## 2009 Annual Employee Survey Results for Department of Energy All Respondents

1) Interpretation of Results: The agency's overall results were favorable and showed the agency improving in most areas. The agency remained strong in areas pertaining to Job Satisfaction and Talent Management. The agency's biggest challenge is in Performance Culture. This is an area that the agency has been working on for several years and will continue to do so in 2010. Scores related to Leadership/Supervisory dimension showed a substantial decrease from the 2008 Federal Human Capital Survey. This may stem from the stress related to the major transition in the Administration's leadership and the lack of management stability during this process. This is an area that the agency will be closely reviewing following the 2010 Employee Viewpoint Survey results.

2) How the survey was conducted: The survey was conducted online from July 27 to September 2, 2009.

3) Description of sample: 4,004 full-time permanent employees were randomly sampled and sent a survey.

4) Survey items and response choices: See the tables on the following page

**5)** Number of employees surveyed, number who responded, and representativeness of respondents: Of the 4,004 employees surveyed, 2,464 responded, for a 62% response rate. These respondents are representative of the population with the exception of a higher percentage of respondents indicating they are Team Leaders. A comparison has been provided below.

Supervisory Status	Population	Respondents
Non-supervisor	79%	70%
Team Leader	5%	15%
Supervisor	- 13%	12%
Manager	13%	12%
Executive	3%	3%
Gender		
Male	61%	59%
Female	39%	41%
Are you: Hispanic or Latino		
Yes	7%	5%
No	93%	95%
Racial Category		
White	75%	80%
Black or African-American	11%	12%
Native Hawaiian or Other Pacific Islander	0%	0%
Asian	5%	4%
American Indian or Alaska Native	2%	1%
Two or more races (not Hispanic or Latino)		2%
Sub-Agency		
Asst Sec for Cong and Intergovernmental Affairs	0%	0%
Asst Sec for Elec. Delivery and Energy Reliability	1%	1%

Asst Secy. for Energy Eff. and Renewable Energy	3%	4%
Asst Secretary for Environmental Management	15%	15%
Assistant Secretary for Fossil Energy	1%	3%
Assistant Secretary for Nuclear Energy	1%	2%
Assistant Secretary for Pol. and Inter. Affairs	1%	1%
Bonneville Power Administration	17%	18%
Chief Information Officer	1%	1%
General Counsel	2%	2%
Golden Field Office	1%	1%
Idaho Operations Office	3%	2%
National Energy Technology Laboratory	6%	4%
Naval Pet Reserves in Col, Utah, and Wyoming	0%	0%
Office of Civilian Radioactive Waste Management	2%	2%
Office of Economic Impact and Diversity	0%	1%
Office of Health, Safety and Security	3%	4%
Office of Hearings and Appeals	0%	1%
Office of Inspector General	2%	2%
Office of Intelligence and Counterintelligence	2%	1%
Office of Legacy Management	1%	1%
Office of Management	2%	2%
Office of Public Affairs	0%	0%
Office of Science	11%	11%
Office of the Administrator, EIA	4%	3%
Office of the Chief Financial Officer	2%	2%
Office of the Chief Human Capital Officer	2%	2%
Off of the Proj. Manager, Strat Petroleum Reserve	1%	1%
Office of the Secretary of Energy	0%	1%
Southwestern Power Administration	2%	2%
Western Area Power Administration	14%	12%
Southeast Power Administration	0%	1%

