

2024 PROJECT PEER REVIEW

U.S. DEPARTMENT OF ENERGY
BUILDING TECHNOLOGIES OFFICE

BTO Peer Review: Advanced Building Construction Collaborative



Advanced Building Construction Collaborative



Performing Organizations: RMI [Prime], ADL Ventures, Association for Energy Affordability, VEIC, Phius
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Project Summary

OBJECTIVE, OUTCOME, & IMPACT

Our mission is to establish a national Advanced Building Construction (ABC) Collaborative to develop, demonstrate, and scale high-performance, energy efficient construction, for both retrofit and new build, for major building owners. Our ultimate objective is to create a broad-based collaborative that is self-sustaining and will dramatically accelerate the uptake of innovative high-performance construction technologies that achieve superior energy and carbon performance, enable rapid onsite construction timelines, are affordable to building owners and developers, and are desirable to building owners and users.

TEAM & PARTNERS

RMI [Prime]
ADL Ventures
Association for Energy Affordability
Vermont Energy Investment Corporation
Phius



STATS

Performance Period: July 1, 2020–June 30, 2025
DOE Budget: \$5,500K, Cost Share: \$1,434K
Task 1: Collaborative Operations
Task 2: Analysis & Technical Documents
Task 3: Technology Scaling
Task 4: Market Scaling



Problem

The buildings sector faces a confluence of critical challenges.



Catastrophic climate change is on the horizon—and buildings are a significant driver.



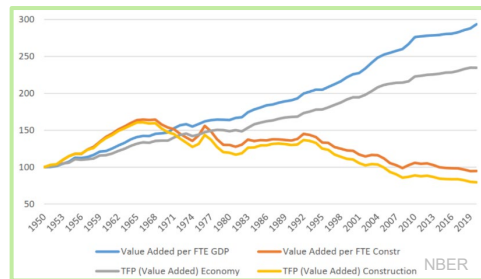
A deficit of millions of homes is a drag on families and the economy, and many new homes provide outdated performance.



Most existing buildings are inefficient; many are fragile and unhealthy; millions will need retrofits.



Construction industry trends hinder the market's ability to adapt; productivity in construction has declined since the 1960s.

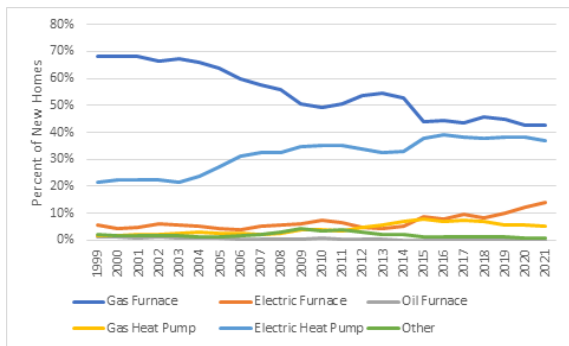
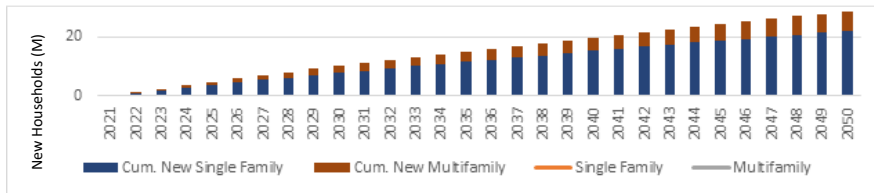




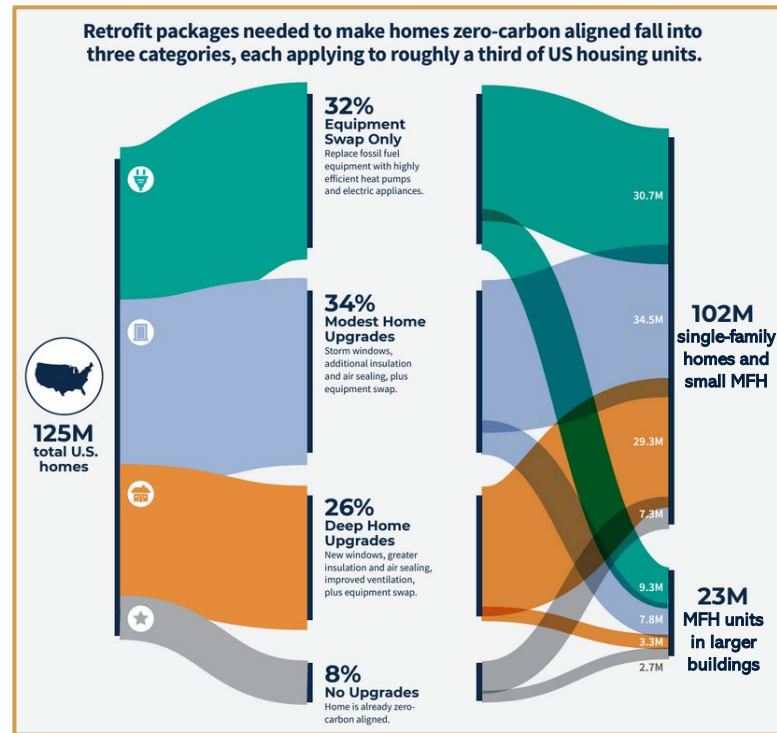
Problem

State of the Market

Between 2023 and 2030, more than **10 million new residential units** are projected to be built, with single-family outpacing multifamily.



