

Hydrogen & Fuel Cells Program Overview

Dr. Sunita Satyapal Program Manager

2011 Annual Merit Review and Peer Evaluation Meeting

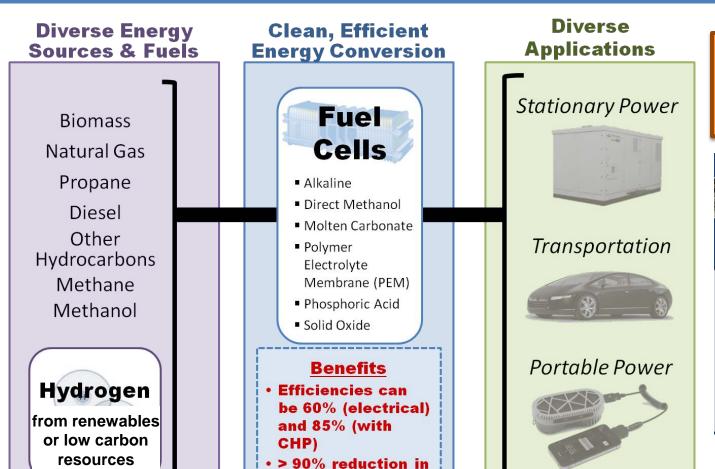
May 9, 2011

Hydrogen and Fuel Cells Key Goals



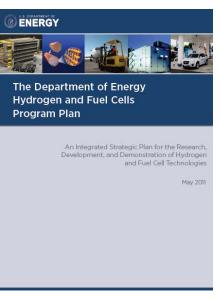
Enable widespread commercialization of hydrogen and fuel cell technologies:

- Early markets such as stationary power, lift trucks, and portable power
- Mid-term markets such as residential CHP systems, auxiliary power units, fleets and buses
- Long-term markets including mainstream transportation applications/light duty vehicles



criteria pollutants

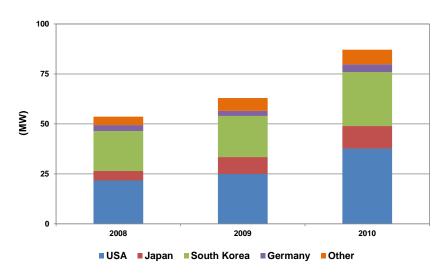
Updated Program Plan May 2011



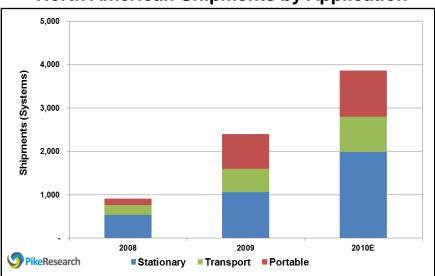
Fuel Cell Market Overview



Megawatts Shipped, Key Countries: 2008-2010



North American Shipments by Application



Fuel cell market continues to grow

- ~36% increase in global MWs shipped
- ~50% increase in US MWs shipped
- Published several reports
 - The Business Case for Fuel Cells
 - State of the States: Fuel Cells in America
 - 2010 Fuel Cell Market Report



http://www.fuelcells.org/BusinessCaseforFuelCells.pdf http://www.fuelcells.org/StateoftheStates.pdf

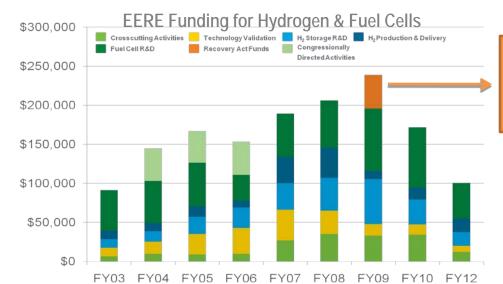
Hydrogen & Fuel Cells - Budgets



EERE Funding (\$ in thousands)			
Key Activity	FY 2010	FY 2012 Request	
Fuel Cell Systems R&D	75,609	45,450	
Hydrogen Fuel R&D	45,750	35,000	
Technology Validation	13,005	8,000	
Market Transformation	15,005	0	
Safety, Codes & Standards	8.653	7,000	
Education	2,000	0	
Systems Analysis	5,408	3,000	
Manufacturing R&D	4,867	2,000	
Total	\$170,297	\$100,450	

~\$38 M/year for Basic Energy Sciences

\$ in thousands



Additional \$42 M under Recovery Act

¹ Fuel Cell Systems R &D includes Fuel Cell Stack Component R&D, Transportation Systems R&D, Distributed Energy Systems R&D, and Fuel Processor R&D; Hydrogen Fuel R&D includes Hydrogen Production & Delivery and Hydrogen Storage R&D; No Market Transformation in FY 2012; FY 2009 Recovery Act funding of \$42M not shown in Table. FY 12 Includes SBIR/STTR funds.

Key Challenges



The Program has been addressing the key challenges facing the widespread commercialization of fuel cells.

Technology Barriers*

Fuel Cell Cost & Durability

Targets*:

Stationary Systems: \$750 per kW, 40,000-hr durability

Vehicles: \$30 per kW, 5,000-hr durability

Hydrogen Cost

Target: \$2 – 4 /gge, (dispensed and untaxed)

Hydrogen Storage Capacity

Target: > 300-mile range for vehicles—without compromising interior space or performance



Technologies must be demonstrated under real-world conditions.

Economic & Institutional Barriers

Safety, Codes & Standards Development

Domestic Manufacturing & Supplier Base

Public Awareness & Acceptance

Hydrogen Supply & Delivery Infrastructure

Market Transformation

Assisting the growth of early markets will help to overcome many barriers, including achieving significant cost reductions through economies of scale.

