Presentation to the U.S. Department of Energy
Tribal Energy Meeting
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Campo’s Renewable Energy:

Security, Independence and Economic Development
Campo Kumeyaay Nation

- One of 12 Kumeyaay Bands with over 350 tribal members
- Approximately 50 miles from the city of San Diego in Eastern San Diego County, California
- Located on the U.S.-Mexico border
- Proximity to the border makes drug trafficking, immigration and security primary issues for our people
Located at the hub of the area’s renewable resource zone identified by the Western Governors’ Association

The Campo Renewable Energy Zone (CREZ) represents an enterprise zone of seven economic activity projects that will provide infrastructure, jobs and revenue for the Campo people

One of first tribal nations to join The Climate Registry and measure and collect data on GHG emissions
The Energy Vision of the Campo Kumeyaay Nation is to utilize the natural gifts that the Creator has given to the Nation to help benefit the needs of our people for current and future generations in a sustainable and environmentally responsible manner.
Recognize need for economic independence

Form tribal economic development corporation – Muht Hei, Inc. (“new land”)

Assess resources – Indian Country contains ≈10% of all energy resources in U.S.

Develop partnerships – sand & gravel, KWI, KWII
Economic Development Leadership

TRIBAL GOVERNMENT

- **Executive Council**
  - Elected Officers
  - Execute laws and govern in accordance with General Council
- **Economic Development Agency**
  - Promote business activity with Campo
  - Attract business to reservation

ECONOMIC DEVELOPMENT CORPORATION

- **Muht Hei**
  - Tribally-chartered corporation
  - Governed by 7-member Board of Directors, all of whom are tribal members
  - Develop and engage in business and economic development ventures
  - Generate revenue to fund tribal government operations, provide employment and training opportunities, and improve quality of life
50 MW Wind Farm

Electricity production of over 175 million megawatt hours in 2009

Largest utility-scale wind farm operating in Indian Country

Campo Government is lessor
What We Learned from KWI

- Non-tribal communities enjoy economic benefit as landowner/resource owner, federal, state & local government
  - Lessor arrangement doesn’t fully recognize sovereign government status
- Wind business is compatible with Campo culture
- Ownership offers attractive return on investment
- Passive lessor role was good start, BUT integrating wind energy on reservation and expanding role may facilitate attainment of higher standard of living
Rationale for Expansion: KW II

- Develop a **diverse revenue base**
- Link to Campo 2020 Vision of THRIVE
  - Foundation for additional *economic opportunity, health, safety*
- Build on experience and knowledge of wind farm operations
Rationale for Expansion

- Increased opportunity created by state and federal incentives for renewable energy
- Transmission availability
November 2008 execute MOU & NDA
- SDG&E – power company
- Invenergy - developer
160MW farm to serve San Diego County
Will produce energy to power 54,000 homes each year
Intended to use local contractors and crews, and purchase critical equipment and services from the tribe
KWII: Key Milestones

- July 2009 - BIA issues Irrevocable Permit for six met towers
- August 2009 – Begin installation of met towers
  - DOE Notice of Award for $1.2 million to fund pre-development costs
- November 2009 – Campo and BIA initiate Agreement with consulting firm for environmental review
- December 2009 – Tribal Economic Development Bond Application to Department of Treasury
- January 2010 - NEPA compliance studies and Land Use Plan amendments commence
- October 2010 – DOE grant funds confirmed
Key Takeaways

- Own your future
  - Consider long-term implications and benefits of choices (e.g., developer/owner vs. lessor)
  - Find partners who want to “partner” not control
- Do your homework
  - Understand processes and timelines for capital acquisition, partnership development, etc.
- Learn the issues around development in Indian Country (e.g., taxation, access to capital, BIA regulations)
- Have a vision
  - Align with broader dreams and goals for your people
  - Connect to overall economic development strategy
Vision for Campo in 2020
- Tradition
- Home
- Reform
- Independence
- Voice
- Economic development
Campo people are **prosperous**, healthy and safe.

Our traditions and culture are thriving and our land is flourishing.

People have meaningful, fulfilling employment and economic opportunity.

We are governed in true partnership with all Campo people and in a way that inspires trust and confidence.

**Our spirit is strong.**
Project Team

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Thank You