



## ENERGY INITIATIVES TASK FORCE

*Securing* Army installations with *energy*  
that is *clean*, *reliable* and *affordable*

# Tribal Leader Forum

**Kathy Ahsing**

**Director, Planning and Development**

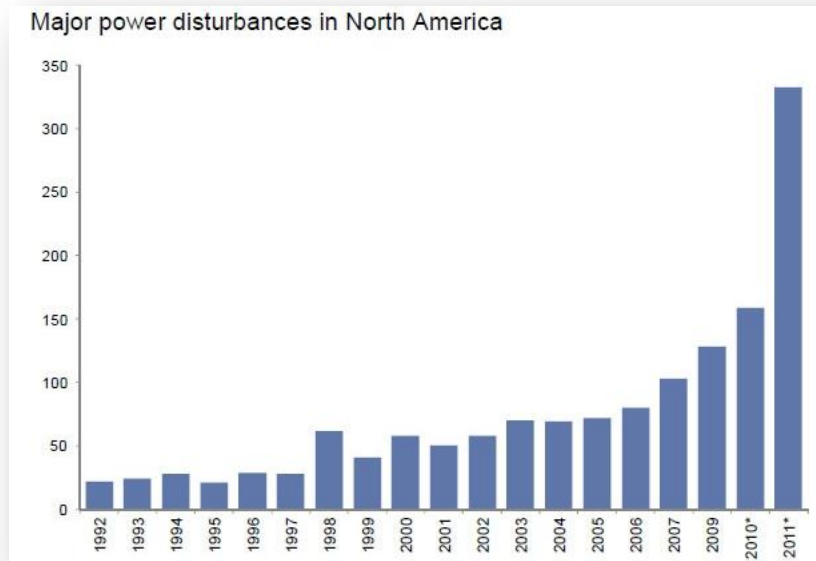
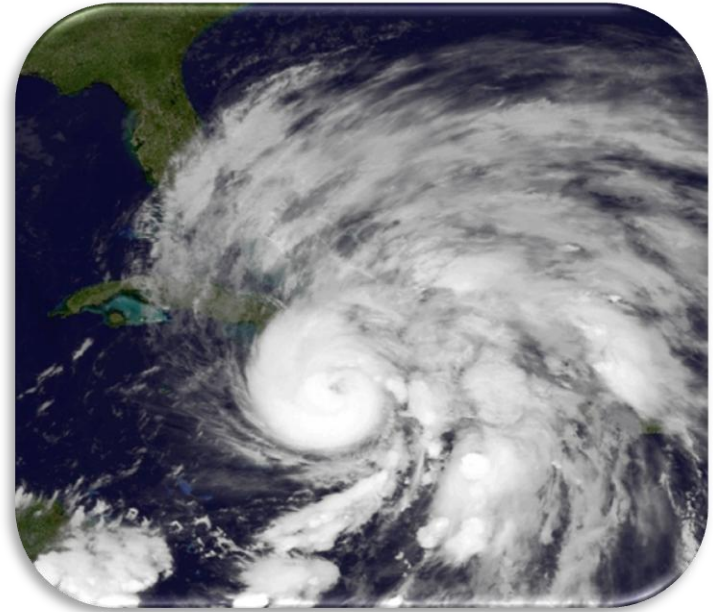
**31 May 2013**