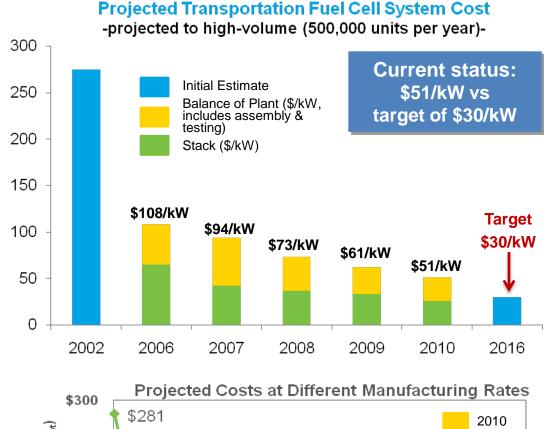
Progress – Fuel Cell R&D

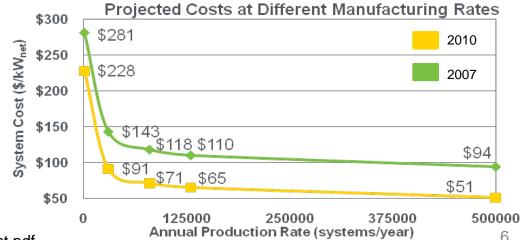


Reduced the projected high-volume cost of fuel cells to \$51/kW (2010)*

- More than 30% reduction since 2008
- More than 80% reduction since 2002

Demonstrated advanced gas diffusion layer manufacturing processes that have reduced cost by >50% and increased manufacturing capacity by 4X since 2008 (Ballard)





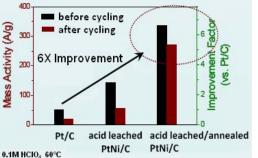
^{*}Based on projection to high-volume manufacturing (500,000 units/year).

^{**}Panel found \$60 – \$80/kW to be a "valid estimate" for 2008 http://hydrogendoedev.nrel.gov/peer_reviews.html

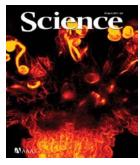
Progress - Fuel Cell R&D



Progress continues in low and zero Pt catalysts



@ 0.95V. 20mV/s



G. Wu, K. L. More, C. M. Johnston, P. Zelenay, *Science*, **332**, 443-7 (2011)

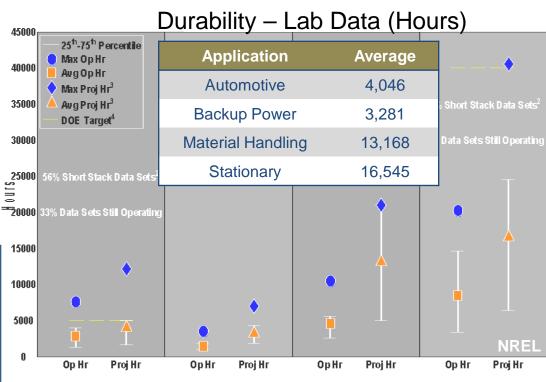
- Developed and demonstrated non PGM catalysts (polyaniline/ cyanamide-based catalysts)
- Demonstrated more than 6X the performance of Pt using nanosegregated binary and ternary Pt alloy catalysts

R. Adzic honored as Brookhaven Natl Lab Inventor of the Year for his work on fuel cell catalysis!

Tracking durability for diverse applications.

Maximum projected durability exceeds some

DOE targets.



Tracking durability data from multiple companies (NREL)

- Demonstrated >10,000 hours for SOFCs (Acumentrics)
- Achieved 10,000 simulated start/stop cycles with new catalyst, greatly exceeding target (3M)

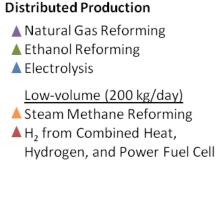
LANL, ORNL, ANL, BNL

Progress - Hydrogen Production & Delivery



High volume projected costs for hydrogen production technologies continue to decrease. Low volume/early market costs are still high. Hydrogen cost range reassessed – includes gasoline cost volatility and range of vehicle assumptions.



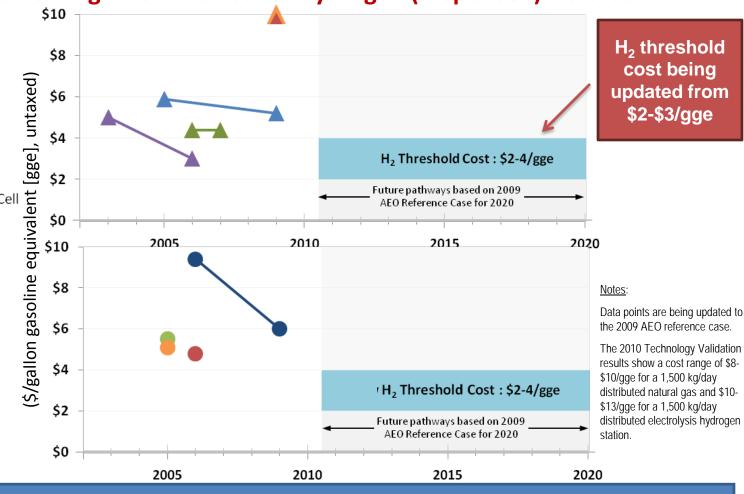


LONGER TERM:

NEAR TERM:

Centralized Production

- Biomass Gasification
- Central Wind Electrolysis
- Coal Gasification with Sequestration
- Nuclear



Hydrogen Delivery: Projected an additional 33% improvement in tube trailer capacity in the last year due to optimized carbon composites vessel design (Lincoln Composites)

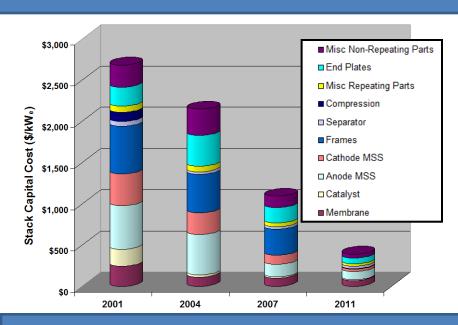
Progress – Hydrogen Production



Demonstrated continued progress in hydrogen cost reduction

Reduced electrolyzer cost by 80% since 2001

- 15% cost reduction in just the last year
- Projected high volume capital cost of \$350/kW (vs. 2012 target \$400/kW) (Proton, Giner)



Photoelectrochemical Conversion (PEC):

- Demonstrated potential to exceed 10% solarto-hydrogen efficiency target
 - >16% observed at lab scale (NREL)

Autothermal Reforming of Pyrolysis Oil



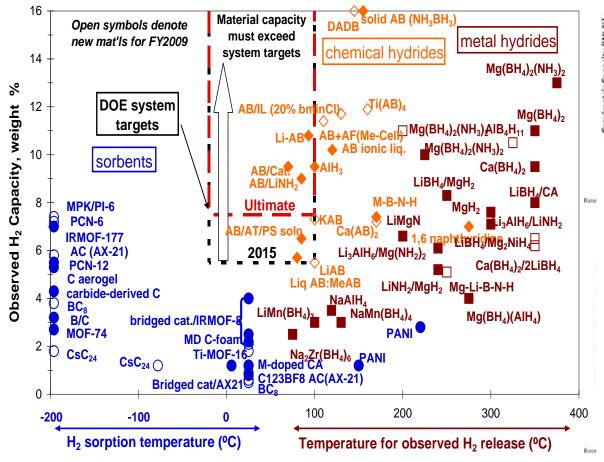
- Increased hydrogen yield by 65%
- Reduced production cost to an estimated \$4.65/gge delivered

Progress - Hydrogen Storage

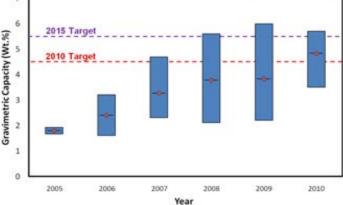


Tanks can achieve 430 mile range. Focus is on materials R&D but meeting all weight, volume, performance and cost requirements is still challenging.