More than **40% of new homes are still being connected to gas**, locking in decades of reliance on fossil fuel.

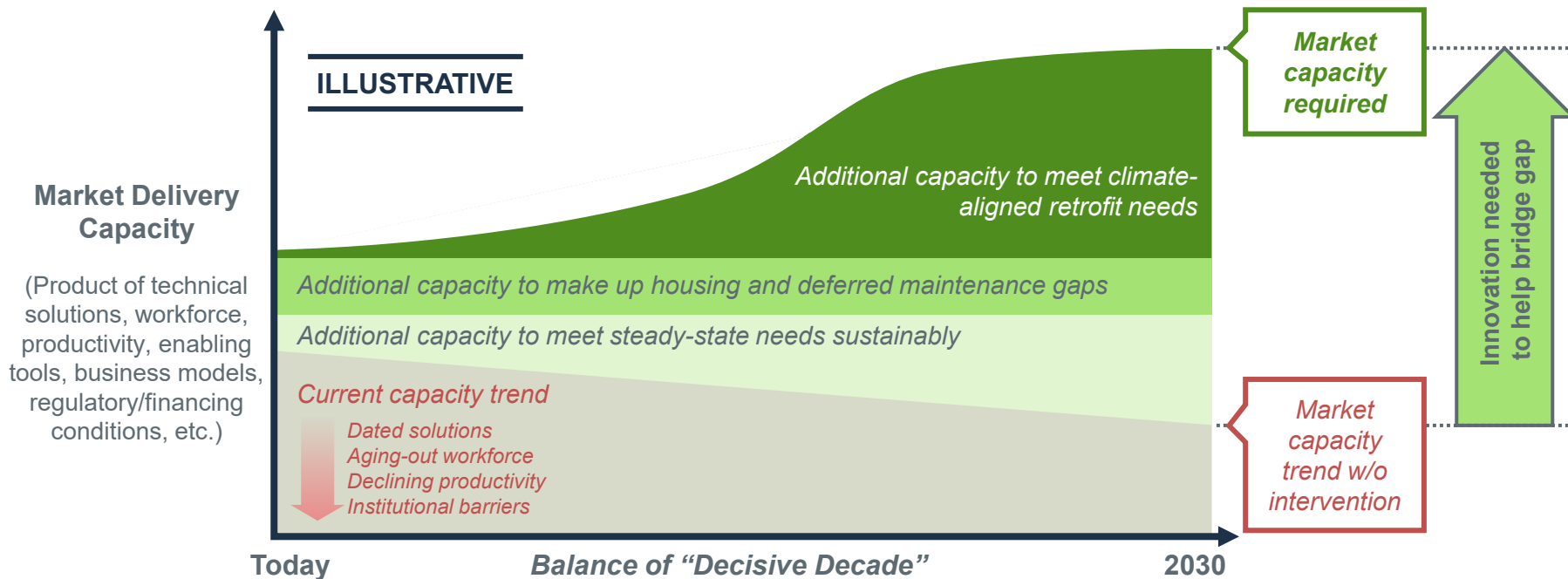


Around **90% of US homes need a retrofit** to become “zero-carbon aligned.”



Problem

Innovation is essential to achieve the market capacity and capability needed to address layers of buildings sector needs in a climate-aligned manner.





Alignment and Impact

Our approach: improve what we build *and* how we build it to achieve speed and scale.

Advanced building construction (ABC) refers to retrofit and new construction solutions at the intersection of:



Energy-efficient building decarbonization



Utility and maintenance savings



Increased thermal and acoustic comfort



Improved indoor air quality and health



Resilience, including passive survivability



Electricity system benefits



Reduced emissions (climate & compliance)

X



Streamlined, scalable industrialized construction methods



Higher productivity and faster delivery to support business and climate objectives



Reduced disruption



Increased schedule and budget certainty



Enhanced precision and QC; reduced waste



Workforce benefits, incl. improved safety



Regional economic development



Alignment and Impact

The ABC Collaborative's mission:

Work with incumbent and emergent buildings sector actors to **accelerate development, deployment, and scaling of ABC** to decarbonize the sector while modernizing the construction industry.



2030 vision

- 3M+ zero-carbon-aligned retrofits/year
- All new construction is zero-carbon aligned



2050 goal

- Decarbonized US buildings sector



Approach

The ABC Collaborative's core activities foster, inform, and accelerate an ABC ecosystem