# Army Installations' Changing Roles



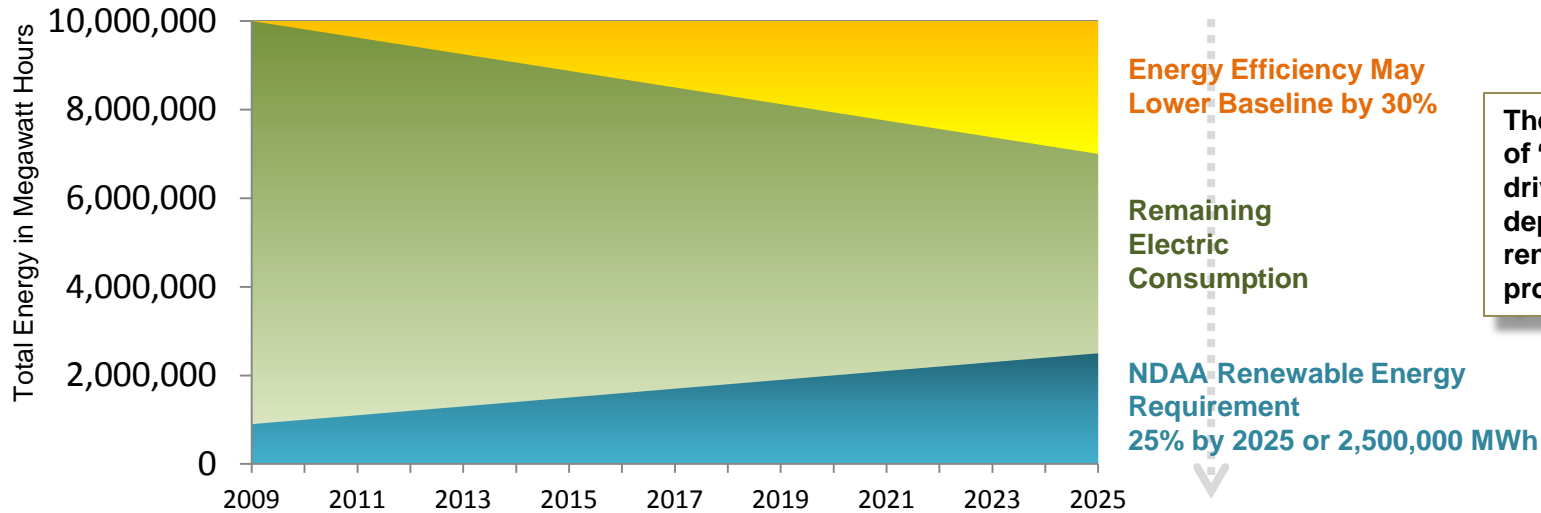
- Today's military installations are playing an ever increasing role in energy security.
  - Installations are also playing an increased role in disaster and other community relief efforts



- Installations are increasingly susceptible to a fragile electrical grid.
  - Many Army installations are at the end of the distribution line, further increasing their exposure



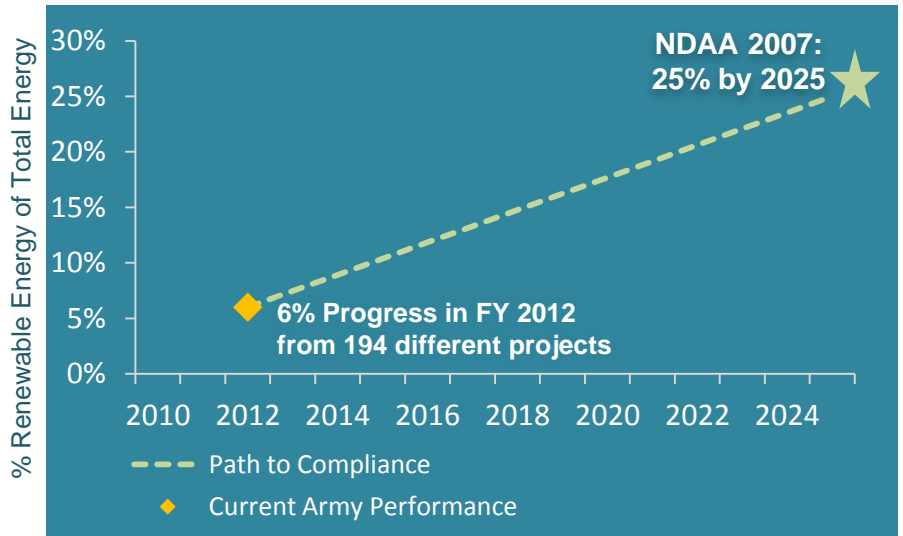
# Reaching Army Energy Goals Requires a Significant Number of Large-Scale Renewable Energy Projects



The NDAA 2007 goal of “25% by 2025” is driving the Army to deploy 1 GW total of renewable energy projects.

