AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT				CONTRACT ID CODE PAGE OF PAGE		
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2. AMENDMENT/MODIF	ICATION NO.	3. EFFECTIVE DATE	4.	REQUISITION/PURCHASE REQ. NO.	5. PRO	OJECT NO. (If applicable)
0671 6. ISSUED BY	CODE	See Block 16C	-	ADMINISTERED BY (if other than Item 6)	CODE	Inner.
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Aiken SC 2980	8		х	10A. MODIFICATION OF CONTRACT/ORDER N DE-AC09-09SR22505 10B. DATED (SEE ITEM 13)		
CODE 8083761	93	FACILITY CODE		12/08/2008		
0000,102		11, THIS ITEM ONLY APPLIES	TO AME			
CHECK ONE A. THIS ORDER	CHANGE ORDER IS ISSUED F R NO. IN ITEM 10A. BOVE NUMBERED CONTRAC oriation data, etc.) SET FORTH	PURSUANT TO: (Specify authority) CTIORDER IS MODIFIED TO REFLE I IN ITEM 14, PURSUANT TO THE A	THE CH	AMODIFIES THE CONTRACT/ORDER NO. AS DE ANGES SET FORTH IN ITEM 14 ARE MADE IN T ADMINISTRATIVE CHANGES (such as changes ITY OF FAR 43,103(b).	THE CON	ITRACT
C. THIS	SUPPLEMENTAL AGREEMEN	T IS ENTERED INTO PURSUANT TO	OAUTH	ORITY OF:		
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х н.28	PERFORMANCE EVA	LUATION AND MEASUR	EMEN	T PLAN		
E. IMPORTANT: Con	tractor Dis not	is required to sign this document	t and ret	um 1 copies to the issuin	g office.	
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15B. CONTRACTOR/OF	Q V	9/28/2	1 16	68. UNITED STATES OF AMERICA Cynthia Strowbrid	dae	9/28/2021

STANDARD FORM 30 (REV. 11/2016) Prescribed by GSA FAR (48 CFR) 53,243



U.S. Department of Energy Savannah River Site

PERFORMANCE EVALUATION AND MEASUREMENT PLAN

Revision 1

Savannah River Remediation LLC CONTRACT NO. DE-AC09-09SR22505

Evaluation period: October 1, 2020 through September 30, 2021

Approval Page

Approval:	James L. Folk	Digitally signed by James I Date: 2021.08.26 08:19:05	
	James L. Folk Contracting Officer's Representative Assistant Manager for Waste Disposition DOE - Savannah River Operations Office	1	Date
Approval:	Ralf Wilms		8/26/21
	Ralf Wilms Office of Chief Counsel DOE - Savannah River Operations Office		Date
Approval:	Angela S. Morton Die	gitally signed by Ange l a S. N te: 2021.08.26 08:05:25 - 04'	Norton 00'
	Angela S. Morton Director (Acting), Office of Acquisition DOE - Savannah River Operations Office	Management	Date
Approval:	Janette Gonzalez Janette Gonzalez Team Lead, Contracts Management Div DOE - Savannah River Operations Office	ision	8/25/2021 Date
Approval:	0 8		8/25/2021
	Cynthia Strowbridge Contracting Officer DOE - Savannah River Operations Office		Date
Approval:	Michael D. Budney	Digitally signed by Micha Date: 2021.08.29 14:45:42	
	Michael D. Budney Fee Determining Official DOE - Savannah River Operations Office		Date

U.S. Department of Energy Savannah River Operations Office Performance Evaluation and Measurement Plan

Revision Summary Page

Rev. #	Rev. Date	Affected Sections/Pages	Description of Revision		
0 1	10/1/2020 8/2021	All Attachment A, pages 9 – 11	Initial issue Incorporated Contract Modification 642 regarding implementation of Next Generation Solvent (NGS) at the Salt Waste Processing Facility (SWPF) and Contract Modification 655 regarding support for Nuclear Materials strategy for Accelerated Basin Deinventory. The fee schedule (Attachment A, p.10 & 11) was impacted.		
		Attachment B, pages 24 - 26	- Milestone SRR2021SWPF-01.01 Acceptance Criteria (p. 26) was revised. The change resulted in an increase of \$36.732K of fee for this milestone.		
			- Milestone SRR2021SWPF-01.02 Acceptance Criteria (p. 26) was revised. The change resulted in an increase of \$26.090K of fee for this milestone.		

1. Purpose

This document serves as the Performance Evaluation and Measurement Plan (PEMP) identified in Section H.28, *Performance Evaluation and Measurement Plan*, for Contract No. DE-AC09-09SR22505 (Liquid Waste contract) between the U.S. Department of Energy (DOE) and Savannah River Remediation LLC (SRR), approved December 8, 2008. This PEMP identifies the performance incentives for work funded by the base (PBS SR-0014C) funding source for the Liquid Waste program.

