



Department of Energy
Savannah River Operations Office
P.O. Box A
Aiken, South Carolina 29802

DEC 13 2011

Mr. Dwayne Wilson, President & CEO
Savannah River Nuclear Solutions, LLC
Savannah River Site
Building 730-1B, Room 333
Aiken, SC 29808

Dear Mr. Wilson:

SUBJECT: Final Fee Determination for Fiscal Year (FY) 2011 Base Work Performance Period

The purpose of this letter is to inform you of my determination of performance fee to be awarded to Savannah River Nuclear Solutions, LLC (SRNS) for FY2011, in accordance with Contract No. DE-AC09-08SR22470, Section H-28 (d)(2). Fee associated with the American Recovery and Reinvestment Act will be addressed in separate correspondence.

The Savannah River Site (SRS) has supported national defense, expertly and safely managed nuclear waste, and ensured the safety and well-being of our community as well as our Nation. The Site has attracted, trained, and retained a premiere nuclear workforce, contributing to a long-standing history of successful mission accomplishment and sustaining public confidence.

We have made tremendous progress and have celebrated our success in the face of management challenges. Our continued success relies on our ability to perform unique operations in a safe and compliant manner. This past year has been an example of unwavering superior performance.

As Managing and Operating Contractor at the Site, SRNS has performed well supporting Site missions, such as:

- "Green" initiatives through development of new Enterprise SRS strategies
- Providing expert support to global partners: for example, performing emergency radiological analyses for environmental samples taken as part of the response to the accident at the Japanese nuclear power plant
- Providing expert oversight constructing a biomass plant that contributes to the Department's renewable energy and energy intensity goals

In making my final determination, I have also had to consider performance issues such as a recent event involving personal safety of a construction worker. The event resulted in the worker being hurt and sustaining injuries from a fall. Issues such as this challenge us to encourage workers to have a questioning attitude, and enjoy personal ownership of working safely.

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Mr. Wilson

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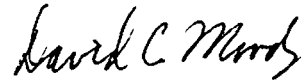
Management must make every effort to communicate this to workers, and encourage worker feedback.

Total fee available for SRNS in FY2011 is \$49,750,000 per Contract No. DE-AC09-08SR22470, Section B-2.3, *Total Available Fee*. As a result of careful and considerate evaluation of the performance-based incentives, I have determined that SRNS has earned \$44,329,841.

Additional guidance will be provided to your office within the next 30 days providing you with direction on the distribution of the unearned fee.

If you have any questions, please call me or have your staff contact Mr. Douglas E. Hintze at (803) 952-8422.

Sincerely,



David C. Moody
Manager

CMD-12-047

cc: J. F. Dohse, SRNS, 730-1B
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