# Texas Strong: Hurricane Harvey Response and Restoration

Steve Greenley, Vice President, Distribution Operations

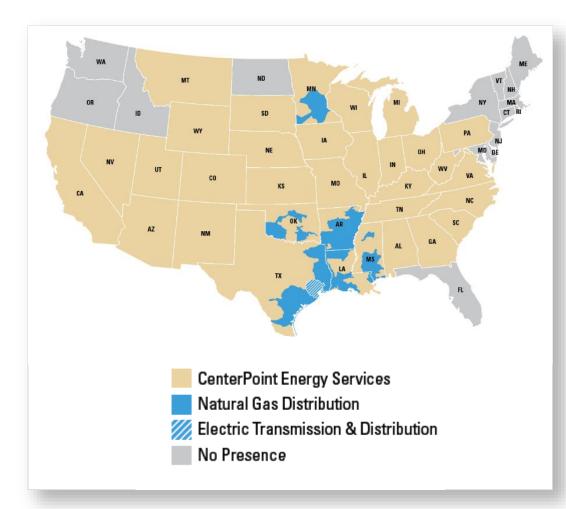
February 21, 2018



# **About CenterPoint Energy**

#### An Electric and Natural Gas Utility





Source: Form 2016 10-K

#### **Electric Transmission and Distribution**

- Electric utility operations with ~2.4 million metered customers across ~5,000 square miles in and around Houston, Texas
- 19<sup>th</sup> largest U.S. investor-owned electric utility by customer base<sup>(1)</sup>
- 86,828,902 MWh delivered

#### **Natural Gas Distribution**

- Regulated gas distribution jurisdictions in six states with ~3.4 million customers
- 6<sup>th</sup> largest U.S. gas distribution company by customer base<sup>(1)</sup>
- Delivered 411 bcf of natural gas

#### **Energy Services**

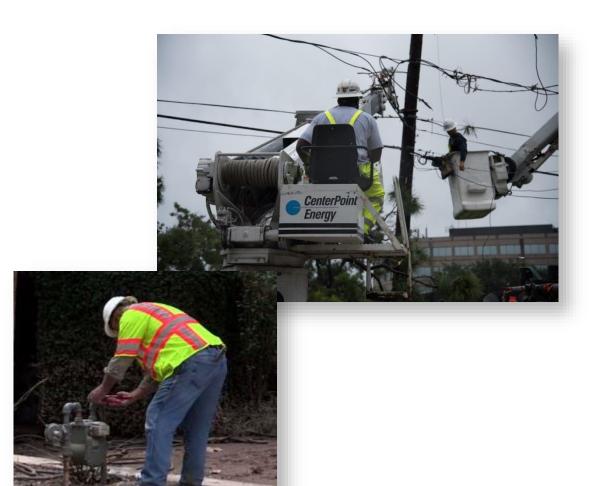
- Non-regulated competitive natural gas supply and related energy services serving ~33,000 commercial and industrial customers across 33 states
- Delivered 777 bcf of natural gas

(1) As of Dec. 31, 2015 per EEI and AGA

# **Advance Preparations – Emergency Operating Plans**



- Our Electric and Natural Gas businesses each has an Emergency Operations Plan
- Annual drill to test our emergency response
- Coordinate our EOP with state and local officials
- Work with a mutual assistance network that allows us to provide/receive assistance to/from other utilities across the country following natural disasters
  - On average, CenterPoint Energy sends linemen
     4-6 times per year to help other utilities restore power
- Contracts for fuel, lodging and materials are executed in advance so we're ready if a storm strikes



#### **Timeline**









Aug. 22, 2017
Electric and Gas
Operations,
logistics, fleet,
service centers

**Preparations** 

logistics, fleet, service centers and facilities make preparations

Begin posting storm readiness tips and safety information on social media Aug. 23, 2017 Regulatory and Gov't Relations work with

Outreach

News release distributes on hurricane

officials

Email to employees on preparedness

preparedness

2017 Aug. 24, 2017

Electric and Gas Operations activate EOP

**EOP** 

Media interviews

Publish social media messages on preparedness and safety

Increase in employee messages on preparedness and EOP assignments Aug. 25, 2017

Harvey makes landfall as a Category 4 hurricane near Port Aransas, Texas

Harvey Makes

Landfall

Over the next five days, Harvey drops more than 50 inches of rain across our service territory Aug. 26, 2017
Activate Incident
Command
Center

Resources

Issue news release on damage assessment and restoration update

First wave of mutual assistance crews for Gas and Electric Operations Aug. 26-early Sept. 2017

Operations

Electric
Operations builds
a mobile
substation to
restore service to
the Memorial
area

Gas Operations
helps the city of
Beaumont
address a breach
in the pipeline
under the
Neches River

