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March 2018 Edition



Director's Corner



Paul Bosco,
Director of the
Office of Project
Management (PM)

I'd like to thank everyone who joined us for our 2018 DOE Project Management Workshop in Washington DC this past month. With over 350 attendees and a host of speakers sharing critical insights and external perspectives, I believe the workshop was one of, if not the best, workshop we have held. Additionally, over 150 participants attended the half-day Project Controls Session, which focused on data analytics supported by timely, comprehensive, accurate, and reliable information to facilitate informed decision-making.

The event continued the tradition of providing opportunities to discuss projects and major challenges with senior leadership, review best practices, share lessons learned, and recognize excellence. We enjoyed hearing from DOE's executive leadership, like Under Secretary Paul Dabbar, Federal Project Directors for two of our major system projects, leading practitioners in project management from academia, a leading expert on ethics, and an economist on marketplace trends. We also had attention-grabbing presentations on non-DOE projects such as the Vogtle Nuclear Power Plant, the Woodrow Wilson Bridge replacement project, and the Corps of Engineers efforts over the past several months to restore the electrical grid in Puerto Rico.

Presentations given at the workshop as well as speaker biographies are now available on the workshop's website:

<https://www.energy.gov/projectmanagement/services/2018-doe-project-management-workshop>.

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Director's Corner



Paul Bosco,
Director of the
Office of Project
Management (PM)

Saving the best for last, Under Secretary Mark Menezes presented the Project Management awards. The Federal Project Director of the Year and the Project Management Awards are in this edition of the newsletter and can be viewed at:

<https://www.energy.gov/projectmanagement/2017-project-management-awards>.

I would like to extend, once again, my congratulations to Dale Christenson, as our Federal Project Director of the Year. Congratulations to the Project of the Year, the SDU 6 Project, and four project teams that were recognized with Achievement Awards for their efforts.

As always, we look forward to improving future workshops with input from the field to make the next forum a valuable networking and learning opportunity! Suggested topics and input for future events should be forwarded to PMworkshop@hq.doe.gov.

Keep charging!

Sincerely,
Paul Bosco

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Congratulations to the 2017 Project Management Award winners!!!

We are all proud of your accomplishments!!!

On March 14, 2018, the Under Secretary of Energy Mark Menezes officiated the Department of Energy Project Management Awards ceremony at the annual Project Management Workshop. This prestigious awards program was first introduced in 2006, and since then, annually recognizes and celebrates the outstanding work accomplished by the project teams and federal project directors from across the DOE complex. This year, Secretary Menezes recognized four projects for the Department of Energy Project Management Achievement Award, one project for the Project Management Excellence Award, and recognized the Federal Project Director of the Year in front of over 350 participants at the Workshop.

[Continue to see the winners](#)



Congratulations to the 2017 Project Management Award Winners!!!

Federal Project Director of the Year for 2017 The National Nuclear Security Administration's Mr. Dale Christenson

Dale Christenson demonstrated exceptional leadership and project management acumen as the Federal Project Director for the \$6.5 billion Uranium Processing Facility (UPF) project at the Y-12 National Security Complex, Oak Ridge, Tennessee. Mr. Christenson's project management acumen, empowerment of team members and exemplary communication skills were instrumental in the UPF project team's success. During this past year, Mr. Christenson mentored and led the UPF project team to achieve several major milestones including the \$950 million effort for the final design of the UPF project under budget and on schedule while managing over \$900 million in authorized construction and procurements on budget and schedule.



Dale Christenson receives the FPD of the Year Award from Under Secretary Menezes



Congratulations to the 2017 Project Management Award Winners!!!

Department of Energy Project Management Excellence Award The Office of Environmental Management's Saltstone Disposal Unit #6 (SDU 6) Project

The SDU 6 project supports the liquid waste program's objective of managing and safely processing radioactive waste at the Savannah River Site. The SDU 6 is the first "Mega Cell" SDU with approximately 32.8 million gallons of storage capacity for radioactive low level waste combined with grout. The SDU 6 design was more than 10 times the size of the previous SDU cells and is projected to generate a lifecycle savings of over \$500 million for the SDU program. The SDU 6 project finished \$25 million below the \$143 million total project cost and 18 months ahead of the original schedule established at Critical Decision (CD)-2.



