

### Bioenergy Technologies Office 2017 Program Management Review

#### **Biochemical Conversion**

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#### BIOCHEMICAL CONVERSION REVIEW PANEL

NAME	AFFILIATION	
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#### **Review Panel Approach**

**ENERGY** Energy Efficiency & Renewable Energy

- 45 minute daily discussions of the presentations during the review focusing on strengths and weaknesses of technical presentations, and project management
- After the review, each panelist documented specific examples of impact, technical strength, significance to BETO, recommendations, etc., and these were included in the final review report
- There was considerable agreement among the panel and when exceptions occurred, they were noted in the report





- Average scores ranged from 5.35 to 9.20, with a median of 8.05.
- Top Performing Projects:
  - 1. NREL Analytical Methods Development and Support
  - 2. NREL Biochemical Process Modeling and Simulation
  - 3. NREL Renewable Carbon Fibers Consortium
  - 4. NREL Biochemical Platform Analysis Project
  - 5. NREL Lignin Utilization

	SunSetting	Ongoing	New
Average Scores	7.57	8.10	7.74

#### **Overall Impressions: Impact**



- Clearly defined goal for BC program: \$3/GGE by 2022
  - Recognized need for value-added co-products
- Strengths:
  - Core enabling projects (Analytical Methods, Modeling etc.)
  - Organization into consortia structure
  - Renewed focus on chemical bio-products
    - Lignin research
    - Diverse approaches to meet 2022 goal
  - Focus on Titer/Rate/Yield metrics
- Weaknesses
  - Fungal strain projects could benefit from consortia approach
  - Some competitive projects with unclear goals/scope (Kiverdi, JCVI)

#### **Overall Impressions: Innovation**

- **ENERGY** Energy Efficiency & Renewable Energy
- Lignin as a substrate for co-products is most innovative and highest impact portfolio area
  - Whole community could benefit from standardized, characterized starting materials
- Renewable Carbon Fiber Consortium
  - Relevant and impactful target
  - Innovative and exciting work
- Would benefit from a better path to connect LDRD to BETO core

#### **Overall Impressions: Synergies**

- Subject-centered consortia are a technological strength
  - Avoids silos and works on common problems
  - Management challenges and strengths
- Could better utilize core NL skills: process modelling at NREL, SCADA at PNNL, analytical methods at NREL
  - Need to better integrate across labs and disseminate results
- Scaling facilities are a resource/strength
  - Support scale-up and pre-commercial development
  - Would benefit users to offer a coordinated package of resources between ABPDU and IBRF
- Fungal strain development coordination should be improved
  - Shared expertise

#### **Overall Impressions: Focus**

- Technology Gaps
  - Reactor and aeration design
- Standard Materials
  - NLs or CROs could provide generally applicable material and software in an open source manner
    - E.g. NREL Acid-pretreated Corn Stover or NREL Analytical Methods
      Development Laboratory Analytical Procedures

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- Biorefinery Scenario
  - Focus on making chemical products in parallel to fuel is critical
    - Don't down-select to a single chemical (like adipic acid) too quickly
- Technology Communication
  - Better dissemination of information beyond journal articles

#### Overall Impressions: Commercialization

- Strengths:
  - Lygos
    - Developed both an end product, malonic acid, in the DOE top 30 as well as a rapid screening method with potentially greater applicability
    - Utilized ABPDU and IBRF to help scale
  - ABPDU
    - One stop shop for bioprocess research
    - One partner has commercialized and three are in pre-commercial prototyping
  - Texas A&M Synthetic Microorganisms to Enable Lignin Conversion
    - Integrated process that has attracted potential licensees
- Weaknesses
  - TEA not uniformly applied or communicated
  - Need to better quantify commercial metrics, track progress, and communicate state of technology relative to metrics



### **Increase project management rigor**

- More consistent use of TEA
- Monitor overcommitted project leadership
- Alternative evaluation procedures for core operations teams at NLs (i.e. analytics, pilot plant, modeling, etc.)
- Better explain multiple FOAs represented in Peer Review

# Continue to support consortia organization in specific technology areas

- Separations, Renewable Carbon Fibers, Agile BioFoundry are good models for streamlining and coordinating R&D in certain areas
- New consortia in areas such as fungal strain development and lignin depolymerization

# Encourage use of industrial advisory boards and partnerships

 Consortia industrial advisory boards (IABs) have a noticeable impact on consortia projects and should be more broadly encouraged