3 ENERGY STORAGE ANNUAL GRAND CHALLENGE SUMMIT

Pathways to Commercial Liftoff: Long Duration Energy Storage Opportunities







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Pathways to Commercial Liftoff: Long Duration Energy Storage

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Our Mission: Steward Commercialization across DOE

- Expand the commercial impact of the research investments of DOE
- Drive private sector uptake of clean energy technologies









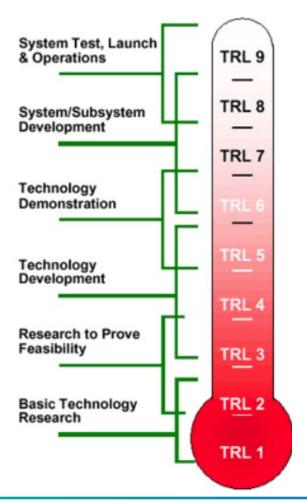
What is Commercialization?

IDEA	Research	Development (Demonstration (Deployment
ACTIVITY	Explore a CONCEPT/IDEA	Design and build PROOF-OF-CONCEPT(S) and WORKING PROTOTYPE(S)	Design & build of a PRE-COMMERCIAL PILOT SCALE SYSTEM with MOST FUNCTIONALITY	Install an economically viable scale system (PRODUCT/PROCESS) with FULL FUNCTIONALITY
TESTING	LAB-SCALE EXPERIMENTS to show potential against a value proposition	LAB-AND BENCH SCALE experiments that validate the VALUE PROPOSITION. Investigate market opportunities	REAL-WORLD installation and testing to validate the VALUE PROPOSITION AND TO DE-RISK the technology and economics. Test economic viability and early market fit in a real-world environment	Real-world installation at an economically viable scale. Drive down costs and risk to prove ECONOMICS ARE VIABLE and increase bankability. Validate and establish supply chain
RISK PROFILE			RISK REMAINS HIGH through Demonstration Phase	



Commercialization requires going beyond TRLs (Technology Readiness Levels)

TRLs developed by NASA



- TRL does not capture essential tech commercialization risk factors, such as:
 - product-market fit
 - demand pull
 - supply chain
 - workforce
 - siting & permitting, etc.
- OTT created a new "Adoption Readiness Level (ARL)" to describe and assess key adoption risks beyond technology risks that impede commercialization



Adoption Readiness Level – Risk Dimensions¹

	Delivered Cost		Functional Performa	nce	Ease of Use / Complexity		
alue position	Cost competitiveness when produced at full-scale (incl. amortization of development and capex, and switching costs		Performance compared to ability to create new end-		Operational switching costs, ability of new user to adopt and operationalize the technology with limited training, requirements or special resources		
	Demand Maturity/ Ma	arket Openness	Market Size		Downstream Value Chain		
arket eptance	Demand certainty and access to sales & contracting and natural / structural barriers to entry (network effects, first-mover advantages, existing monopolies)		Overall size and certainty of market that can be served by the technology		Projected path to get product from producer to customer along the value chain		
	Capital Flow	Project Development	Infrastructure	Manufacturing & Supply Chain	Materials Sourcing	Workforce	
esource laturity	Availability of capital needed to get to production at scale (\$ # investors, insurance, speed)	Processes and capabilities to successfully and repeatedly execute projects	Large-scale systems needed to facilitate deployment at scale (pipelines, transmission lines, roads)	Entities or processes to get to end product (integrators, component manufacturers)	Availability of critical materials required (rare earth minerals)	Human capital and capabilities required to design, produce, install, maintain, and operate at scale	
	Regulatory	Policy Environment	Permitting & Sitting	Environmental & Safety	Community Perception		
ense to perate	Regulations, requirements/ standards that must be met to deploy at scale	Policy actions that can support or hinder adoption at scale	Process to secure approvals to site and build equipment/infrastructure	Hazardous side effects or adverse events caused by the solution	Perception by communities of the solution and its risks / impact		



Adoption Risks are assessed and then converted into an ARL score

C. Resource Maturity 1. Capital Flow Risks associated with the availability of capital needed to move the technology solution from its current state to production at scale, including total investment required, availability of willing investors, availability of associated financial & insurance products, and the speed of capital flow. Medium High Low There exist one or more "vallevs Significant additional investment from Institutional investors confirm return profile in this technology solution of death" along the required sources of concessionary / patient / high risk pools of capital (e.g., public is commercially competitive with capital stack to full deployment, their broader portfolio. Deal flow / but hurdles can be overcome. sector, philanthropic, and catalytic risk profile is sufficient to develop and capital flow & financial and venture capital) required to achieve insurance availability is beginning regular equity & debt approval deployment. processes at relevant investment to increase. institutions & ratings agencies. Major risks are insurable.