Employee Assistance

Sept. 1, 2017

announces

impacted

**CNP** 

employees

announces

recovery

\$1.25 Million to

assist Harvey

Employee 1st

Fund to support

**CNP** 

Status

sistance

Sept. 7-8, 2017 Electric Operations resumes normal operations for most employees on Sept. 7

Gas Operations resumes normal operations on Sept. 8

A Corporate Response Team is established to manage ongoing issues

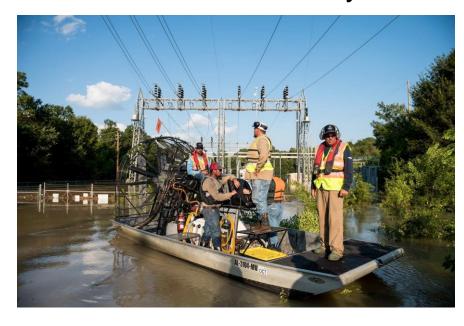
### Wind Event vs. Water Event



#### Hurricane Ike



# Hurricane Harvey



# **Hurricane Harvey – A Record-breaking Storm**





 After making landfall as a Category 4 storm near Port Aransas, Texas, Hurricane Harvey stalled, impacting south Texas, southeast Texas and Louisiana for days



- Maximum sustained winds were 130 mph winds at landfall
- 51.88 inches of rainfall in southeast Texas, breaking the single-storm record of 48 inches set in 1978 and more than 10-year annual average



- More than 42,000 lightning strikes across electric service territory
- Harvey spawned tornadoes in southeast Texas, Louisiana, Alabama,
   Mississippi, Tennessee and North Carolina

# **Restoration Execution**

# Restore Power Safely and Efficiently



- Restore service to key facilities vital to public safety, health and welfare and secure downed power lines
- 2. Repair major lines and fuses that restore power to greatest number of customers in least amount of time
- 3. Repair transformers, which typically serve about 10 customers
- 4. Repair individual electric drops to homes



# **Impact of Grid Modernization**

Benefits of Advanced Metering System (AMS) and Intelligent Grid



- The Smart Grid, including distribution automation devices such as intelligent grid switches, allowed us to quickly isolate problems on our grid and restore service to customers through those devices.
  - Operated more than 250 of these devices during the event impacting more than 140,000 customers
  - Were able to avoid almost 41 million outage minutes for our customers
  - 16.71 SAIDI minutes saved due to automation
- AMS meters increased efficiency during the storm
  - Executed 45,000 orders remotely at 97% performance
  - Billed 700,000 accounts with actual readings at 98.9% performance
  - Executed remote turn off/on for safety reasons



- Use of real-time analytics to assess, monitor and resolve cases
  - Aided in developing better situational awareness
  - Allowed us to correlate weather and flooding information with outages, providing operations with critical decision-making tools

# **Impact of Grid Modernization**

# Use of Technology during Storm



- Drones helped to assess damage and evaluate work conditions
  - More than 500 locations were tracked using 15 drones
  - Enabled real-time situational awareness, accelerating restoration assessments
  - Allowed us to efficiently direct crews to accessible locations
  - Infrared capabilities helped identify equipment that needed further inspection
- Mobile data on each crew kept outage management efficient
- Ability to use Power Alert Service (PAS) to keep customers informed
  - AMS meters provide outage information that enables our predictive analytics engine to supply data to PAS and
    - IVR systems, ultimately allowing for better, more detailed customer updates
- Memorial mobile substation
  - Memorial substation impacted by several feet of water
  - 50MVA mobile substation installed on private property in 7 days
  - Provided service to more than 9,000 customers without power
- Flood wall at Grant substation helped protect service to Texas Medical Center



### Electric Operations Response

**CenterPoint**. **Energy** 

- 293 total electric circuits locked out and 4,494 total electric fuses out
- 8 substations out of service and 9 substations inaccessible due to high water
- More than 2,200 employees plus 1,500 contractors & mutual assistance personnel from 7 states
- 308 SAIDI minutes with 1.2 million customers impacted
- 755 million total minutes out over 10 days



Electric Operations Response



- 5 staging sites
- 352,000 total hours worked during EOP event (160 hours per employee)
- Approximately 85 crew spokespersons used
- 104,412 meals served
- More than 12,000 hotel rooms utilized



Electric Operations Response

- More than 1.27 million total restorations
- More than 1,200 safety orientations and 120 crew safety observations
- 36 air boats, 15 drones and 15 amphibious vehicles used









Gas Operations Response



- Responded to 8,246 gas emergency orders
- 130,016 gas meters assessed for damage
- Approximately 53,000 gas meters submerged under water that required remediation
- Approximately 460 crossings inspected of which 7 required remediation