Developed > 420 new materials with potential to store hydrogen at low to moderate pressures



Projected Capacities for Complete 5.6-kg H₂ Storage Systems

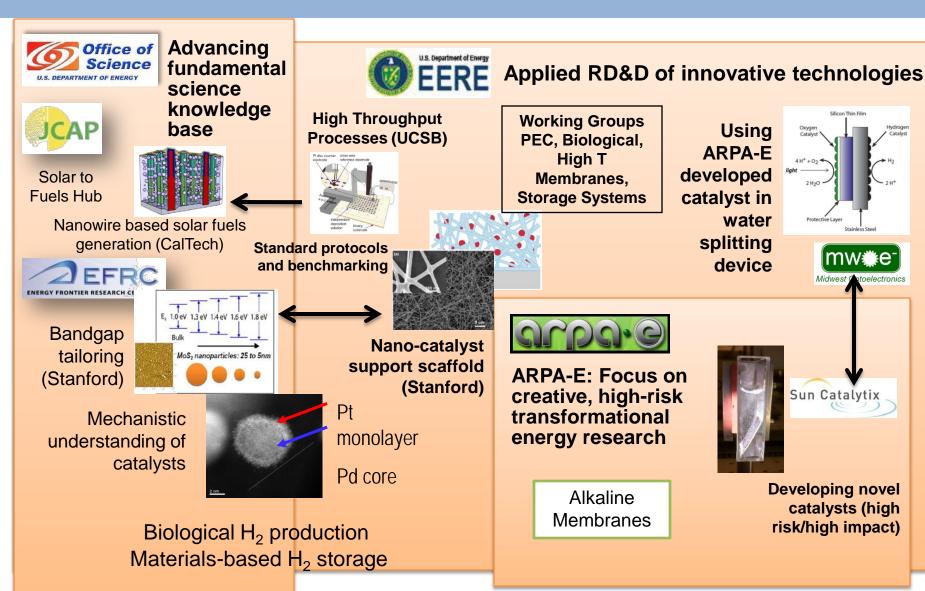


- Validated cryosorbents achieving >8.5 wt.% H₂ storage (Texas A&M, SwRI)
- Identified potential pathways to reduce carbon fiber and tank cost

Collaborations



Examples of Cross-Office Collaborative Successes



Progress - Technology Validation



Demonstrations are essential for validating technologies in integrated systems

Real-world Validation

Vehicles & Infrastructure

- 155 fuel cell vehicles and 24 hydrogen fueling stations
- Over 3 million miles traveled
- Over 131 thousand total vehicle hours driven
- 2,500 hours (nearly 75K miles) durability
- Fuel cell efficiency 53-59%
- Vehicle Range: ~196 254 miles (430 miles on separate FCEV)

Buses (with DOT)

 H₂ fuel cell buses have a 42% to 139% better fuel economy when compared to diesel & CNG buses

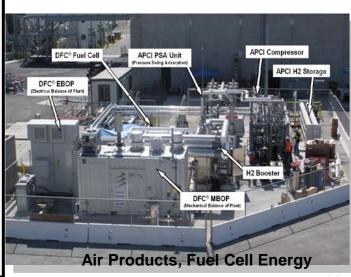
Forklifts

- Over 44,000 refuelings at Defense Logistics Agency site CHHP (Combined Heat, Hydrogen and Power)
- Achieved 54% (hydrogen + power) efficiency of fuel cell when operating in hydrogen co-production mode
- 100 kg/day capacity, renewable hydrogen supply





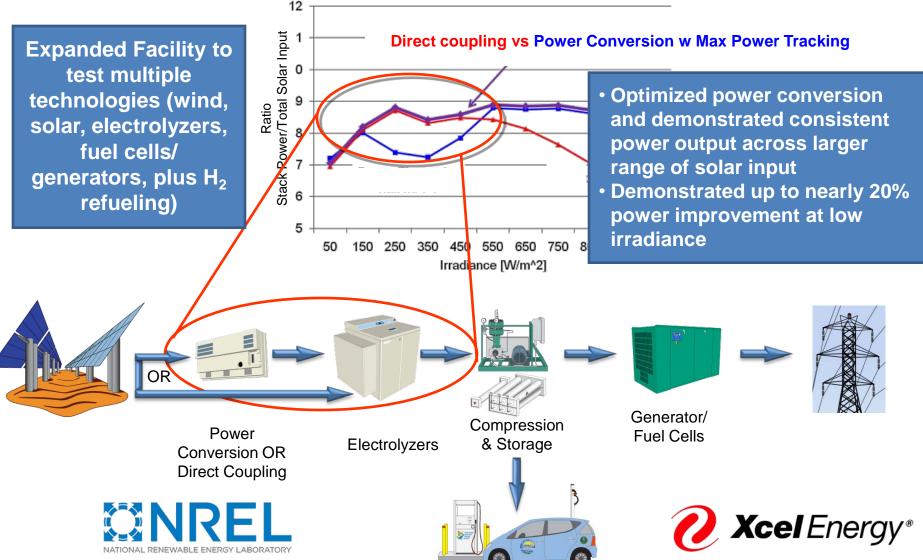




Hydrogen & Fuel Cells for Energy Storage



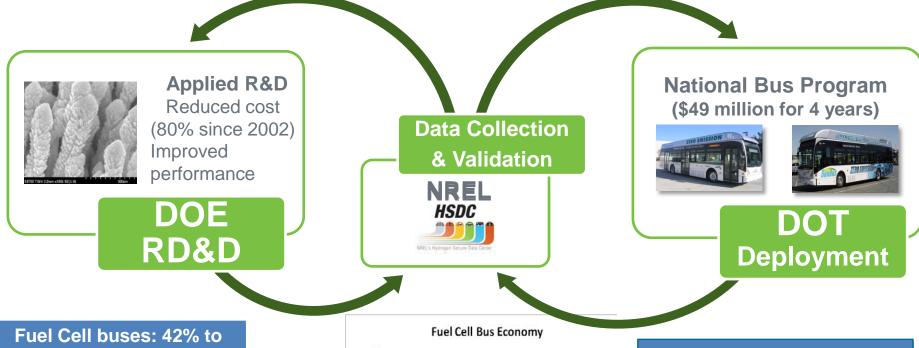
Improved efficiency of renewable H₂ production by matching the polarization curves of PV & electrolyzers to enable direct coupling.