**Major Issues for Army Large-Scale Renewable Energy Projects:**

- Declining Budgets/Incentive Leverage  
*Need for private financing*
- Specialized Expertise  
*Requires financial, regulatory, environmental, and real estate expertise*
- Enterprise Strategy  
*To define the most efficient path to reach Army goals*





# The Army's Commitment to Renewable Energy and Energy Security



Energy Initiatives Task Force (EITF) established on September 15, 2011.

EITF to serve as the central management office for **partnering** with Army installations to implement **cost-effective, large-scale, renewable energy projects, leveraging private sector financing.**

- Projects **greater than 10MW**
- Solar, Wind, Biomass/WTE and Geothermal technologies
- Will use existing DoD land-use and third-party financing authorities

**Energy Security** is a key project design objective.

Army expects 30+ projects within 10 years.



**DoD announces commitment to deploy 3 GW of renewable energy projects by 2025 on April 11, 2012**



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For Immediate Release April 11, 2012

**Fact Sheet: Obama Administration Announces Additional Steps to Increase Energy Security**

*Senior Officials to Highlight Commitment to Energy Security for America's Warfighters*

**Defense Department Increases Commitment to Renewable Energy to 3 Gigawatts**

DoD is making one of the largest commitments to clean energy in history, by developing a goal to deploy three gigawatts of renewable energy – including solar, wind, biomass, and geothermal – on Army, Navy, and Air Force installations by 2025 – enough to power 750,000 homes. This effort furthers the commitment President Obama made during the State of the Union to develop 1 gigawatt of renewable energy on Navy installations by 2020. The Air Force goal of obtaining 1 gigawatt by 2016 and the Army goal of obtaining 1 gigawatt by 2025 support the broader DoD goal to meet 25 percent of its energy needs with renewable energy by 2025.

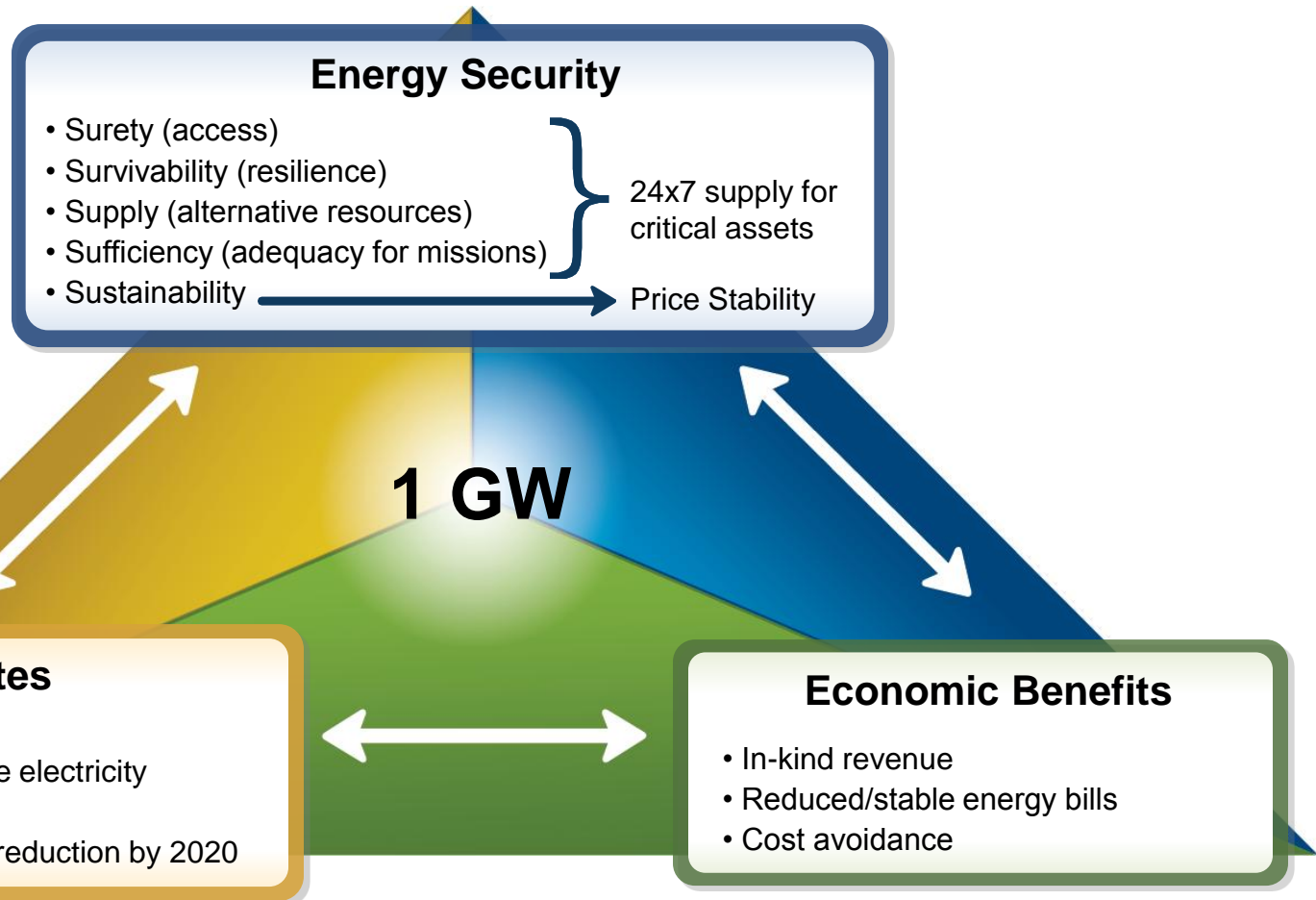
Assistant Secretary of the Army (Installations, Energy & Environment)