*Transacting
Activities*



**Market
Scaling Support**

*Empowering
Activities*



**Capacity
Development**



**Innovation
Scaling**

*Foundational
Activities*



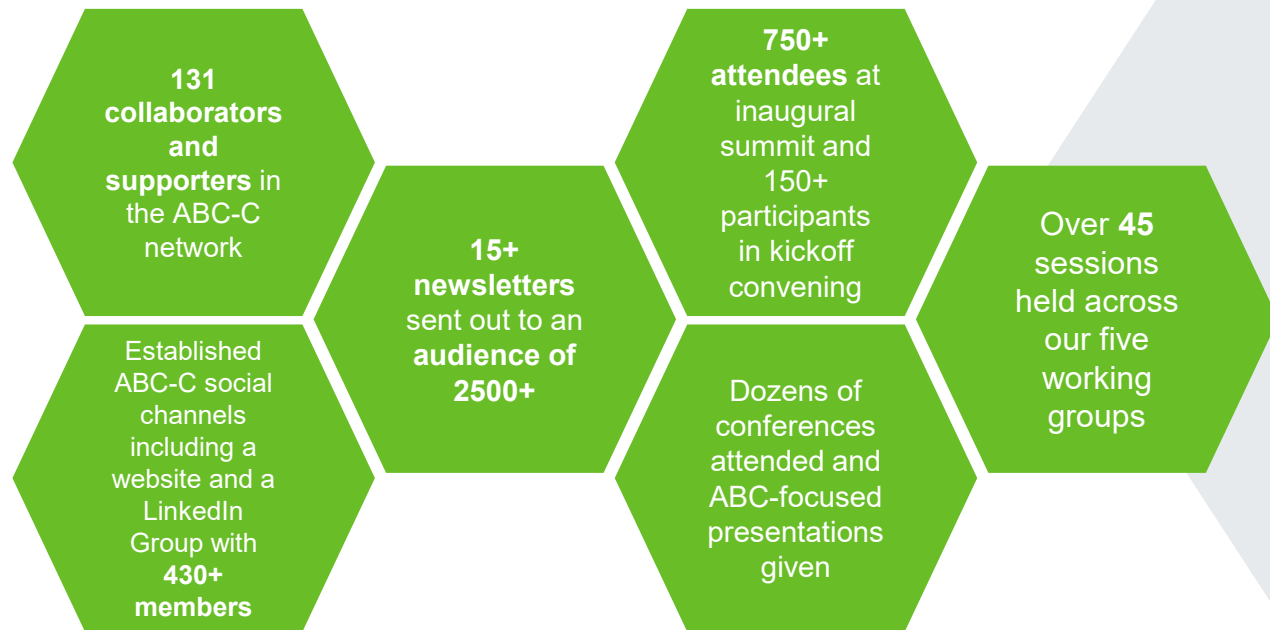
Convening



**Thought Leadership
and Education**

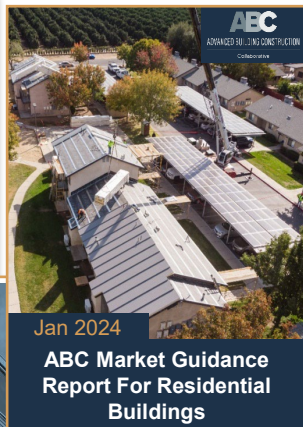
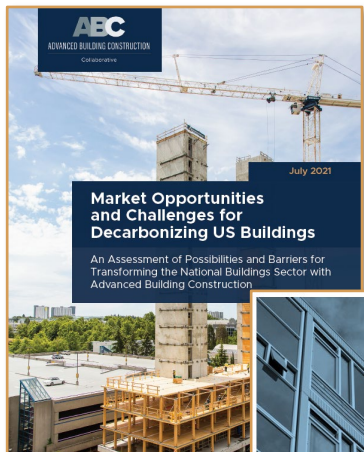


Approach: Collaborative Operations, Stakeholder Engagement, and Convening





Approach: Analysis and Thought Leadership



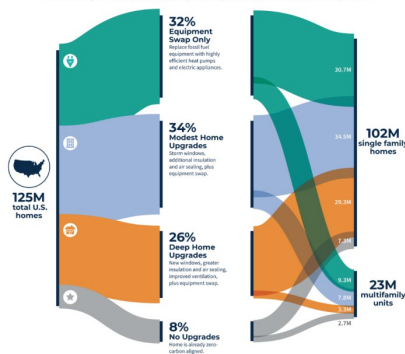
The ABC-C team has drafted and published **nine innovative retrofit case studies**, with one more currently in review.

The ABC-C team has released **two briefs from its Working Groups** (~1K downloads/views), with two additional briefs currently under review and one final brief being scoped.

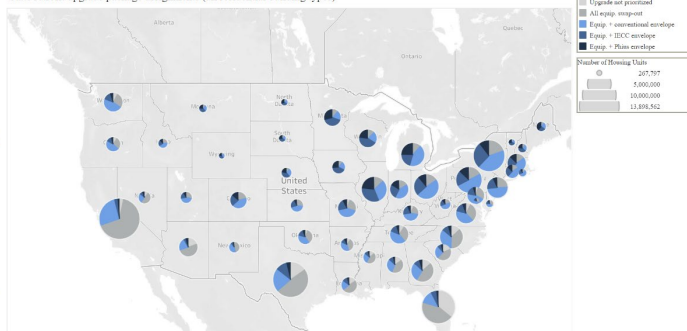
The ABC-C team has published **two major industry reports** (~1K downloads), including the Market Guidance Report which provides technical performance guidance and cost targets for retrofit packages across the US and includes an interactive data dashboard.



Retrofit packages needed to make homes zero-carbon aligned fall into three categories, each applying to roughly a third of US housing units.

