

**NATIONAL PETROLEUM COUNCIL**  
**ACTUAL NPC MEMBER ATTENDANCE**  
**AT THE**  
**DECEMBER 3, 2025 NPC MEETING**

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Grand Ballroom  
Willard InterContinental Washington D.C.  
1401 Pennsylvania Avenue, N.W.  
Washington, D.C.  
December 3, 2025  
9:00 a.m.

Orlando A. Alvarez  
Chairman and President  
bp America Inc.

Alan S. Armstrong  
Chair  
National Petroleum Council

Vicky A. Bailey  
President  
Anderson Stratton Enterprises, LLC

Holly A. Bamford  
Chief Conservation Officer  
National Fish and Wildlife Foundation

Filipe Barbosa  
Senior Partner  
McKinsey & Company, Inc.

Edward H. Bastian\*  
Chief Executive Officer  
Delta Air Lines, Inc.

Kamel Ben Naceur  
2022 President  
Society of Petroleum Engineers

Kevin D. Book  
Managing Director, Research  
ClearView Energy Partners, LLC

Jason E. Bordoff  
Founding Director, Center on  
Global Energy Policy  
Professor of Professional Practice in  
International and Public Affairs  
School of International and Public Affairs  
Co-Founding Dean Emeritus,  
Columbia Climate School  
Columbia University

E. Russell Braziel  
Executive Chairman  
RBN Energy, LLC

Mary Anne Brelinsky  
President and  
Chief Commercial Officer  
Alpha Generation, LLC

Maryam S. Brown  
President and  
Chief Executive Officer  
Southern California Gas Company

Mark S. Brownstein  
Senior Vice President, Energy Transition  
Environmental Defense Fund

W. C. W. Chiang  
Chairman and  
Chief Executive Officer  
Plains All American Pipeline, L.P.

Helima L. Croft  
Head of Global Commodity Strategy  
and MENA Research  
RBC Capital Markets Corporation

\* Indicates an alternate attended the NPC meeting.

## ACTUAL DECEMBER 3, 2025 NPC MEMBER ATTENDANCE

Edmund Crooks  
Vice-Chair, Americas  
Wood Mackenzie Inc.

W. Allen Custard, III  
President  
Pitts Oil Company, LLC

Kimberly L. David  
Chairman  
Oklahoma Corporation Commission  
State of Oklahoma

Domenic J. Dell'Osso, Jr.  
President and  
Chief Executive Officer  
Expand Energy Corporation

W. Byron Dunn  
Founding Partner and  
Chief Executive Officer  
Tubular Synergy Group

Gregory L. Ebel  
President and  
Chief Executive Officer  
Enbridge Inc.

Randy A. Foutch  
Lead Independent Director  
Helmerich & Payne, Inc.

Ann G. Fox  
President and  
Chief Executive Officer  
Nine Energy Service, Inc.

Paula A. Gant  
President and  
Chief Executive Officer  
GTI Energy

Robert W. Gee  
President  
Gee Strategies Group LLC

Meg A. Gentle  
Executive Director  
HIF Global

James A. Gibbs  
Chairman  
Five States Energy Company, LLC

Paula R. Glover  
President  
Alliance to Save Energy

Timothy Go  
President and  
Chief Executive Officer  
HF Sinclair Corporation

Andrew Gould\*  
Advisory Board Chairman  
Kayrros SAS

David W. Grzebinski  
Chief Executive Officer  
Kirby Corporation

Kourtney K. Hadrick  
Operating Director – Energy  
Southern Ute Indian Tribe Growth Fund

John A. Harju  
Vice President for Strategic Partnerships  
University of North Dakota

Marilu Hastings  
Executive Vice President  
The Cynthia and George Mitchell Foundation

Blainey Maguire Hess  
President and  
Chief Executive Officer  
Maguire Oil Company

Stephen L. Hightower  
President and  
Chief Executive Officer  
Hightowers Petroleum Co.

Vicki A. Hollub  
President and  
Chief Executive Officer  
Occidental Petroleum Corporation

J. Jon Imaz\*  
Chief Executive Officer  
Repsol

## ACTUAL DECEMBER 3, 2025 NPC MEMBER ATTENDANCE

Angela D. John  
Board Member  
TETRA Technologies, Inc.

Thomas E. Jorden  
Chairman, Chief Executive Officer  
and President  
Coterra Energy Inc.

J. Martin Keighley  
Chief Executive Officer  
CarbonFree

James Y. Kerr II  
Chairman, President and  
Chief Executive Officer  
Southern Company Gas

Elizabeth R. Killinger  
Former President  
NRG Energy, Inc.

Ryan M. Lance  
Vice Chair  
National Petroleum Council

Roderick A. Larson  
President and  
Chief Executive Officer  
Oceaneering International, Inc.

