

ENERGY Energy Efficiency & Renewable Energy



Systems Development and Integration – Scale-Up Portfolio

April 3, 2023

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Ben Simon

Technology Managers

1 | Bioenergy Technologies Office eere.energy.gov

Introductions – BETO Systems Development and Integration



Jim Spaeth Program Manager



Josh Messner Technology Manager



Mark Shmorhun Technology Manager



Ben Simon Technology Manager



Robert Natelson Technology Manager



Remy Biron Project Monitor



Bryce Finch Project Monitor



Kelly Nguyen Project Monitor



Umakanta Jena Project Monitor



Jamie Meadows Project Monitor



Jessica Clark Business Support



Andrew Zimmerman Program Analyst



Sophia Becker Project Monitor



Frank Fields
Project Monitor



Anthony Sorbera

Project Monitor
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Reviewer Introductions – Scale-Up Portfolio



Mr. Ray Miller, Verdecute Consulting



Mr. Joaquín Alarcón, Catalyxx Inc



Dr. Susan van Dyk, University of British Columbia; SVD Consulting



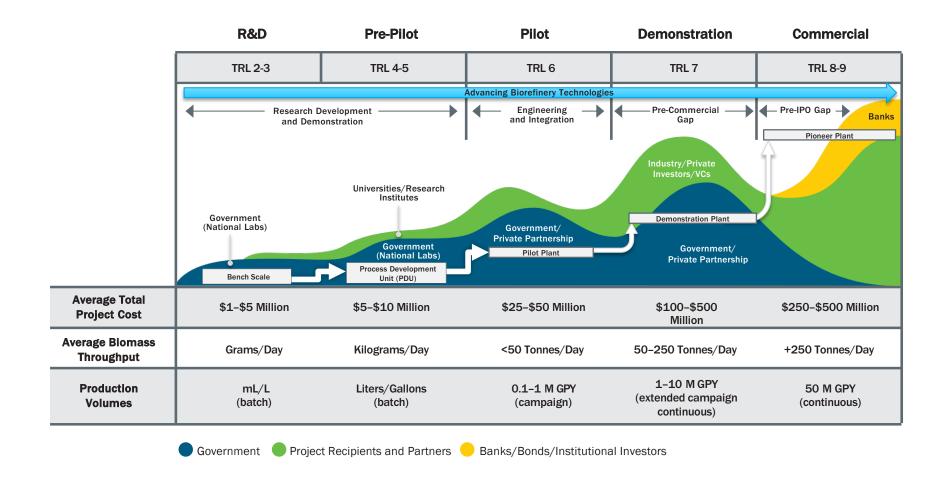
Ms. Mary Dinh, Avangrid Renewables



Dr. Siva Sivasubramanian,
Independent Consultant



BETO Strategy from R&D through Pioneer Refinery to Commercialization



SDI Strategy – Goals and Targets

- SDI directly supports BETO's strategic goal to decarbonize the transportation sector through R,D, &D to produce costeffective, sustainable aviation and other strategic fuels
 - By 2030, SDI aims to support scale-up of multiple biofuel production pathways with a focus on sustainable aviation fuels capable of >70% GHG reduction by enabling the construction and operation of at least 4 demonstration-scale integrated biorefineries

At least 4 demo-scale IBRs producing SAF and other strategic fuels



SDI Strategy

Strategic Goal: Enable the construction and operation of at least 4 demonstration-scale integrated biorefineries producing SAF and other hard-to-decarbonize transportation fuels (marine, rail) at >70% GHG reduction

Approaches:

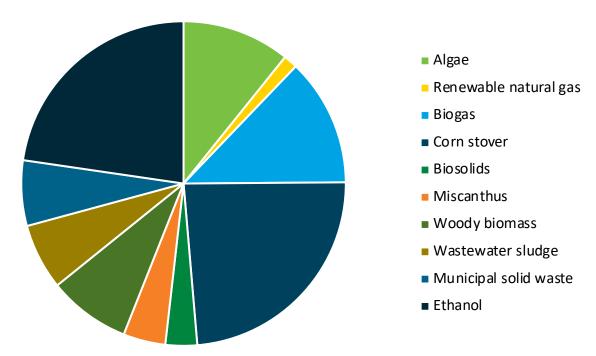
- Selecting "pre-pilot" scale projects that focus on critical unit operation priorities brought forth by industry partners, National Labs, or other BETO subprograms
- Encouraging use of modeling, of unit operations or key integrations
- Providing feedback loops to BETO's other R&D subprograms
- Conducting feasibility studies and demonstrating technologies to significantly reduce GHG emissions from first generation ethanol facilities
- Prioritizing investments to demonstrate production using the 7 ASTM approved SAF pathways and enabling ASTM approval of new SAF routes in development
- Supporting R&D into possible fuel improvements for SAF such as molecules that reduce contrail formation, reduce emissions, or deliver higher energy densities
- Collaborating with interagency and international partners to investigate fuels for maritime sector
- Conducting technoeconomic feasibility studies on liquid biofuels for U.S. freight rail
- Engaging with policymakers and industry stakeholders to facilitate joint planning and investment in biofuel production and supporting infrastructure



SDI Strategy – Approach

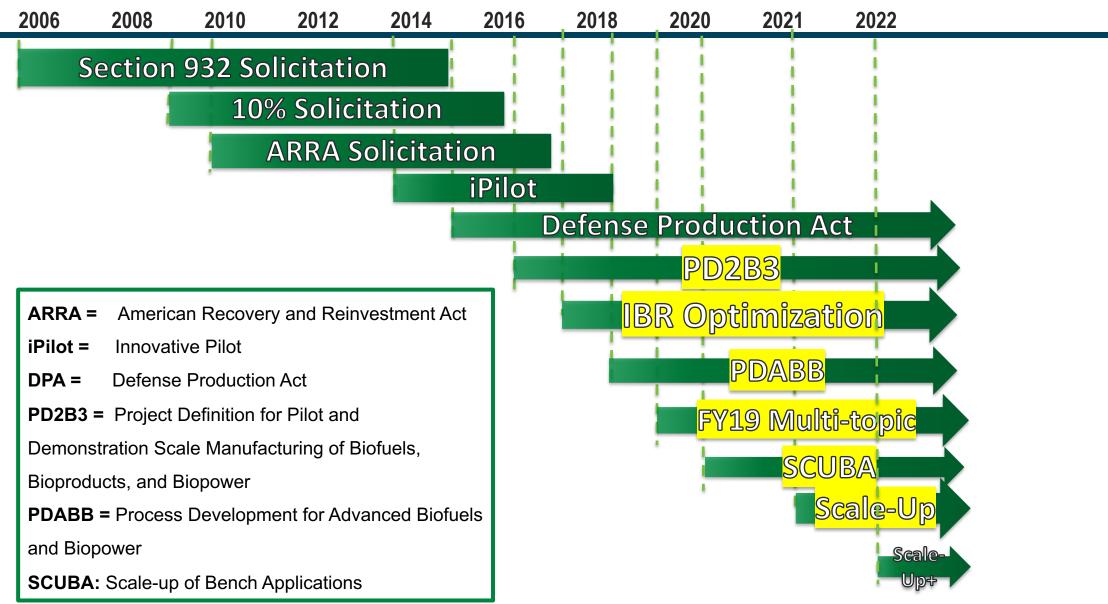
- \$95 million Federal funding will be presented in SDI-SUP
 - Majority of funding is tech using corn stover or ethanol