### Gas Operations Response

**CenterPoint. Energy** 

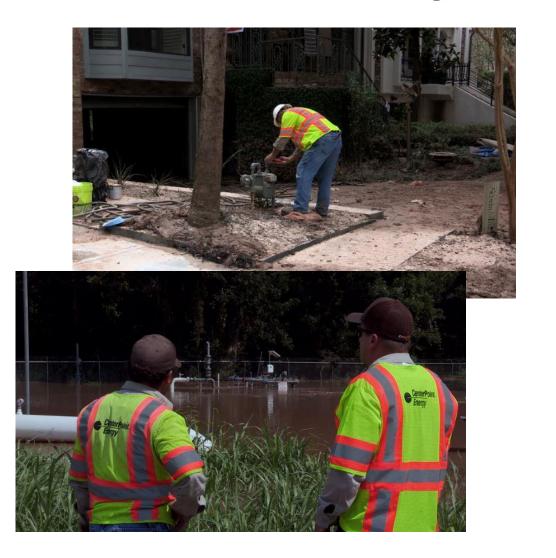
- More than 1,050 EOP responders
- Mutual assistance resources from 4 states
  - Approximately 60 internal and contractor crews traveled to Sinton/Victoria area (Day 1)
  - Approximately 80 internal crews from Arkansas, Oklahoma and North Texas traveled to Houston (Day 5)
  - Approximately 15 internal crews from Louisiana and adjacent Texas offices (Lufkin and Huntsville) traveled to Beaumont (Day 6)
- 21,168 meals served
- CNP coordinated with city of Beaumont to address breach in 18-inch gas pipeline under the Neches River
  - A remote methane leak detector (RMLD) mounted on a drone to check methane levels in Neches River
  - Divers, air boats, drones and high-profile vehicles used during response



# Gas Operations Response



- Inspected 863 stations
  - 83 submerged due to flood waters of which 75 required remediation
    - Relief valves, debris removal, fencing
- Advanced Leak Survey Technology
  - Surveyed 554 miles in South Texas within five days (wind impacted areas)
- Reviewed 83 photos for safety compliance before posting publicly



# Customer Service Response

**CenterPoint**. **Energy** 

- 485,455 calls to the call center
- 147,612 were answered by agents with IVR handling the remainder
- 352,629 outage notifications delivered through PAS service
- 22,257 new PAS enrollments

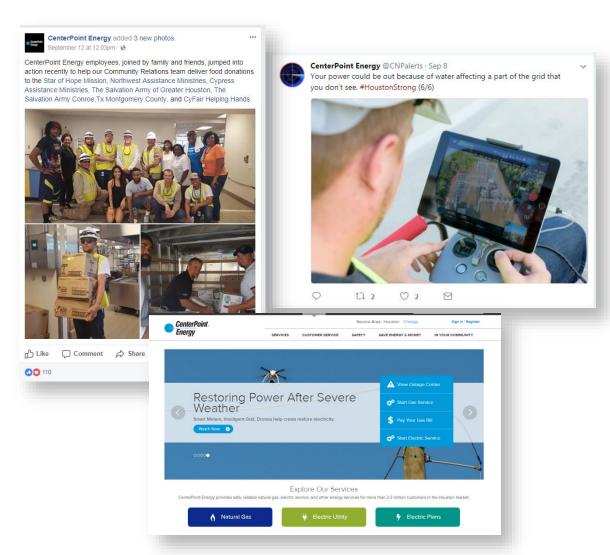




# Customer Service Response



- 160 Facebook posts that reached
   1,095,314 people
- 566 tweets that reached2,531,685 people
- 630,206 visits to CenterPointEnergy.com
- At the height of the storm, web traffic was more than 600% higher than average
- Translated more than 50 communications into Spanish



Community Giving and Employee Support



- \$1.25 million donated to Harvey recovery and relief efforts
- More than \$125,000 donated to CNP Employees 1<sup>st</sup> Fund; company matching contributions up to \$200,000
- Contributed \$50,000 to city of Beaumont for special assistance
- 301 calls to the EOP Employee Assistance hotline







# Community Giving and Employee Support



- 340 employees impacted with home or vehicle damage
- **34** responses from employees offering shelter to another employee
- 68 responses to CNP rideshare program
- 46 children cared for in EOP daycare at CNP Tower



# **Hurricane Comparisons**



Year	Name	Cat.	Winds - Sustained (mph)	Tropical Storm Wind Field (Miles)	Electric Outages	Restoration
1983	Alicia	3	115	125	750,000	16 days
1989	Hugo	4	140	190	696,000	18 days
1992	Andrew	4	160	105	1.4 million	34 days
2004	Charley	4	150	170	874,000	14 days
2005	Katrina	3	125	230	970,000	6 weeks
2005	Rita	3	115	205	719,000	6 days
2005	Wilma	3	120	230	3.2 million	18 days
2008	lke	2	110	450	2.15 million	18 days
2017	Harvey	4	130	270	1.27 million	10 days