2009	Annual Emp	oloyee Surv	vey Result	s for				
	Department of Energy							
All Respondents								
Surveys Sent: 4004	Surveys Retu	urned: 2464	•		Response	Rate: 62%		
Prescribed Questions: Personal Work Experiences Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	Total	
1. The people I work with cooperate to get the job	Frequencies	804	1,347	170	114	26	2,461	
done.	Percentages	32.7%	54.7%	6.9%	4.6%	1.1%	100.0%	
2. I am given a real opportunity to improve my skills in	Frequencies	554	1,116	416	277	99	2,462	
my organization.	Percentages	22.5%	45.3%	16.9%	11.3%	4.0%	100.0%	
3. My work gives me a feeling of personal	Frequencies	705	1,158	327	196	75	2,461	
accomplishment.	Percentages	28.6%	47.1%	13.3%	8.0%	3.0%	100.0%	
4. I like the kind of work I do.	Frequencies	933	1,128	279	94	29	2,463	
4. Tike the kind of work I do.	Percentages	37.9%	45.8%	11.3%	3.8%	1.2%	100.0%	
	Frequencies	778	889	370	243	177	2,457	
5. I have trust and confidence in my supervisor.	Percentages	31.7%	36.2%	15.1%	9.9%	7.2%	100.0%	
Item Text		Very Good	Good	Fair	Poor	Very Poor	Total	
6. Overall, how good a job do you feel is being done	Frequencies	578	719	481	369	311	2,458	
by your immediate supervisor/team leader?	Percentages	23.5%	29.3%	19.6%	15.0%	12.7%	100.0%	

Prescribed Questions: Recruitment, Development,	& Retention							
Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	Do Not Know	Total
7. The workforce has the job-relevant knowledge and	Frequencies	495	1,354	313	226	35	38	2,461
skills necessary to accomplish organizational goals.	Percentages	20.1%	55.0%	12.7%	9.2%	1.4%	1.5%	100.0%
8. My work unit is able to recruit people with the right	Frequencies	333	1,023	496	398	124	86	2,460
skills.	Percentages	13.5%	41.6%	20.2%	16.2%	5.0%	3.5%	100.0%
9. I know how my work relates to the agency's goals	Frequencies	884	1,283	167	83	31	14	2,462
and priorities.	Percentages	35.9%	52.1%	6.8%	3.4%	1.3%	0.6%	100.0%
10. The work I do is important	Frequencies	1,140	1,025	172	66	33	24	2,460
10. The work I do is important.	Percentages	46.3%	41.7%	7.0%	2.7%	1.3%	1.0%	100.0%
11. Physical conditions (for example, noise level,	Frequencies	651	1,189	284	236	77	16	2,453
temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.	Percentages	26.5%	48.5%	11.6%	9.6%	3.1%	0.7%	100.0%
12. Supervisors/team leaders in my work unit support	Frequencies	671	1,054	348	234	129	26	2,462
employee development.	Percentages	27.3%	42.8%	14.1%	9.5%	5.2%	1.1%	100.0%
12. My telepte are used well in the workplace	Frequencies	559	1,069	347	326	147	15	2,463
13. My talents are used well in the workplace.	Percentages	22.7%	43.4%	14.1%	13.2%	6.0%	0.6%	100.0%
14 My training people are accessed	Frequencies	370	997	516	395	150	32	2,460
14. My training needs are assessed.	Percentages	15.0%	40.5%	21.0%	16.1%	6.1%	1.3%	100.0%

Prescribed Questions: Performance Culture								
Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	Do Not Know	Total
15. Promotions in my work unit are based on	Frequencies	262	738	580	417	279	171	2,447
merit.	Percentages	10.7%	30.2%	23.7%	17.0%	11.4%	7.0%	100.0%
16. In my work unit, steps are taken to deal with a	Frequencies	124	559	595	563	335	272	2,448
poor performer who cannot or will not improve.	Percentages	5.1%	22.8%	24.3%	23.0%	13.7%	11.1%	100.0%
17. Creativity and innovation are rewarded	Frequencies	255	873	580	445	221	74	2,448
17. Creativity and innovation are rewarded.	Percentages	10.4%	35.7%	23.7%	18.2%	9.0%	3.0%	100.0%
Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	No Basis to Judge	Total
18. In my most recent performance appraisal, I understood what I had to do to be rated at	Frequencies	465	1,075	359	312	170	64	2,445
different performance levels (e.g., Fully Successful, Outstanding).	Percentages	19.0%	44.0%	14.7%	12.8%	7.0%	2.6%	100.0%
Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	Do Not Know	Total
19. In my work unit, differences in performance	Frequencies	165	741	615	540	211	173	2,445
are recognized in a meaningful way.	Percentages	6.7%	30.3%	25.2%	22.1%	8.6%	7.1%	100.0%
20. Pay raises depend on how well employees	Frequencies	105	487	624	654	392	185	2,447
perform their jobs.	Percentages	4.3%	19.9%	25.5%	26.7%	16.0%	7.6%	100.0%
21. My performance appraisal is a fair reflection	Frequencies	403	1,119	430	283	160	54	2,449
of my performance.	Percentages	16.5%	45.7%	17.6%	11.6%	6.5%	2.2%	100.0%
22. Discussions with my supervisor/ team leader	Frequencies	423	1,033	460	314	192	24	2,446
about my performance are worthwhile.	Percentages	17.3%	42.2%	18.8%	12.8%	7.8%	1.0%	100.0%
23. Managers/supervisors/team leaders work well	Frequencies	482	1,114	432	204	135	82	2,449
with employees of different backgrounds.	Percentages	19.7%	45.5%	17.6%	8.3%	5.5%	3.3%	100.0%
	Frequencies	1,038	995	244	73	69	28	2,447
24. My supervisor supports my need to balance work and family issues.	Percentages	42.4%	40.7%	10.0%	3.0%	2.8%	1.1%	100.0%