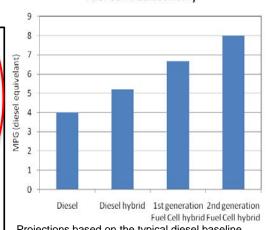
DOE - DOT Collaborations



DOE and DOT support the development and deployment of fuel cell technology



139% better fuel economy than conventional buses **ACT Diesel** SunLine CNG SunLine FCB CTT Diesel



Projections based on the typical diesel baseline of 4 mpg in an average transit duty cycle

Accomplishments

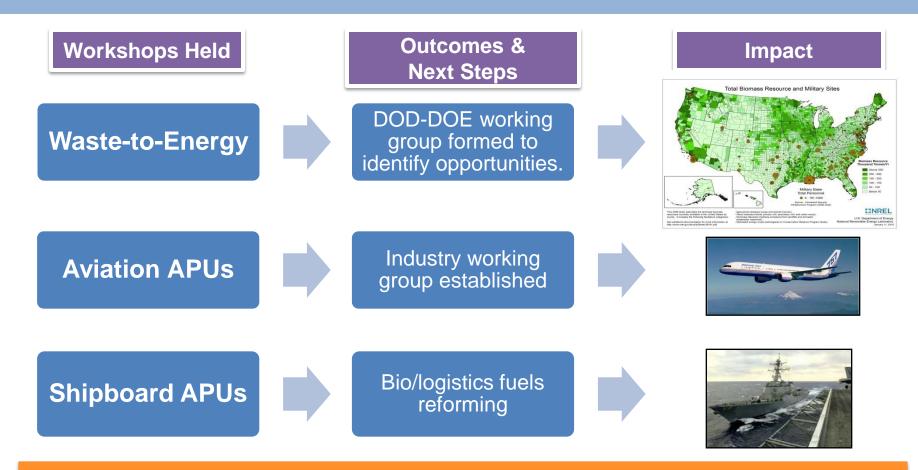
Demonstrated:

- •Doubled fuel economies (8 mpg, >2X compared to diesel buses)
- •41% increase in average miles between roadcall with new fuel cell system (~8,500 MBRC)
- •Demonstrated more than 8,000 hr fuel cell durability

DOD-DOE Memorandum of Understanding



Strengthen coordination and partnerships between DOE and DOD.



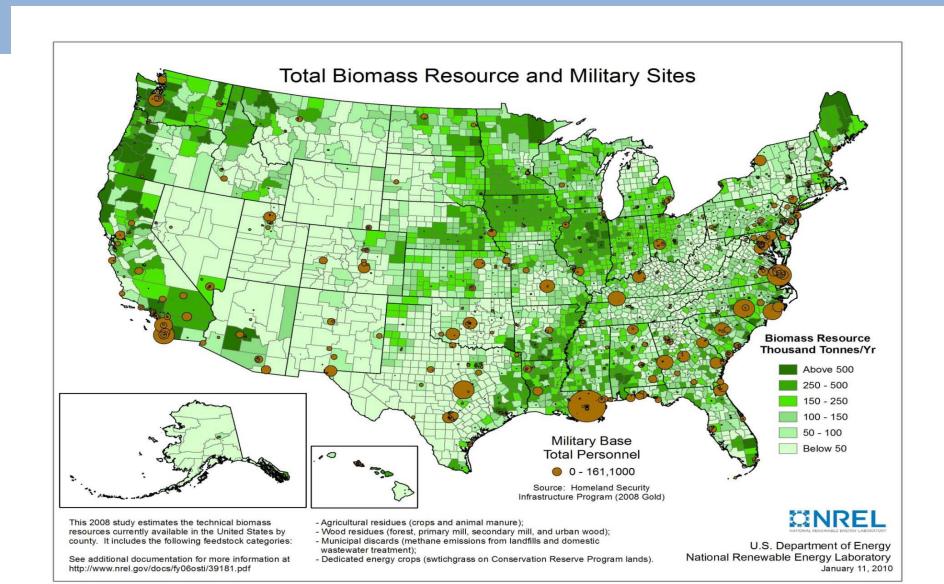
634,000 million BTUs potential energy savings using waste-to-energy CHP²

Potentially reduce NOx emissions by ~900-2,200 tons/yr for aircraft & 1,200-2,000 tons/yr for GSE²

Shipboard fuel cells capable of saving ~11,000-16,000 bbls/ship/yr²

Potential Resources near DOD Sites

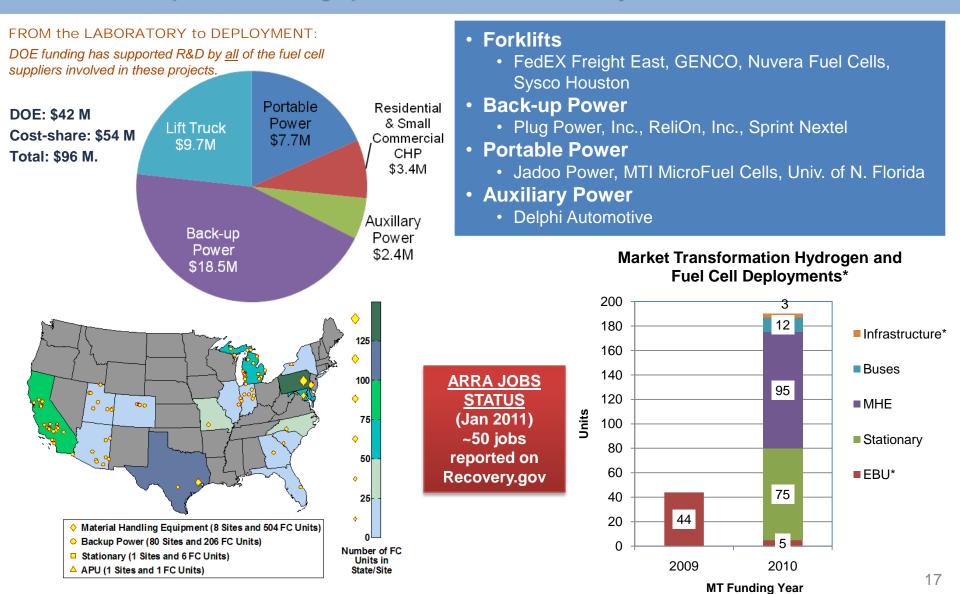




Progress - Market Transformation & Recovery Act



Deployed more than 630 fuel cells to date for use in forklifts and backup power at several companies including Sprint, AT&T, FedEX, Kimberly Clark, and Whole Foods