Deputy FPD Charles Comeau receives the award from Under Secretary Menezes with his colleagues from left to right, Ms. Soni Blanco and Mr. Thomas Johnson





Congratulations to the 2017 Project Management Award Winners!!!

Department of Energy Project Management Achievement Award The Office of Science's 12 GeV CEBAF Upgrade Project

Using the world's most advanced particle accelerator for investigating quark structure, the 12 GeV Upgrade project enables researchers to "see" objects a million times smaller than an atom. The 12 GeV Upgrade project added 10 new, high-performance accelerating cryomodules constructed with the highest gradient state-of-the-art superconducting cavities, three new spectrometer systems requiring seven unique superconducting magnets, and 32 new detector subsystems built with 87,000 sensors. New electronics and computing systems will handle the expected 34 trillion bytes of data recorded per day.



Mr. Michael Epps, Federal Project Director, receives the award from Under Secretary Menezes along with his colleagues from left to right, Dr. Leigh Harwood, Dr. Allison Lung, Dr. Jehanne Gillo, Mr. James Hawkins





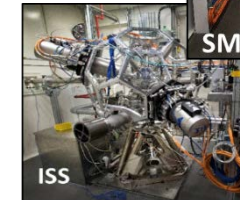
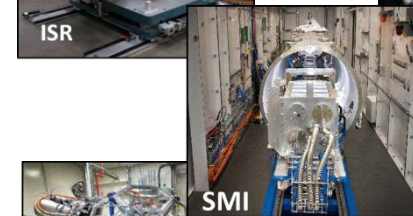
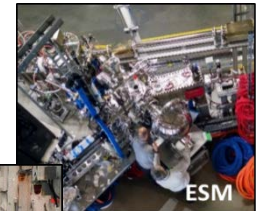
Congratulations to the 2017 Project Management Award Winners!!!

Department of Energy Project Management Achievement Award The Office of Science's NSLS-II Experimental Tools (NEXT) Project

The NEXT project enhances the world-leading brightness and stability performance of the National Synchrotron Light Source II (NSLS-II) facility by delivering five new beamlines (experimental stations) that define the state-of-the art in their respective mission areas: Electron SpectroMicroscopy (ESM), In-Situ and Resonant (ISR) Scattering, Inner Shell Spectroscopy (ISS), Soft Inelastic X-ray (SIX) and Soft Matter Interfaces (SMI). All five of the NEXT beamlines are world-class, and offer unique and advanced scientific capabilities to researchers at NSLS-II.



Robert Caradonna, Federal Project Director, receives the award from Under Secretary Menezes with his colleagues from left to right, Dr. Erik Johnson, Dr. Jeffrey Keister, Dr. Philip Kraushaar, Dr. Steven Hulbert





Congratulations to the 2017 Project Management Award Winners!!!

Department of Energy Project Management Achievement Award The Office of Science's Science and User Support Building (SUSB)

The SUSB provides a functional and attractive signature building that serves as the Laboratory's "front door" to SLAC National Accelerator Laboratory visitors, users, and employees. Located just inside of the SLAC main entrance, the 62,000 square foot building houses user, visitor, and administrative services that enhance SLAC's productivity and collaboration. The SUSB serves as the laboratory's primary space for special events, conferences, and reviews, as well as features a modern interactive visitor's center and an orientation theater.



Hannibal Joma, Federal Project Director, receives the award from Under Secretary Menezes with his colleagues from left to right, Mr. Brian Sherin, Mr. Chandler Eason, Mr. Marcus Jones, Mr. Gary Brown





Congratulations to the 2017 Project Management Award Winners!!!



