EMbodied-energy And Decreasing Emissions (REMADE) Institute ACCELERATING THE TRANSITION TO A CIRCULAR ECONOMY

> U.S. DOE Advanced Manufacturing Office Program Review Meeting Washington, D.C. June 11-12, 2019

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Sustainable Manufacturing Innovation Alliance Award Number DE-EE0007897 1/13/2017 – 12/31/2021



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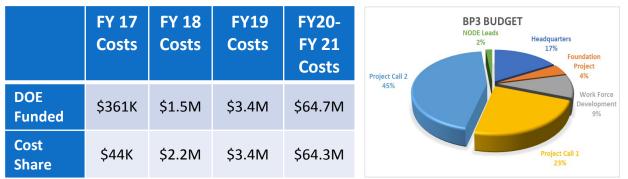
Institute Overview

Schedule

- REMADE award issued Jan 2017 & funding released in May 2017
- Projected end date December 2021
- BP1 May '17- Mar '18.
- BP2 Apr '18 Jun '19
- Working on BP3 continuation application.
- 31 projects selected from first two project calls
 - 10 active projects/9 additional projects to launch at start of BP3
 - 12 projects from second project call to launch October 2019

Budget

- \$140M award, \$70M federal / \$70 match
- Received \$10M from New York State to support cost share
- Institute is meeting the 1:1 cost share requirement
- Fiscal year 2017/2018 audit successfully completed
- Receivables and payables current, including annual membership dues



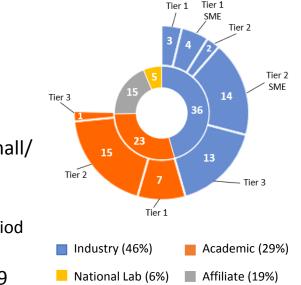
Membership

- 79 Members as of 5/16/19
 - 36 Industry 23 Academic
 - 15 Affiliate 5 National Labs
- 53% of industry members are small/ medium sized businesses
- <u>93% Retention Rate</u>
 - 68 orgs have reached renewal period
 - 63 have confirmed renewal
- 6 organizations joined in Q1 2019

Challenges

- Identifying Responsive Design for Re-X Projects First two project calls resulted in three Design for Re-X projects.
- **Timely RFP Development** Have modified process for developing RFPs and the structure of Technology Roadmap to address this
- **Project Negotiation** Delays negotiating/launching first 19 projects. Have modified process & developed SOPO/budget training materials
- Roadmap Prioritization Trade-offs between starting new projects in roadmap vs continuing initial projects. Key BP3 focus for TAC/SAC
- Cash Management reimbursement basis vs advance payment is challenging for an independent institute

REMADE Addresses Sustainable Manufacturing Technical Targets 14.1, 14.2, and 14.3 from AMO Multi-Year Program Plan (MYPP)



Project Objective: Reduce embodied energy and carbon emissions through early stage applied research & development

REMADE STRATEGIC GOALS



Enable greater utilization of secondary feedstocks which require less energy to produce for key materials



Secondary Feedstock Primary

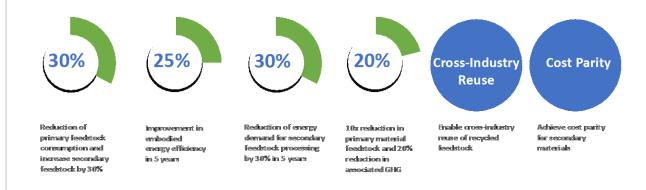
Feedstock

Reduce primary materials consumption (and energy lost when they are landfilled) while achieving better than cost and energy parity for key secondary materials



Promote widespread application of new technologies across multiple industries that expand material recycling, recovery, remanufacturing and reuse in US manufacturing

REMADE TECHNICAL PERFORMANCE METRICS (TPMs)*



REMADE Institute is aligned to directly support the AMO mission and strategic goals

* REMADE Addresses Sustainable Manufacturing Technical Targets 14.1, 14.2, and 14.3 from AMO MYPP

Why REMADE?

