NATIONAL PETROLEUM COUNCIL

Harnessing Hydrogen: A Key Element of the US Energy Future

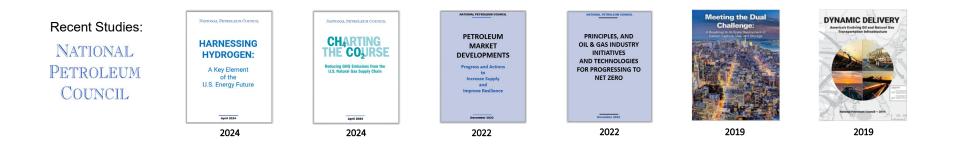
EERE H2IQ Hour Webinar

June 20, 2024

| Agenda (ET) | |
|---|------------------|
| National Petroleum Council (NPC) Overview | 12:00 – 12:05 PM |
| Hydrogen Study Overview | 12:05 – 12:30 PM |
| Q&A | 12:30 – 1:00 PM |

What is the National Petroleum Council?

- Federally chartered under the Federal Advisory Committee Act (FACA), the sole purpose of this **advisory committee** is to advise the Secretary of Energy on matters related to oil and natural gas, and the oil and natural gas industries.
- Established in 1946 at the request President Truman to further industry and government cooperation and transferred from the Department of the Interior to DOE in 1977.
- About 200 members who are appointed by the Secretary of Energy for a term of up to two years and may be reappointed to additional terms. All members of the NPC represent specific oil and natural gas industry sectors or related interests.
- Advice of the NPC is usually provided through the conduct of studies on topics requested by the Secretary. Study reports, upon NPC approval, are provided to the Secretary and made publicly available.
- The NPC has prepared over 200 reports with findings and recommendations that are pertinent to broad public policy and that increase understanding of oil and natural gas industry capabilities and factors affecting domestic and global oil and natural gas supply and demand.





Diverse Perspectives Inform Response to Study Request from Secretary of the Department of Energy

Study addresses seven questions Impact Engineering, Procurement and Construction **Executive Summary** Power. Led by Chevron and McKinsey & Company Industrial Gases Chapter 1: Role of LCI Hydrogen in the U.S. Management Consulting Non-profit / Academia / NGO Led by University of Texas at Austin Chapter 2: LCI Hydrogen Production At-Scale Led by Air Liquide Chapter 3: LCI Hydrogen – Connecting Infrastructure Manufacturing / Distributing Led by Southern California Gas Oil and Gas Chapter 4: Integrated Supply Chain Led by Wood Mackenzie, partnering with MIT Chapter 5: Demand Drivers for LCI Hydrogen in the U.S. >200 participants from 100 organizations participated; Led by ExxonMobil developing 19 key findings Chapter 6: Policy Coordinating Subcommittee (CSC) members represent Led by bp 29 organizations Chapter 7: Societal Considerations, Impacts, and Safety Led by Great Plains Institute and Mitchell Foundation 23 key recommendations developed Appendices

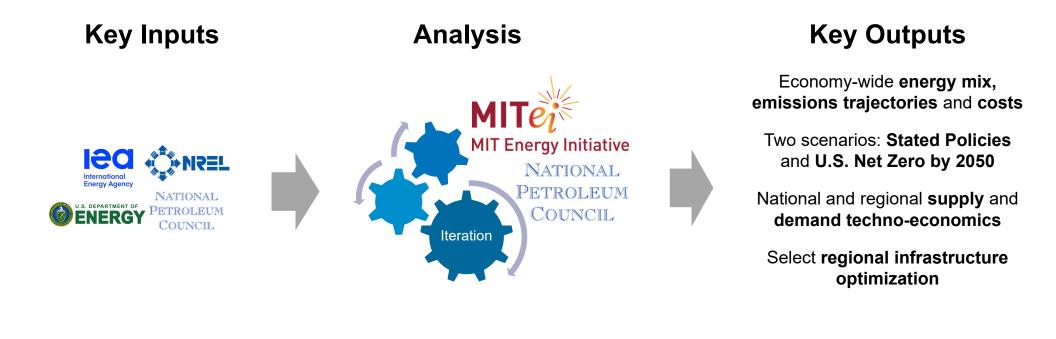
Key Attributes of This Study

Expert Input – Technoeconomic modeling informed by diversity and experience of the study participants