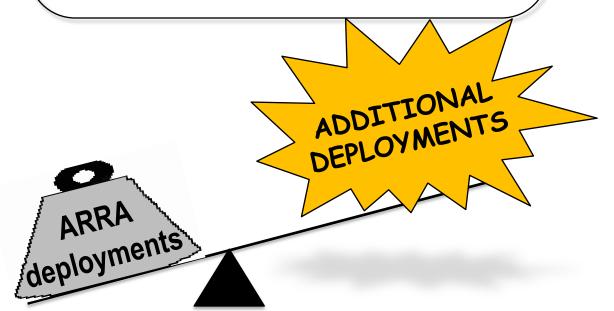
Accomplishments



Data Collection Snapshot (NREL)

ARRA Material Handling Equipment Data	As of 12/31/2010
Hydrogen Dispensed	> 18,500 kg
Hydrogen Fills	> 38,800
Hours Accumulated	> 307,400 hrs
Durability	~3,000 hrs*
Reliability	75% w/MTBF > 100 hrs

Additional fuel cell lift truck deployments taking place based on ARRA experience and lessons learned!



MORE THAN 500 ADDITIONAL FUEL CELL FORKLIFTS PLANNED

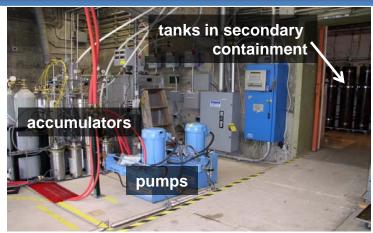
E.g., Sysco, H-E-B Grocery, BMW

*Average projected hours to 10% voltage drop of all the fleets with a max fleet project of more than 9,500 hours. 25% of systems have more than 2,300 operation hours and one fleet averages more than 2,6000 operation hours.

Safety R&D and Codes & Standards

- Exceeded 34,000 hydrogen pressure cycles in steel storage tanks
- Quantified effect of barrier walls leading to potential for up to 50% reduction in separation distances
- Expanded web-based first responder training (17,000 visits)

Tanks with engineered defects are projected to exceed expected life



Sandia National Lab

Education and Outreach

- Developed and disseminated information to educate key stakeholders
- Reached > 8,500 teachers
- Measured up to 220% increase in knowledge level in 2 years



Fuel Cell Technologies Post-doc Program

- Up to five positions available to conduct applied research at universities, national laboratories, and other research facilities
- Applications are due June 30, 2011

Example - The Case for Fuel Cell Forklifts



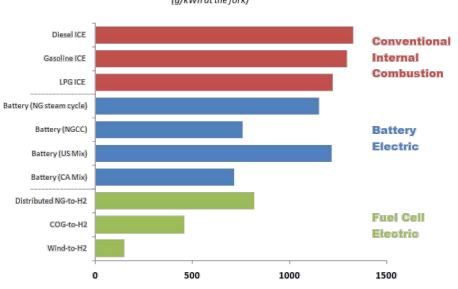
Fuel cell forklifts offer several advantages compared to conventional fork lift technology

Preliminary Analysis

Compared to conventional forklifts, fuel cell forklifts have:

- 1.5 X lower maintenance cost
- 8 X lower refueling/recharging labor cost
- 2 X lower net present value of total system cost

Fuel Cycle GHG Emissions for Forklifts (a/kWh at the fork)



Preliminary Analysis: Comparison of PEM Fuel Celland Battery-Powered Forklifts

Time for Refueling/ Changing Batteries	4-8 min/day	45-60 min/day (for battery change-outs) 8 hours (for battery recharging & cooling)
Labor Cost of Refueling/Recharging	\$1,100/year	\$8,750/year
NPV of Capital Costs	\$12,600 (\$18,000 w/o incentives)	\$14,000
NPV of O&M Costs (including fuel)	\$52,000	\$128,000

Published Fact Sheets & Case Studies

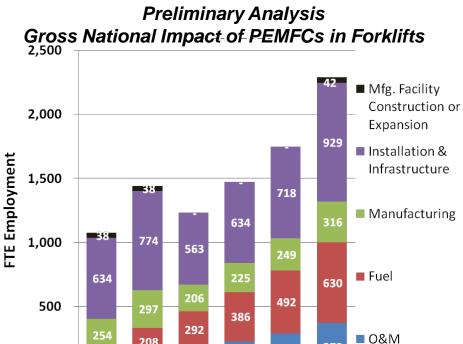


Employment Impacts of Early Markets



Developed user-friendly tool to calculate economic impacts

REQUIRED USER INPUT FIELDS	
Select State or Region	NE
Type of Fuel Cell	PEMFC
Application	Stationary - Backup
Average Size of Manufactured Fuel Cell	5
Fuel Cells Manufactured by Year	2000
Annual Fuel Cell Production (kW/year)	10,000
Time Frame (years)	5
OPTIONAL USER INPUT FIELDS	
Existing Fuel Cell Production Capacity (kW/year)	0
Additional Manufacturing Capacity to be Constructed (kW/year)	10,000
Sales Price (\$/kW)	\$2,000
Production Cost (\$/kW, initial)	\$1,301
Progress Ratio	0.97
Production Volume for Initial Cost	10,000
Scale Elasticity	-0.2
Full Scale Production Level (kW/year)	25,000
Annual Rate of Technological Progress	2%
Average Production Cost Over Time Frame (\$/kW)	\$1,098
Installation Cost (\$/kW)	TBD
Operations & Maintenance Cost (\$/kW, annual)	TBD



Includes **short-term jobs** (construction/ expansion of mfg capacity, installation & infrastructure) & on-going jobs (manufacturing, O&M and fuel production & delivery)

228

2018

372

2020

290

2019

Technology/Market Assumptions:

208

123

2016

\$1,300/kW initial mfg cost (Battelle), \$4,200/kW retail price.