Global sales of plastic bottles ~ 1 million/minute



Plastic Recycling Rate dropped to 4.4% in 2018

U.S. generates 9.4M tons of e-waste per year



Represents 2% of MSW & growing at 4% annually

U.S. Production of Aluminum & Steel



Accounts for ~10% of U.S. Manufacturing Energy Use

China consumes 55% of global paper scrap



U.S. scrap paper sales to China down ~ 38%

Solving these issues requires

a comprehensive systems level approach

guided by *national goals and metrics*

addressing industry needs and priorities

with a path to *implementation & commercialization*

Technology Innovation – Current Technology Landscape

REMADE Members (5/16/2019)

- Diverse membership composition supports the mission and goals of the Institute
- Nationwide industry-focused consortium

Tier 1

TOTAL

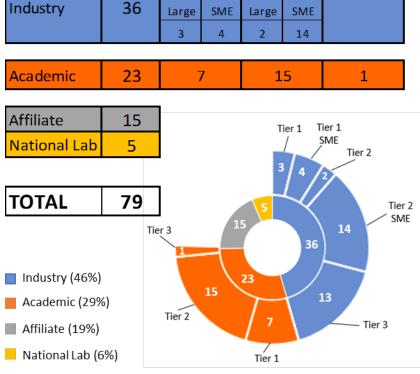
- Member locations well aligned with labor markets corresponding to REMADE focus areas
- 45 member organizations are involved in Institute projects selected for award

Tier 2

16

Tier 3

13

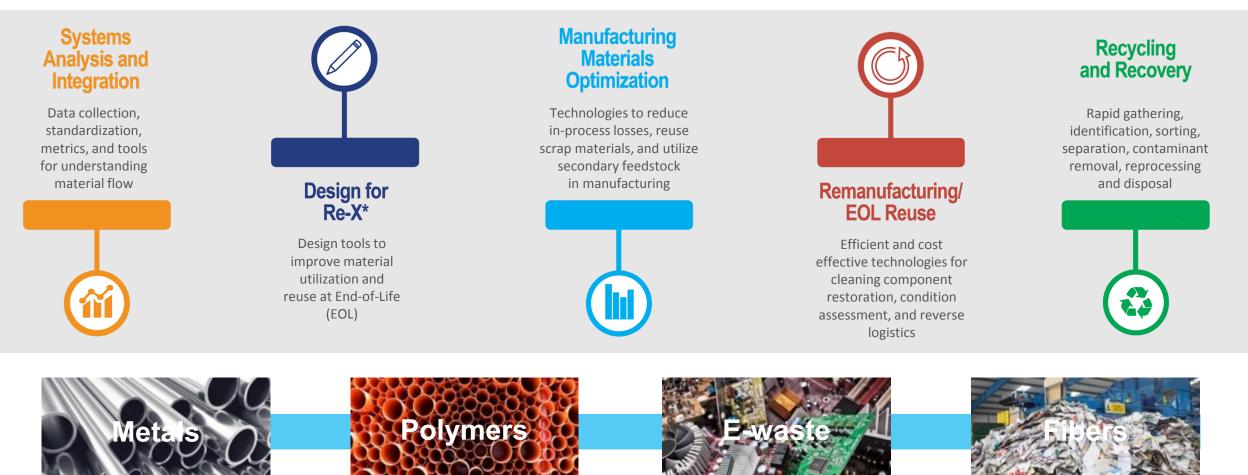




The REMADE Institute

A national consortium of member organizations comprised of industry, academia, national laboratories, trade associations, and non-profit entities collaborating on early stage applied research activities and the development & dissemination of key industrial technology initiatives