The PEMP addresses the process for determining earned fee through performance evaluation and measurement, including verifying completion documentation for technical adequacy. The PEMP process ensures evaluation and measurement of performance for accomplishment of the contract Statement of Work, end states and performance requirements. Performance expectations are documented in Performance Incentive Documents (PID) consisting of explicit or implicit performance measures for each evaluation period.

Total available fee is determined according to the contract and is available for payment in accordance with contract Section B, Supplies or Services and Prices/Cost, and Section G, Contract Administration Data.

2. Key Performance Parameters

Sections of the contract specifically applicable to the PEMP and discussing key aspects of technical approach are Section C, Statement of Work; Section H.1, Programmatic Risks and Uncertainties; H.12, Government Furnished Services and Items; and H.14, Project Control Systems and Reporting Requirements.

Incentive strategy is based on:

- Removing salt cake and supernatant from liquid radioactive waste tanks to support preparations of salt batches for feed to the SWPF.
- Completing integrated liquid waste operation preparation scopes necessary to demonstrate readiness to initiate and sustain SWPF operations.
- Removing sludge waste from liquid radioactive waste tanks to support preparation of sludge batches for feed to the Defense Waste Processing Facility (DWPF).
- Operationally closing and isolating old-style liquid radioactive waste tanks and associated ancillary structures.

These tasks are identified in the contract Statement of Work. Management of landlord and custodial services for real and personal property assigned to the Liquid Waste program will also be evaluated. These tasks are identified in the contract and are implicit performance expectations.

Fee distribution amongst the PIDs is based on a combination of analyses of Budgeted Cost of Work Scheduled and scheduled activities considered by DOE management to be key to successful contract execution. Readiness of the Liquid Waste System to support the planned startup of the SWPF and DWPF processing are critical activities.

3. Integrated Project Team & Fee Board

The Assistant Manager for Waste Disposition (AMWD) will lead an Integrated Project Team (IPT) created in accordance with the requirements of DOE O 413.3B, *Program and Project Management*

for the Acquisition of Capital Assets. The IPT provides oversight of the Liquid Waste contract and monitors contract performance against performance baselines throughout contract execution, in order to satisfy the mission at Savannah River Site (SRS). The IPT is staffed and/or supported as needed by subject matter experts as well as matrix support personnel who possess specific competencies, skills, and expertise required for successful evaluation of SRR performance.

The Office of Integration and Planning leads the DOE Savannah River Operations Office (DOE-SR) Fee Board. The DOE-SR Fee Board uses a fee schedule (see Attachment A), an Award Fee Document (see Attachment B) and PIDs (see Attachment C) for each evaluation period to forecast expected fee expenditure based on scheduled completion dates.

4. The PEMP Process

Performance criteria are developed by federal staff with contractor input. Both federal and contractor parties strive to reach mutual agreement on expected business, operational and technical performance by working together to develop performance objectives, descriptions, associated measures and targets tied to DOE strategic goals associated with the contract Scope of Work. PIDs demonstrate direct flow down of DOE strategic goals and priorities into fee-bearing activities, according to Department of Energy Acquisition Regulation (DEAR) 970.1100-1, Performance-Based Contracting, paragraph (c). The PEMP process is illustrated in Savannah River Implementing Procedure (SRIP) 400, Chapter 412.1, Performance Evaluation and Measurement, and includes planning, development and preparation of PIDs, PEMP approval and implementation, evaluation period execution, performance assessment, and invoicing.

4.1. Planning

The PEMP planning process is led by the IPT to establish evaluation and measurement of contract performance (see Section 3). Planning results in identification of performance expectations and corresponding completion criteria for fee-bearing activities. Allocation of fee is based upon strategic value to the overall Liquid Waste program.

Although individual PIDs are developed for each evaluation period, the planning process also requires performance expectation and fee allocation planning for the entire contract term based upon contract scope and total available fee. Planning matures with each revision of the *Liquid Waste System Plan*. Due to the dynamic nature of the Liquid Waste program, PEMP planning is an ongoing process.

The planning process uses the following inputs, among others:

- DOE, Office of Environmental Management (EM) and site missions, strategies and execution plans
- EM Budget Planning and Funding Plans and Strategies
- Liquid Waste Program Planning Process, also referred to as the Liquid Waste System Planning Process, which results in a family of documents centered around the *Liquid Waste System Plan*
- Contract Section C, Statement of Work
- General Contract End State Requirements (included in Section C)

4.2. Risk Management

DOE uses an integrated risk management process for the Liquid Waste program life cycle baseline. This ensures the Liquid Waste program and its associated technical and programmatic risks are managed under an effective and responsive integrated process. A federal and contractor

risk management board provides oversight to the implementation of risk management for the Liquid Waste program.