172

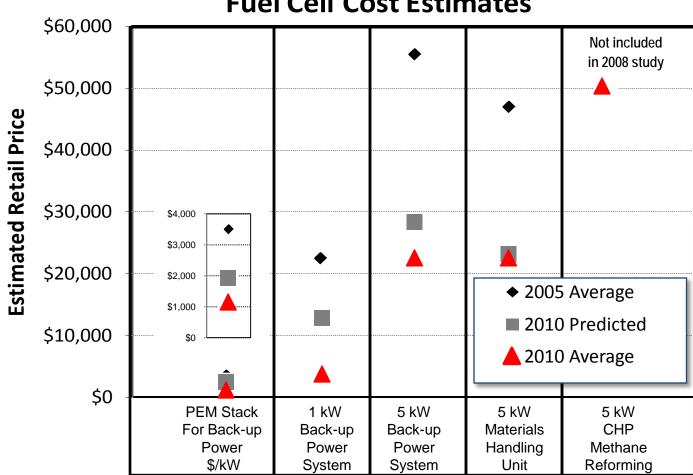
2017

- Shipments reach 3,300 annually by 2020 (Greene et. al.) out of ~100,000.
- 15,000 FC forklifts in operation by 2020 (<2 percent of Class 1-3 forklifts).
- Average of 60 fuel cells/site, 250 site installations by 2020.
- Tax credit expires in 2016.

Early Market Cost Reduction Analysis







- 50% or greater reduction in costs
- 2008 model generally underestimated cost reductions

Owe Ringer
National Landertoner
Journal of Prepared by:

David Corner
Cus Ringer Of Resease

May 2011

Prepared by:
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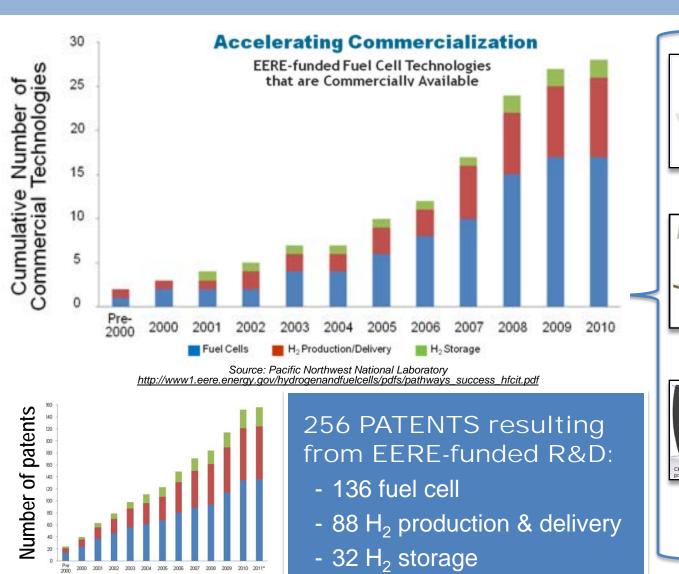
2005 and 2010 averages based on estimates supplied by OEMs. 2010 predicted assumed government procurements of 2,175 units per year, total for all market segments. Predictions assumed a progress ratio of 0.9 and scale elasticity of -0.2.

ORNL

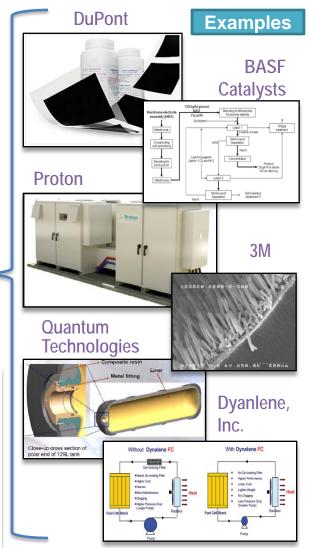
Assessing Program Impact - Commercialization



DOE funding directly led to ~30 hydrogen and fuel cell technologies in the market.

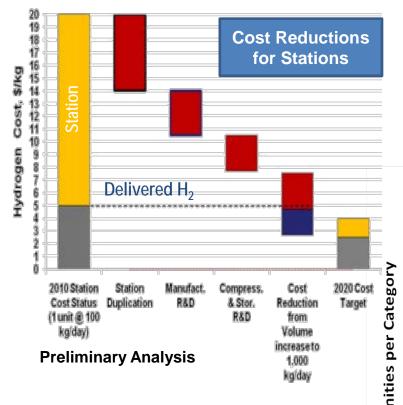


PNNL



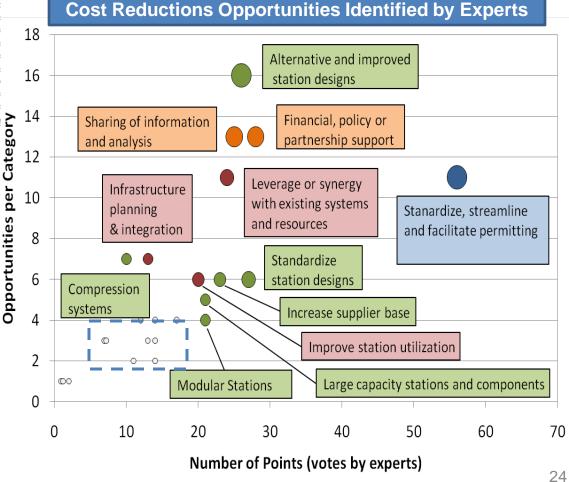
Additional Analysis - Hydrogen Infrastructure





- Cost reduction from station duplication will require ~120 stations and was based on 3% reduction for a doubling of capacity.
- 2. Cost of H₂ delivered to station is ~\$5/kg.
- 3. Station cost reductions based on ANL Hydrogen Delivery Systems Analysis Model (HDSAM).
- Current station cost based on current California state funded stations. Capital cost ~ \$2.5 million.

Identified opportunities for reducing infrastructure cost. High-priority opportunities include station designs, streamlining/standardizing permitting process, and financial, policy and partnership support.



Announcements



RFI: Tech. Validation

Closes June 1, 2011

Areas of Interest

- Innovative concepts for:
 - Stationary fuel cell systems for residential and commercial applications
 - Combined-heat-hydrogenand-power (CHHP) coproduction fuel cell systems
- Technology Validation projects for other markets

For more information:

http://www1.eere.energy.gov/hydrogenandfuelcel ls/news_detail.html?news_id=16873

http://www07.grants.gov/search/search.do?&mo de=VIEW&oppId=84333

RFI: Bus Targets

Closes July 1, 2011

Areas of Interest

- Solicit feedback on performance, durability and cost targets for fuel cell transit buses
- Sponsored by





Questions may be addressed to: DOEFCBUSRFI@go.doe.gov

Acknowledgements



Federal Agencies

- DOC
 EPA
 NASA
- DODGSANSF
- DOE
 DOI
 USDA
- DOT DHS •USPS
- Interagency coordination through stafflevel Interagency Working Group (meets monthly)
- Assistant Secretary-level Interagency Task Force mandated by EPACT 2005.