Department of Energy Project Management Achievement Award The National Nuclear Security Administration's Transuranic Waste Facility Project, Phase B

The Transuranic Waste Facility (TWF) project is NNSA's first Hazard Category-2 nuclear facility completed under budget and ahead of schedule. The TWF will allow Los Alamos National Laboratory to continue to process, store and ship solid transuranic waste to the Waste Isolation Pilot Plant. The TWF project installed 22,000 square feet of building space on 1.8 acres, including an operations building, six storage buildings, a utility building, two seismic switch enclosures, an emergency backup diesel generator, and a 200,000 gallon fire water tank. All of these facilities were constructed and installed meeting nuclear safety and quality assurance Hazard Category-2 requirements.



Ms. Janelle Armijo, Federal Project Director, receives the award from Under Secretary Menezes with her colleagues, from left to right Mr. Brett Cederdahl and Mr. Everett Trollingier





Reconciliation as Part of an Independent Cost Estimate (ICE)

Peter S. Lynch, PE, CCP – Office of Departmental Project Oversight (PM-20)

The Independent Cost Review (ICR) and Independent Cost Estimate (ICE) Standard Operating Procedure (SOP) from February 10, 2016 dedicates a section (5.4.6) of the document to the process of reconciliation. When most of us hear the word “reconciliation,” we conclude that the process of reconciliation is in place to settle differences and restore harmony to the cost estimate so that both the Integrated Project Team (IPT) and the ICE team can agree on a single number for the estimate. Although that would align with the first definition in the Merriam-Webster dictionary online, it is not the purpose, nor the desired outcome of the process of reconciliation during an ICE. During the development of an ICE, we have to skip to the fourth definition of “reconcile” in the Merriam-Webster dictionary online, that defines reconcile, “to check (a financial account) against another for accuracy.” The objective of reconciliation in this context is to better understand the source of the figures and ensure that there is a common understanding of how the numbers are combined to create the estimate. In general, there are three possible outcomes during reconciliation for each area, or topic of discussion:

1. The IPT adjusts its figures to reflect more closely the ICE team’s figures
2. The ICE team adjusts its figures to reflect more closely the IPT’s figures
3. Neither team adjusts its figures, and the reason for the difference is explained in the report

Section 5.4.6 of the ICR and ICE SOP explains the process of reconciliation in detail and provides a clear rationale on why the process is so important to determine the final Total Project Cost (TPC).

Reconciliation is not a negotiation. Any adjustments made by either estimating team should be made to arrive at a more accurate cost estimate for the project. Errors should be corrected, misunderstandings should be rectified and omissions should be addressed to create a more comprehensive estimate. The process is not intended to be adversarial, no winner is determined, the interaction is purely an information exchange.

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Reconciliation as Part of an Independent Cost Estimate (ICE)

Peter S. Lynch, PE, CCP – Office of Departmental Project Oversight (PM-20)

Not every difference at the sub-element level of the cost estimate needs to be reconciled, but “any substantial differences ... should be formally reconciled.” It depends on the size and complexity of a given project, but anything plus-or-minus 10% should be addressed to understand the difference. The information exchange, regardless of the outcome, should be documented in the ICE report. This direct discussion between the IPT and ICE estimators is the “optimal way to clarify” the differences in the estimates.

It is important to recognize that both estimates may be well prepared and credible, yet they arrive at a different TPC. The value of the reconciliation process is to ensure a clear understanding is achieved, and that any substantial differences are documented. The process to reconcile the elements in the estimate enhances the development of the most accurate cost estimate that reflects how much the project should cost the tax payers.

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training in April

Click Here for the Full
FY 2018 Training
Strategy*

** To print the FY 2018
Training Strategy, print only
pages 25-30 of this document*

On-Demand Online Training**

***On-Demand courses are available at any time through DOE's Online Learning Center (OLC).*

Contracting Officer
Representative

32 CLPs

On-Demand
DAU Online

Environmental Laws
and Regulations

24 CLPs

On-Demand
OLC

Earned Value
Management Systems
(24/7)

21 CLPs

On-Demand
OLC

Project Management
Essentials

50 CLPs

On-Demand
OLC

Scheduling

21 CLPs

On-Demand
OLC

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to view details**

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Upcoming Training: April 2018

Strategic Planning

3 days / 24 CLPs

April 10-12
Aiken, SC

Cost and Schedule Estimate and Analysis

5 days / 40 CLPs

April 16-20
New Orleans, LA

Online Training

Planning for Safety in Project Management

28 CLPs

April 18 - May 16
Adobe Connect

Managing Contract Changes

4 days / 32 CLPs

April 30 - May 3
Idaho Falls, ID



Upcoming Training: April 2018

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Strategic Planning

PMCDP is offering an instructor-led delivery of the 3-day course, *Strategic Planning*, April 10-12, 2018 in Aiken, SC.