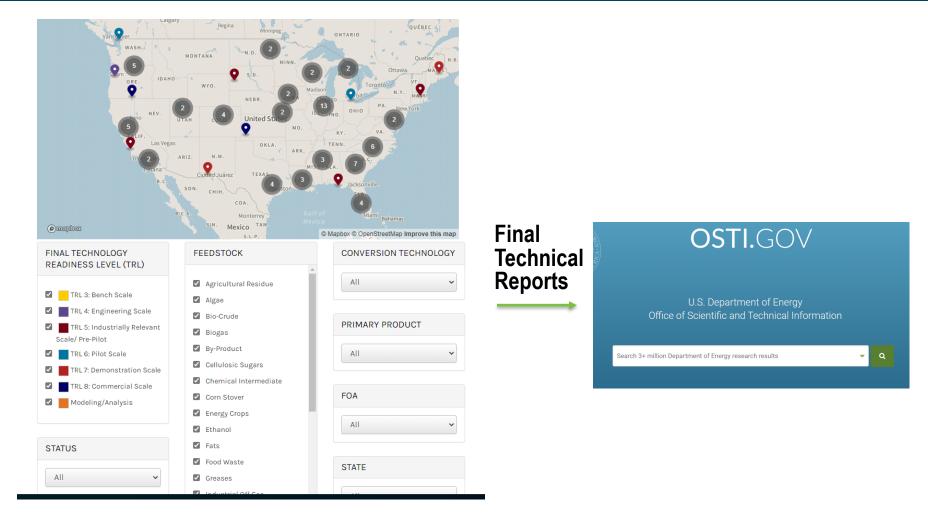


SDI Program FOA History





SDI Program FOA History



https://www.energy.gov/eere/bioenergy/integrated-biorefineries



SDI Strategy - FOA approach of projects at Peer Review

scale-up support Scale , degree of integration, and opportunity for

FY16:

advanced and/or cellulosic biofuels, or biopower, including award structure for Phase 1 (Design) and Phase 2 (Construction/Operation) , with modeled mature

MFSP of \$3/gge

Demonstration scale or

pilot scale production of

FY17:

Pre-pilot: High value products from integrated biorefinery waste streams **Pre-pilot: Feedstock** handling at

reactor inlet

FY18:

Pre-pilot: **Production of** drop-in renewable jet fuel or diesel fuel blendstocks, with modeled mature MFSP of \$3/gge

FY19:

Pre-pilot: Hydocarbon biofuels with modeled mature MFSP of \$3/gge or optimized renewable jet fuel blendstocks

FY20: Prepilot:

Hydrocarbo n biofuels with modeled mature MFSP of \$3/gge and 60% GHG reduction

FY21: Demonstration scale or pilot scale

production of SAF or other strategic biofuels, including award structrure for Phase 1 (Design) and Phase 2 (Construction/Opera tion), with modeled mature MFSP of \$2.75/gge and 70% **GHG** reduction

Pre-pilot: SAF or other strategic biofuels



FY16 FOA

- FY16 Project Development for Pilot and Demonstration Scale Manufacturing of Biofuels, Bioproducts, and Biopower (PD2B3): DE-FOA-0001232
 - Topic Area 1: <u>Pilot</u> scale production of biofuels from high impact cellulosic, algal, or biogas feedstocks. Minimum feedstock throughput must be <u>1 dry metric ton per day</u> or equivalent.
 - Topic Area 2: <u>Demonstration</u> scale production of biofuels from high impact cellulosic, algal, or biogas feedstocks. Minimum feedstock throughput must be <u>50 dry metric tons per day</u> or equivalent.
 - Topic Area 3: Production of either biopower or biofuels from biosolids and other allowable wet waste feedstock streams. Minimum feedstock throughput must be 1 dry metric ton per day.



FY17 FOA

- FY17 Integrated Biorefinery Optimization: DE-FOA-0001689
 - Topic Area 2: High value products from waste or other undervalued streams in an integrated biorefinery New analytical and characterization methods to analyze waste streams in integrated biorefineries
 - Sensitivity analyses to address the variability of the waste streams
 - Monetization of components contained in the waste by creating high value co-products to improve the overall profitability of IBRs
 - More efficient methods for utilizing residual carbon in IBRs



FY18 FOA

- FY18 Process Development for Advanced Biofuels and Biopower (PDABB):
 DE-FOA-0001926
 - Topic Area 1: Drop-In Renewable Jet Fuel Blendstocks Minimum of 1 dry metric ton per day (pilot-scale)
 - Development of drop-in renewable jet blendstocks with high specific energy, price competitiveness, and acceptability by certification organizations such as ASTM
 - Must produce and test at least 100 gallons of renewable jet fuel
 - Topic Area 2: Drop-In Renewable Diesel Fuel Blendstocks Minimum of <u>1 dry metric ton per</u> <u>day (pilot-scale)</u>
 - Must produce at least 100 gallons of fuel for testing