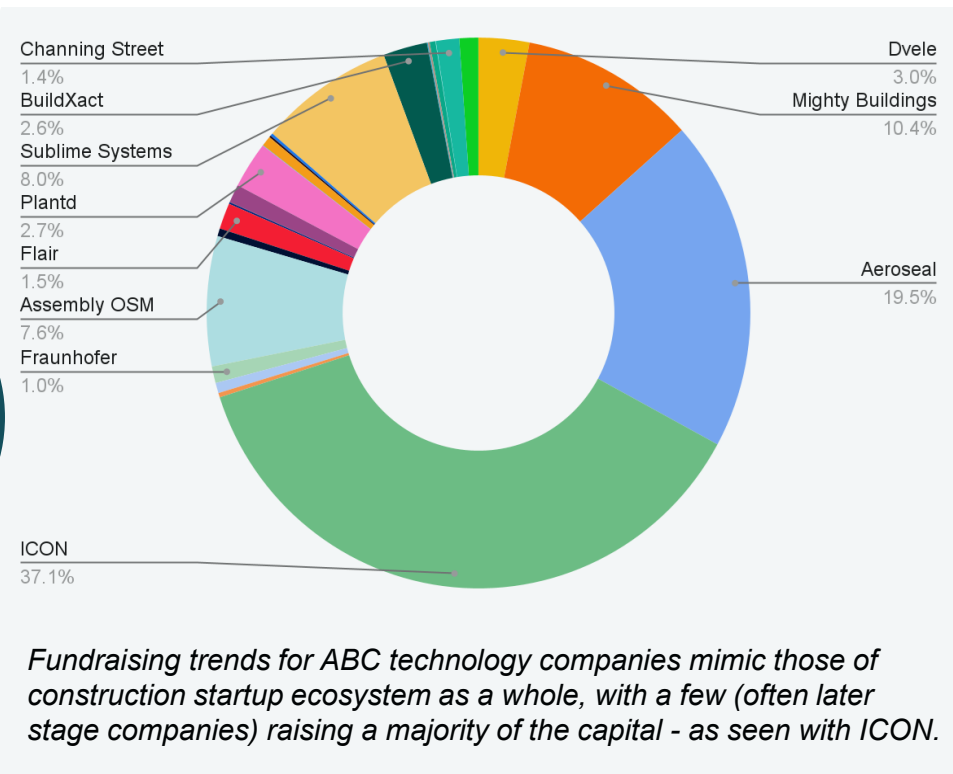
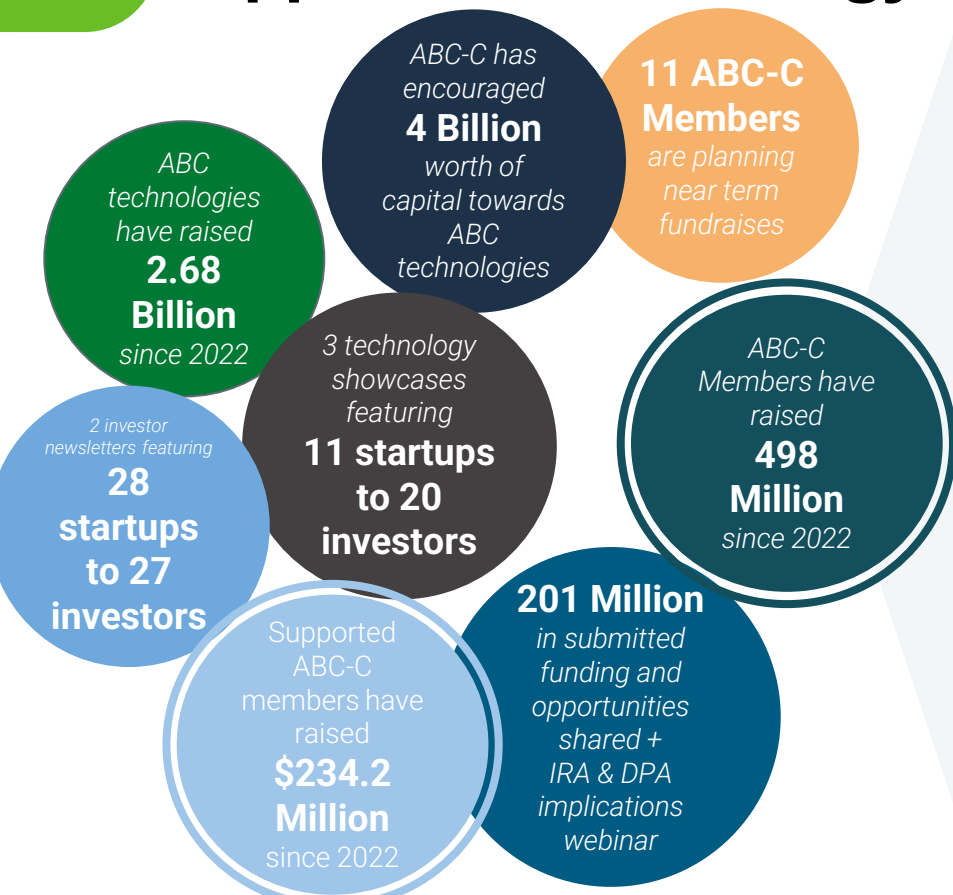


State retrofit upgrade package assignments (all residential building types)





Approach: Technology and Innovation Scaling





Approach: Market Scaling Support and Demand Aggregation



Industry education



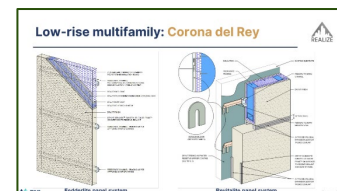
Segment-specific programming



Guidance and input on emerging funding opportunities



High-touch project support and guidance



Facilitating/assisting 7-figure-sf pipeline of demand across segments.