Targeted Role of LCI hydrogen – Identify recommendations to enable LCI hydrogen adoption at a lower cost to society

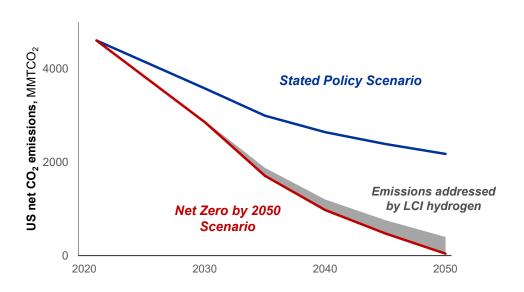
Regionality – Groundbreaking, comprehensive regional analysis across the LCI hydrogen value chain (supply, infrastructure, demand)

Modeling Collaboration Between NPC and MIT Energy Initiative



Key Modeling Findings

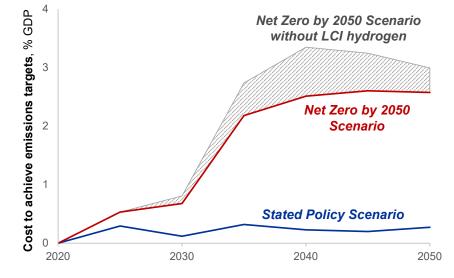
LCI Hydrogen Plays a Key Role in Achieving Emissions Reduction at a Lower Cost to Society



LCI hydrogen accounts for ~8% of US emissions reductions

Targeted at hard-to-abate sectors

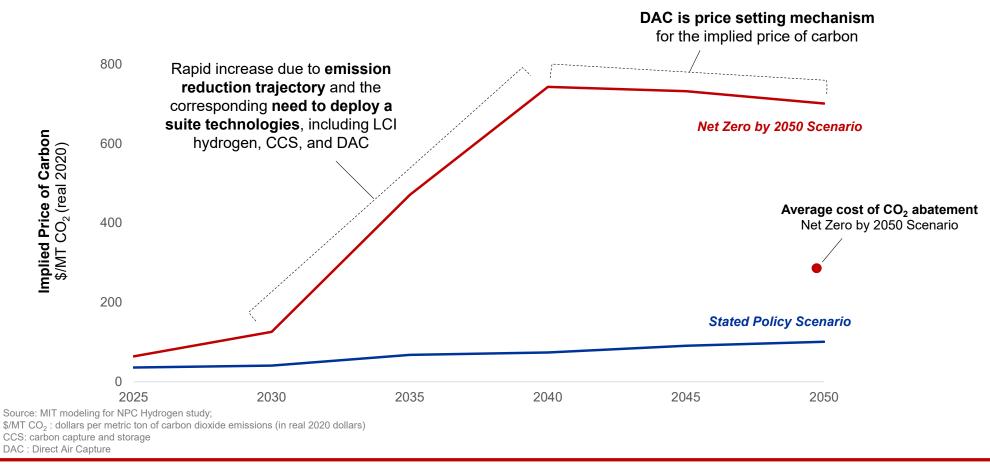
Source: MIT modeling for NPC Hydrogen study; MMTCO2 - million metric tons CO2 equivalents; GDP - Gross Domestic Product