This course is designed to provide leaders and managers with first-hand knowledge of the strategic planning process, including strategic formulation, plan development and implementation. Through instructor presentations and interactive exercises, participants will gain the skills needed to develop, for their projects/programs and/or organizations, applicable mission and vision statements, values, strategic goals and objectives, and performance expectations and measures. The instructor will review development and implementation of actual strategic management plans, including attributes of effective planning and implementation. Day One: *The Strategic Planning Process*; Day Two: *Strategic Formulation*; Day Three: *Strategic Implementation*.

Upon completion of this course, participants will be able to:

- Identify the major steps of the strategic planning process
- Develop mission and vision statements, and values
- Formulate effective strategies and approaches
- Develop strategic goals, objectives, expectations and measures
- Describe effective strategic plan implementation

You will earn 24 continuous learning points for this course. This is an Elective course for the Level 3 FPD certification for Federal Project Directors and is available to all DOE employees.

CHRIS Code: 001043/0016



Upcoming Training: April 2018

X

Cost and Schedule Estimate and Analysis

PMCDP is offering an instructor led delivery of the 5-day course, *Cost and Schedule Estimate and Analysis*, April 16-20, 2018 in New Orleans, LA.

This course provides participants with a high-level overview of cost and schedule estimation techniques necessary for successful project management. Participants receive practical skills training on how to develop independent cost and schedule estimates and how such estimates factor into a project's baseline. The course teaches skills used across the project life cycle, but focuses on estimates developed in project planning and the early stages of project execution (preliminary design).

Topics include:

- Identifying cost and schedule estimates;
- Basic estimating methods;
- Group analysis techniques;
- Applying life-cycle costing techniques;
- Validating estimates;
- Determining critical path schedule for a project;
- Crashing and fast-tracking methods; and
- Relationship between budget authorization and budget outlay schedules, project estimates, and the project funding profile.

You will earn 40 continuous learning points for this course. This is a Required course for the Level 2 PMCDP certification for Federal Project Directors and is available to all DOE employees.

CHRIS Code: 001044/0034



Upcoming Training: April 2018

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Planning for Safety in Project Management

PMCDP is offering a desktop delivery of the course, *Planning for Safety in Project Management*, April 18 – May 16, 2018 via Adobe Connect. Webinars will be held Wednesdays from 1:00 – 3:00 pm Eastern.

This course is designed to provide DOE Federal Project Directors with the knowledge needed to clearly define and carry out integrated safety management and quality management. Additionally, it provides participants with the necessary information to ensure that all DOE projects comply with DOE standards of safety. The main objective of this course is to prepare the participant to effectively apply safety management requirements throughout the project acquisition life cycle. Particular emphasis is given to the planning and design phases where application of a Failure Mode and Effects Analysis should identify potential hazards and mitigation strategies. Using a case study, this process examines nuclear, environmental, and worker safety issues in a representative project.

You will earn 28 continuous learning points for this course. This is a Required course for the Level 1 PMCDP certification for Federal Project Directors and is available to all DOE employees.

CHRIS Codes: 001035/0061



Upcoming Training: April 2018

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Managing Contract Changes

PMCDP is offering an instructor-led delivery of the 4-day course, *Managing Contract Changes*, April 30 – May 3, 2018 in Idaho Falls, ID.

This course aims to better prepare DOE Contracting Officers (COs) and Federal Project Directors (FPDs) to manage project changes on complex construction projects through effective management of contract modifications and change orders.

Managing Contract Changes includes discussions of DOE's historical and current contracting environment, authorities for contract modifications, and the various contract provisions and legal doctrines that define and limit the ability for the Government to change contracts. Additionally, the course examines the doctrine of constructive change, potential differences between project management changes and contract changes, and the things DOE senior level contracting and program officials can do to improve the effectiveness of the change management process.