Liquid Waste program risks and opportunities are periodically assessed, graded, and analyzed, and handling strategies are developed and implemented to minimize risk and maximize opportunity benefit. Analyses of risk impact are used as the basis for developing cost and schedule contingencies. Monitoring strategy implementation and feedback to system planning integrates the risk management and strategic planning processes.

The Liquid Waste program risk management plan is issued after each revision of the *Liquid Waste System Plan*, providing DOE with the necessary input to develop the SRS risk summary and integrated contingency analysis. This plan provides a systematic process for managing, tracking and reporting risks and opportunities for the Liquid Waste program. Detailed plans are also developed that tailor the management, tracking and reporting of risks and opportunities for each sub-element.

4.3. Change Control

Changes to the PEMP and PIDs are subject to the change control process described in SRIP 400, Chapter 412.1, *Performance Evaluation and Measurement*. Proposed changes shall include a description, justification, impacts of non-approval, and proposed fee changes by evaluation period. Changes proposed by SRR will be submitted to the DOE Contracting Officer (CO), who forwards the request to the IPT for review. The IPT makes a recommendation to the CO to either approve the request with or without changes or disapprove the proposal. The contractor is advised that proposed changes should not be submitted in an effort to ease requirements simply due to delays or failures by the contractor to complete work within its control.

All changes require review and concurrence from the Head Contracting Activity office and are subject to the Business Clearance Review process.

4.4. Reporting

The reporting of performance against PIDs will be integrated with other reporting mechanisms and conducted in accordance with applicable portions of the contract.

COs and program officials shall consistently and accurately document real-time contractor performance and ensure performance is recorded both in detail in the contract file and in the appropriate format in the Contractor Performance Assessment Reporting System (CPARS).

4.5. Performance Assessment and Fee Determination

If DOE terminates the contract before the evaluation period ends, DOE will adopt a fair and equitable approach to a negotiated fee settlement in accordance with Contract Clause I.109 FAR 52.249-6 Termination (Cost-Reimbursement) (May 2004).

The government will determine earned fee through evaluation and measurement of contractor performance against the performance requirements specified in PIDs (see Attachment C) within 90 days of the end of the period of performance being evaluated. The contractor is entitled to earn interest on the unpaid portion of fee starting on the day after the Fee Determining Official (FDO) decision was due in accordance with the Prompt Payment Rules. Interest will be calculated using the U.S Treasury site at: https://fiscal.treasury.gov/prompt-payment/monthly-interest.html.

The government will assess contractor work products against the completion criteria and acceptance criteria specified in the PID's to include reviews of supporting documentation and walk down of physical work in the field. Government assessments are due to the Fee board by the 30th day after the end of the performance period being evaluated. The Fee board shall convene and provide recommendations to the FDO by the 60th day after the end of the performance period being evaluated.

For the subjective-measured evaluation of contractor performance, Contractor self-assessments are used to supplement federal assessments and reporting of contractor technical performance (quality of product/service), cost control, adherence to schedule, and management and address both the strengths and weaknesses of performance during the evaluation period.

Individual federal assessments are captured monthly and are used to improve performance through enhanced communication between federal and contractor organizations. Both federal and contractor management provide input on a monthly basis, recorded in the Monthly Contractor Performance Feedback Report and discussed face to face between the DOE-SR and Contractor management. Below are the five topical areas that receive monthly evaluation from each contractor and federal organization.

- Quality/Safety
- Schedule
- Cost Control
- Management
- Efficiency and effectiveness of contract execution

This structured process and implementing methodology is critical to the evaluation of work that is considered implicit, or "Subjective." This system provides for clear performance measures that are defined and consistent with standards of reporting contractor performance (FAR 42.16, FAR 16.3, FAR 9.1, and DEAR 909.1), The Federal Acquisition Streamlining Act of 1994, and the federal acquisition guide, chapter 42.16. Subjective incentives use adjectival measures related to quality of service or product. The success of a contractor against Subjective measures is determined by the government. The government considers the related conditions under which the work was performed as well as the Contractor's specific performance as measured against the government's objective.

The FDO has sole authority to determine earned fee. The amount of fee awarded for an incentive is based on completing expected performance as scheduled and providing timely and accurate documentation. For all Performance Based Incentives (PBI), the contractor is expected to perform the work in a quality manner, within the overall cost of the Contract Performance Baseline, such that potential rework and waste are minimized. Expected performance completed after the scheduled completion date, but still within the evaluation period, may be eligible for reduced fee based on a unilateral decision by the government. This decision to reduce fee takes into consideration timeliness of performance, quality of the product, resultant documentation of completion, or other factors deemed appropriate by the FDO. Funding associated with any unearned fee will be made available for the performance of contract scope. Note: In accordance with Section H.28 (g) of the contract, "any unearned fee from the award fee made available for

each evaluation period, PBI, or other incentive shall not be eligible to be earned under future periods, PBIs, or incentives."