# Balanced Enterprise Approach



*EITF seeks to create a balanced pipeline of opportunities that will serve three driving principles*



Assistant Secretary of the Army (Installations, Energy & Environment)



# Enabling Authorities



## The EITF will leverage existing Congressional authorities to meet renewable energy goals:

- Contracts for energy or fuel for military installations (10 USC 2922a)
- Enhanced-use Leasing (10 USC 2667)
- Acquisition of Utility Services (FAR Part 41)
- Purchase of Electricity (40 USC 591)
- Utility Energy Services Contracts (10 USC 2913)
- Energy Savings Performance Contracts (42 USC 8287 )
- Cooperative Agreements (31 USC 6305)
- Easement Authority (40 USC 1314)

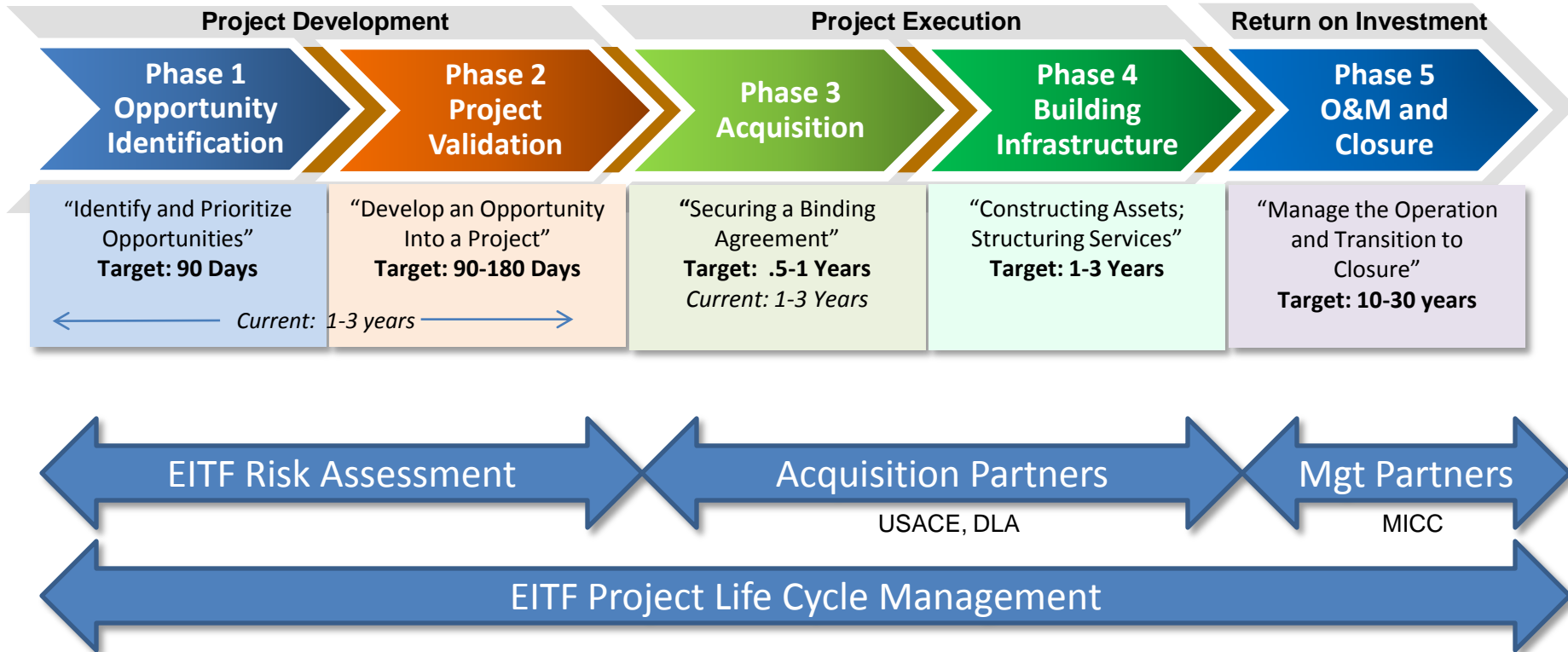




# Project Development Process



The EITF is producing a process for developing large-scale renewable energy projects that is **clear, consistent and transparent**.





# Project Risk Assessment Template



**Project Risk Factors are reviewed on a weekly basis to identify roadblocks and key issues for successful project development**



<b>Project Risk Assessment</b>	
<b>Mission/ Security</b>	<ul style="list-style-type: none"> <li>• How does project enhance energy security on host and surrounding installations?</li> <li>• What are the possible impacts to Installation operations or tenant missions?</li> <li>• Has the project been approved by Installation, Army HQ, and DoD staffs?</li> </ul>
<b>Economics</b>	<ul style="list-style-type: none"> <li>• What is the estimate of the baseline capital cost?</li> <li>• What is the value of any RECs or other incentives?</li> <li>• What is the predicted resource? Has it been validated?</li> <li>• What is existing utility rate and alternative tariffs?</li> <li>• What are the impacts of the project to the POM?</li> </ul>