You will earn 32 continuous learning points for this course. This is a Required course for the Level 1 PMCDP certification for Federal Project Directors and is available to all DOE employees.

CHRIS Code: 002102/0070



Upcoming Training

[X](#)

Contracting Officer Representative (CLC 222)

This course is specifically designed for Contracting Officer's Representatives (CORs) who are responsible for assuring that contractors are performing the technical portion of their job. This course will provide CORs the breadth of knowledge required to perform their role, including knowledge related to COR roles and responsibilities, as well as fundamentals of contracting regulations, types, phases, and other elements; awareness of ethical, legal, and cultural factors that impact COR responsibilities; and information necessary to effectively evaluate situations, apply knowledge gained, and make correct decisions to carry out COR responsibilities.

Course objectives include:

- Understanding the role of the COR
- Understanding what constitutes an effective COR
- Learning to read and understand a contract

Registration is through DAU Online

You will earn 32 continuous learning points for this course. This is a Required course for the Level I Federal Project Director certification and is available to all DOE employees.

[OLC](#)[OLC](#)



Upcoming Training

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Environmental Laws and Regulations

PMCDP hosts on the Online Learning Center (OLC) a Level II Elective Course titled *"Environmental Laws and Regulations."* This online course provides an overview and basic working knowledge of pertinent environmental laws and regulations, and how those laws and regulations impact managing projects at DOE. The course identifies the resources to assist DOE staff and managers in the event they are asked to support or manage a project with potential environmental impacts. This course supports DOE employees and the Department in achieving environmental sustainability goals, including reducing energy use, enhancing pollution prevention, and water conservation.

Upon completion of the training, all participants will be able to identify the intent of the major Federal environmental laws, regulations, DOE Orders, Directives and guidance. Participants will also be able to list the detailed processes involved in the implementation of major environmental requirements by the Department of Energy.

This course is comprised of seven modules.

- DOE's Framework for Environmental Compliance
- All About Water
- All About Air
- All About Waste
- All About Clean Up
- Sustainability
- Cultural Considerations

Successful completion of any six modules is required to receive credit for the course. However, a seventh module can be completed for continuous learning points.

Registration is through the OLC

You will earn 24 continuous learning points for this course. This is an elective course for the Level II Federal Project Director certification and is available to all DOE employees.

OLC

OLC



Upcoming Training

[X](#)

Earned Value Management Systems (24/7)

PMCDP hosts on the Online Learning Center (OLC) the Level 1 Core Course titled “Earned Value Management Systems (24X7).” This online training is designed for newcomers to gain a solid foundation in earned value management systems (EVMS) or for earned value management (EVM) practitioners interested in enhancing their ability to effectively use performance data and keep up with the latest industry guidelines, government requirements, and EVMS issues. This course covers the five major categories in the EIA-748 Standard for Earned Value Management Systems including:

- Organization
- Planning, Scheduling, and Budgeting
- Accounting Considerations
- Analysis and Management Reports
- Revisions and Data Maintenance

Registration is through the OLC

You will earn 21 continuous learning points for this course. This is a required course for the Level I PMCDP certification for Federal Project Directors and is available to all DOE employees.

[OLC](#)[OLC](#)



Upcoming Training

X

Project Management Essentials

PMCDP hosts on the Online Learning Center (OLC) the Level 1 Core Course titled "*Project Management Essentials*." This online training is comprised of 15 individual lessons and introduces employees to a comprehensive set of project management principles. The primary source materials for this course are the Project Management Institute's *Project Management Body of Knowledge*® (sometimes referred to as the PMBOK®), DOE Order 413.3B, *Program and Project Management for the Acquisition of Capital Assets*, and the associated guides supporting the Order. Other guides and manuals are referenced throughout the course.

Topics include:

- Project framework
- Project initiation including the risk planning process
- Project planning
- Project cost and schedule
- Project execution and procurement
- Project monitoring and controls
- Project closeout

Registration is through the OLC

You will earn 50 continuous learning points for this course, if you complete all 15 lessons. You can also take each lesson individually and earn continuous learning points for each lesson. This is a required course for the Level I PMCDP certification for Federal Project Directors and is available to all DOE employees.

