

Better Outreach through Data

July 11, 2012 Roger Smith

www.CTEnergyChallenge.com



What is Neighbor to Neighbor



A 14 town community-based program that uses an outreach staff to enlist trusted sources to acquire customers



Ratepayer-funded direct install/assessment program as gateway to upgrades, rebates and financing – historical conversion rate < 10%



N2N manages subset of approved vendors working in ratepayer fund program



Comprehensive technology platform employed with extensive data collection and analysis capabilities, built on Salesforce.com



Governor Malloy announces the Program



Program Partners

Our outreach and data team



Kerry O'Neill, Program Manager Coordinates partners, leads real-time data analysis



Roger Smith, Madeline Priest Responsible for outreach, data collection from field



Technology partner which customized Salesforce database for program use



Kat Donnelly- designed data collection system, conducting look-back analysis



Community Partners

Main Outreach Strategies

- Education
- Faith
- Neighborhood-specific
- Community
- Town government
- Business (incl. diner and realtor)









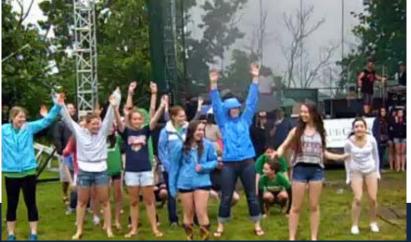
Word of Mouth Outreach

Small Changes. **BIG RESULTS.**











Neighbor to Neighbor ENERGY CHALLENGE

Planning Tools

Small Changes. BIG RESULTS.

| | | natt onang. | | | | | | | | |
|----|----------------------------------|--|---|--|-------|---------|--|--|-----------------|--|
| | Α | В | С | D | E | F | G | Н | Controls hidder | n. Press |
| 1 | Westport | Overall Goals for July - September | Overall Actuals for July- September | July 1-7 (JL OFF) | Goals | Actuals | July 8-14 (JB, BP OFF) | Goals | Actuals | July 19 Corps |
| 24 | Social Media | | | | | | JL to start HES article for Fall | | | |
| | Existing Coalition Partners (BP) | | | | | | | | | |
| 26 | Conservative Synagogue | 10 HES | | (BP) Set up meeting with conservative synagogue, ask about poolside luncheon | | | Ladies pool side luncheon on July 11 (Jen or Donna to attend) | | | |
| 27 | Westport Y | 15 HES | | (BP) is scheduling a meeting | | | | | | Meeting Cohen. present identifyi raising v (testimo posting website placem |
| 28 | DMA | 20 HES | | (BP) is setting up meeting w/new president Steve Desloge | | | Sidewalk Sale on July 13 and 14 (not set up yet) | 5 HES | | Fine Art |
| 29 | | | | ŭ de la companya de l | | | | - Ask number of members, - fundraising goals remind them that there is \$225 at stake for every sign up, - we will help you realize your fundraising but we need your full cooperation/ help, - this | | |



Edit | Del UR-0025638

Edit | Del UR-0025639

Edit | Del UR-0025640

Edit | Del UR-0025641

Show 5 more » | Go to list (27) »