<b>Real Estate</b>	<ul style="list-style-type: none"> <li>• What is the Real Estate approach and what authority is being used?</li> <li>• Has the project received required BLM approvals?</li> <li>• Is the project consistent with the Installation Master Plan?</li> </ul>
<b>Regulatory</b>	<ul style="list-style-type: none"> <li>• What are the regulatory limits for interconnection, net-metering?</li> <li>• What is the status of getting required PUC approvals?</li> </ul>
<b>Off-Take</b>	<ul style="list-style-type: none"> <li>• Will the installation consume all electricity generated?</li> <li>• What is the status of state RPS and other incentives to drive external demand?</li> <li>• If power is to be sold off the installation, have off-takers been identified?</li> <li>• Can the utility wheel power to other potential off-takers?</li> </ul>
<b>Integration</b>	<ul style="list-style-type: none"> <li>• Is there sufficient line and substation capacity? What upgrades are required?</li> <li>• Are flow studies are required? What is the status?</li> <li>• Is the system upgradeable for smart grid and energy storage technologies?</li> </ul>
<b>NEPA</b>	<ul style="list-style-type: none"> <li>• What are the major NEPA issues?</li> <li>• Which parties will implement NEPA and what is the timeline?</li> </ul>
<b>Acquisition</b>	<ul style="list-style-type: none"> <li>• What is acquisition strategy and timeline to implement?</li> <li>• What performance risks are there with the developer or other partners?</li> </ul>



