

## Award Fee Determination Scorecard

Contractor: Centerra-Savannah River Site  
Contract: Protective Force (PF) Security Services  
Contract Number: 89303323DEM000088  
Award Period: July 15, 2023 – September 30, 2024  
Basis of Evaluation: Award Fee (AF) Plan

The Contractor is required to provide, operate and maintain an armed and uniformed PF for the physical protection of United States Department of Energy (DOE) security interests and other such related duties at the Savannah River Site (SRS). The objective of the AF provisions of the contract is to afford the Contractor an opportunity to earn fee commensurate with the achievement of optimum contract performance. Performance of this contract is evaluated according to PF operations and training, management and support functions, environment, safety, health, quality assurance and cost control. The DOE uses the adjectival rating and associated descriptions, as well as AF earned percentages in accordance with Federal Acquisition Regulations.

### **Total AF Available:**

The total AF available for July 15, 2023 – September 30, 2024, is \$7,343,719.00

Period: July 15, 2023 – September 30, 2024
AF Available: \$7,343,719.00
AF Earned: \$7,127,079.29
Actual AF Earned: \$7,027,079.29 (after \$100,000.00 deduction for a Key Personnel Change)
Percentage Earned: 95.69%
AF Area Adjectival Ratings: Excellent

### **PF Operations and Training** (45% of total available)

The Contractor shall provide a well-trained, highly motivated PF capable of reliably executing routine and emergency duties in accordance with DOE directives and site-specific requirements to ensure the overall security and safety of the SRS.

Period	Percentage earned this period
July 2023 – September 2024	98.0

Throughout this performance period, Centerra-SRS executed the Site security mission in an exceptional manner. The PF responsible for protecting DOE assets, which include K-Area Complex (KAC), H-Area, Tritium, L-Area (H/T/L), Savannah River National Laboratory, Perimeter Protection, performed in an exceptional and technical manner in their daily duties. The Law Enforcement (LE) Department successfully supported critical LE actions and maintains certified canine teams for detection capabilities. The Aviation Operations Department maintained a 97.5% operational rate and supported numerous overflight missions for the site. The Material Transportation Security Section provided vital support to DOE and National Nuclear Security Administration-Savannah River Field Office (NNSA-SRFO) stakeholders through coordination of material movements. The Training Division completed all required training in a safe manner and successfully underwent a reassessment of the Commission on Accreditation on LE Agencies, as well as the National Training Center recertification for instruction of Tactical Response Force classes. During this period, the Office of Enterprise Assessments conducted a Multi-Topical Assessment at SRS. The Assessment Team issued only one finding and concluded Centerra-SRS is a well-managed, staffed, and trained security force. While Centerra-SRS executed their day-to-day security mission in an excellent manner there were individual performance failures that resulted in opportunities for improvement. In each case Centerra-SRS management promptly responded with a process to identify the cause of the incident and implemented corrective actions to minimize the potential of recurrence.

**PF Management and Support** (20% of total available)

The Contractor shall provide management and support functions to include recruiting and retention of personnel, protection program planning, development of routine and emergency orders, plans and procedures, effective utilization of PF personnel, logistical and administrative functions to ensure PF mission accomplishment and compliance with applicable directives in all programmatic functions.

Period	Percentage earned this period
July 2023 – September 2024	94.0

Centerra-SRS validated technical and tactical skills through robust Force-on-Force exercises, Emergency Preparedness and Response Drills. They successfully completed security preparation of DOE and NNSA strategic missions that included Surplus Plutonium Disposition, Criticality Container Overpack Mission, FCA Campaign, and High-Level Waste Disposition. The Site Security Support Department was instrumental in the Cognizant Personnel Security Office (CPSO) transition from DOE-SR to the NNSA Albuquerque CPSO, NA-74. The Centerra-SRS Information Technology (IT)/Cyber Department has undergone staffing changes to improve IT and Cyber operations. They were very aggressive in completing Office of Management and Budget mandate for permanent records and expanding the wireless capabilities to improve productivity.

**Environment, Safety, Health and Quality Assurance** (ESH&QA) (20% of total available)

The Contractor shall implement and maintain, in accordance with DOE requirements, comprehensive ESH&QA programs that ensure work is accomplished in accordance with applicable standards, as well as protect workers and the environment. In addition, the Contractor shall coordinate with the Site Management and Operating contractor, as appropriate, on Site-wide ESH&QA topics.

Period	Percentage earned this period
July 2023 – September 2024	98.0

ESH&QA successfully managed the various programs to ensure a strong safety program throughout the company and all operations. ESH&QA implemented a successful Integrated Safety Management System, Safety Conscious Work Environment, and Hierarchy of Controls Behavior-Based Safety campaign as well as a successful Safety/Health Recognition Program awarding numerous spot safety and achievement gifts. The Quality Assurance and Issues Management Programs were driving forces for continuous improvement, through management observations, audits, and surveillances.

**Cost Control** (15% of total available)

Minimize risk of cost overruns, reduce overall number of changes (e.g., Baseline Change Proposals, contract modifications, etc.) for scope, cost and schedule. The Contractor will provide timely, accurate, reliable and actionable project and contractor cost, schedule, performance, risk, and forecast data, reports and information. This incentive is not intended to motivate the Contractor to excel in cost control to the detriment of the other important performance objectives.

Period	Percentage earned this period
July 2023 – September 2024	97.0

Centerra-SRS effectively managed the budget process and Government resources with a focus on containing or reducing costs where possible without adversely affecting the SRS national security mission. Underruns within wages, salaries, fringe benefits, overtime controls, staffing vacancies were recognized process improvements. In April 2024, a revised estimate was negotiated with the DOE Environmental Management Consolidated Business Center which was incorporated into the contract with a contract modification in May 2024. A contract action was noted, in the replacement of one Key Management Official, therefore and pursuant to contract clause DOE-H-2070, Key Personnel, the AF will be reduced by \$100,000.00.