

OFFICE OF
INSPECTOR GENERAL
STRATEGIC PLAN
2022-2026

### AN INTRODUCTION TO OUR ORGANIZATION

The Inspector General Act of 1978, as amended, defines the primary responsibilities of the Office of Inspector General (OIG):

- To conduct independent and objective audits, inspections, investigations, and other reviews:
- To serve as the law enforcement arm of the Department by conducting criminal and civil investigations that detect, deter, and disrupt illegal activities;
- To promote economy, efficiency, and effectiveness in the administration of Department programs;
- To prevent and detect fraud, waste, abuse, and mismanagement related to Department programs and operations; and
- To inform the Department of Energy Secretary and Congress about problems and deficiencies in Department programs and operations and the need for corrective action.

The Inspector General has authority to inquire into all Department programs and activities as well as the related activities of persons or parties associated with Department grants, contracts, or other agreements. As part of its independent status, the Inspector General provides the Secretary with an impartial evaluation of management practices. As a fact-finding organization for high-profile, controversial matters, the Inspector General can apprehend those attempting to defraud the Government to protect the interest of the U.S. taxpayer.

### Mission

To strengthen the integrity, economy and efficiency of the Department's programs and operations, including deterring and detecting fraud, waste, abuse, and mismanagement.

### Vision

We serve the Nation through our quality and independent work, our talented workforce, and our innovative approaches to create positive change and to make good Government better.

### **VALUES**

The OIG values are the deeply ingrained principles that are used to guide our decisions and actions. These values serve as cornerstones of the OIG's organizational culture. The OIG values are:



#### ORGANIZATIONAL RESPONSIBILITIES

The OIG's headquarters is in Washington, DC, with field offices in Livermore, CA; Denver, CO; Idaho Falls, ID; Chicago, IL; Lexington, KY; Germantown, MD; Las Vegas, NV; Albuquerque, NM; Los Alamos, NM; Pittsburgh, PA; Savannah River, SC; Oak Ridge, TN; Portland, OR, and Richland, WA. The OIG is organized into the following program offices and supporting offices:

**OFFICE OF AUDITS** conducts audits on Department programs and operations. Efforts are concentrated on providing reliable and credible financial and performance information to senior management, Congress and the U.S. taxpayer. A risk-based process is used to identify areas for audit coverage based on known or emerging risks and the greatest vulnerabilities. This process ensures comprehensive coverage over Department organizations, programs, and operations while meeting the Department's evolving needs. Special reviews of high-profile, unplanned, or immediate matters can also be addressed by audits throughout the year. The OIG Office of Audits also conducts audits, inspections and assessments of the Department's information technology systems and related initiatives, with focus on cybersecurity, information management, and the Federal Information Security Modernization Act. The Office of Audits is also responsible for a new major portfolio of work—to perform independent audits of the Department's management and operating contractors' incurred costs.

**OFFICE OF INVESTIGATIONS** addresses alleged violations of law that impact Department programs, operations, facilities, and personnel. Priority is given to investigations of suspected violations of criminal and civil statutes as well as serious administrative misconduct. Investigations are also used to identify opportunities for improving the economy and efficiency of Department programs and operations by identifying recommendations for positive change. Investigators work closely with Department of Justice prosecutors and other Federal, State, and local law enforcement organizations. This office also includes the OIG Hotline operations, which facilitates the reporting and resolution of allegations received from Department employees, contractors, and the general public. Upon receipt of a specific allegation, the OIG may open an investigation, audit, or inspection, refer the matter to Department management for appropriate review and action, or refer the allegation to another Federal agency. The OIG Hotline also conducts whistleblower investigations under Title 41 United States Code 4712, Enhancement of contractor protection from reprisal for disclosure of certain information.

OFFICE OF MANAGEMENT directs the development, coordination, and execution of overall OIG management and administrative policy and planning. This responsibility includes human resource activities and consultation, directing the OIG's strategic planning process, financial management activities, personnel management and security programs, administrative support services, and information technology programs. The Office of Management supports the OIG through data analytics by providing timely, reliable expert data analysis of ongoing audits, inspections, and investigations, develops risk models, and coordinates data mining efforts. The Office of Management uses the latest technology and techniques to discover current and emerging cyber and economic threats and to coordinate data analysis. The combined efforts of this team help to ensure that information technology issues are properly addressed and not overlooked.