Progress and Future Work

T1

T2

T3

T4

Task 1: Collaborative Operations

79% complete

MAJOR COMPLETED MILESTONES



Project management plan



Collaborative Stakeholder Engagement Plan



Data Management Plan



Collaborative Strategic Plan



Host Inaugural Convening



Support Working Group Activities



Commitments Secured for 50% Annual Budget



Collaborative Operational Plan

REMAINING MILESTONES



Commitments Secured for 80% Annual Budget



Launch Member Portal



Ongoing Stakeholder Management



Ongoing Working Group Programming



Progress and Future Work

T1

T2

T3

T4

Task 2: Analysis and Technical Documents

91% complete

MAJOR COMPLETED MILESTONES



M&V (Data Collection) Plan



ABC FOA Topic 1 Phase 1 Report



Market Insights White Paper



Codes Working Group Brief



Define Prescriptive Packages



Publish Market Guidance Report



Embodied Carbon Working Group Brief



Submit Workforce and IS&M Briefs to DOE for review

REMAINING MILESTONES



ABC FOA Topic 2 Final Report



Additional Case Studies



Finance Working Group Brief



Progress and Future Work

T1

T2

T3

T4

Task 3: Technology Scaling

76% complete

MAJOR COMPLETED MILESTONES



Virtual meetings for T1 and T2 awardees



Support Site Identification for T1 Teams



BTO Peer Review Support



Support T1 Tech to Market Showcase



ABC Roadmap and Tech Scaling Support



Connect Technologies to Accelerators



Attract \$10M+ Commercialization Resources to ABC Tech

REMAINING MILESTONES



Additional T1 and T2 Team Support as Needed



Attract \$25M+ Commercialization Resources to ABC Tech



Progress and Future Work

T1

T2

T3

T4

Task 4: Demand Aggregation

68% complete

MAJOR COMPLETED MILESTONES



Demand
Aggregation
Plan



Provide Input
on BTO's
Demand
Aggregation



Demand
Aggregation
Mechanisms



Execute on
DAMs



Ongoing Sector
Outreach and
Education



Owner
Commitments
of 2M+ sf for
ABC Projects

REMAINING MILESTONES



Additional
Sector-Focused
Demand
Aggregation
Programming



Continued
BTO/Agency
Guidance



Ongoing
Technical
Assistance to
Owners



Additional
Targeted
Support As
Needed



Progress and Future Work: Gaps and Support Needs

Demand Side



First-mover examples



Ongoing industry education



Asset analysis/planning



Pre-development support



Funding deployment support



Financing tools



Market capacity enablement & development



Federal/agency coordination

Supply Side



Key regulatory steps for commercialization



Building performance integration



Funding and financing

Funding startups

Funding factories

Funding industry deployment



Programmatic support

Existing accelerators

Thank you

RMI [Prime]
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DE-EE0009074



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Reference Slides





Project Execution

Budget Period	SOPO Item No.	SOPO Item Type	Task Title or Milestone/Deliverable Description	Performer (if different from recipient)	Planned Dates		Actual Dates		Value
					Start	Finish	Start	Finish	% Complete
1 to 5	1	T	Task 1: Collaborative Operations		7/1/2020	6/30/2025	7/1/2020		75%
1 to 4	1	ST	<i>Subtask 1.1: Develop and Manage the Collaborative</i>		7/1/2020	7/30/2024	7/1/2020		85%
1	1	M	Milestone 1.1.1: Project Management Plan		7/1/2020	7/31/2020	7/1/2020	7/30/2020	100%
1	1	M	Milestone 1.1.2: Collaborative Stakeholder Engagement Plan		7/1/2020	7/30/2020	7/1/2020	7/30/2020	100%
1	1	M	Milestone 1.1.3: Data Management Plan (DMP) and Conflict of Interest (COI) Plan		7/1/2020	9/30/2020	6/11/2020	8/20/2020	100%
1	1	M	Milestone 1.1.4: Collaborative Intellectual Property Management Plan		7/1/2020	9/30/2020	7/1/2020	9/30/2020	100%
1	1	M	Milestone 1.1.5: Collaborative Membership Agreement (and MOU)		7/1/2020	3/31/2021	8/17/2020	3/31/2021	100%
1	1	M	Milestone 1.1.6: Implement Collaborative Stakeholder Engagement Plan		10/1/2020	6/30/2021	10/1/2020	6/30/2021	100%
1	1	M	Milestone 1.1.7: Collaborative Strategic Plan		1/1/2021	3/30/2021	10/20/2020	3/31/2021	100%
1	1	E	GO/NO GO #1: Finalize Collaborative Strategic Plan		3/1/2021	3/30/2021			
2	1	M	Milestone 1.1.8: Review Collaborative Stakeholder Engagement Plan and PMP (BP2)		7/1/2021	7/30/2021	7/1/2021	8/20/2021	100%
3	1	M	Milestone 1.1.9: Update Collaborative Stakeholder Engagement Plan and PMP (BP3)		7/1/2022	7/30/2022	7/1/2022	11/7/2022	100%
4	1	M	Milestone 1.1.10: Review Collaborative Stakeholder Engagement Plan (SEP) and Project Management Plan (PMP).		7/1/2023	7/30/2023	7/1/2023	7/30/2023	100%
5	1	M	Milestone 1.1.11: Review Project Management Plan (PMP)		7/1/2024	7/30/2024	7/1/2024		80%
1 to 4	1	ST	<i>Subtask 1.2: Communications and Outreach</i>		7/1/2020	7/30/2024	7/1/2020		71%
1	1	M	Milestone 1.2.1: Collaborative Promotional Brochure		7/1/2020	9/30/2020	8/17/2020	9/15/2020	100%



