EFCOG
Integrated Safety Management
Work Planning and Control

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FY2013 EM Program Actions

• Sep 26, 2012, Annual ISM and QA Effectiveness Review Declaration. Continued focus on annual ISMS effectiveness reviews – foundation for safety culture improvements. Declaration reports focus on:
  - Activity level work planning and control

• FY 2013 Metric, FY 2013 Performance Agreement - Ensure that at least 80 percent of EM site contractors performing D&D, industrial or nuclear work have implemented a work planning and control (WP&C) program based on EM-HQ, URS, or EFCOG WP&C guidance and confirmed through the annual ISM Effectiveness Review WP&C Criterion 6 assessment.
• Contractor programmatic documents improving

• Work Control Documents are improving

• Contractor Assurance Systems evaluating work planning and control
Weaknesses - Hazard Controls

• Analysis of tasks associated with the work

• Hazard identification

• Tailoring of hazard controls specific to the activity

• Control identification

• Control implementation
• Over reliance on procedure writer/planners (Planning is a team process)
• Incorporation of hazard controls into WCDs
• Action steps/work instructions
• Review and Approval process (Verification & Validation are critical)
• Less than adequate first line supervision
• Workers not understanding or embracing the rigor associated with step-by-step action steps/work instructions

• Are we really getting any better?
• Integrated Safety Management at the Personal Level!
• Audacity!
• No such thing as Routine Work!