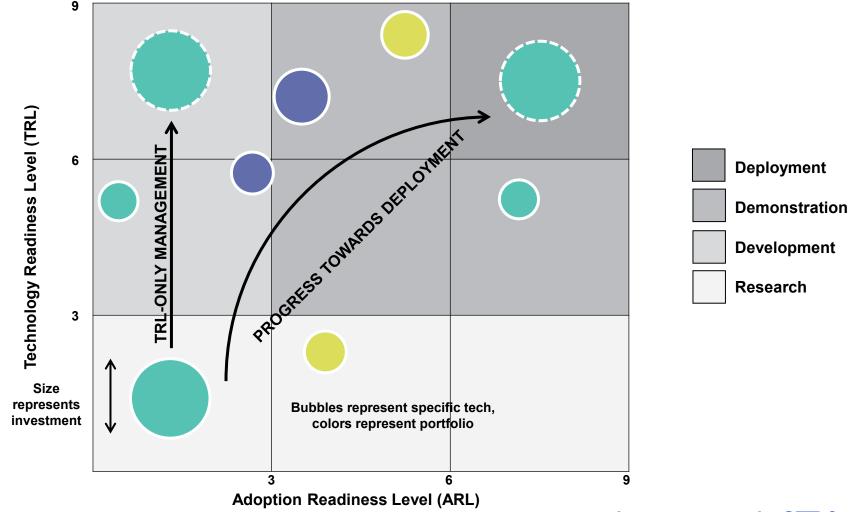
	No. of High Risk Dimensions									
		0	1	2	3	4	5	6	7	8+
Suc	0	9	8	7	5	3	1	1	1	1
nsic	1	8	7	6	4	2	1	1	1	1
ime	2	8	7	6	4	2	1	1	1	1
Š	3	7	6	5	3	1	1	1	1	1
No. of Medium Risk Dimensions	4	7	6	5	3	1	1	1	1	1
Ϊ	5	6	5	4	2	1	1	1	1	1
Med	6	5	4	3	1	1	1	1	1	1
Ę.	7	3	2	1	1	1	1	1	1	1
Š	8+	1	1	1	1	1	1	1	1	1
1-3 = Low Readiness										
4-6 = Medium Readiness										
7-9 = High Readiness										

Assessment identifies, characterizes, and prioritizes key barriers to commercial liftoff for a given technology/sector by providing a common framework to capture industry, investor, and technical expert input

Numerical ARL score determined by aggregating a qualitative but fact-based assessment across distinct adoption risk dimensions



TRLs + ARLs can be used to track progress against RDD&D





Internet search: OTT & ARL for paper...

Pathways to Commercial Liftoff Origins



Commercialization roadmap



Catalyze a nation



Deploy clean energy liftoff.energy.gov

Source: totalhistory.com & Ourworldindata.org



Pathways to Commercial Liftoff – Status

Currently released on liftoff.energy.gov:



Clean Hydrogen



Long Duration Energy Storage (LDES)



