 2019
- Signed Grant Agreement by TC in Sept 2019

- Scoping our Environmental Requirements
- Quarterly meetings with Tribal Council
- Received Bids for Environmental Assessment
- Conversation with THPO
- Initial discussions with Ottertail Power Company
- Choosing another site location

- Identified Cost Share considerations
  - Shakopee Loan Program
  - Internal Tribal Resources
  - Partnership (TDX Power negotiation)
PARTICIPANTS

- Ryan Brown, Economic Development Planner, Spirit Lake Tribe
- Baker Tilly Virchow Krause, LLP
- WES Engineering
- Spirit Lake Tribal Council
- Future Cost Share Partner
- Department of Energy, Office of Indian Energy
- Spirit Lake Tribe and Baker Tilly will work on Establishing Tribal Utility Authority (TUA)
- In the process of completing Environmental Assessment for 1.5 MW Wind turbine project site
- Continue to Provide Tribal Council with quarterly updates/meetings
- Plan community engagement/informational meetings
- Legal and Regulatory assessment of Rights of Way for substations and Distribution
- WAPA Contracts are up for negotiations December 2020
- Interconnection application and discussions with local utilities
QUESTIONS??

Ryan Brown, Economic Development Planner, Spirit Lake Tribe

sltplanningpm@gondtc.com
701-766-1700

Jim Yockey, Senior Manager, Baker Tilly Virchow Krause, LLP

Jim.Yockey@bakertilly.com
608-240-2696