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					Start	Finish	Start	Finish	% Complete
1	1	M	Milestone 1.2.2: Collaborative Communications Plan		7/1/2020	9/30/2020	7/1/2020	8/11/2020	100%
1	1	M	Milestone 1.2.3: Stakeholder Management System		7/1/2020	9/30/2020	7/1/2020	9/30/2020	100%
1	1	M	Milestone 1.2.4: Collaborative Website		10/1/2020	12/30/2020	9/1/2020	12/18/2020	100%
2	1	M	Milestone 1.2.5: Review Collaborative Communications Plan and update Collaborative Website as needed (BP2)		7/1/2021	7/30/2021	7/1/2021	6/30/2022	100%
3	1	M	Milestone 1.2.6: Update Collaborative Communications Plan and Collaborative Website as needed (BP3)		7/1/2022	7/30/2022	7/1/2022	11/7/2022	100%
4	1	M	Milestone 1.2.7: Review Collaborative Communications Plan and Collaborative Website.		7/1/2023	7/30/2023	7/1/2023	7/30/2023	100%
5	1	M	Milestone 1.2.8: Review Collaborative Communications Plan and Collaborative Website as needed.		7/1/2024	7/30/2024	7/1/2024	7/30/2024	100%
1 to 5	1	ST	<i>Subtask 1.3: Convene National Collaborative</i>		10/1/2020	3/30/2025	8/6/2020	3/30/2025	76%
1	1	M	Milestone 1.3.1: Host Inaugural Collaborative Convening		8/6/2020	3/31/2021	8/6/2020	4/28/2021	100%
2	1	M	Milestone 1.3.2: Support WG Activities / optionally host 2nd Convening		7/1/2021	3/30/2022	7/1/2021	6/30/2022	100%
3	1	M	Milestone 1.3.3: Support WG Activities / optionally host 3rd Convening		7/1/2022	6/30/2023	7/1/2022	6/30/2023	100%
4	1	M	Milestone 1.3.4: Support recurring Collaborative Working Group meetings in conjunction with Working Group Leads.		7/1/2023	6/30/2024	7/1/2023		100%
5	1	M	Milestone 1.3.5: Support recurring Collaborative Working Group meetings in conjunction with Working Group Leads.		7/1/2024	6/30/2025	7/1/2024		20%
1 to 5	1	ST	<i>Subtask 1.4: Prepare for Collaborative Sustainability</i>		9/1/2020	6/30/2025	8/17/2020		73%
1	1	M	Milestone 1.4.1: Collaborative Operational Charter		9/1/2020	3/31/2021	8/17/2020	3/31/2021	100%
3	1	M	Milestone 1.4.2: Commitments secured from Stakeholders for 20% of Collaborative's annual budget beyond the award period		7/1/2022	6/30/2023	7/1/2022	6/30/2023	100%



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					Start	Finish	Start	Finish	
2 to 4	1	M	Milestone 1.4.3: Revised operating plan summary submitted to DOE for review		4/1/2022	6/30/2024	4/1/2022		100%
4	1	M	Milestone 1.4.4: Commitments secured from Stakeholders for ongoing support of the Collaborative. Commitments must meet a minimum of covering 50% of Collaborative's annual operating budget beyond the award period		7/1/2023	6/30/2024			100%
5	1	M	Milestone 1.4.5 (M60): Commitments secured from Stakeholders for ongoing support of the Collaborative. Commitments must meet a minimum of covering 80% of Collaborative's annual operating budget beyond the award period.		7/1/2024	6/30/2025	7/1/2024		20%
3	1	E	GO/NO GO #3: Commitments secured from Stakeholders for 20% of Collaborative's annual budget beyond the award period						
4	4	E	GO/NO GO #4: Collaborative Members and Stakeholders commit to supporting at least 50% of the ongoing annual operations budget of the Collaborative beyond the sunset of the DOE award.						
1 to 4	2	T	Task 2: Analysis and Technical Documents		8/10/2020	12/30/2023	8/10/2020		89%
1 to 4	2	ST	<i>Subtask 2.1: Measurement and Verification (M&V) and Publication of Findings</i>		8/10/2020	12/30/2023	8/14/2020		73%
1	2	M	Milestone 2.1.1: M&V Plan		8/10/2020	9/30/2020	8/14/2020	6/30/2021	100%
2	2	M	Milestone 2.1.2: ABC 2019 FOA Topic 1 Phase I Report		1/1/2022	6/30/2022	7/1/2021	6/30/2022	100%
5	2	M	Milestone 2.1.3: Support ABC 2019 FOA Topic 2 Report, summarizing all projects' results		12/15/2023	3/30/2024	12/15/2023		40%
1	2	ST	<i>Subtask 2.2: Market Insights and Research Guidance</i>		10/1/2020	6/30/2025	9/24/2020		86%
1	2	M	Milestone 2.2.1: Market Insights White Paper		10/1/2020	3/31/2021	9/24/2020	3/31/2021	100%
1	2	E	GO/NO GO #1: Finalize Market Insights White Paper		3/1/2021	3/30/2021			