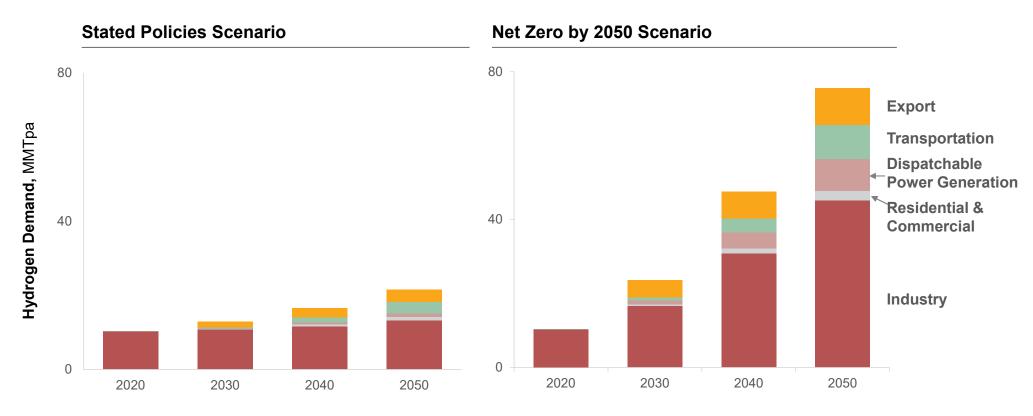
Costs to achieve Net Zero increases to ~3% of GDP by 2050

Without LCI hydrogen, costs to achieve Net Zero could increase by an additional 0.5-1% GDP

Price of Carbon to Reach Price Parity for Marginal CO₂ Emitter

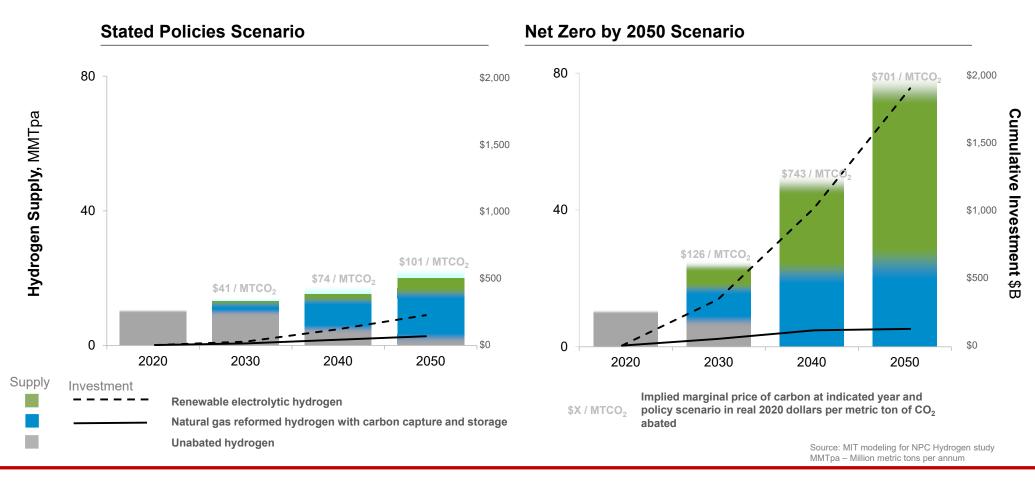


Unlocking Demand Sectors Will Require Significant and Immediate Action



Source: MIT modeling for NPC Hydrogen study MMTpa – Million metric tons per annum

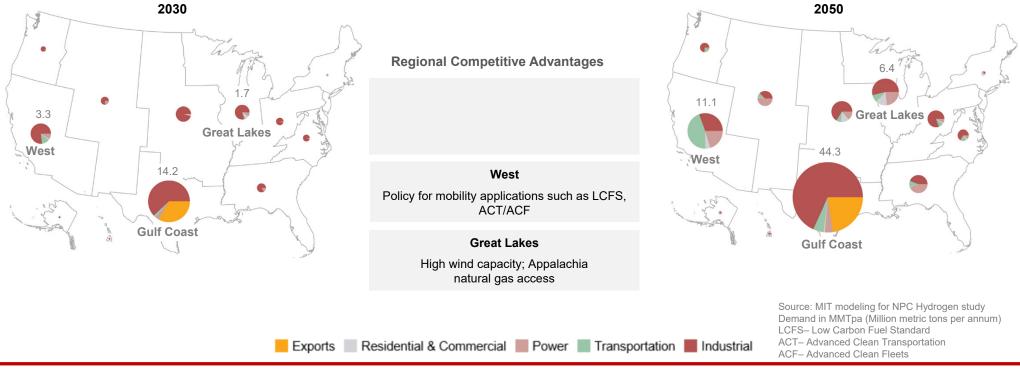
Optimal Supply Mix Driven by Speed to Scale, Cost and Carbon Intensity