FY19 FOA

- FY19 BETO Multi-Topic FOA: DE-FOA-0002029
 - AOI 4: Systems Research of Hydrocarbon Biofuel Technologies Verify innovative technologies at engineering-scale to enable cost-competitive integrated biofuels technology pathways
 - Likely to achieve \$2.50/GGE with a maximum reduction in emissions relative to petroleum-derived fuels by 2030
 - 500 hours cumulative time on stream, 100 hours continuous, 100 gallons biofuel product accumulated



FY20 FOA

- FY20 BETO Multi-Topic FOA: DE-FOA-0002203
 - Topic Area 1: Scale-Up of Bench Applications (SCUBA)
 - Engineering solutions for key high-risk process step(s), to reduce risk of eventual fully integrated engineering- or pilot-scale facility
 - Minimum 0.5 dry tonnes per day biomass
 - 500 hours cumulative time on stream, 100 hours continuous
 - Minimum \$3/gge fuel selling price; \$2.50/gge stretch target
 - 60% reduction in emissions relative to petroleum fuels



FY21 FOA

- FY21 Scale-up and Conversion FOA
 - Topic Area 1: Scale-Up of Biotechnologies
 - Subtopic Area 1a: Pre-Pilot for Biofuels and Bioproducts
 - 0.5 dry tons per day; not fully integrated; single phase
 - Minimum 70% GHG reduction; \$2.75/GGE fuel selling price
 - 500 hours cumulative time on stream; 100 hours continuous
 - Subtopic Area 1b: Pilot Scale for Biofuels and Bioproducts 20,000 gallons per year (~1 ton per day); fully integrated; two phases for Verification & Design (12 months) and Design, Construction, and Operation (~4 years)
 - Minimum 70% GHG reduction; \$2.75/GGE fuel selling price
 - 1,000 hours cumulative time on stream, 500 hours continuous
 - Subtopic Area 1c: Demonstration Scale for Biofuels and Bioproducts 1 MGY (~50 tons per day); fully integrated; two phases for Verification & Design (12 months) and Design, Construction, and Operation (~4 years)
 - Minimum 70% GHG reduction; \$2.75/GGE fuel selling price
 - 1,000 hours cumulative time on stream, 500 hours continuous



Agenda Overview – SUP Monday afternoon

• Pilot- and demo-scale Phase 1's: some new, some sunsetting. Mostly Gas-To-Liquids

Start	End	MIDG !!			G 1	TO 4
Time	Time	WBS#	Title	Organization	Speaker	FOA
1:30 PM	2:00 PM	3.2.4.001	01 Risk Management Program for BETO Scale-Up Projects		Hannah Rabinowitz	AOP
2:00 PM	2:30 PM	3.5.3.107	107 Landfill Off-gas To Ultra-low carbon intensity SAF		Brian James	FY21 Demo, Phase 1
2:30 PM	3:00 PM		Production of Sustainable Aviation Fuels from Corn Stover via NREL's Deacetylation and Mechanical Refining Technology (SAFFiRE)	D3MAX	Mark Yancey	FY21 Pilot, Phase 1
3:00 PM	3:20 PM		Break	All		
3:20 PM	3:50 PM	3.5.1.201	TRIFTS Catalytic Conversion of Biogas to Drop-in Renewable Diesel Fuel	T2C Energy	Devin Walker	FY21 Demo, Phase 1
3:50 PM	4:20 PM	3.5.3.105	Demonstration Scale-up: TRIFTS Biogas to Renewable Fuel	T2C Energy	Devin Walker	FY19 Pre-pilot – Systems Research for Hydrocarbon Biofuels
4:20 PM	4:50 PM	3.5.2.405	Advance Biofuels and Bioproducts with AVAP	AVAPCO	Ryan Zebroski	FY16 Demo, Phase 1
4:50 PM	5:30 P M		Closed Door Comment Review Session	Reviewers		