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					Start	Finish	Start	Finish	% Complete
1	2	M	Milestone 2.2.2: Collaborate with DOE and other stakeholders to identify top priority resource and research needs		4/1/2021	6/30/2021	9/1/2020	6/30/2021	100%
3	2	M	Milestone 2.2.3: draft and publish two briefs informed by Working Group participants and activities.		7/1/2022	6/30/2023			100%
4	2	M	Milestone 2.2.4: draft and publish an additional two briefs informed by Working Group participants and activities.		7/1/2023	6/30/2024	7/1/2023		100%
5	2	M	Milestone 2.2.5: Draft and publish one additional brief informed by Working Group participants and activities.		7/1/2024	6/30/2025	7/1/2024		10%
1	2	ST	<i>Subtask 2.3: Define Prescriptive Packages, Performance Standards and Cost Targets</i>		4/1/2021	6/30/2022	8/3/2020	6/30/2021	100%
1	2	M	Milestone 2.3.1: Design typology/prescriptive package study methodology		4/1/2021	6/30/2021	8/3/2020	6/30/2021	100%
2	2	M	Milestone 2.3.2: Finalize prescriptive packages and critical ABC technologies performance standards		10/1/2021	11/30/2021	4/1/2021	5/31/2022	100%
2	2	M	Milestone 2.3.3: DOE reviews and approves prescriptive packages and critical ABC technologies performance standards	DOE	12/1/2021	12/31/2021	5/31/2022	6/30/2022	100%
2	2	M	Milestone 2.3.4: Develop critical ABC technologies cost targets	NREL/RMI	10/1/2021	1/31/2022	9/13/2021	5/31/2022	100%
2 to 3	2	M	Milestone 2.3.5: Finalize ABC Industry Guidance Report	RMI/VEIC	1/1/2022	3/31/2022	1/1/2022	1/9/2024	100%
2	2	E	GO/NO GO #2: DRAFT ABC Industry Guidance Report	RMI/VEIC	2/1/2022	5/31/2022			
1 to 5	3	T	Task 3: Technology Scaling		7/14/2020	6/30/2025	7/14/2020		69%
1 to 4	3	ST	<i>Subtask 3.1: 2019 FOA Topic 1 & 2 Awardees Support</i>	ADL Ventures	7/14/2020	6/30/2024	7/14/2020		78%
1	3	M	Milestone 3.1.1: Attend ABC 2019 FOA Kickoff Meeting and present ideas for T1 & T2 project engagement		7/14/2020	7/15/2020	7/14/2020	7/15/2020	100%
1	3	M	Milestone 3.1.2: Conduct one virtual meeting for all awardees	AEA + VEIC	1/1/2021	3/30/2021	9/8/2020	2/12/2021	100%



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2	3	M	Milestone 3.1.3: Support identification of 10 buildings for T1 Phase II whole retrofit demonstrations	AEA	7/1/2021	12/31/2021	4/1/2021	12/31/2021	100%
2	3	E	GO/NO GO #2: Identify 10 Topic 1 Phase II Demonstration Sites		12/1/2021	12/31/2021			
3	3	M	Milestone 3.1.5: Conduct 2 virtual meetings for all Topic 1 Phase II awardees and Topic 2 awardees to provide project guidance.	AEA + VEIC	9/1/2022	6/30/2023	9/1/2022		100%
3	3	M	Milestone 3.1.6: BTO Peer Review support and submit review summary on Topic 1 Phase II & Topic 2 project updates	AEA + VEIC	7/1/2022	6/30/2023	9/1/2022	6/30/2023	100%
4	3	M	Milestone 3.1.7: Conduct virtual meetings as requested for all Topic 1 Phase II awardees to receive updates and provide project guidance.	AEA + VEIC	7/1/2023	6/30/2024			40%
2 to 4	3	ST	<i>Subtask 3.2: Technologies Commercialization and Support</i>	ADL	7/1/2021	6/30/2025	7/1/2021		66%
2	3	M	Milestone 3.2.1: ABC Roadmap and Tech Scaling Support	ADL	7/1/2021	12/31/2021	7/1/2021	6/30/2022	100%
3	3	M	Milestone 3.2.2: Connect promising ABC technologies to accelerators/incubators	ADL	7/1/2022	6/30/2023	7/1/2022	6/30/2023	100%
4	3	M	Milestone 3.2.3: Attract at least \$10M of commercialization resources to identified high potential ABC technologies, including Topic 1 & Topic 2 awardees.	ADL	7/1/2023	6/30/2024	7/1/2023		100%
5	3	M	Milestone 3.2.4: At least \$25M of commercialization resources attracted to date to identified high potential ABC technologies, including T1 and T2 awardees and other identified high potential ABC technologies, and some novel ABC technologies supported by the Collaborative have been successfully brought to market.	ADL	7/1/2024	6/30/2025	7/1/2024		30%
4	3	E	GO/NO GO #4: At least \$10 million in commercialization resources and support is attracted for high potential ABC technologies						



