Accelerating the Construction of Hydrogen Stations to Promote Widespread Use of Fuel Cell Vehicles

Toward the Creation of a Hydrogen-based Society

Sep. 11, 2018

Tomonari Komiyama Japan H₂ Mobility, LLC

Establishment of the New Company

Founding Member Companies

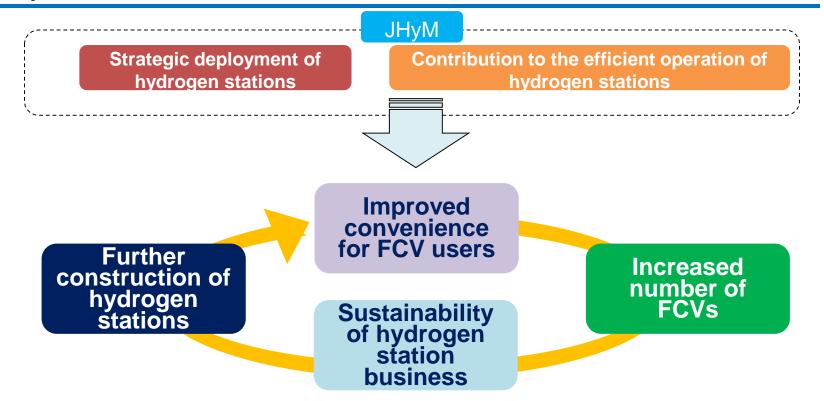


World's first initiative for construction of hydrogen stations jointly funded by infrastructure companies, automakers, investors, etc.

Overview of New Company

Company name	Japan H ₂ Mobility, LLC (abbreviation: JHyM)
Representative (President)	Hideki Sugawara
Location	Toyota Kudan Building, 2-3-18 Kudan Minami, Chiyoda-ku, Tokyo
Participating companies ★Executive members (As of April 1, 2018)	Toyota Motor★, Nissan Motor, Honda Motor★, JXTG Nippon Oil & Energy★, Idemitsu Kosan, Iwatani Corporation★, Tokyo Gas, Toho Gas, Air Liquide Japan★, Nemoto Tsusho, Seiryu Power Energy, Toyota Tsusho, Development Bank of Japan★, JA Mitsui Leasing, Sompo Japan Nipponkoa Insurance, Sumitomo Mitsui Finance and Leasing Company, NEC Capital Solutions, Mirai Creation Fund
Businesses	Strategic deployment of hydrogen stationsContribution to efficient operation of hydrogen stations
Business period	Expected to be 10 years (FY2018 to FY2027)

JHyM's Vision



Create virtuous cycle between FCVs and hydrogen stations

JHyM's Mission

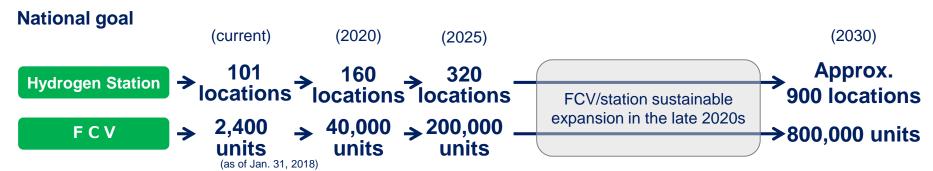
1. Strategic deployment of hydrogen stations

- Start building 80 hydrogen stations nationwide by fiscal year 2021
- Deploy strategically hydrogen stations compatible with maximization of both FCV demand and user convenience

2. Contribution to efficient operation of hydrogen stations

- (1) Improvement of convenience for FCV users
- Better coordination of operating days and time between neighboring stations
- (2) Promotion of sustainability of hydrogen stations business
- Cost reduction and regulation review through collaboration with other related organizations
- 3. Positive information provider to convince the public of hydrogen society realization

JHyM's Position based on "Japan Basic Hydrogen Strategy"



Source: Strategic Road Map for Hydrogen and Fuel Cells, Agency for Natural Resources and Energy

Japan Basic Hydrogen Strategy(Published on Dec. 26, 2017)

"After the number of hydrogen stations reaches 100 at the end of FY2017, the government will cooperate with hydrogen station development company(planned by 11 private sector companies), and other various players to reduce upfront investment costs and effectively promote the optimum location of hydrogen stations based on simulated demand.