Prescribed Questions: Leadership								
Item Text		Strongly Agree	Agree	Neither	Disagree	Strongly Disagree	Do Not Know	Total
25. I have a high level of respect for my	Frequencies	469	863	509	330	257	15	2,443
organization's senior leaders.	Percentages	19.2%	35.3%	20.8%	13.5%	10.5%	0.6%	100.0%
26. In my organization, leaders generate high levels of motivation and commitment in the	Frequencies	264	724	647	496	288	22	2,441
workforce.	Percentages	10.8%	29.7%	26.5%	20.3%	11.8%	0.9%	100.0%
27. Managers review and evaluate the	Frequencies	343	1,113	526	189	114	160	2,445
organization's progress toward meeting its goals and objectives.	Percentages	14.0%	45.5%	21.5%	7.7%	4.7%	6.5%	100.0%
28. Employees are protected from health and	Frequencies	928	1,207	176	64	25	44	2,444
safety hazards on the job.	Percentages	38.0%	49.4%	7.2%	2.6%	1.0%	1.8%	100.0%
29. Employees have a feeling of personal	Frequencies	263	951	577	416	176	61	2,444
empowerment with respect to work processes.	Percentages	10.8%	38.9%	23.6%	17.0%	7.2%	2.5%	100.0%
20 Muuraldaad is toosoonah la	Frequencies	246	1,366	351	340	134	6	2,443
30. My workload is reasonable.	Percentages	10.1%	55.9%	14.4%	13.9%	5.5%	0.2%	100.0%
31. Managers communicate the goals and	Frequencies	357	1,209	449	284	123	17	2,439
priorities of the organization.	Percentages	14.6%	49.6%	18.4%	11.6%	5.0%	0.7%	100.0%
32. My organization has prepared employees for	Frequencies	541	1,295	371	137	44	53	2,441
potential security threats.	Percentages	22.2%	53.1%	15.2%	5.6%	1.8%	2.2%	100.0%

Prescribed Questions: Job Satisfaction							
Item Text		Very Satisfied	Satisfied	Neither	Dis- satisfied	Very Dis- satisfied	Total
33. How satisfied are you with the information you receive from management on what's going on in your	Frequencies	234	1,056	569	418	170	2,447
organization?	Percentages	9.6%	43.2%	23.3%	17.1%	6.9%	100.0%
34. How satisfied are you with your involvement in	Frequencies	224	993	579	456	194	2,446
decisions that affect your work?	Percentages	9.2%	40.6%	23.7%	18.6%	7.9%	100.0%
35. How satisfied are you with your opportunity to get	Frequencies	201	728	745	449	316	2,439
a better job in your organization?	Percentages	8.2%	29.8%	30.5%	18.4%	13.0%	100.0%
36. How satisfied are you with the recognition you	Frequencies	321	970	544	400	208	2,443
receive for doing a good job?	Percentages	13.1%	39.7%	22.3%	16.4%	8.5%	100.0%
37. How satisfied are you with the policies and	Frequencies	179	830	736	419	277	2,441
practices of your senior leaders?	Percentages	7.3%	34.0%	30.2%	17.2%	11.3%	100.0%
38. How satisfied are you with the training you receive	Frequencies	286	1,081	637	300	137	2,441
for your present job?	Percentages	11.7%	44.3%	26.1%	12.3%	5.6%	100.0%
39. Considering everything, how satisfied are you with	Frequencies	475	1,201	419	257	87	2,439
your job?	Percentages	19.5%	49.2%	17.2%	10.5%	3.6%	100.0%
40. Considering everything, how satisfied are you with	Frequencies	440	1,214	401	281	106	2,442
your pay?	Percentages	18.0%	49.7%	16.4%	11.5%	4.3%	100.0%