Data Tracking Tools

Small

| Proje | ects | | New Pro | ect | | | | | | | Projects Help |
|--------------|--|-----------------------|----------------|--------------------|--------------------------|--------------------------|-----------|-----------|---------------------|-------------|-----------------|
| Action | Project Name | Auditor/Contractor | Created Date | Date Lead Received | I Stage | Date HES Visit Booked | Date HES | Assessmei | nt Completed | Estimated (| Completion Da |
| Edit Del | Household - Bethany - HES Assessment 2012 | | 12/2/2011 | 12/2/2011 | Completed | 1/20/2012 | 1/20/2012 | ! | | 1/20/2012 | |
| Edit Del | Household - Bethany - HES Improvement 2012 | | 2/15/2012 | 2/15/2012 | Improvement Completed | | | | | 2/14/2012 | |
| pen Ac | tivities | | New Tas | k New Event | | | | | | Open A | Activities Help |
| No record | ds to display | | | | | | | | | | |
| ctivity F | History | | Log A Ca | Mail Merge | Send An Email | View All | | | | Activity | y History Help(|
| Action | Subject | | | Name F | Related To | | Task | Due Date | Assigned To | Last Mo | dified Date/Tin |
| Edit Del | Mass Email: | | | 100 | | | ✓ | 4/17/2012 | <u>Jeff Friesen</u> | 4/17/201 | 12 7:15 PM |
| Edit Del | Earned Points | | | <u>l</u> | Househ 201 | old - Bethany - HES 2 | ✓ | 2/15/2012 | <u>Jeff Friesen</u> | 2/15/201 | 12 12:35 PM |
| Edit Del | Earned Points | | | A | Househ ssessment 2012 | old - Bethany - HES | ✓ | 1/24/2012 | <u>Jeff Friesen</u> | 1/24/201 | 12 6:16 AM |
| Edit Del | Thank You for Signing U | Jp to Volunteer | | 100 | | | ✓ | 4/11/2011 | Jeff Friesen | 4/12/201 | 11 12:28 PM |
| Edit Del | Email: Congratulations Energy Challenge! | for Joining the Neigh | bor to Neighbo | ī | | | ✓ | 4/11/2011 | Madeline Priest | 4/12/201 | 11 12:28 PM |
| Utilit | y Records | | New Utili | ty Record | | | | | | Utility | Records Help |
| Action | Utility Record Name | | A.AMOUN | T A.USG_STRT_DAT | ΓE | A.USG_END_DATE | | | A.NUM_C | OF_DAYS | A.USAG |
| Edit Del | UR-0025637 | | \$84.3 | 2 2/22/2010 | | 3/24/2010 | | | | 30 | 37 |

4/23/2010

5/21/2010

6/22/2010

7/22/2010

30

28

32

30

Chat

391

375

353

468

\$86.86 3/24/2010

\$83.98 4/23/2010

\$79.98 5/21/2010

\$101.02 6/22/2010



Data Tracking Tools

2. Outreach Tracking

| | Weeks in Quarter | Weeks Completed | % Weeks Completed | | | | | | | Last Updated |
|--------------|---------------------|--------------------|----------------------|---------------|---------------|------------------|-----------|-------------------|---------------|-----------------|
| | 13 | 13 | 100% | | | | | | | 7/2/2012 |
| Group A | HES Goal | HES to date | % to Goal | Q1 HES signup | Lighting Goal | Lighting to date | % to Goal | Lighting Complete | Complete Rate | Lighting Q1 |
| Cheshire | 85 | 71 | 84% | 24 | 20 | 14 | 70% | 7 | 50% | 8 |
| Glastonbury | 85 | 68 | 80% | 64 | 53 | 79 | 149% | 29 | 37% | 25 |
| Portland | 50 | 53 | 106% | 29 | 15 | 22 | 147% | 7 | 32% | 1 |
| Weston | 25 | 20 | 80% | 36 | 10 | 3 | 30% | 2 | 67% | 5 |
| Group B | HES Goal | HES to date | % to Goal | Q1 HES signup | Lighting Goal | Lighting to date | % to Goal | Lighting Complete | Complete Rate | Lighting Q1 |
| East Hampton | 90 | 70 | 78% | 54 | 10 | 14 | 140% | 10 | 71% | 16 |
| Ridgefield | 100 | 62 | 62% | 112 | 0 | 7 | | | 0% | 10 |
| Westport | 200 | 111 | 56% | 246 | 0 | 1 | | | 0% | 0 |
| Wethersfield | 100 | 37 | 37% | 63 | 40 | 40 | 100% | 30 | 75% | 32 |
| Wilton | 120 | 61 | 51% | 71 | 0 | 8 | | 2 | 25% | 4 |
| Group C | HES Goal | HES to date | % to Goal | Q1 HES signup | Lighting Goal | Lighting to date | % to Goal | Lighting Complete | Complete Rate | Lighting Q1 |
| Bethany | 36 | 10 | 28% | 19 | 12 | 7 | 58% | 5 | 71% | 12 |
| Lebanon | 66 | 48 | 73% | 60 | 25 | 6 | 24% | 5 | 83% | 3 |
| Mansfield | 52 | 21 | 40% | 25 | 42 | 10 | 24% | 6 | 60% | 15 |
| Windham | 65 | 35 | 54% | 48 | 20 | 21 | 105% | 12 | 57% | 23 |
| E. Haddam | 32 | 23 | 72% | 15 | 25 | 15 | 60% | 6 | 40% | 2 |
| TOTALS | 1106 | 690 | 62% | 866 | 272 | 247 | 91% | 121 | 49% | 156 |