TECHNOLOGY FOCUS AREAS ORGANIZED AROUND 5 NODES DESIGNED TO ADDRESS CROSS-CUTTING CHALLENGES

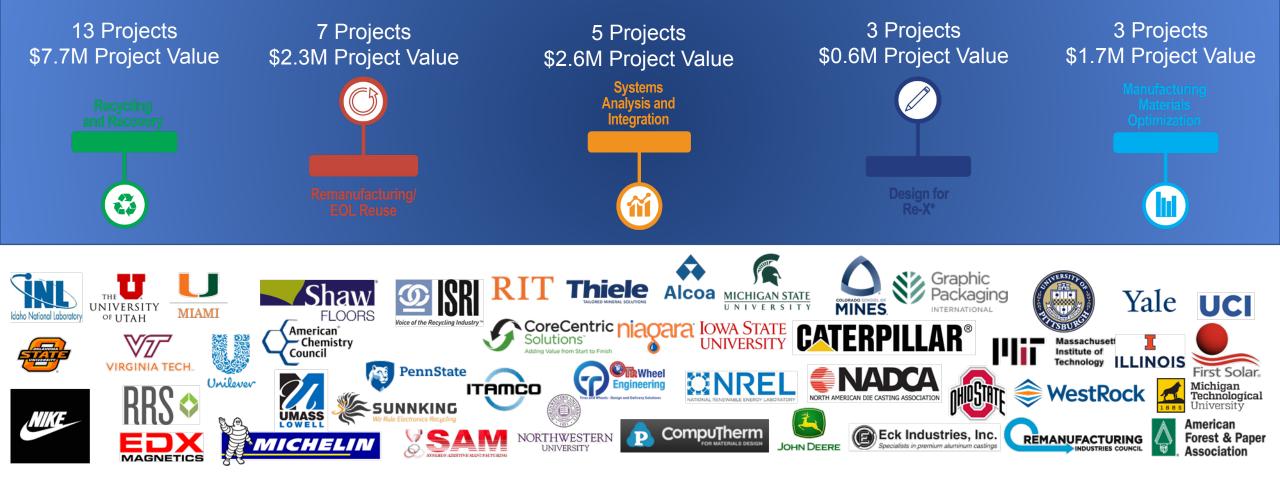


Technology Innovation – Organized by Stages of the Material Lifecyle

MATERIAL CLASSES

Project Portfolio

31 Projects 45 Collaborating Organizations \$15 Million Project Value



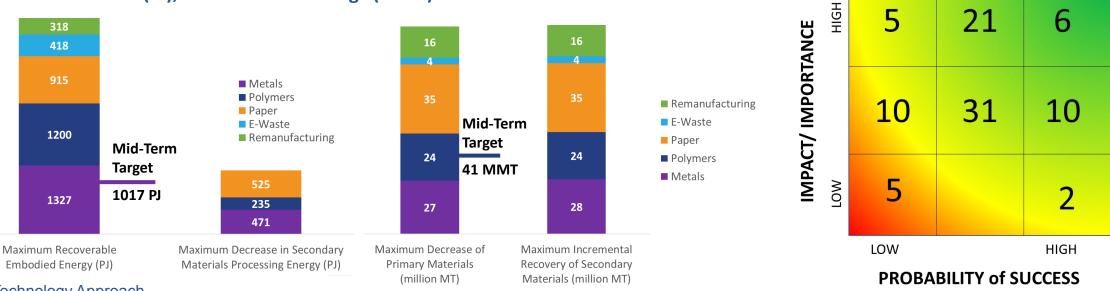
Technical Approach – Identifying Research Activities that Enable REMADE to meet its TPMs

Focus of BP2 Technology Roadmap Update

- Conduct industry interview to refine roadmap content
- Develop strategy for meeting the TPMs based on energy/emissions/material impacts for mat'l classes
- Reorganize roadmap by Thrust Areas for each node
- Develop dashboard to strategically allocate resources

Research Activity Analysis Dashboard

- Impact versus the TPMs
 - Extent to which an activity contributes to achieving the REMADE's goals and the TPMs
- Importance to REMADE's Research Portfolio
 - Extent to which an activity is foundational to future work
- Probability of Success
 - Estimate of the relative difficulty of an activity relative to other activities



Recoverable Energy (PJ), Energy Required to Process Secondary Materials (PJ), and Material Savings (MMT) for each Material Class

Technology Approach

Technical Approach - Material Classes Addressed & Project Impacts by Thrust Area

Node	Thrust Area	1 st RFP	2 nd RFP	Material Classes					Project Impacts		
Node				Metals	Polymers	E- waste	Fibers	Others	Energy Savings (PJ)	Primary FS Savings (MMT)	Secondary FS Incr (MMT)
Systems Analysis and Integration	Material Flow, Lifecycle Analysis, and Systems Analysis Methods, Tools, and Data	3		2	3	2	2		62	-1.8	+1.8
()	Techno-economic Analysis Models and Tools		2				2		TBD	TBD	TBD
	Design for Re-X Metrics & Assessment Frameworks	1				1			TBD	TBD	TBD
	Design for Re-X Methods and Tools		2	2	1	1			48	-0.54	TBD
Design for Re-X*	High-impact Design for Re-X Application Domains										
Manufacturing Materials Optimization	Manufacturing and Process Control		2	1				1	10.7	-0.18	0.18
	Characterization, Qualification & Simulation	1		1					30	-0.16	0.12
Ø	Robust Non-destructive Inspection/ Evaluation Technologies	2		2					TBD	TBD	TBD
Remanufacturing/ EOL Reuse	Remanufacturing Analysis Tools & Methods	3		2		1			42	TBD	TBD
EOL Reuse	Low-cost Component Repair Technologies and Restoration Methods	1	1	1		1			43.3	-0.05	
	Technologies/Tools to Increase Collection & Recovery	2				1	1		317	-9.9	9.9
Recycling and Recovery	Mechanical Recycling Technologies for Sorting, Separating, and Liberating Materials	3	3	1	3	1		1	130	-3.3	3.3
	Chemical and Solvent-Based Recycling & Separation Technologies		1		1	1			16.5	-0.34	0.34
	Characterization, Cleaning & Purification	3	1	3			1	1	87	-2.3	1.5
	TOTALS	3	4	15	8	9	6	3	787	18.6	17.1

