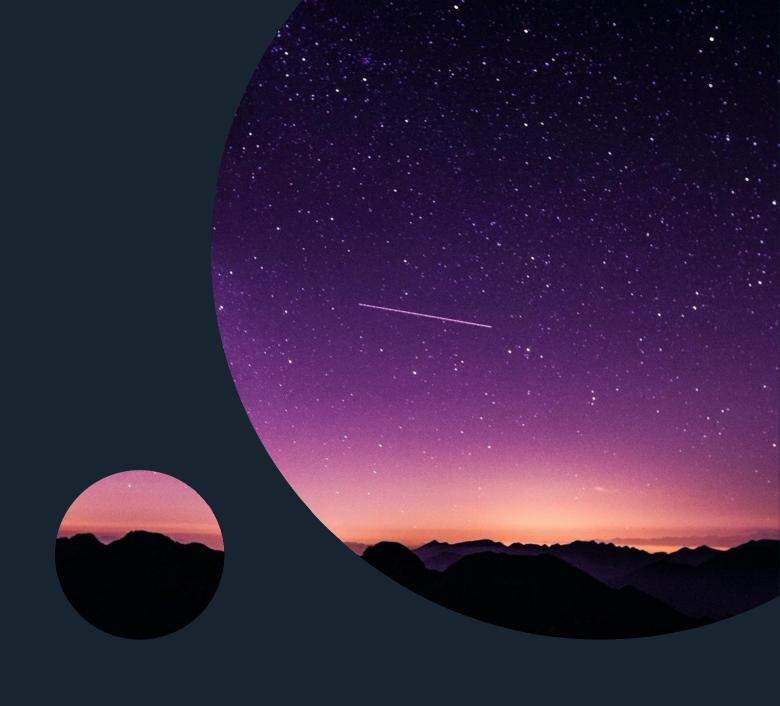
# nel

# H2-AMP: Advanced Materials for PEM Electrolyzers

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# 90+ years of experience in electrolyzer technology

- Strong field know-how & manufacturing capacity
  - Alkaline electrolysis: established in 1927
    - >800 systems fielded
    - 2 production sites in Norway
    - Herøya plant capacity scalable to 2 GW/year
  - PEM electrolysis: established in 1996
    - >2700 systems fielded
    - Production in Wallingford, CT
    - Capacity scalable to ~150 MW/year with current plant footprint
  - Hydrogen fueling: established in 2003
    - 50+ stations delivered
    - Production in Herning, Denmark
    - 300 station/year capacity

Manufacturing Sites



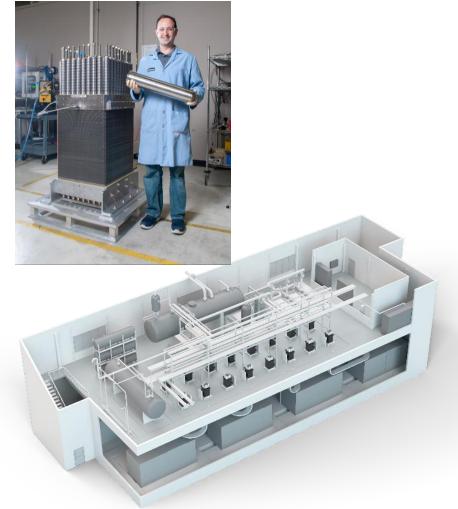






#### Product scale – both at MW scale





Alkaline

#### Scale up needs

- Catalyst thrifting important to mitigate volatility but not the lead issue today
- General scale up of component supply chain
  - Limited base of manufacturers
  - Raw material bottlenecks
- Advanced manufacturing development
  - Increased throughput
  - Decreased material usage
  - Quality control development
- Recycling lifecycle becomes more critical as more waste is generated
  - Rare materials
  - Environmental hazards (e.g. PFAS)
  - Plastics liners etc.



### Funding priorities – materials and manufacturing

- Many electrolyzer components are still adapted vs. designed to use
  - Membranes need better creep properties in fully hydrated cells at pressure
  - PTL/GDL materials optimized for liquid water/gas management
- Design for manufacturability
  - Matching of design feature functions and methods of fabrication
  - Additive vs. subtractive where possible
- Continuous flow
- Automation
  - Part handling/subassembly
  - Machine learning/quality control



#### Accelerating materials development

- Partnerships need to start very early in the process
  - OEM involvement essential
- Define the right requirements up front
- Seeing is believing
  - Experience in our processes
  - Integration in our designs
- Realistic test bed for materials and components
  - Pressurized operation
  - Understanding of field conditions including intermittent use



# number one by nature