Q3-2012 Record Count

Subtotal Record Count

Data Tracking Tools

15

Small Changes. **BIG RESULTS.**

| OA - Event Type | Fiscal Period | | Bethany | Cheshire | East Haddam | East Hampton | Glastonbury | Lebanon | Mansfield | Portland | Ridgefield | Weston | Westport | Wethersfield | Wilton | Windham | Tota |
|-----------------------|------------------|--------------|---------|----------|----------------|-----------------|-------------|---------|-----------|----------|------------|--------|----------|--------------|--------|---------|------|
| - | Q4-2011 | Record Count | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6 | 0 | 1 |
| | Q1-2012 | Record Count | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | : |
| | Q2-2012 | Record Count | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 | 0 | 0 | 0 | ; |
| | Subtotal | Record Count | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 1 | 0 | 3 | 0 | 6 | 0 | 13 |
| Business Organization | Q2-2011 | Record Count | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 1 |
| | Q3-2011 | Record Count | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 1 |
| | Q1-2012 | Record Count | 0 | 0 | 0 | 0 | 10 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 11 |
| | Q2-2012 | Record Count | 0 | 0 | 0 | 0 | 9 | 0 | 0 | 8 | 5 | 0 | 3 | 0 | 0 | 0 | 2! |
| | Q3-2012 | Record Count | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | ; |
| | Subtotal | Record Count | 0 | 0 | 0 | 0 | 19 | 0 | 0 | 11 | 6 | 0 | 5 | 0 | 1 | 0 | 4: |
| Call-In | Q1-2011 | Record Count | 0 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 1 | 3 | 2 | 2 | 10 |
| | Q2-2011 | Record Count | 0 | 2 | 0 | 0 | 2 | 4 | 2 | 2 | 1 | 0 | 0 | 2 | 0 | 5 | 20 |
| | Q3-2011 | Record Count | 0 | 1 | 0 | 2 | 7 | 5 | 6 | 0 | 3 | 0 | 1 | 2 | 1 | 1 | 2! |
| | Q4-2011 | Record Count | 0 | 2 | 1 | 7 | 6 | 7 | 1 | 0 | 2 | 3 | 3 | 11 | 5 | 2 | 50 |
| | Q1-2012 | Record Count | 0 | 0 | 0 | 1 | 4 | 1 | 0 | 0 | 1 | 1 | 5 | 8 | 0 | 1 | 2: |
| | Q2-2012 | Record Count | 1 | 3 | 0 | 3 | 3 | 0 | 1 | 4 | 2 | 0 | 2 | 7 | 5 | 0 | 3′ |
| | Q3-2012 | Record Count | 0 | 1 | 0 | 1 | 0 | 1 | 1 | 3 | 0 | 0 | 0 | 0 | 0 | 2 | 9 |
| | Subtotal | Record Count | 1 | 9 | 2 | 14 | 22 | 18 | 12 | 9 | 9 | 4 | 12 | 33 | 13 | 13 | 17′ |
| Call Night | Q1-2012 | Record Count | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | • |
| | Q2-2012 | Record Count | 0 | 1 | 0 | 0 | 0 | 5 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | |
| | Q3-2012 | Record Count | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| | Subtotal | Record Count | 0 | 1 | 0 | 0 | 0 | 7 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 10 |
| Canvassing | Q4-2010 | Record Count | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| | Q1-2011 | Record Count | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 | ; |
| | Q2-2011 | Record Count | 0 | 6 | 0 | 13 | 1 | 0 | 0 | 7 | 0 | 0 | 0 | 4 | 0 | 30 | 6 |
| | Q3-2011 | Record Count | 0 | 1 | 0 | 2 | 0 | 25 | 0 | 2 | 0 | 0 | 0 | 5 | 0 | 1 | 3(|
| | Q4-2011 | Record Count | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 0 | 4 | 0 | 5 | 1 |
| | Q1-2012 | Record Count | 0 | 0 | 0 | 22 | 2 | 1 | 0 | 1 | 0 | 0 | 0 | 2 | 0 | 5 | 3: |
| | Q2-2012 | Record Count | 13 | 40 | 5 | 43 | 34 | 2 | 9 | 10 | 0 | 0 | 3 | 0 | 0 | 27 | 180 |
| | 00.0040 | D 1 O 1 | | | | 40 | - | | | | | | | | | | 21 |