Delivering Impact Across Entire Material Lifecycle

Solar Cell Performance & Lifecycle Mgmt (Design)



Balance Performance, Total Cost of Ownership, & Embodied Energy 25% Reduction in Embodied Energy Aluminum Die Casting (Manufacturing)



Double the Secondary Feedstock Used in Aluminum Die Casting Reduce Primary Aluminum Use by 0.16 MMT and Energy Use by 30 PJ Condition Assessment off Electronics (Reman)



Increase Reuse of PCBs in Heavy Equipment Applications Increase Reuse Yield by 25-35% and Reduce Energy Use by 42 PJ Developing Deinking Technologies (Recycling)



Develop Novel Deinking Technologies for Water Soluble Inks Recover 0.87 MMT of Paper and Reduce Energy Use by 42 PJ

Addressing Entire Value Stream for Film & Flexibles

Problem Statement

- One of the fastest growing packaging types
- Currently a contaminant to the curbside recycling supply chain
- Rejected at curbside or discarded into residue at Material Recovery Facilities
- 7 MMT of flexible films landfilled per year.

Relevant REMADE Projects



- Systems Analysis for PET and Olefin Polymers in a Global Circular Economy Determining Material, Environmental & Economic
- Efficiency of Sorting & Recycling Mixed Flexible Packaging and Plastic Wrap
- Scalable High Shear Catalyzed Depolymerization of Multilayer Plastic Packaging



Results and Accomplishments

✓ Projects

- 31 Projects recommended from first two project calls (Apr '19)
- First 10 projects launched and underway (May '19)
- Remaining 21 Projects to begin in the next four months (Jul '19 Oct '19)

✓ Technology Roadmap

- Technology Roadmap updated (May '19)
- Reorganized roadmap by Thrusts Areas and developed Dashboard to strategically assess portfolio
- Update/alignment guided by member interviews and TLC analysis of which material classes and tech dev
 opportunities will deliver the greatest impact toward the TPMs

✓ Membership

Growing Membership – Currently 79 Members, 6 new Members in Q1, 93% Retention Rate

✓ Education and Workforce Development

- Conducted industry interviews assessing EWD challenges (Feb '19). Feedback to be reflected in roadmap & future content development
- Completed catalog of existing REMADE-relevant training opportunities
- Workforce strategy updated to reflect incumbent workforce focus. BP3 training plan formulated (May '19)
- Short courses in recycling and remanufacturing in development
- Webinars Plastic Recycling (Dec '18), Remanufacturing (Jan '19), E-Waste (May '19), and Metals Recycling (Jun '19)





0	Conceptual Goal: Brief in its depth with a focus on providing basic awareness and overview of a given best practice, technology or sharing industry updates. Average Length: 1 hour.
Ø	Modality: Offered in a variety of formats including live streamed webinar, recorded video presentation, face to face presentation at conferences.

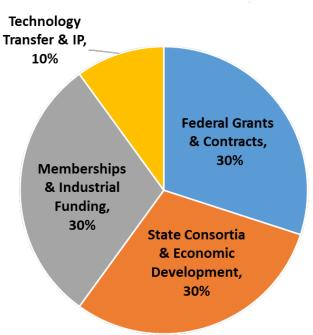
REMADE Transition – Road to Sustainment

Diversification in funding and sectors promotes an adaptable framework

- Obtain industrial funding for corporate interest projects that address higher TRLs
- Diversify funding sources include other federal agencies
- Incorporate additional funding streams private equity, VC
- Ensure ongoing participation from a cross-section of industries & sectors
- Develop membership option for cohort of states
- Secure state/regional economic development funding
- Create provisions for enabling municipalities to participate
- Patent novel technologies/processes and license IP that has been developed
- Continued dissemination of REMADE initiatives, activities, and accomplishments
- Leverage education and training opportunities through workforce development

