| Contractor:          | Centerra-Savannah River Site       |
|----------------------|------------------------------------|
| Contract:            | Protective Force Security Services |
| Contract Number:     | DE-AC30-10CC60025                  |
| Award Period:        | October 8, 2020 – October 7, 2021  |
| Basis of Evaluation: | Award Fee Plan (AFP)               |

The Contractor is required to provide, operate and maintain an armed and uniformed Protective Force (PF) for the physical protection of United States Department of Energy (DOE) security interests and other such related duties at the Savannah River Site (SRS). The objective of the Award Fee (AF) provisions of the contract is to afford the Contractor an opportunity to earn fee commensurate with the achievement of optimum contract performance. Performance of this contract is evaluated according to PF operations and training, management and support functions, environment, safety, health, quality assurance and cost control. The DOE uses the adjectival rating and associated descriptions, as well as AF earned percentages in accordance with Federal Acquisition Regulations.

#### Total AF Available:

For year 12 of this contract, the total AF available for October 8, 2020 – October 7, 2021 is \$6,725,835.00 Period: October 8, 2020 – October 7, 2021

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|--------------------|---------------------|
| AF Available:      | \$6,725,835.00      |
| AF Earned:         | \$6,402,994.92      |
| Percentage Earned: | 95.2%               |

AF Area Adjectival Ratings: Excellent

#### Protective Force Operations and Training (45% of total available)

The Contractor shall provide a well-trained, highly motivated PF capable of reliably executing routine and emergency duties in accordance with DOE directives and site-specific requirements to ensure the overall security and safety of the SRS.

| Period                      | Percentage earned this period |
|-----------------------------|-------------------------------|
| October 2020 – October 2021 | 94.0                          |

Throughout this performance period, Centerra-SRS executed the Site security mission at an excellent level of proficiency. The PF personnel responsible for protecting SRS Category I assets at K-Area, and other sensitive DOE facilities which include H-Area/Tritium, L-Area, and the Savannah River National Laboratory, demonstrated technical and tactical proficiency in their daily duties. The PF assigned to perimeter barricades continue to support site operations conducting vehicle inspections and providing exceptional support to the many SRS tours and visits program. The Centerra-SRS Law Enforcement Department (LED) received re-accreditation for the ninth time from the Commission on Accreditation for Law Enforcement Agencies. LED officers responded to over 4,099 calls for service, resulting in 53 arrests of various offenses. The Canine Section continues to support SRS missions through their explosive and narcotic detection capabilities. The Training Division (TD) was recertified by the National Training Center to conduct Basic Security Police Officer Training (BSPOT) and Tactical Response Force (TRF) 100 classes, and successfully completed training of these courses with no issues. This was extremely challenging in a COVID environment. The TD executed training exercises ranging from Close Quarter Battle to deadly force shoot no shoot scenarios with dye marking systems. Live fire range operations consisted of 445,000 rounds fired, 225 diversionary devices deployed, aerial door gunnery and Dillon Minigun qualifications.

Deficiencies included a few individual single point failures by PF personnel not adhering to established procedures. The deficiencies were thoroughly addressed with appropriate investigation/inquiry, causal analysis, corrective action implementation, retraining and appropriate discipline administered.

### Protective Force Management and Support (20% of total available)

The Contractor shall provide management and support functions to include recruiting and retention of personnel, protection program planning, development of routine and emergency orders, plans and procedures, effective utilization of PF personnel, logistical and administrative functions to ensure PF mission accomplishment and compliance with applicable directives in all programmatic functions.

| Period                      | Percentage earned this period |
|-----------------------------|-------------------------------|
| October 2020 – October 2021 | 93.0                          |

The Performance Testing and Assessment Department (PTAD) conducted five Self Assessments, consisting of interviews, document reviews, and Limited Scope Performance Testing/Alarm Response Assessment Performance Tests. Due to COVID -19 challenges large-scale force on force (FoF) exercises were not conducted. A smaller FoF at the Savannah River National Laboratory, as well as the annual Advanced Tactical Training Academy Medical Emergency Drill and the Annual Aviation Accident Tabletop Drill were accomplished. The Aviation Section maintained a 99.6% operational rate for security and service support in overflights and underwent a Federal Aviation Administration Part 135 inspection with no issues. The Site Security Support Department (SSSD) provided exceptional support to the DOE-SR Personnel Security (PS) Team to ensure established timelines in clearance processing requirements were met, as well transferring over 60 National Nuclear Security Administration (NNSA) Federal employee clearances to Albuquerque and completing over 1,400 security clearance terminations and transfers associated with contractual changes at SRS, key to DOE missions. Deficiencies identified during this period included a few programmatic areas requiring management attention. Each of these noted deficiencies were thoroughly addressed with appropriate investigation/inquiry, causal analysis, corrective action implementation, retraining and appropriate discipline administered.

## Environment, Safety, Health and Quality Assurance (20% of total available)

The Contractor shall implement and maintain, in accordance with DOE requirements, comprehensive ESH&QA programs that ensure work is accomplished in accordance with applicable standards, as well as protect workers and the environment. In addition, the Contractor shall coordinate with the Site Management and Operating contractor, as appropriate, on Site-wide ESH&QA topics.

| Period                      | Percentage earned this period |
|-----------------------------|-------------------------------|
| October 2020 – October 2021 | 98.0                          |

During this performance period, the unprecedented COVID-19 national emergency continued to evolve and dictate a challenging safety and security environment, which Centerra-SRS adapted and continued to execute their duties in an exceptional manner. Centerra-SRS in concert with the Savannah River Infectious Disease Response Team (IDRT) refined daily security and training operations in order to meet mission demands. The Centerra-SRS Environment, Safety, Health and Quality Assurance Division (ESH&QA) monitored, assessed, and enhanced COVID 19 response by implementing specific engineering and administrative controls to mitigate the spread of the infection. Additionally, ESH&QA was recertified in International Organization for Standardization 14001.

# <u>Cost Control</u> (15% of total available)

Minimize risk of cost overruns, reduce overall number of changes (e.g., Baseline Change Proposals, contract modifications, etc.) for scope, cost and schedule. The Contractor will provide timely, accurate, reliable and actionable project and contractor cost, schedule, performance, risk, and forecast data, reports and information. This incentive is not intended to motivate the Contractor to excel in cost control to the detriment of the other important performance objectives.

| Period                      | Percentage earned this period | ł |
|-----------------------------|-------------------------------|---|
| October 2020 – October 2021 | 98.0                          | ) |

Centerra-SRS managed budgetary operations resulting in cost effective initiatives of underrun in salary, wage, and fringe benefits (\$3.2M). They submitted the Annual Operating Plan, Management Staffing Plan, Budget Spend Plan and Budget/Performance Measures as required.