| Event Hours † | Event Town | Event Type | Host Organizer Type | Partner Meeting Topic(s) | Presentation by | Number of Outreach Staff | Number of Outreach Volunteers | # of Attendees | # Signed Up for Lighting Retrofit | # of Attendees to Sign-up for HES | Notes about Pitch |
|------------------|-----------------|--|------------------------|--------------------------------|--------------------|-----------------------------------|-------------------------------------|-------------------|-----------------------------------|--|----------------------|
| Event Start | Date/Time: 4/2 | 2/2012 (2 records) | | | | | | | | | |
| Outreach | Activity Name | e: Brownstone Quorum Pres | sentation (1 record | i) | | | | | | | |
| 0.50 | Portland | Coalition Partner Presentation/Stakeholder Meeting | Community Group | HES and upgrades | Chamae Munroe | 2 | 0 | 12 | 0 | 4 | 5: |
| Outreach | Activity Name | e: Coalition Partner Energy A | Action Alert (refer-a | -member link) (1 re | ecord) | | | | | | |
| 13,102.30 | - | General Coalition Partner Outreach | N2N | HES, upgrades | | 0 | 0 | 1 | 0 | 1 | 23 |
| Event Start | Date/Time: 4/ | 3/2012 (6 records) | | | | | | | | | |
| Outreach | Activity Name | e: Cheshire Career Day (1 r | ecord) | | | | | | | | |
| 3.00 | Cheshire | Presentation to Other Non-Coalition Partner | N2N | Environmental Careers | | 3 | 0 | 0 | 0 | 0 | 5 |
| Outreach | n Activity Name | e: Glastonbury Relay for Life | Committee Meeti | ng (1 record) | | | | | | | |
| 1.00 | Glastonbury | Coalition Partner Presentation/Stakeholder Meeting | Community Group | Coalition partner, HES | | 1 | 0 | 0 | 0 | 0 | 2 |
| Outreach | Activity Name | e: Mansfield Town Canvass | (1 record) | | | | | | | | |
| 1.17 | Mansfield | Canvassing | Town | 101 | | 2 | 3 | 6 | 3 | 3 | 5 |
| Outreach | Activity Name | e: Meeting with Cheshire Hid | h School Green T | eam (1 record) | | | | | | | |