Universities

~ 50 projects with 40 universities

International

- IEA Implementing agreements 25 countries
- International Partnership for Hydrogen & Fuel Cells in the Economy –

17 countries & EC, 30 projects

External Input

- Annual Merit Review & Peer Evaluation
- H2 & Fuel Cell Technical Advisory Committee
- · National Academies, GAO, etc.



DOE
Hydrogen &
Fuel Cells
Program



Industry Partnerships & Stakeholder Assn's.

- Tech Teams (USCAR, energy companies- FreedomCAR & Fuel
- Fuel Cell and Hydrogen Energy Association (FCHEA)
- Hydrogen Utility Group
- ~ 65 projects with 50 companies

State & Regional Partnerships

- · California Fuel Cell Partnership
- California Stationary Fuel Cell Collaborative
- SC H₂ & Fuel Cell Alliance
- Upper Midwest Hydrogen Initiative
- Ohio Fuel Coalition
- Connecticut Center for Advanced Technology

National Laboratories

National Renewable Energy Laboratory

P&D, S, FC, A, SC&S, TV, MN **Argonne** A, FC, P&D, SC&S

Los Alamos S, FC, SC&S

Sandia P&D, S, SC&S

Pacific Northwest P&D, S, FC, SC&S, A

Oak Ridge P&D, S, FC, A, SC&S

Lawrence Berkeley FC, A

Lawrence Livermore P&D, S, SC&S Savannah River S, P&D Brookhaven S, FC Idaho National Lab P&D

Other Federal Labs: Jet Propulsion Lab, National Institute of Standards & Technology, National Energy Technology Lab (NETL)

P&D = Production & Delivery; **S** = Storage; **FC** = Fuel Cells; **A** = Analysis; **SC&S** = Safety, Codes & Standards; **TV** = Technology Validation, **MN** = Manufacturing

Thank you

Presidential Awardees

- Professor Susan Kauzlarich –UC Davis Presidential Award for Excellence in Science, Mathematics and Engineering Mentoring
- Presidential Early Career Awards
 - · Dr. Jason Graetz -BNL
 - Dr. Craig Brown NIST









For more information, please contact Sunita Satyapal Program Manager

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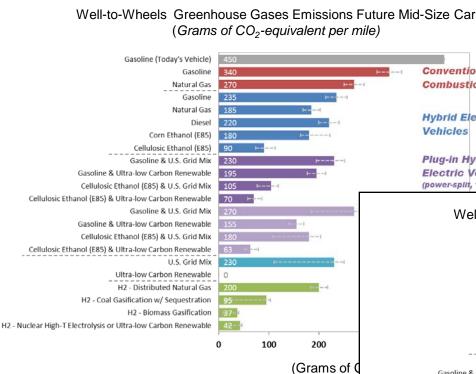
Hydrogenandfuelcells.energy.gov
Hydrogen.energy.gov



Additional Information

Systems Analysis — WTW Updates



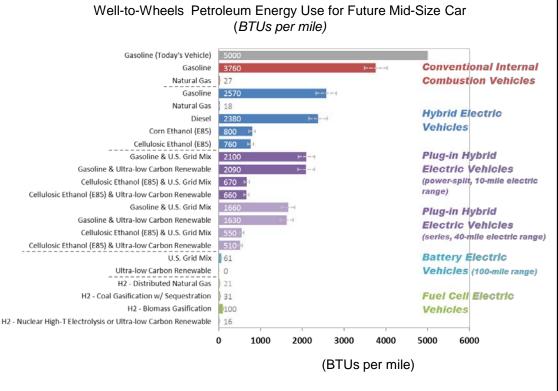


Analysis includes portfolio of transportation technologies and latest models and updates to wellto-wheels assumptions

Analysis & Assumptions at: http://hydrogen.energy.gov/pdfs/1 0001 well to wheels gge petrol eum use.pdf

For a projected state of technologies in 2035-2045. Ultra-low carbon renewable electricity includes wind, solar, etc. Does not include the life-cycle effects of vehicle manufacturing and infrastructure construction/decommissioning.

Global warming potential of primary fuels excluded.



Conventional Internal

Combustion Vehicles

Hybrid Electric

Plug-in Hybrid

Electric Vehicles

(power-split, 10-mile electric

Vehicles

Key Participants – Hydrogen Production



Analysis & Testing

- ORNL
- TIAX
- PNNL
- UH
- SNL
- ANL

Bio-derived Liquids

- ANL
- PNNL
- NREL

Electrolysis

- Giner Electrochemical
- Avalence
- Proton Energy
- ORNL
- NREL

Membranes

- Media and Process Technology
- ASU
- Pall Corporation
- ORNL

Biomass Gasification

- UTRC
- GTI
- NETL

Solar High Temperature Thermochemical H₂ Production

- SNL
- ANL
- SAIC
- U of CO, Boulder

Photoelectrochemical H₂ Production

- LANL
- LLNL
- Midwest Optoelectronics
- MV Systems
- Stanford University
- NREL

Biological H₂ Production

- UC Berkeley
- J. Craig Venter
- NREL

Key Participants - Hydrogen Delivery



Analysis

- ANL
- NREL
- PNNL

Carriers

- Air Products
- PNNL

Forecourt Compression/Storage

- AC Transit
- Fuel Cell Energy
- NASA
- ORNL

H₂ Liquefaction & Delivery

- · Gas Equipment Engineering Corporation
- Linde Corporation
- LLNL
- Praxair
- · Promethius Energy

Pipelines & Pipeline Compression

- ANL
- Concepts NREC
- · DOT
- I2CNER
- MITI
- NASA
- NIST
- ORNL
- Secat
- · SNL
- SRNL
- University of Illinois

Sub-program Review

- BP
- Chevron
- Exxon-Mobil

Key Participants - Hydrogen Storage



Metal Hydrides

- HRL Laboratories
- UTRC
- CalTech
- Stanford
- Pittsburgh/Ga. Tech
- Hawaii/UNB
- Illinois
- Ohio State
- Nevada-Reno
- Utah
- Northwestern
- Brookhaven
- NIST
- Jet Propulsion Lab
- Oak Ridge
- Savannah River
- Sandia