[Click here to view the
CLPs for each lesson](#)

OLC

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Upcoming Training

Project Management Essentials

Lesson	CLPs
Lesson 1: PM Framework	3
Lesson 2: Strategic Planning	2
Lesson 3: Project Initiation	2
Lesson 4: Acquisition Strategy	3
Lesson 5: Risk Planning (Part 1- Process Overview)	4
Lesson 5: Risk Planning (Part 2- Initial Risk Planning)	4
Lesson 5: Risk Planning (Part 3- Finalizing the Plan)	4
Lesson 6: Scope	3
Lesson 7: Quality	3
Lesson 8: Schedule	4
Lesson 9: Cost	3
Lesson 10: Project Execution	2
Lesson 11: Procurement	3
Lesson 12: Project Control	4
Lesson 13: Monitoring and Controlling Risk and Quality	2
Lesson 14: Communication and Leadership	2
Lesson 15: Transition/Closeout	2

OLC

OLC



Upcoming Training

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Scheduling

PMCDP hosts on the Online Learning Center (OLC), a continuous learning opportunity entitled "Scheduling." The course is intended for DOE employees to gain a solid foundation in project scheduling and enhance project scheduling proficiency. This online course employs a virtual learning lab to provide an intensive 21 hours of instruction that covers scheduling tools, techniques, and scheduling philosophies which can have a major impact to performance assessments and day-to-day project management decision-making. Participants may test their knowledge and gain immediate feedback with scored quizzes and case studies.

Upon completion of the training, participants will understand the fundamental background of scheduling concepts and their specific applications with emphasis on analysis using the Critical Path Method.

Topics include:

- Critical path fundamentals
- Schedule baseline
- Float
- Network logic development
- Risk assessment
- Changes
- Scheduling in an EVMS environment

Registration is through the OLC

You will earn 21 continuous learning points for completing this course. This is a continuous learning opportunity for Federal Project Directors and is available to all DOE employees.

OLC

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FY2018 PMCDP Schedule (3/9/2018)

Q1 FY 2018:

Course Title	Length CLPs	Planned Delivery Timeframe	Location/ Platform
Project Management Systems and Practices in DOE CHRIS Code: 001024/0047	60 CLPs	Tuesday/Thursdays 1-3pm ET October 3-November 7	NA / Desktop delivery Adobe Connect
Advanced Earned Value Management CHRIS Code: 002689/0011	3 Days 24 CLPs	October 17-19	Classroom Oak Ridge, TN Peter Rivera
LEED for New Construction and Existing Buildings CHRIS Code: 001936/0021	2.5 Days 20 CLPs	October 17-19	Classroom Idaho Falls, ID Tina Wagoner
Federal Budgeting Process in DOE CHRIS Code: 001034/0032	4 Days 32 CLPs	November 6-8	Classroom Richland, WA Vicki Spitz
Negotiation Strategies and Techniques CHRIS Code: 001047/0025	24 CLPs	Wednesdays 11am-1pm ET November 1-December 13	NA / Desktop delivery POC: Sig Ceaser
Leadership through Effective Communication CHRIS Code: 002366/0030	3 Days 24 CLPs	December 11-13	Classroom Golden, CO Lisa Weber

Q2 FY 2018:

Course Title	Length CLPs	Planned Delivery Timeframe	Location/ Platform
Project Risk Analysis and Management CHRIS Code: 001033/0055	3.5 Days 28 CLPs	January 9-12	Classroom Oak Ridge, TN Peter Rivera
Advanced Earned Value Management CHRIS Code: 002689/0012	3 Days 24 CLPs	January 16-18	Classroom EMCBC John Wood

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FY2018 PMCDP Schedule (3/9/2018)