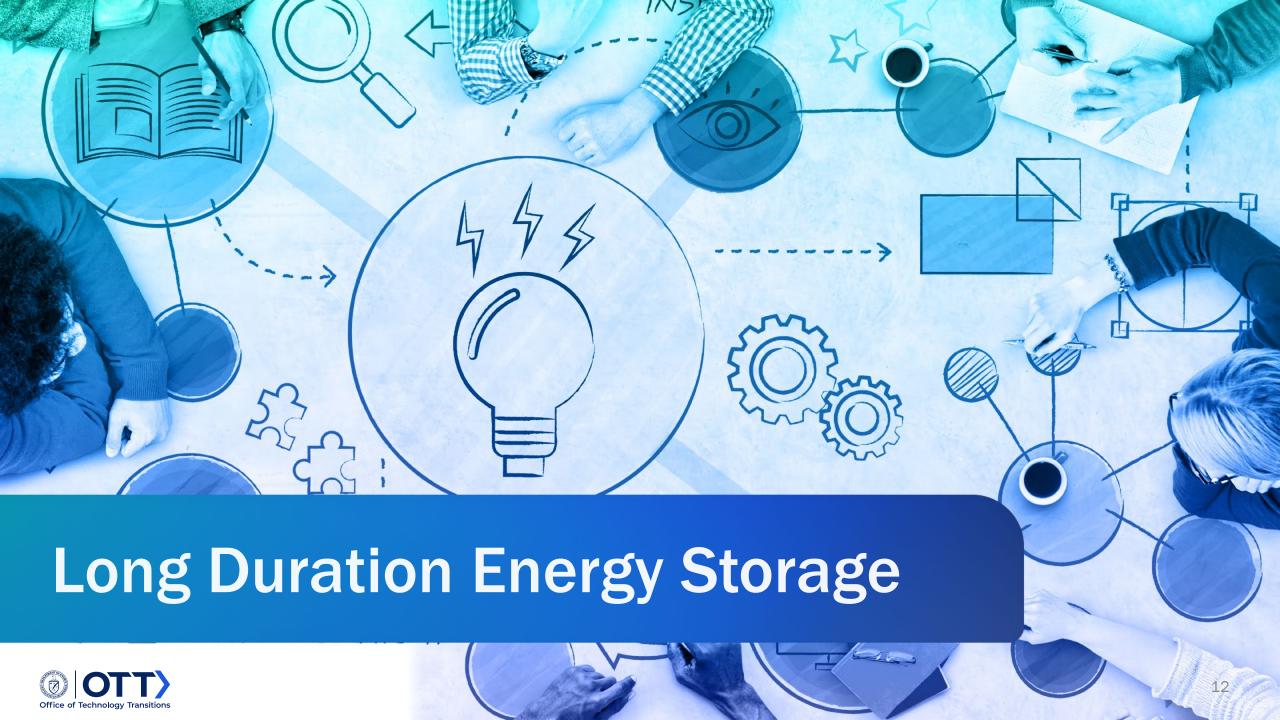
Advanced Nuclear



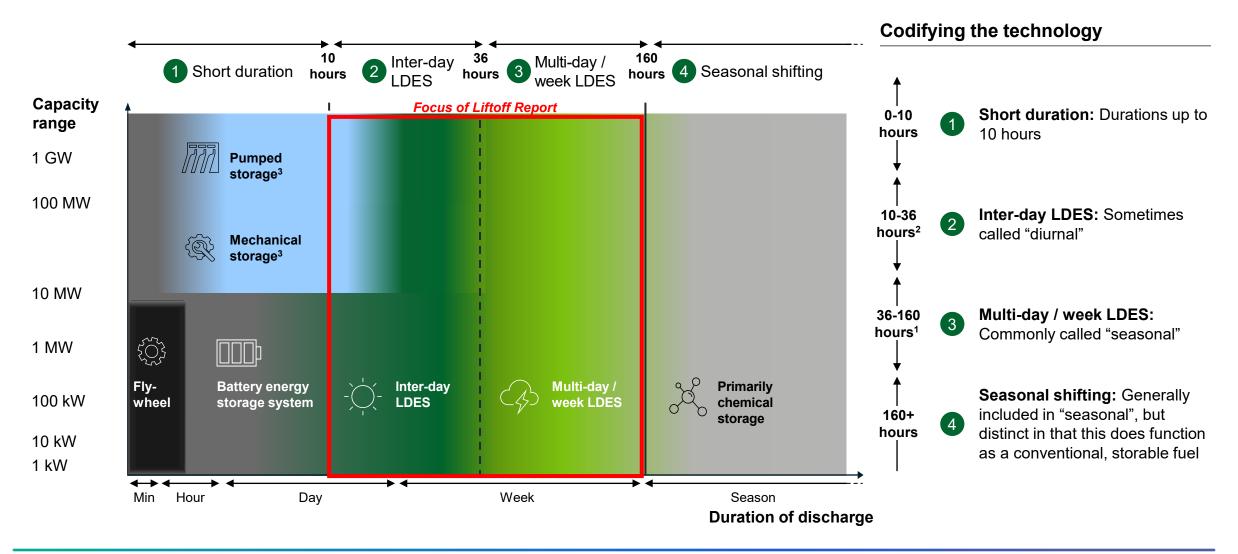
What's next:

- Industrial decarbonization
 - cross-cutting overview
 - refining & chemicals
 - cement
- Grid
 - VPPs
 - other topics in discussion





LDES Segmentation Based on Duration of Dispatch





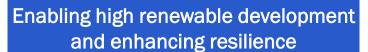
LDES Technologies Less Desirable More Desirable Can function as both Multi-day / week Faces geologic constraints Inter-day Not enough public datapoints to obtain a reliable value Min. deployment Nominal LCOS5. **Energy storage Average** RTE, % **TRL Duration Technology** duration, hrs \$/MWh form size. MW Traditional pumped hydro (PSH) Mechanical 70-170 200 - 4000-15 70-80 9 Novel pumped hydro (PSH) 70–170 10-100 50-80 0-15 5-8 Gravity-based 0-15 90-120 20-1,000 70-90 6-8 Inter-day Compressed air (CAES) 6-24 80-150 200-500 40-70 7-9 Liquid air (LAES) 50-100 175-300 40-70 10-25 6-9 Liquid CO₂ 50-60 4-24 10-500 70-80 4-6 **Thermal** Sensible heat (e.g., molten salts, rock 10-200² 55-90 300 10-500 6-9 material, concrete) Latent heat (e.g., aluminum alloy) 300 10-100 20-50 3-5 Thermochemical heat (e.g., zeolites, silica Multi-day XX XX XX XX XX gel) week Electrochemical Aqueous electrolyte flow batteries 100-140 10-100 50-80 Metal anode batteries 50-200 10-100 100 40-70 4-9 Hybrid flow battery, with liquid electrolyte and XX 55-75 $8-50^2$ >100 4-9 metal anode (some are Inter-day)

Source: Adapted from LDES Council Net-Zero Power Report 2021, Wood Mackenzie Long Duration Energy Storage Report 2022, Company websites, Academic research



LDES Value Proposition



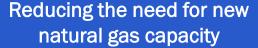


Reduces the cost and risk associated with high renewable pathways:

- Balances intermittent renewables
- Reduces costs and risks around grid expansion

Enhances local resiliency to extreme weather events.





Available and cost-effective LDES reduces need for 200 GW+ of new natural gas capacity

Pathways that leverage LDES projected to deliver ~\$10-20B in annual savings by 2050



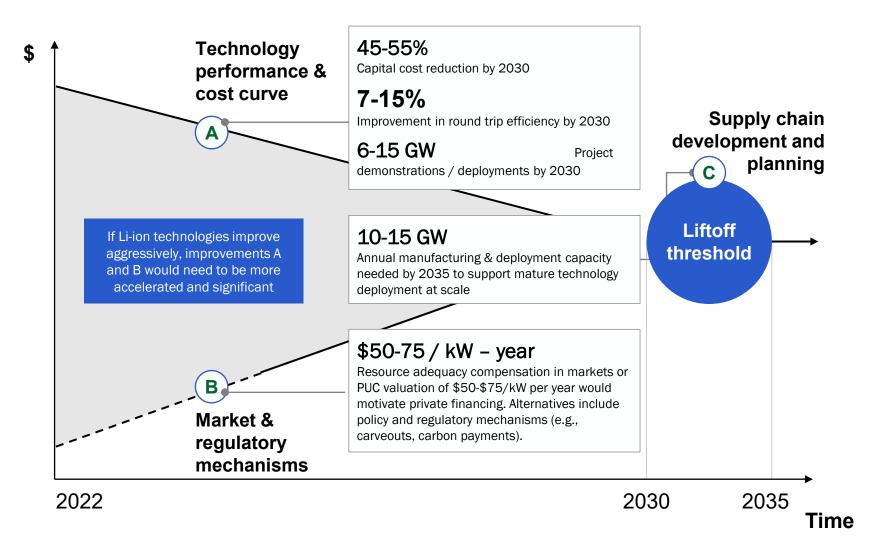
Diversifying domestic energy storage supply chain

Diversified set of storage technologies reduces risk of net-zero goals contingent on lithium-ion manufacturing buildout

Acknowledges the durable role of LDES even in scenarios with aggressive Li-ion cost improvements.