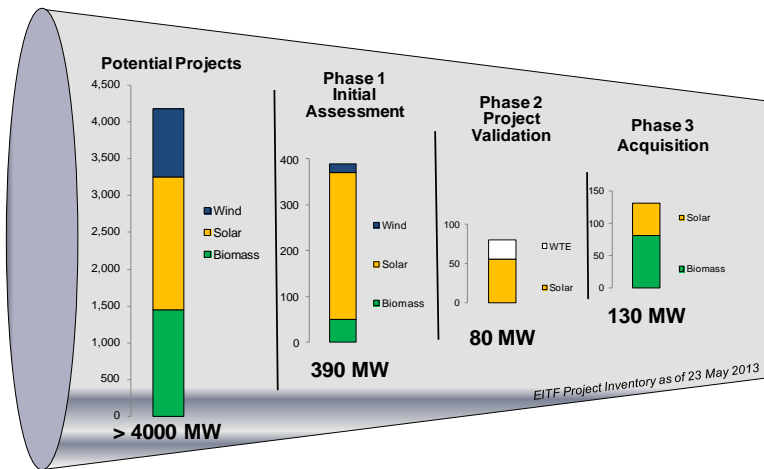


# Progress Report Renewable Energy Projects



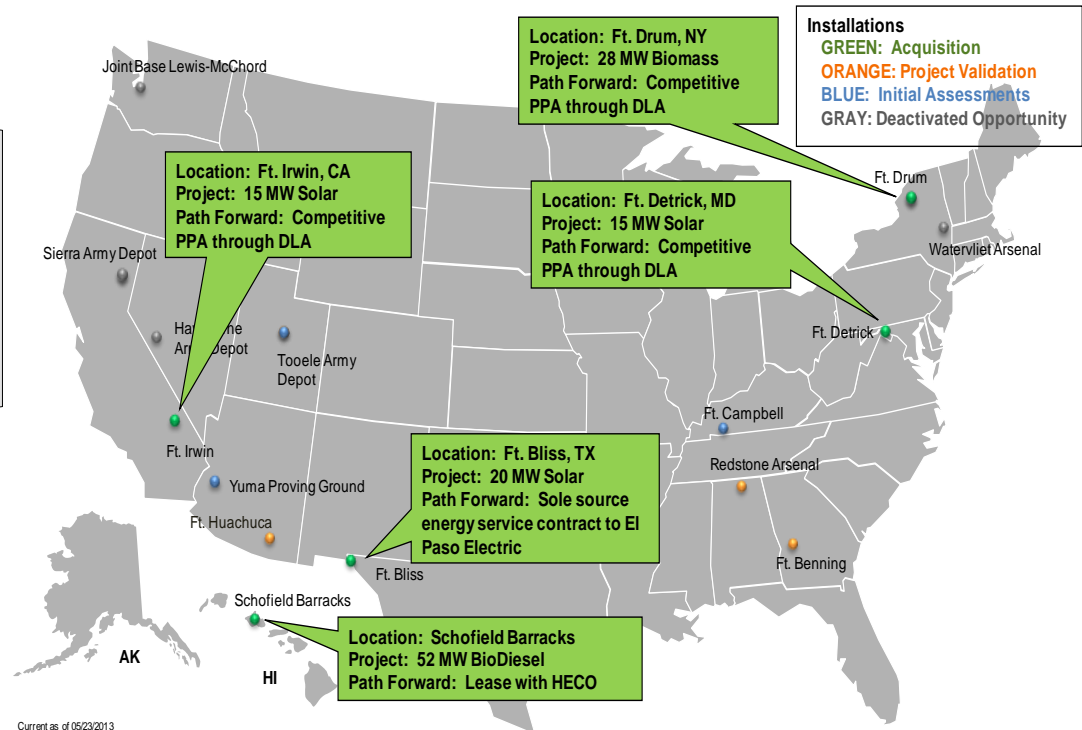
*EITF activities have positioned the Army to release 5 projects that will provide 130 MW of renewable energy for Army*

## Pipeline of Projects



## Other Accomplishments

- Screened 180 Army and National Guard installations for RE project potential, identifying over 4 GW of projects
- Initiated 28 new projects in Evaluation
- Supported development of \$7B USACE MATOC contract – issued August 5<sup>th</sup>
- Developed standardized processes and templates for project evaluation and implementation