Course Title	Length CLPs	Planned Delivery Timeframe	Location/ Platform
Front-End Planning Course CHRIS Code: 003176/0001	3 Days 24 CLPs	January 17-19	Classroom Pilot Washington, DC
Project Risk Analysis and Management CHRIS Code: 001033/0054	3.5 Days 28 CLPs	January 22-25	Classroom Aiken, SC Lee Moody
Performance Based Management Contracting CHRIS Code: 001951/0026	3 Days 24 CLPs	January 23-25	Classroom Golden, CO Lisa Weber
Facilitating Conflict Resolution CHRIS Code: 001558/0026	24 CLPs	February 6-March 13 Tuesdays 11-12:30pm EST	NA / Desktop delivery POC: Sig Ceaser
Real Property Asset Management CHRIS Code: 001183/0024	3 Days 24 CLPs	February 6-8	Classroom PILOT Washington, DC Julie Meier
Scope Management Baseline Development CHRIS Code: 001036/0028	3 Days 24 CLPs	February 6-8	Classroom EMCBC John Wood
Federal Budgeting Process in DOE CHRIS Code: 001034/0033	4 Days 32 CLPs	February 12-15	Classroom Golden, CO Lisa Weber
Value Management CHRIS Code: 001037/0017	3 Days 24 CLPs	February 20-22	Classroom Richland, WA Pamela Packer
Managing Contract Changes CHRIS Code: 002102/0069	4 Days 32 CLPs	March 5-8	Classroom Aiken, SC Lee Moody
Cost and Schedule Estimate and Analysis CHRIS Code: 001044/0032	5 Days 40 CLPs	March 12-16	Classroom EMCBC John Wood

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FY2018 PMCDP Schedule (3/9/2018)

Course Title	Length CLPs	Planned Delivery Timeframe	Location/ Platform
Labor Management CHRIS Code: 001038/0013	3 Days 24 CLPs	March 13-15	Classroom Richland, WA Pamela Packer
Capital Planning for DOE O 413.3B CHRIS Code: 002152/0013	16 CLPs	March 19-April 9 Monday/Wednesday 1pm-4pm ET	NA/Desktop Delivery POC: Sig Ceaser
Labor Management CHRIS Code: 001038/0012	3 Days 24 CLPs	March 27-29	Classroom Oak Ridge, TN Peter Rivera

Q3 FY 2018:

Course Title	Length CLPs	Planned Delivery Timeframe	Location/ Platform
Strategic Planning CHRIS Code: 001043/0016	3 Days 24 CLPs	April 10-12	Classroom Aiken, SC Lee Moody
Cost and Schedule Estimate and Analysis CHRIS Code: 001044/0034	5 Days 40 CLPs	April 16-20	Classroom New Orleans, LA Claudia LeCompte- Johnson
Planning for Safety in Project Management CHRIS Code: 001035/0061	28 CLPs	April 18-May 16 Wednesday— 1pm -3pm ET	NA/ Desktop delivery POC: Sig Ceaser
Managing Contract Changes CHRIS Code: 002102/0070	4 Days 32 CLPs	April 30-May 3	Classroom Idaho Falls, ID Tina Wagoner
Advanced Risk Management CHRIS Code: 001042/0025	4 Days 28 CLPs	May 21-24	Classroom EMCBC John Wood

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FY2018 PMCDP Schedule (3/9/2018)

Course Title	Length CLPs	Planned Delivery Timeframe	Location/ Platform
Executive Communications CHRIS Code: 001031/0040	3 Days 24 CLPs	June 5-7	Classroom Richland, WA Pamela Sorenson
Leadership through Effective Communication CHRIS Code: 002366/0031	3 Days 24 CLPs	June 5-7	Classroom Oak Ridge, TN Dean Jackson
Project Management Systems and Practices in DOE CHRIS Code: 001024/0048	60 CLPs	June 5-July 31 Tue/Thurs 1-3pm EDT	NA/Desktop delivery
Scope Management Baseline Development CHRIS Code: 001036/0000	3 Days 24 CLPs	June 12-14	Classroom Aiken, SC Lee Moody
Project Management Simulation CHRIS Code: 001029/0038	5 Days 40 CLPs	June 18-22	Classroom Oak Ridge, TN Dean Jackson
Federal Budgeting Process in DOE CHRIS Code: 001034/0034	4 Days 32 CLPs	June 25-28	Classroom Aiken, SC Lee Moody
Strategic Planning CHRIS Code: 001043	3 Days 24 CLPs	TBD	Classroom
Systems Engineering CHRIS Code: 001049	3 Days 24 CLPs	Chicago TBD	Classroom
Federal Budgeting Process in DOE CHRIS Code: 001034	4 Days 32 CLPs	TBD	Classroom