LDES Liftoff Conditions



- Liftoff occurs when LDES
 technologies are deployed
 (without project-specific
 intervention) at scale across
 the US power grid
- Within this decade, it is most important that LDES technologies are demonstrated in-field and begin to receive adequate market compensation for the future value they bring to a net-zero grid
- By 2030, an industrial scale manufacturing and deployment base must be forming



LDES Liftoff Priority Actions – Government

- Transparency on technology cost and performance to help investors, regulators and policymakers quickly adapt their portfolios.
- Modeling tools and valuation frameworks for regulators, ISOs, and commercial customers to evaluate their LDES needs.
- **Financial support**, including grants and loans, for lab-based research to demonstration projects.



LDES Liftoff Priority Actions

ISOs and RTOs

- Evaluation of grid needs to maintain flexibility and reliability with higher amounts of variable renewables.
- Consideration of new mechanisms (e.g., new capacity market design—potentially duration dependent, longer time horizon resource adequacy studies, interconnection queue reform, and classification of storage assets both as generation and load in transmission planning).

State Policy Makers

- State Renewable Portfolio Standards (RPS) could drive additional LDES deployment.
- Tax breaks or other incentives to attract early deployments or manufacturing hubs.

Energy Customers

- Demand for higher-percentage loadfollowing power purchase agreements (PPAs) (e.g., 24-7 time matching).
- Consideration of LDES deployments on their own in applicable on-site, behind-themeter use cases.



LDES Liftoff Priority Actions

State Public Utility Commissions

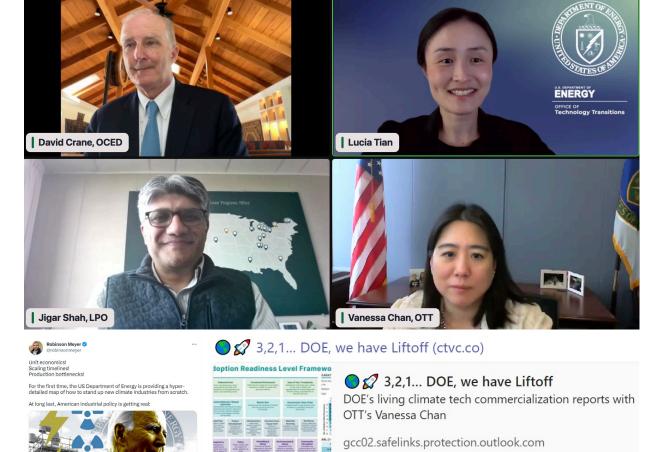
- Updated integrated resource planning and resource adequacy methodologies (e.g., lengthen duration of IRP assessments).
- Updated rate base guidance or mandates on LDES investments.
- Approval of early investments within ratebase (e.g., grid-scale pilots) to accelerate market transformation and reduce longerterm customer costs.

Developers and Investors

- Publicity of successful LDES projects including use of LDES revenue mechanisms (e.g., capacity payments), new business models and financial products.
- Data transparency around specific projects (e.g., uptime rate, cashflows) to allow capital providers with differing risk profiles to assess technical, project, and market risks.
- Pilots of LDES add-ons at larger sites to help developers better understand LDES's system integration and operations implications.



Pathways to Commercial Liftoff – Impacts



Secretary Jennifer Granholm:

"This effort will "help drive engagement between government and industry to unlock exciting new opportunities and ensure America is the global leader in the next generation of clean energy technologies."

Robinson Meyer:

"The most detailed guide yet to how the Biden administration plans to conduct industrial policy for the most advanced — and the most fledgling — energy technologies in its arsenal."

From Politico's EnergyWire:

"Developed in part for private investors, the three reports lay out the chief barriers for the three technologies along with possible solutions and rough timelines for their emergence in the 2020s and beyond."

We will continue a steady drumbeat of communications highlighting key insights from reports already released, announcing the release of new reports, and through industry events.





OTT Pathways to Commercial Liftoff

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