Initiatives of Japanese automakers

Toyota	Launched fuel cell vehicle Mirai (2014)
	Launched fuel cell bus SORA(2018)
	 Aim to sell well in excess of 10,000 FCVs per year around or after 2020
Nissan	 Started joint development of a fuel cell system with Daimler and Ford
	(2013)
	 Continuing with technological development for commercialization
Honda	Launched fuel cell vehicle Clarity Fuel Cell (2016)
	 Established joint venture company Fuel Cell System Manufacturing,
	LLC with GM, with mass production of fuel cell systems expected to
	begin around 2020 (2017)

JHyM's Operational Flow Diagram for hydrogen station deployment

JHyM

Announce nationwide deployment policy for station construction, such as areas where stations will be built

Infrastructure-related companies

New infrastructure-related companies

Propose concrete construction plans based on the deployment policy

JHyM

Determine JHyM's nationwide station construction plan based on proposals received from infrastructure companies

Infrastructure-related companies

Construct stations together with JHyM

JHyM

JHyM owns the stations after construction until 2027FY.

Entrust station operations from JHyM to infrastructure companies

Deployment policy of hydrogen stations for the next 4 years(2018 – 2021FY)

Overall Deployment Policy

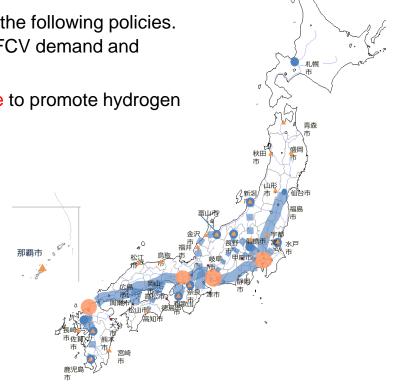
Build 80 hydrogen stations for the next 4 years considering the following policies.

 Optimize the hydrogen station deployment to maximize FCV demand and secure hydrogen supply capacity.

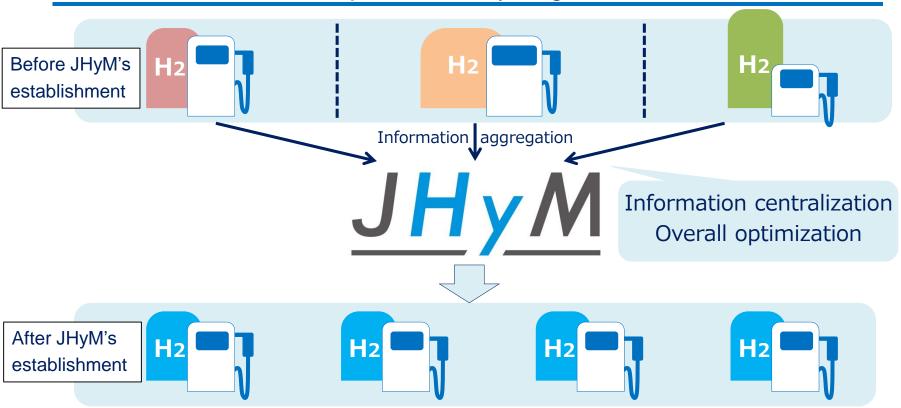
2. Extend strategically hydrogen station network nationwide to promote hydrogen mobility and improve user convenience.

Tactics by area

- Four Metropolitan areas: Deploy hydrogen stations in the places of no hydrogen station with high FCV demand.
- 2. Surrounding areas of four Metropolitan's: Deploy hydrogen stations in the important places with high traffic flow between metropolis.
- Local areas with no hydrogen stations: Start dialogue with local governments and convince them of hydrogenbased society and hydrogen stations.