| Event Hours ↑ | Event Town | Event Type | Host Organizer Type | Partner Meeting Topic(s) | Presentat by | Pitch Successful Approaches | Thoughts for Improvements | Sign-ups/Hour | Sign-Ups/Staff Hour |
|------------------|----------------|--|------------------------|--------------------------------|------------------|--|------------------------------|---------------|------------------------|
| Event Start | Date/Time: 4/2 | 2/2012 (2 records) | | | | | | 0.00 | 0.00 |
| Outroach | Activity Name | e: <u>Brownstone Quorum Pres</u> | contation (1 record | N | | | | 0.00 | 0.00 |
| Outreach | Activity Name | e. <u>Drownstone Quorum res</u> | entation (Trecord | , | | | | 8.00 | 4.00 |
| 0.50 | Portland | Coalition Partner Presentation/Stakeholder Meeting | Community Group | HES and upgrades | Chamae Munroe | | - | | |
| Outreach | Activity Name | e: Coalition Partner Energy A | Action Alert (refer-a- | -member link) (1 re | ecord) | | | | |
| | | | | | | | | 0.00 | #Error! |
| 13,102.30 | - | General Coalition Partner Outreach | N2N | HES, upgrades | | ā | :::: | | |
| Event Start | Date/Time: 4/3 | 3/2012 (6 records) | | | | | | | |
| | | | | | | | | 0.75 | 0.05 |
| Outreach | Activity Name | e: Cheshire Career Day (1 re | ecord) | | | | | | |
| 2.00 | Obserbises | December to Other | NON | F | | | | 0.00 | 0.00 |
| 3.00 | Cheshire | Presentation to Other Non-Coalition Partner | N2N | Environmental Careers | | The event was not focused on N2N but rather environmental careers as a whole. We discussed the paths we took to get to our current jobs and what the environmental field is heading in the future. | | | |
| Outreach | Activity Name | e: <u>Glastonbury Relay for Life</u> | Committee Meetin | ng (1 record) | | | | 0.00 | 0.00 |
| 1.00 | Glastonbury | Coalition Partner Presentation/Stakeholder Meeting | Community Group | Coalition partner, HES | | | - | | |
| Outreach | Activity Name | e: <u>Mansfield Town Canvass</u> | (1 record) | | | | | 5.13 | 1.03 |
| 1.17 | Mansfield | Canvassing | Town | - | | | | 100000 | |
| Outreach | Activity Name | e: Meeting with Cheshire Hid | h School Green Te | eam (1 record) | | | 9 | Chat | • |



3. Using Data- improving complete rates

Learning: significant drop-off if more than ~3 days before contractor

calls to schedule.

Actions:

Contractors: must contact within 3 business days Neighbor to Neighbor:

- Same day and in-field data entry
- Receipts with contractor name
- Automated reminder email upon entry of lead.
- Weekly call nights focusing on customers lost by contractors.
- Outreach staff obsessively watches high quality leads





3. Using Data- comparing outreach strategies Learning:

- Canvasses not walking tables.
- Initial data indicated tabling/canvass had similar #s for sign-ups per staff hour.
- But... over time far lower canvass complete rates

Actions:

- In spring 2012 began to use canvassing as part of multi-touch neighborhood strategy with letter from town, house parties.
- Increase use of volunteers to improve sign-ups per staff-hour (clean energy corps not allowed to approach doors alone)
- Watching data for summer 2012 to see impact



3. Using Data-comprehensive outreach model

To inform last year of program, Earthmarkets creating outreach model broken down by quarter to assess:

- Staff hours/cost per energy assesment sign-up
- Hours/cost per energy assement complete
- Cost per completed upgrade

Initial findings:

- Highest performing outreach strategies include group presentations and workshops.
- Significant variation over time, by town
- More to come!



Service Corps

4. Lessons learned working with student corps

8-10 Americorps staff- face of program in community. Liked by volunteers and town leaders and public appreciates their energy.





Service Corps

4. Lessons learned working with student corps

Difference between service corps and goal-driven outreach programs.

Americorps service-based programs may better suited for implementation of set programs (installing bulbs, canvassing, etc.) than community outreach and organizing.

Organizing- longer hours, more responsibility, more flexibility.

Choice of using trained outreach staff for staff management vs volunteer development.



5. New Campaign: realtors

- Give HES- realtors giving energy assessments/energy saving measures at time of sale
- Realtors charged upon completion of audit/direct install service
- Software provider interested in providing similar service for otl

Neighbor to Neighbor

giveHES Program (Home Energy Solutions)





Questions?



Contact:

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www.ctenergychallenge.com