OFFICE OF CHIEF COUNSEL provides legal advice to senior leadership on a broad range of complex issues including Federal contracting and constitutional matters. The Freedom of Information Act and Privacy Act Division, in collaboration with the Deputy Inspector General and/or Chief Counsel, coordinates e-Discovery efforts, including developing and managing information processes, requirements and technology systems within a complex organization in support of high-level litigation, investigations, and Congressional responses, and provides guidance to senior management officials across the OIG regarding Federal disclosure laws and governmental procedures with respect to disclosure of agency records and protection of personally identifiable information. Also within this office is the OIG Whistleblower Ombudsman who educates Department employees about prohibitions on retaliation for whistleblowing as well as employees' rights and remedies if anyone retaliates against them for making a whistleblower disclosure.

### **PURPOSE**

The purpose of the Strategic Plan is to articulate the OIG's broad strategic goals, which are organized around Our People, Our Work, Our Operations and Our Stakeholders. The plan then articulates several objectives for each of these areas, strategies for achieving these objectives, and associated performance measures. The detailed performance measures are published in the OIG *Annual Performance Report*.

#### STRATEGIC CONTEXT

The 5-year period covered by this Strategic Plan will respond to a rapidly changing oversight environment. Specifically,

- ♦ In 2021, the President signed the Infrastructure Investment and Jobs Act that appropriates \$62 billion to the Department to fund new programs and expand existing programs over 5 years. The OIG received \$62 million in additional spending authority to perform oversight for the Department's Infrastructure program.
- ♦ In 2021, the OIG changed the approach to performing incurred cost audits of the Department's management and operating contractors. The OIG will now perform or arrange for these audits. This work will be performed by a new Incurred Cost Audits Division within the Office of Audits. The OIG received a \$18 million in additional spending authority to perform this expansion of existing duties.
- ♦ The OIG is expanding its capabilities to utilize data analytics across all divisions.
- The OIG has historically been under-funded and under-staffed as compared to peer agencies. The OIG has taken steps to begin to correct this, but much more needs to be done over the next 5 years to better protect the interests of the taxpayer.

### **STRATEGIC GOALS OBJECTIVES & MEASURES**



Be an employer of choice by cultivating a skilled and engaged workforce and fostering a collaborative environment

### **OBJECTIVES**

- Recognize and celebrate exceptional employee performance
- ♦ Improve employee engagement and communication
- Advance a high-performing workplace culture at all levels by fostering a fair, collaborative, and performance-based working environment
- Prioritize training, development, and advancement opportunities for personnel

### EASURES

- Demonstrated progress in developing and maintaining a proactive communications plan
- Demonstrated completion of training, development, and performance plans for staff



Conduct independent oversight to strengthen the integrity, economy, and efficiency of Department programs and to deter and detect fraud, waste, abuse, and mismanagement

#### **OBJECTIVES**

- Conduct independent and impactful oversight programs that are accurate and timely
  - Audits
  - Investigations
- Ensure that OIG oversight reviews are based on a solid legal foundation
- Provide accurate, timely, and impactful referrals to support the decisions of the Department's suspension and debarment officials
- Perform real time data analytics in both Federal and contractor systems to support OIG Investigations, Audits, and Inspections with proactive analyses focused on early detection and prevention of major risks
- Utilize a team-based, cross functional approach to oversight for the most challenging high-risk projects

# **MEASURES**

- Percentage of high impact written projects delivered to stakeholders within established timeframes
  - Audits
  - Investigations
- Demonstrated that OIG oversight reviews are based on a solid legal foundation
- ➤ Demonstrated results in holding business entities and individuals accountable through high impact administrative remedies
- > Demonstrated strengthened capabilities of data analytic organization
- Demonstrated effective use of a team-based, cross functional approaches to oversight for the most challenging high-risk projects



### Modernize OIG operations through innovation and technology

### **OBJECTIVES**

- Develop and deploy innovative information technology to strengthen OIG mission accomplishment
- Strategically manage the OIG's organizational growth

# **MEASURES**

- Demonstrated increased capabilities and outcomes from deployment of innovative information technology
- Demonstrated strategic management of OIG organizational growth



### Enhance mission success through effective outreach, stakeholder engagement, and coalition building

### **OBJECTIVE**

 Continue to improve communications with stakeholders, including the Department and Congress

## **IEASURES**

- Demonstrated results in improved communication with external stakeholders
- Demonstrated results in improved communication with top Departmental leadership