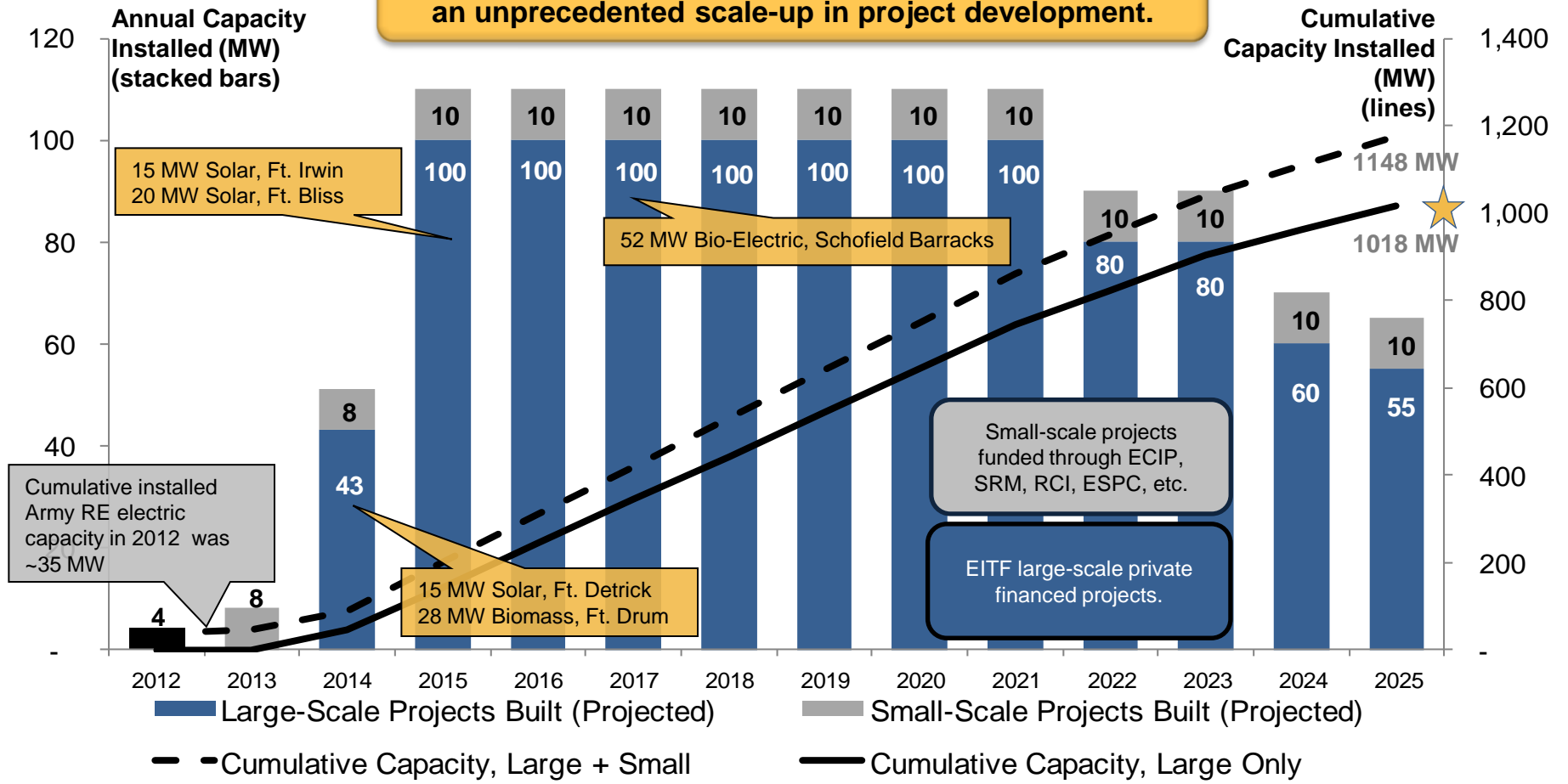




# Pathway to One Gigawatt



**Achieving Army Renewable Energy Goals will require an unprecedented scale-up in project development.**



Assistant Secretary of the Army (Installations, Energy & Environment)



# Summary



- Energy and energy security continue to be key components to enhance Army mission effectiveness.
- Renewable energy is and will continue to be a significant part of the Army's energy security strategy.
- Through the EITF, the Army is aggressively developing new and efficient business models to support the rapid deployment of 1 GW of renewable energy by 2025.

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