Hydrogen Sorbents

- Air Products
- CalTech
- · Duke U.
- Texas A&M
- Michigan
- North Carolina
- Penn State
- Rice
- Missouri-Columbia
- UCLA
- Northwestern
- Argonne
- Oak Ridge
- Lawrence Livermore
- NIST
- NREL

Chemical Hydrogen Storage Materials

- Dow
- U.S. Borax
- Penn State
- Alabama
- California-Davis
- Missouri-Columbia
- Pennsylvania
- Oregon
- Washington
- Los Alamos
- Pacific Northwest
- Idaho

System Engineering

- Ford
- · General Motors
- Lincoln Composites
- UTRC
- Hawaii Hydrogen Carriers
- Oregon State
- CalTech
- L'Université du Québec à Trois-Rivières
- Savannah River
- Jet Propulsion Lab
- Los Alamos
- NREL
- Pacific Northwest

Testing, Analysis, Physical Storage and Novel Concepts

- · Air Products and Chemicals
- UTRC
- Gas Technology Institute
- Hawaii Hydrogen Carriers
- H2 Technology Consulting LLC

- Hydrogen Education Foundation
- Southwest Research Institute
- SUNY Syracuse
- UC Berkeley
- UC Santa Barbara: UNLV
- Quantum Technologies

- Argonne
- Savannah River
- Lawrence Livermore
- Sandia
- Oak Ridge
- Pacific Northwest

- NREL
- Purdue
- U. of Arkansas
- GM
- TIAX
- SiGNa

Key Participants - Fuel Cells



Testing and Technical Assessments

- 1330331110
- LANLDirected Technologies
- TIAX
- NREL
- ANL
- ORNL
- NIST

Bipolar Plates

- TreadStone Technologies
- ORNL
- ANL

Catalysts & Supports

- BNL
- PNNL
- 3M
- UTC
- LBNL
- ANL
- LANL
- · General Motors
- Northeastern University
- · University of South Carolina
- Illinois Institute of Technology
- NREL

Durability

- Ballard
- LANL
- Plug Power
- UTC
- ANL
- Nuvera Fuel Cells
- University of Connecticut

Membranes

- · Giner Electrochemical Systems
- Oak Ridge National Laboratory
- FuelCell Energy
- University of Central Florida
- 3M
- Vanderbilt University
- Colorado School of Mines
- Case Western Reserve University
- LANL
- Sandia National Laboratory
- Ion Power
- · University of Southern Mississippi
- Kettering University

Balance of Plant

- · W. L. Gore & Associates
- Stark State College
- Dynalene

Portable Power

- Arkema Inc.
- · University of North Florida
- LANL
- NREL

Stationary Power

- Intelligent Energy
- Acumentrics
- Versa Power Systems
- UTC
- University of Akron
- Colorado School of Mines
- Stark State College

Transport

- SNL
- LBNL
- Nuvera Fuel Cells
- Giner Electrochemical Systems
- General Motors
- Rochester IT
- LANL
- CFD

Impurities and Fuel Processors

- NREL
- University of Connecticut
- Clemson University
- · University of Hawaii
- DuPont
- Rolls Royce

Key Participants - Manufacturing R&D and Education



MANUFACTURING R&D

Electrode Desposition

BASF

High Pressure Storaage

- Quantum
- PNNL

MEA Manufacturing

- ORNL
- RPI
- Gore

GDL Fabrication

Ballard Material Products

Testing of FC Stacks

- UltraCell
- PNNL
- LLNL

Measurement of FC Stacks

- NIST
- NREL
- LBNL

EDUCATION

State & Local Government Projects

- Virginia Clean Cities
- Technology Transition Corporation
- Houston Advanced Research Center
- South Carolina Hydrogen and Fuel Cell Alliance
- Clean Energy States Alliance
- Connecticut Center for Advanced Technology, Inc.
- Ohio Fuel Cell Coalition

Middle Schools & High Schools

- National Energy Education Development Project
- UC-Berkeley Lawrence Hall of Science

University Projects

- Humboldt State Univ.
- University of Central Florida/UNC-Charlotte
- Cal State-LA
- Michigan Tech (MTU)
- Univ. of North Dakota
- Hydrogen Education Foundation

Early Adopters

Carolina Tractor

Analysis

- Argonne National Lab
- RCF Consulting

Key Participants – Safety, Codes & Standards; Technology Validation; and Systems Analysis



Safety, Codes & Standards

- LANL
- LLNL
- NASA
- NIST
- NREL
- PNNL
- ORNL
- · SNL
- U.S. Dept. of Commerce
- U.S. Dept. of Transportation
- Regulatory Logic

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Technology Validation

- · Air Products & Chemicals, Inc.
- CA Fuel Cell Partnership
- Daimler
- General Motors Corp.
- Mercedes Benz North America
- NREL
- · Shell Hydrogen

Systems Analysis

- ANL
- LANL
- LLNL
- NREL
- ORNL
- PNNL
- RCF Economic & Financial Consulting, Inc.
- SNL
- UC Davis

Key Participants – Market Transformation



Industry

- Boeing
- BMW
- Excel Energy
- First Energy
- Ford Motor
- GM
- HELCO
- Price Choppers
- Walmart

Other Federal Agencies

- · Army CERL
- Environmental Protection AGency
- Federal Aviation Administration
 Federal Transit Administration Navy ONR
- Defense Logistics Agencey TARDEC
- NASA
- U.S. Department of Transportation
- U.S. Department of Defense
- U.S. Department of Interior National Park Service
- U.S. Department of Commerce

Federal Labs

- ANL
- LANL
- LLNL
- NREL
- ORNL
- SNL

State Governments

- California
- Connecticut
- Hawaii
- New York
- South Carolina

NGOs

- American Gas Association
- Electric Power Research Institute Fuel Cell and Hydrogen Energy Association
- Green Communities
- US Clean Heat and Power Assocation

Key ARRA Participants



Data Collection & Analysis

NREL

Fuel Cell Developers

- Altergy
- Delphi
- Jadoo Power
- MTI MicroFuel Cells
- Nuvera Fuel Cells
- Plug Power, Inc.
- ReliOn, Inc.
- · University of North Florida

Fuel Cell End-Users

- AT&T
- City of Folsom, CA
- Coca Cola
- Fort Irwin
- GENCO
- H-E-B
- Kimberly Clark
- NASCAR
- PG&E
- Sempra Energy customers
- Sprint Nextel
- Sysco Houston
- Sysco Philadelphia
- · University of California Irvine
- Warner Robins Air Force Base
- Wegmans
- Whole Foods Market

Hydrogen Providers

- Air Products & Chemicals, Inc.
- Linde
- Nuvera Fuel Cells