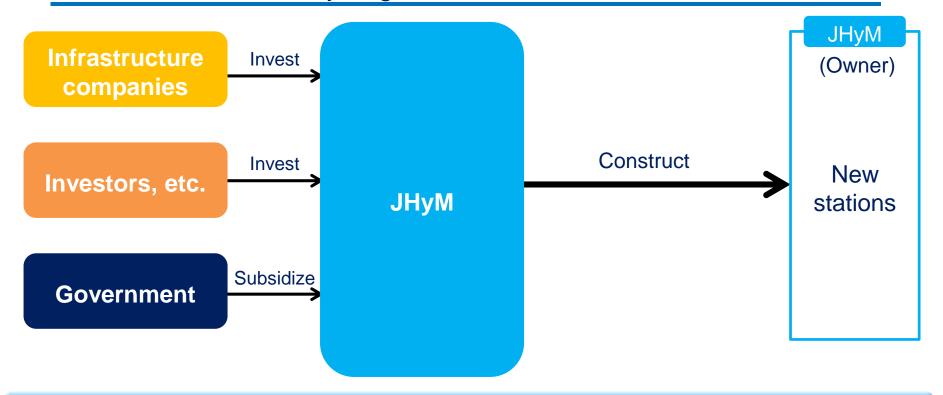


Contribution to efficient operation of hydrogen stations



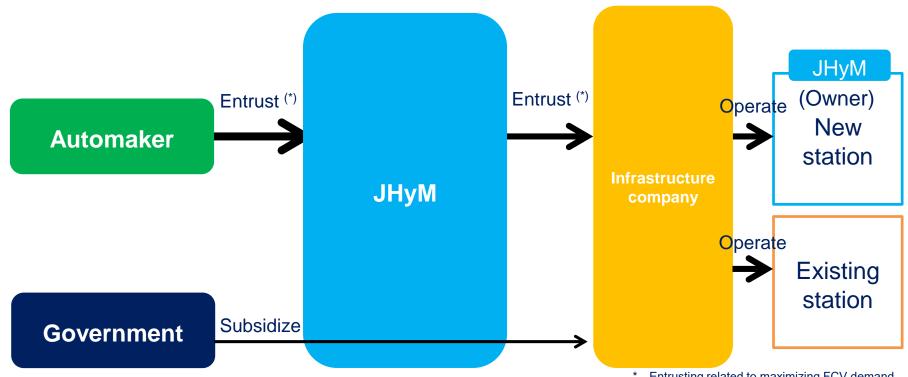
- Improve FCV users' convenience by reviewing operating days and hours between neighboring stations
- Promote cost reduction of stations by reviewing regulations and standardizing equipment

Business scheme for Hydrogen Station Construction



Reduce initial investments from infrastructure companies by utilizing the investments from investors under JHyM's scheme

Business scheme for Hydrogen Station Operation



*...Entrusting related to maximizing FCV demand

Through entrustment agreement, JHyM provides infrastructure companies with a long-term stable business environment for operating hydrogen stations

Summary

JAPAN H₂ MOBILITY

New company of JHyM

A Japan-wide initiative to promote construction of hydrogen stations.



■ JHyM's activities and features

- Aim to rapidly deploy stations across all of Japan to maximize FCV demand.
 Construct stations at 80 locations in the next 4 years.
- Through information collected by JHyM, conduct activities to improve convenience for drivers and establish sustainability of the hydrogen station business (such as through cost reduction and suggestions for deregulation).
- Reduce initial investments from infrastructure companies using funds from investors and other sources.

Future efforts

• In the future, look widely for participation in JHyM from new players to promote the sustainability of the hydrogen station business and the spread of FCV use, and eventually contribute to the realization of a hydrogen-based society.

JAPAN H₂ MOBILITY