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					Start	Finish	Start	Finish	% Complete
2 to 4	4	T	TASK 4: Market Scaling		7/1/2021	6/30/2025	7/1/2021		51%
2 to 5	4	ST	<i>Subtask 4.1: Demand Aggregation</i>		7/1/2021	6/30/2025	7/1/2021		51%
2	4	M	Milestone 4.1.1: Demand Aggregation Plan		7/1/2021	11/30/2021	7/1/2021	6/30/2022	100%
2	4	M	Milestone 4.1.2: Perform demand aggregation outreach		10/1/2021	6/30/2022	7/26/2021	6/30/2022	100%
2	4	E	GO/NO GO #2: Finalize Demand Aggregation Plan and Execute Outreach		10/1/2021	6/30/2022			
2	4	M	Support DOE coordination of demand aggregation activities by public sector ABC partners		1/20/2022	6/30/2022	1/20/2022	6/30/2022	100%
3	4	M	Milestone 4.1.4: Draft initial Demand Aggregation Mechanisms (DAMs) for three top-priority building segments		7/1/2022	12/30/2022	7/1/2022		100%
3	4	M	Milestone 4.1.5: Continue demand aggregation outreach as outlined in the Demand Aggregation Outreach Plan		7/1/2022	6/30/2023	7/1/2022	6/30/2023	100%
3	4	M	Milestone 4.1.6: Provide significant input into BTO's coordination of demand aggregation activities by public sector ABC partners		7/1/2022	6/30/2023	7/1/2022	6/30/2023	100%
3	4	E	GO/NO GO #3: Three DAMs drafted and a minimum of 5 major owners/developers demonstrating strong interest in ABC / indicative soft commitment of 2M sf						
4	4	M	Milestone 4.1.7: Commitments from owners/developers to adopt ABC technologies and approaches in 2 million square feet of building floor area		7/1/2023	3/30/2024	7/1/2023		100%
4	4	M	Milestone 4.1.8: Continue demand aggregation outreach into BP4 as outlined in the Demand Aggregation Plan.		7/1/2023	6/30/2024	7/1/2023		100%



Project Execution

Budget Period	SOPO Item No.	SOPO Item Type	Task Title or Milestone/Deliverable Description	Performer (if different from recipient)	Planned Dates		Actual Dates		Value
					Start	Finish	Start	Finish	% Complete
4	4	M	Milestone 4.1.9: Provide significant input into BTO's coordination of demand aggregation activities by public sector ABC partners		7/1/2023	6/30/2024	7/1/2023		100%
5	4	M	Milestone 4.1.10: Carry out technical assistance and facilitation activities with owners/developers and other relevant stakeholders, as defined by DAMs or otherwise as reasonable and appropriate.		7/1/2024	6/30/2025	7/1/2024		20%
5	4	M	Milestone 4.1.11: Plan and execute a minimum of four virtual and/or in-person convenings with demand stakeholders to provide targeted education on, promote socialization of, and stimulate interest in ABC approaches and technologies and build foundations for robust demand.		7/1/2024	6/30/2025	7/1/2024		10%
4	4	E	GO/NO GO #4: Owner/developer commitments to adopt ABC technologies and approaches that meet the stated ABC energy efficiency targets in 5 million square feet of building floor area						



Project Execution

Object Class Categories	Approved Budget	Cumulative Spend to Date
a. Personnel	\$3,166,782	\$2,414,839
b. Fringe Benefits	\$0	\$0
c. Travel	\$45,646	\$32,203
d. Equipment	\$0	\$0
e. Supplies	\$19,417	\$14,065
f. Contractual	\$3,698,490	\$2,839,251
g. Construction	\$0	\$0
h. Other	\$3,354	\$3,354
i. Total Direct Charges (sum of a to h)	\$6,933,688	\$5,303,711
j. Indirect Charges	\$0	\$0
k. Totals (sum of i and j)	\$6,933,688	\$5,303,711
DOE Share	\$5,500,000	\$3,991,053
Cost Share	\$1,433,688	\$1,312,658
Calculated Cost Share Percentage	20.68%	24.75%



Core Team



Lucas Toffoli

Principal, RMI



Maura Mooney

Senior Associate, RMI



Colby Swanson

Executive in Residence,
ADL Ventures



Alyssa Watson

Senior Associate, ADL
Ventures