1	Basic Research	Research to Address Knowledge Gaps and Prove Feasibility	Technology Development And Demonstration	Deployment	
		Core Activities (DOE Funding)	Funded by Industry		





Projects by Thrust Area

Node	Technical Thrust	REMADE Project			Evaluation of logistics systems for collection- preprocessing and	
				Technologies and Tools to Increase	production of secondary feedstocks from e-waste	
Systems Analysis	Material Flow, Lifecycle Analysis, and Systems Analysis Methods, Tools, and Data	Mapping the Materials Base for REMADE		Collection and Recovery	Assessment of the Impact of Single Stream Recycling on Paper	
		Assessment of Opportunities and Technologies for Reducing Energy			Contamination in Recovery Facilities and Paper Mills	
		Consumption through Resource Recovery.		s s	Rapid Sorting of Scrap Metals with Solid State Device	
		Systems Analysis for PET and Olefin Polymers in a Global Circular			Scalable High Shear Catalyzed Depolymerization of Multilayer	
	Techno-economic Analysis Models and	A Dynamic Techno-economic Systems Modeling Framework for U.S.			Determining Material, Environmental and Economic Efficiency of	
	Tools	Identifying strategies to maximize benefit of fiber recovery through			Sorting and Recycling Mixed Flexible Packaging and Plastic Wrap	
	Design for Re-X Metrics and Assessment	Development of an Industrially Relevant RE-SOLAR Design Framework	Recovery	Mechanical Recycling Technologies for		
Re-X	Design for Re-X Methods and Tools	Design for Remanufacturing		Sorting, Separating, and Liberating	Material Characterizations and Sorting Specifications That Can	
for R			8	Materials	Allow the Development of Advanced Tire Constructions with High Incorporation of Recovered Rubber Materials	
Design fo		Data-Driven Design Decision Support for Re-X of High-Value			Reinforced Recycled Polymer Composites (RRPC)	
		Components in Industrial and Agricultural Equipment	Recycling		Low-Cost, High-Value Metal Recovery from Electronic Waste to	
	High-impact Design for Re-X Application	-impact Design for Re-X Application			Increase Recycling and Reduce Environmental Impact	
	Domains		"	Chemical and Solvent-Based Recycling	Chemical Recycling of Mixed Plastics and Valuable Metals in	
S	Manufacturing and Process Control Technologies	Development of a Castable High Strength Secondary Aluminum Alloy		Technologies	the Electronic Waste Using Solvent-Based Processing	
Materials		from Recycled Wrought Aluminum Scrap		_	Pushing the State of the Art in Steel Recycling through	
ate		Cross-Industry Utilization of Ground Tire Rubber for Energy Efficient			Innovation in Scrap Sorting and Impurity Removal	
		Pavements		Characterization, Cleaning, and Purification	Removing Trace Contaminants in Recycled Metals	
Mfg	Characterization, Qualification, and	Increasing melt efficiency and secondary alloy usage in aluminum die		Technologies	Demineralization of Carbon Black Derived from End-of-Life Tires	
	Simulation Technologies	casting			New Approaches to Improve Deinking Flotation to Increase the	
σ	Non-destructive Inspection/Evaluation Technologies	Nondestructive Evaluation of In-flight Particle Dynamics and Intrinsic			Availability of High-Quality, Low-Cost Recycle Paper Fibers	
and se		Properties for Thermal Spray Repairs				
ring Reu		Non-Destructive In-process Assessment of Thermal Spray Repairs				
Remanufacturing End-of-life Reu	Remanufacturing Analysis Tools and Methods	Condition Assessment of Used Electronics				
		Remaining Life Determination			otes Technical Thrust not	
		Quantitative Non-Destructive Evaluation of Fatigue Damage Based on				
	Low-cost Component Repair Technologies	Epoxy/Silicon Potting Material Removal for Greater Recovery of Circuit		add	ressed in First Project Call	
~	nd Restoration Methods High Speed Laser Cladding for Hard Surface Replacement			Dres	ects listed in blue denote	

Projects listed in blue denote projects selected for negotiation from the 2nd Project call