Three Advantaged Regions Could Lead US LCI Hydrogen Market Development

Regional development also driven by proven demand, abundant natural resources (solar, wind, natural gas), infrastructure and supportive State policies

Regional Demand by Sector – U.S. Net Zero by 2050 Scenario



Cost Gap Between Incumbents and Low Carbon Alternatives in 2050

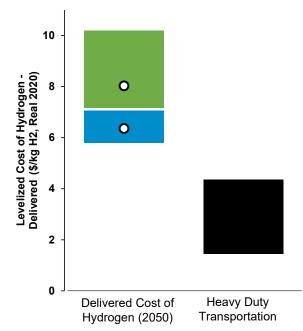
Gulf Coast – Industrial Demand Sector



Different demand sectors need hydrogen at different costs to reach parity to incumbents

Carbon intensity comparisons between incumbent and LCI hydrogen

| | Incumbent | NG+CCS Hydrogen | RE Hydrogen |
|--|------------|--------------------|-------------|
| Refinery Feedstock kg CO ₂ e / kg H ₂ | ~ 10 | ~ 1 | 0 |
| Industrial Heat kg CO ₂ e / MMBTU | ~ 56 | ~ 8 | 0 |
| Heavy Duty Transportation kg CO_2e / 100 miles | ~ 55 – 175 | ~ 9 | < 0.1 |



Gulf Coast – Transportation Demand Sector

Delivered Cost Range - Renewable Electrolytic (RE) Hydrogen (2050)

Refinery

Feedstock

Delivered Cost Range - Natural Gas Reformed Hydrogen with Carbon Capture and Storage (NG+CCS) (2050)

Hydrogen Cost Range Needed to Reach Parity with Incumbent Feedstock or Fuel

Industrial

Heat

O Reference Hydrogen Cost

0

0

Delivered Cost of

Hydrogen (2050)

Source: MIT modeling for NPC Hydrogen study \$/kg – Levelized cost of hydrogen, Real 2020 \$ *Range of carbon intensities based on bio-based and unabated diesel CO_2e – carbon dioxide equivalents MMBTU – Million British Thermal Units, higher heating value

NPC H2 Study

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Levelized Cost of Hydrogen -Delivered (\$/kg H2, Real 2020) + o ∞

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Key Recommendations

Study Key Recommendations Summary

Policy and Regulation

| ltem | Торіс |
|------|--|
| 1 | Price on Carbon |
| 2 | National Low Carbon Intensity Industry Standard |
| 3 | National Low Carbon Intensity Transportation Standard |
| 4 | Production-Side Incentives |
| 5 | Global Trade |
| 6 | Infrastructure Incentives |
| 7 | General Permitting Reform |
| 8 | Unblended Interstate Hydrogen Pipeline Regulatory Authority |
| 9 | Class VI Primacy and Well Permitting |
| | |

Societal Considerations, Impacts and Safety

| ltem | Торіс |
|------|---|
| 10* | Commitment to social considerations, transformative community engagement, and net positive outcomes |
| 11* | Community Engagement Improvement Opportunities |
| 12 | Outreach materials to increase community understanding of LCI hydrogen development |
| 13* | Role Clarity for Community Benefits |
| 14* | Community Benefits Planning |
| 15 | Tracking and communicating commitments to community engagement to increase public confidence |
| 16 | Workforce Readiness |
| 17* | Additional Study on Societal Considerations and Impacts |

Technology and Research, Development and Deployment

| ltem | Торіс |
|------|--|
| 18 | Technology – Reducing the Cost Gap |
| 19 | Supply Chain |
| 20 | Technology – Detecting, Quantifying and Mitigating Environmental Impact |
| 21 | Pipeline Safety Codes & Standards |
| 22 | Grid Integration |
| 23 | Grid Resiliency |