Agenda Overview – SUP Tuesday morning

• Pre-pilots, and some sunsetting pilot and demo projects. Mostly Gas-To-Liquids

Start	End	MADC #	Ti+lo	Organization	Chaoltor	FOA
Time	Time	WBS #	Title	Organization	Speaker	FOA
8:00 AM	8:30 AM		Registration, Breakfast	All		
8:30 AM	8:45 AM		Technology Area Daily Intro	ВЕТО		
8:45 AM	9:15 AM	3.5.1.203	Production of Liquid Hydrocarbons from Anaerobic Digester Gas	OxEon Energy		FY19 Pre-pilot: Systems Research for Hydrocarbon Biofuels
9:15 AM	9:45 AM	3.4.3.603	Field-to-Fuel Production of Carbon-Negative Sustainable Aviation Fuel from Regenerative Agriculture Biomass	Alder Energy	Derek Vardon	FY21 Pre-pilot
9:45 AM	10:15 AM	3.5.2.403	Low Carbon Hydrocarbon Fuels From Industrial Off Gas	LanzaTech	Laurel Harmon	FY16 Demo, Phases 1-2
10:15 AM	10:30 AM		Break	All		
10:30 AM	11:00 AM	3.5.1.406	Ultra-low Sulfur Winterized Diesel	LanzaTech	Rick Rosin	FY18 Pre-pilot – drop-in diesel fuel
11:00 AM	11:30 AM		Break	SDI-SUP only		
11:30 AM	12:00 PM	3.5.2.601	Rialto Advanced Pyrolysis Integrated Biorefinery	Rialto	Andrew Dale	FY16 Pilot, Topic 3: Biosolids



Agenda Overview – SUP Tuesday afternoon

• Pre-pilots. Mostly Gas-To-Liquids

12:00 PM	1:00 PM	•	Lunch	All		
1:00 PM	1:30 PM	1 37/111	Novel Electric Reformer for Drop in Fuels from Biogas or Waste CO2	Gas Technology Institute	Terry Marker	FY21 Pre-pilot
1:30 PM	2:00 PM	3.5.3.101	R-GAS TM Advanced Gasification Pre-Pilot Demonstration for Biofuels (BioR-GAS)	Gas Technology Institute	Zach El Zahab	FY21 Pre-pilot
2:00 PM	2:30 PM		Break	SDI-SUP only		
2:30 PM	3:00 PM	1 3 1 405	Cool GTL® for the Production of Jet Fuel from Biogas	Gas Technology Institute	Terry Marker	FY18 Pre-pilot – drop-in jet fuel
3:00 PM	3:20 PM		Break	All		
3:20 PM	3:50 PM	3.4.2.101	Scale-up of Novel Algae Drying and Extraction Unit Operations	Global Algae Innovations	Dave Hazlebeck	FY20 Pre-pilot - ScUBA
3:50 PM	4:20 PM	3.5.1.101	Integration of IH2 with the Cool Reformer for the Conversion of Cellulosic Biomass to Drop-In Fuels	Gas Technology Institute	Terry Marker	FY19 Pre-pilot – Systems Research for Hydrocarbon Biofuels
4:20 PM	5:00 PM		Closed Door Comment Review Session	Reviewers		



Agenda Overview – SUP Wednesday morning

National Lab Process Development Units, and algae

Start Time	End Time	WBS#	Title	Organization	Speaker	FOA
8:00 AM	8:30 AM		Registration, Breakfast	All		
8:30 AM	8:45 AM		Technology Area Daily Intro	ВЕТО		
8:45 AM	9:15 AM	3.4.1.202	Biomass - Feedstock User Facility	INL	Neal Yancey	AOP - PDU
9:15 AM	9:45 AM	3.4.2.301	PNNL Hydrothermal PDUs	PNNL	Dan Anderson	AOP - PDU
9:45 AM	10:15 AM	3.4.2.302	CPDU - Catalytic Carbon Conversion Center of loting and Excellence (C4PE) NREL David Robichau		David Robichaud	AOP - PDU
10:15 AM	10:30 AM		Break	All		
10:30 AM	11:00 AM	3.4.2.201	Biochemical Pilot Scale Support and Process Integrations	NREL	Dan Schell	AOP - PDU
11:00 AM	11:30 AM	3.5.2.702	Direct Air Capture Algae Cultivation	Global Algae Innovations	Dave Hazlebeck	FY21 Pre-pilot
11:30 AM	12:00 PM	3.5.2.201	Pilot-Scale Algal Oil Production	Global Algae Innovations	Dave Hazlebeck	FY16 Pilot: Phase
12:00 PM	1:00 PM		Lunch	All		