## **Demographics**:

What is your supervisory status?		N	%
	Non-Supervisor	1,711	70%
	Team Leader	354	15%
	Supervisor	216	9%
	Manager	78	3%
	Executive	75	3%

Are you	Ν	%
Male	1,424	59%
Female	999	41%

Are you Hispanic or Latino?	N	%
Yes	111	5%
No	2,289	95%

Please select the racial category or categories with which you most closely identify.

	Ν	%
White	1,889	80%
Black or African-American	287	12%
Native Hawaiian or other Pacific Islander	6	0%
Asian	94	4%
American Indian or Alaska Native	28	1%
Two or more races	55	2%

What is your agency subcomponent?	Ν	%
Department of Energy	2,386	100%
Asst Sec for Congressional and Intergovernmental Affairs	6	0%
Asst Sec for Electricity Delivery and Energy Reliability	29	1%
Asst Secy for Energy Efficiency and Renewable Energy	90	4%
Asst Secretary for Environmental Management	348	15%
EM Consolidated Business Center	49	2%
EM-Carlsbad Field Office	11	0%
EM-Headquarters	89	4%
EM-Office of River Protection	37	2%
EM-Portsmouth & Paducah Project Office	11	0%
EM-Richland Operations Office	60	3%
EM-Savannah River Operations Office	91	4%
Assistant Secretary for Fossil Energy	68	3%
Assistant Secretary for Nuclear Energy	48	2%
Assistant Secretary for Policy and International Affairs	15	1%

Bonneville Power Administration	429	18%
Chief Information Officer	33	1%
General Counsel	37	2%
Golden Field Office	16	1%
Idaho Operations Office	58	2%
National Energy Technology Laboratory	95	4%
Naval Pet Reserves in Colorado, Utah, and Wyoming	1	0%
Office of Civilian Radioactive Waste Management	55	2%
Office of Economic Impact and Diversity	13	1%
Office of Health, Safety and Security	89	4%
Office of Hearings and Appeals	17	1%
Office of Inspector General	52	2%
Office of Intelligence and Counterintelligence	35	1%
Office of Legacy Management	18	1%
Office of Management	44	2%
Office of Public Affairs	5	0%
Office of Science	261	11%
Office of Science-Headquarters	70	3%
Office of Science-Chicago Office	60	3%
Office of Science-Oak Ridge Office	88	4%
Office of Science-Ames Site Office	2	0%
Office of Science-Argonne Site Office	4	0%
Office of Science-Berkley Site Office	8	0%
Office of Science-Brookhaven Site Office	7	0%
Office of Science-Fermi Site Office	4	0%
Office of Science-Pacific Northwest Site Office	6	0%
Office of Science-Princeton Site Office	3	0%
Office of Science-Stanford Site Office	6	0%
Office of Science-Thomas Jefferson Site Office	3	0%
Office of the Administrator, EIA	78	3%
Office of the Chief Financial Officer	45	2%
Office of the Chief Human Capital Officer	37	2%
Off of the Project Manager, Strategic Petroleum Reserve	15	1%
Office of the Secretary of Energy	18	1%
Southwestern Power Administration	41	2%
Western Area Power Administration	276	12%
Southeast Power Administration	14	1%