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FY2018 PMCDP Schedule (3/9/2018)

Q4 FY 2018:

Course Title	Length CLPs	Planned Delivery Timeframe	Location/ Platform
Project Management Simulation CHRIS Code: 001029/0000	5 Days 40 CLPs	July 23-27	Classroom Aiken, SC Lee Moody
Managing Contract Changes CHRIS Code: 002102/0071	4 Days 32 CLPs	July 30-August 2	Classroom Richland, WA Pamela Packer
Advanced Concepts in PM CHRIS Code: 001023/0043	50 CLPs	July 31-Sept 25 Tue/Thurs 1-3pm EDT	NA / Desktop delivery
Value Management CHRIS Code: 001037/0018	3 Days 24 CLPs	August 7-9	Classroom EMCBC John Wood
Cost and Schedule Estimate and Analysis CHRIS Code: 001044/0033	5 Days 40 CLPs	August 20-24	Classroom Oak Ridge, TN Peter Rivera
Acquisition Management for Technical Personnel CHRIS Code: 000145/0046	16 CLPs	August 21-30 Tue/Thurs	NA/Desktop delivery
Leadership through Effective Communication CHRIS Code: 002366/0000	3 Days 24 CLPs	August 28-30	Classroom Aiken, SC Lee Moody
Project Management Simulation CHRIS Code: 001029/0037	5 Days 40 CLPs	September 10-14	Classroom New Orleans, LA Claudia LeCompte- Johnson
Performance Based Management Contracting CHRIS Code: 001951/0027	3 Days 24 CLPs	September 11-13	Classroom Richland Pamela Packer
Program Management and Portfolio Analysis CHRIS Code: 001025	5 Days 40 CLPs	TBD	Classroom

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Ongoing Online Training:

<i>Earned Value Management Systems (24/7)</i>	<i>Online 24 CLPs</i>	<i>Ongoing</i>	<i>OLC</i>
<i>Environmental Laws and Regulations</i>	<i>Online 24 CLPs</i>	<i>Ongoing</i>	<i>OLC</i>
<i>Project Management Essentials</i>	<i>Online 50 CLPs</i>	<i>Ongoing</i>	<i>OLC</i>
<i>Contracting Officer Representative (CLC 222)</i>	<i>Online 32 CLPs</i>	<i>Ongoing</i>	<i>DAU-Defense Acquisition Agency</i>

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Recently Certified

The following certifications were recently issued.

Federal Project Directors

EM

- Brian Henry - Level II
- David Bender - Level I

NE

- Daryn Moorman - Level I

NNSA

- Richard (Don) Peters – Level III

Congratulations to our newly certified members!

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Director's Corner

2017 Project
Management Award
Winners

Reconciliation as Part of
an Independent Cost
Estimate (ICE)

Upcoming Training



Recently Certified

Questions/Comments?

Questions or Comments

For specific information, please contact a Professional Development Division team member:

Professional Development Team in the Office of Project Management Oversight and Assessments (PM)

Linda Ott — Division Director for Professional Development, PMCDP Program Manager, FPD
Certifications Manager, PM Newsletter Editor, Linda.Ott@hq.doe.gov, 202-287-5310

Sigmond Ceaser — Alternate Delivery Platforms, Course Audit Program, PMCDP Review
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Ruby Giles — PMCDP Budget Manager, PMCDP Training Coordinator and Training Delivery Manager,
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Susan Mason — PMCDP Systems Planning Support, susan.mason@hq.doe.gov

If you would like to contribute an article to the Newsletter or have feedback or ideas you'd like to share,
contact the Editor, Linda Ott.

Access PMCDP on PM-MAX from anywhere: go.max.gov/doe-pm