Agenda Overview – SUP Wednesday afternoon

• Deacetylation and Mechanical Refining of corn stover to cellulosic sugars and lignin

1:00 PM	1:30 PM	3.5.1.502	Pilot-Scale Biochemical and Hydrothermal Integrated Biorefinery (IBR) for Cost-Effective Production of Fuels and Value Added Products	South Dakota School of Mines and Technology	Rajesh Shende	FY17 Pre-pilot – IBR co-products
1:30 PM	2:00 PM	3.1.1.012	Modeling Flow Behavior in a Disc-Refiner for DMR process	NREL	Xiaowen Chen	AOP - DMR pretreatment
2:00 PM	2:30 PM	3.3.4.601	Solid Lignin Recovery	NREL	Dan Schell	AOP - DMR pretreatment
2:30 PM	3:00 PM	1 4 1 1 1 1 1	Scale-up of the Primary Conversion Reactor to Generate a Lignin-Derived Cyclohexane Jet Fuel	University of North Dakota	Wayne Seames	FY20 Pre-pilot - DMR pretreatment
3:00 PM	3:20 PM		Break	All		
3:20 PM	3:50 PM	3.4.2.203	Innovation and optimization of the Szego Mill for reliable, efficient, and successful up-scaling of the deacetylation and mechanical refining process for biofuel production	University of Alabama	Luke Brewer	FY20 Pre-pilot - DMR pretreatment
3:50 PM	4:20 PM		Conversion of 2,3-Butanediol to Biojet Fuel: Scale-up and Techno-economic Analysis of Energy-Efficient Separations and Fermentative Diol Production	Georgia Institute of Technology	Sankar Nair	FY20 Pre-pilot - DMR pretreatment
4:20 PM	5:00 PM		Closed Door Comment Review Session	Reviewers		



SDI Strategy – Active Management of Pilots and Demos

Phases	Budget Periods	Scop	oe e						
Phase 1: Verification & Design Basis	BP1	Verification of baseline data presented in application with Independent Engineer							
Definition (12-18 months) Up to \$2 million	Go/No-Go Review of Verification outcome								
Federal, plus matching cost share	BP2		Design Basis Definition						
Down-select (CD-2): Ap appropriations)	Down-select (CD-2): Approve project scope and begin design (Subject to future appropriations)								
Phase 2: Final Design, Construction,	BP3		Project Definition – preliminary planning and design						
Operation (42-48	Go/No-Go (CD-3): Review to approve start of construction								
months) Up to \$100 million	BP4		Project Execution: complete final design an construction						
rederal, plus matching									
Federal, plus matching cost share	Go/No-Go (Coperations	D-4):	Performance test to verify readiness to begin						

National Laboratories Process Development Units



Advanced Biofuels and Bioproducts PDU LBNL



Biomass Feedstock PDU INL



Integrated Biorefinery PDU **NREL**

Thermal and Catalytic PDU **NREL**

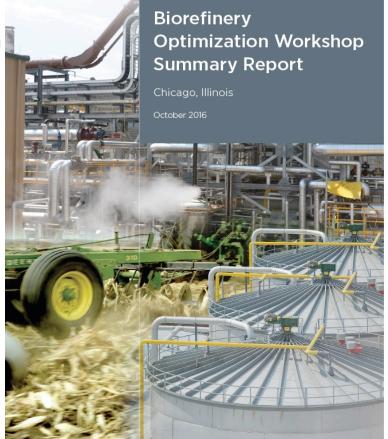




Hydrothermal Hydrotreating PDU **PNNL**

SDI Strategy – Engagement through Workshops

- SDI-SUP will hear from 1 project (South Dakota School of Mines and Technology) from the FY17 FOA, which was designed with input from a 2016 workshop
 - Feedstock and solid materials handling
 - Co-product and waste stream monetization