*Joint recommendation with Charting the Course study

Policy and Regulation

- Legislative action to implement a long-term, economy-wide transparent price on carbon
- Without or as a bridge to carbon pricing, advance both demand and production side incentives
 - Low-carbon intensity standards in the industrial and transportation sectors
 - Adjustments to the 45V production tax credits:
 - Match credit claiming period of asset investment lifecycle
 - Utilize GREET capabilities including co-product allocation and use of verifiable values for lifecycle analysis
- Infrastructure capital access and global carbon intensity certification systems
- Develop efficient regulatory frameworks associated with permitting processes:
 - General permitting processes
 - Unblended, interstate hydrogen pipelines
 - Class VI wells permitting primacy and approvals

Societal Considerations, Impacts and Safety

- Transformation of community engagement that develops and encourages best practices that include equitable representation (industry, NGOs, government)
- Clear structures to communicate and partner outreach materials to provide education, role clarity for community benefits and planning, performance tracking of commitments
- Enabling workforce development and labor engagement
- Developing reliable value-chain solutions while ensuring public safety and providing societal benefits inclusive of environment, health and economic impacts

Technology and Research, Development and Deployment (RD&D)

- Targeted technology and RD&D investments in areas with gaps in commercially available technology across the LCI hydrogen value chain
 - Improve efficiency and lower costs for production technologies and end-use applications
 - Hydrogen storage and infrastructure
 - Hydrogen leak detection
- Address potential technical bottlenecks that could inhibit deployment of commercially available technologies including:
 - Materials sourcing
 - Clarity in technical codes and standards
 - Reliability and resilience of the electrical grid

Key Messages

LCI hydrogen can play a key role in reducing emissions in the hard-to-abate sectors at a lower cost to society. Significant and immediate actions beyond current policies are necessary to unlock various LCI hydrogen demand sectors at the scale needed to support U.S. Net Zero by 2050 aspirations.

The LCI hydrogen production mix will be driven by **speed to scale, reduced delivery cost, and the carbon intensity** of various hydrogen pathways LCI hydrogen deployment will be marked by **regional variances** in production development and sectoral demand activation. NATIONAL PETROLEUM COUNCIL

Harnessing Hydrogen: A Key Element of the U.S. Energy Future

Study website: harnessinghydrogen.npc.org



Appendix

Modeling Methodology and Assumptions

- MIT Energy Initiative modeling methodology and platforms
 - USREP platform couples macroeconomic energy demand and GHG emissions projections.
 - SESAME platform calculates techno-economics and life cycle assessment of GHG emissions.
- Stated Policies scenario is calibrated to International Energy Agency (IEA) World Energy Outlook (WEO) 2022 Stated Policies (STEPS) scenario.
- U.S. Net Zero by 2050 (NZ2050) scenario is calibrated to IEA WEO 2022 Announced Pledges Scenario (APS).
- Costs are calculated on a levelized basis assuming 10% WACC, 25% tax rate, 7-year MACRS depreciation schedule, and expressed in real 2020\$.
- The macroeconomic modeling utilized an implied carbon price, which was allowed to vary over time, to achieve the emissions trajectory assumed for each scenario.
- CO₂ Direct Air Capture (DAC) assumed to be the backstop negative emissions technology. Under the NZ2050 scenario, the cost of DAC was projected to be \$750/tCO2 when it starts scaled deployment in 2040, and to decrease to \$700/tCO2 by 2050. It was not observed to deploy at material scale in Stated Policies scenario.

- Technoeconomic assumptions for hydrogen production technologies (NG+CCS H2 and RE H2) developed by consensus among study participants.
- Variable renewable energy (VRE) costs taken from 2023 Annual Technology Baseline (ATB) from National Renewable Energy Laboratory (NREL).
- VRE capacity factors developed by MIT Zephyr model on hourly basis over a one-year timeframe, leveraging NREL assessments of solar and wind potential.
- Electrolysis plants modeled in "behind the meter" configuration powered by dedicated renewables (i.e. no grid connection)
- Natural gas value chain GHG emissions developed at regional level with National Energy Technology Laboratory (NETL) data, assuming by 2050 a 0.1% methane emissions intensity and 75% reduction in CO₂ and N₂O emissions. This represents an aggressive reduction and would require an acceptable certification and validation system.
- The modeling does not incorporate the indirect warming effects from H_2 emissions.