Mark E. Lashier  
Chairman and  
Chief Executive Officer  
Phillips 66 Company

Doreen J. Leavitt  
Director of Natural Resources  
Iñupiat Community of the Arctic Slope

Melanie A. Little  
President and  
Chief Executive Officer  
Colonial Pipeline Company

Maryann T. Mannen\*  
President and  
Chief Executive Officer  
Marathon Petroleum Corporation

Elizabeth A. Matthews  
Former Senior Vice President and  
General Counsel  
Bristow Group Inc.

Robert S. McAnnally  
President and  
Chief Executive Officer  
ONE Gas, Inc.

Rae McQuade\*  
President  
North American Energy  
Standards Board

Katie Mehner  
Founder and  
Chief Executive Officer  
ALLY Energy

Chad Michael  
Partner and President  
Tudor, Pickering, Holt & Co., LLC

Jeffrey A. Miller\*  
Chairman, President and  
Chief Executive Officer  
Halliburton Company

Mark K. Miller  
President  
Merlin Energy, Inc.

David L. Murfin  
President  
Murfin Drilling Co., Inc.

Arjun N. Murti  
Partner, Energy Macro and Policy  
Veriten LLC

Richard G. Newell  
Chief Technology Officer  
Sustainability Solutions and  
Chief Sustainability Officer  
C3.ai, Inc.

Pierce H. Norton II  
President and  
Chief Executive Officer  
ONEOK, Inc.

## ACTUAL DECEMBER 3, 2025 NPC MEMBER ATTENDANCE

Meg E. O'Neill\*  
Chief Executive Officer and  
Managing Director  
Woodside Energy Group Ltd.

José L. Pérez  
President and  
Chief Executive Officer  
Hispanics In Energy

Adam B. Peters  
Chief Executive Officer  
Air Liquide North America  
Vice President  
Air Liquide Group

William A. Pizer  
President and  
Chief Executive Officer  
Resources for the Future

François L. Poirier  
President and  
Chief Executive Officer  
TC Energy Corporation

Patrick Pouyanné  
Chairman and  
Chief Executive Officer  
TotalEnergies, S.E.

Tricia R. Pridemore  
Commissioner  
Georgia Public Service Commission  
State of Georgia

Toby Z. Rice  
President and  
Chief Executive Officer  
EQT Corporation

R. Lane Riggs\*  
Chairman, Chief Executive Officer  
and President  
Valero Energy Corporation

Matthew K. Schatzman\*  
Chairman and  
Chief Executive Officer  
NextDecade Corporation

Tisha Conoly Schuller  
Chief Executive Officer and  
Founding Principal  
Adamantine Energy LLC

Amy M. Schumacher\*  
Chief Executive Officer  
The Heritage Group

Anna C. Shaughnessy\*  
2025 President  
American Geosciences Institute

Lorenzo Simonelli\*  
Chairman and  
Chief Executive Officer  
Baker Hughes Company

Saadia G. Sultan  
Founder and Managing Partner  
Sultan Global Group

Alex Tiller  
Chief Executive Officer  
and President  
Carbonvert Inc.

Scott W. Tinker  
Director Emeritus  
Bureau of Economic Geology  
The University of Texas

William Paschall Tosch  
Vice Chairman  
J.P. Morgan Securities LLC

H. A. True  
Executive Partner and  
Chief Operating Officer  
Bridger Pipeline LLC

Gregory B. Upton, Jr.  
Executive Director and  
Associate Professor – Research  
Louisiana State University

Patricia K. Vincent-Collawn  
Executive Chair  
TXNM Energy, Inc.

## ACTUAL DECEMBER 3, 2025 NPC MEMBER ATTENDANCE

Richard Voorberg\*  
Retired President, North America  
Siemens Energy, Inc.

Cynthia J. Warner  
Senior Operating Partner  
GVP Climate, LLP

Anastacia B. Warunek  
Executive Vice President of Global Business  
Cenergy International Services, Inc.

Gretchen H. Watkins\*  
Former President  
Shell USA, Inc.

J. Robinson West  
Chairman Emeritus  
Center for Energy Impact  
The Boston Consulting Group

Stephen D. Westhoven  
President and  
Chief Executive Officer  
New Jersey Resources Corporation

William H. White  
Principal  
White Interests

Clay C. Williams  
Chairman and  
Chief Executive Officer  
NOV Inc.

Mary Jane Wilson  
President and  
Chief Executive Officer  
WZI Inc.

Michael K. Wirth\*  
Chairman of the Board and  
Chief Executive Officer  
Chevron Corporation

Darren W. Woods\*  
Chairman, President and  
Chief Executive Officer  
Exxon Mobil Corporation

Lori Wrotenbery  
Executive Director  
Interstate Oil and Gas Compact Commission

Danial D. Yates  
Executive Director  
The Ground Water Protection Council

George M. Yates  
President and  
Chief Executive Officer  
HEYCO Energy Group, Inc.

Daniel H. Yergin  
Vice Chairman  
S&P Global Corporation

Vern D. Yu\*  
President and  
Chief Executive Officer  
AltaGas Ltd.