SDI Strategy – Engagement through RFIs

 SDI-SUP will hear several projects from an organization (Gas Technology Institute) that responded to the FY16 RFI on Biofuels and Bioproducts Process Pilot Verification Capabilities



https://www.energy.gov/eere/bioenergy/articles/biofuels-and-bioproducts-process-pilot-verification-capabilities-rfi



SDI Progress in addressing Transportation Decarbonization

 The multi-agency U.S. National Blueprint for Transportation Decarbonization clearly scoped the best long-term opportunities for biofuels

1 icon represents limited long-term opportunity 2 icons represents large long-term opportunity 3 icons represents greatest long-term opportunity	BATTERY/ELECTRIC	(B) Hydrogen	SUSTAINABLE LIQUID FUELS
Light Duty Vehicles (49%)*		_	TBD
Medium, Short-Haul Heavy Trucks & Buses (~14%)		©	面
Long-Haul Heavy Trucks (~7%)		000	信信
Off-road (10%)		©	面
Rail (2%)		00	后后
Maritime (3%)		© © ,	后后后
Aviation (11%)		©	后后后
Pipelines (4%)		TBD	TBD
Additional Opportunities	Stationary battery use Grid support (managed EV charging)	Heavy industries Grid support Feedstock for chemicals and fuels	Decarbonize plastics/chemicals Bio-products
RD&D Priorities	National battery strategy Charging infrastructure Grid integration Battery recycling	Electrolyzer costs Fuel cell durability and cost Clean hydrogen infrastructure	Multiple cost-effective drop-in sustainable fuels Reduce ethanol carbon intensity Bioenergy scale-up
* All emissions shares are for 2019		+ Includes hydrogen for ammor	ia and methanol

Figure B. Summary of vehicle improvement strategies and technology solutions for different travel modes that are needed to reach a net-zero economy in 2050 (more details provided in Section 5).

https://www.energy.gov/eere/us-nationalblueprint-transportation-decarbonization-jointstrategy-transform-transportation



SDI Strategy – SAF

- Sustainable Aviation Fuel (SAF) Grand Challenge
 - Government-wide effort for enabling SAF

2030: 3 billion gallons per year SAF 2050: ~35 billion gallons per year SAF



https://www.energy.gov/eere/bioenergy/articles/sustainable-aviation-fuel-grand-challenge-roadmap-flight-plan-sustainable



SDI Progress - Maritime Fuels

- Maritime transport is 1% of U.S. GHG emissions and rising globally

Hard to electrify >8 billion GGE fuels used in the U.S. maritime sector

Tuesday afternoon in the SDI-EAST session - AOP "Advancing the Development of Biofuels for the Maritime Sector – ORNL, NREL, PNNL, ANL"

- BETO participating in Mission Innovation: Zero-Emissions Shipping
 - Goal: at least 5% of the global deep-sea fleet capable of running on zeroemission fuels by 2030
- FY22 Scale-Up+ FOA selections included maritime biofuels project



SDI Progress – Freight Rail

- Renewable diesel and biodiesel considered near-term solutions for decarbonizing freight rail
- SDI started funding a new AOP "Rail Feasibility Study ANL, ORNL, PNNL"
 - The outcome of the project will be a report assessing different biofuels types as near-term bioenergy solutions for freight rail
- SDI discussions with rail agency
- SDI interfacing with VTO's new Decarbonization of Off-road,
 Rail, Marine, and Aviation program
- 4 billion GGE diesel fuel used in rail transportation in the U.S.
 - https://afdc.energy.gov/data/10661

Legacy locomotive diesel in the freight rail fleet will remain for decades



SDI Progress - Descoping Biofuels R&D for Cars and Trucks

 In light of shifts in market, policy, and funding, DOE ended the Co-Optimization of Fuels & Engines (Co-Optima) after 6 years of support from Vehicle Technologies Office and BETO

Major Foundational Discoveries and Impacts of Co-Optima

Established central engine and fuel hypotheses to guide research activity

Developed engine efficiency merit function for turbocharge Spark Ignition combustion

Evaluated thousands of molecules and mixtures through tiered screening to identify 10-15 most promising blendstocks each for diesel and gasoline fuels

Advanced understanding of chemical kinetics, particular their effects on autoignition and soot formation

Uncovered new insights into fuel molecular structure-property relationships to predict fuel properties and identify new blendstock candidates

Assessed interplay of candidate blendstocks with multiple combustion approaches



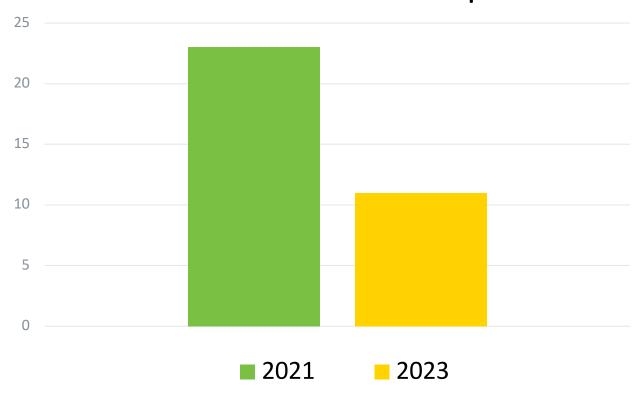
SDI Progress – Scaling up and Integrating New Pretreatment Methods for Corn Stover

- Corn stover IBRs in the 2010's mostly used dilute acid pretreatment, some relatively expensive alkaline pretreatment, or steam explosion
 - Unexpectedly higher reactor severity was required to sufficiently break down biomass to get flowing xylose liquor;
 - Higher severity led to inhibitors that reduced ethanol yields
 - Separators and screens plugged and required difficult repairs
 - Plastic in feed stream plugged systems
- BETO's Conversion program supported alternative technologies utilizing alkaline and mechanical pretreatment methods
 - Wednesday afternoon 1:30-4:20 in the SDI-SUP session, 5 FY20 projects scaling up DMR (deacetylation and mechanical refining) present
 - DMR also is a key component of the Monday afternoon SDI-SUP presentation from D3Max and the Tuesday morning SDI-EAST NREL presentation on "Virtual engineering for low temperature conversion"



SDI Progress - Active Management

- SDI's FOA/AOP funding proportion has shifted more and more to FOAs
- FOAs use language encouraging cooperation with National Labs
 Number of National Lab AOPs in SDI portfolio





2011 2013

2015

2017

2019

2021

FY11 Conversion FOA "Catalytic Upgrading of Thermochemical Intermediates"
-Virent
-Research Triangle Institute

-LanzaTech

FY18, FY19, FY20 SDI: Research
Triangle Institute

FY16, FY18 SDI: LanzaTech

FY19 SDI: University of Colorado (w/ Virent)

FY21 SDI: D3Max (w/ Novozymes)

FY12 Conversion FOA "Innovative
Biosynthetic Pathways to Advance Biofuels"
-Novozymes
-Texas A&M University

FY12 Conversion FOA "Bio-oil Stabilization and Commoditization"

-Gas Technology Institute

FY17 SDI: Texas A&M AgriLife Research

FY14 Conversion FOA "Biological and Chemical Upgrading for Advanced Biofuels and Products"

-Vertimass

-Texas A&M University

-American Process Inc.

FY19 SDI: Gas Technology Institute

FY19 SDI: Vertimass

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FY16 SDI: AVAPCO

SDI Progress – Recent Success

- Monday afternoon in the SDI-SUP session, you will hear from the sunsetting Phase 1 demo project from AVAPCO, which was an FY16 award of \$4.6 million federal and matching cost share, to
 - Validate integrated pilot scale production of SAF from woodchips
 - Continuous pilot scale production of nanocellulose
 - Complete demo-scale basic engineering package and commercialization business plan
 - Conduct LCA showing up to 93% GHG reduction

4:20 PM	4:50 PM 30	3.5.2.405	Advance Biofuels and Bioproducts with AVAP	AVAPCO	Ryan Zebroski	FY16 Demo
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- And in January 2023, AVAPCO was awarded a Phase 2 for \$80 million federal and matching cost share, to
 - Construct and operate a 1.2 million gallon per year equivalent fully integrated biomass to cellulosic SAF and renewable diesel demo plant



Room Rules

- 20-minute presentations
- 10 minutes Q&A
 - Lead Reviewer first, then open to all of Review panel, then open to general audience
- We must stay on time