Fee may be reduced per contract Section B.5, DEAR 970.5215-3, Conditional Payment of Fee, Profit, and Other Incentives – Facility Management Contracts (ALTERNATE II) (JAN 2004) (DEVIATION).

Upon receipt of direction from the FDO, the CO will provide consent to the contractor to submit a fee invoice per Section G.7 (b) of the contract.

Per contract Section H.28, SRR may submit an overall self-evaluation of performance for each evaluation period within 15 days after the end of the performance period being evaluated. The self-evaluation will be given such consideration as the FDO shall find appropriate.

4.6. Invoicing and Fee Payment

Fee will be paid as prescribed in Section B.2. (h) of the contract. Earned fee will be invoiced consistent with Section G of the contract. The invoice will include the PID validation/assessment requests submitted for the evaluation period.

5. Federal Oversight of Contractor Performance

Procedures for oversight of contractor performance are described in Savannah River Manual (SRM) 226.1.1, *Integrated Performance Assurance Manual*. The contractor oversight system is founded on an integrated safety management system which emulates DOE P 450.4, *Safety Management System Policy*. SRM 226.1.1 describes processes that comprise the contractor oversight system that DOE uses to: (1) clearly communicate requirements and expectations to contractors; (2) assess the quality, effectiveness, and efficiency of contractor assurance systems and resulting work products in complying with contract requirements; (3) effect continuous improvement in contractors' operations; and (4) enhance the effectiveness of DOE oversight of contractor performance.

In accordance with DOE O 226.1B, SRR also uses independent and self-assessments to determine effectiveness of their assessment of the implementation of contractor assurance systems for environment, safety, and health; safeguards and security; emergency management; cyber security; and business practices systems and their sub-elements. Results from both independent and self-assessments, in addition to external assessments provide insight into areas where improvements in contractor oversight can be made. The end result is a management system that regularly assesses performance, assures comprehensive corrective action, and provides continuous improvement by identifying, correcting and preventing problems that hinder the achievement of site missions.

Attachment A: Fee Schedule

Contract Term Evaluation Period Start Finish		Evalu Alloca	ation Period Fee ation	Up to 5% per Mon	o Provisional Fee th*		
Basic	1	4/15/2010	9/30/2010	\$	39,171,018.00	\$	1,958,550.90
	2	10/1/2010	9/30/2011	\$	31,370,000.00	\$	1,568,500.00
	3	10/1/2011	9/30/2012	\$	31,775,347.36	\$	1,588,767.37
	4	10/1/2012	9/30/2013	\$	31,370,000.00	\$	1,568,500.00
	5	10/1/2013	9/30/2014	\$	28,500,000.00	\$	1,425,000.00
	Multi-year - Capital Asset (Note 1)	4/17/2014	6/30/2015	\$	1,500,000.00		N/A
	6	10/1/2014	6/30/2015	\$	22,140,000.00	\$	1,476,000.00 (Note 2)
	Total, Basic				185,826,365.36		
Option 1	7	7/1/2015	9/30/2015	\$	6,527,000.00	\$	1,305,400.00 (Note 3)
	Multi-year - Capital Asset (Note 1)	7/1/2015	6/30/2017	\$	3,500,000.00		N/A
	8	10/1/2015	9/30/2016	\$	24,600,000.00	\$	1,230,000.00
	9	10/1/2016	6/30/2017	\$	15,072,958.93	\$	1,004,863.93 (Note 4)
	Total, Option	1	•	s	49,699,958.93 (Note 5)		
Contract Extension	10	7/1/2017	12/31/2017	\$	12,441,127.00 (Note 6)	\$	1,244,112.70 (Note 7)
Contract Modification for Period Jan 2018 - May 2018	11	1/1/2018	5/31/2018	\$	13,178,678.00 (Note 8)	S	1,581,441.36 (Note 9)
Contract Modification for Period June 2018 - Mar 2019	12	6/1/2018	3/31/2019	s	30,257,137.00 (Note 10)	s	1,815,428.22 (Note 11)
Contract Modification for Period April 2019 -Sep 2020	13	4/1/2019	9/30/2020	\$	65,084,322.00 (Note 12)	s	3,254,216.10 (Note 13)

Attachment A: Fee Schedule cont'

Contract Term	Evaluation Period	Start	Finish	Ev	valuation Period Fee Allocation	Up to 5%	6 Provisional Fee per Month*
Contract Modification for Period Oct 2020 -Sep 2021	14	10/1/2020	9/30/2021	\$	44,092,275 (Note 14)	\$	2,204,613.75 (Note 15)
			Total	s	400,576,943.29		

^{*} With the exception of Evaluation Periods 13 & 14, the provisional fee is based upon 5% of the Fee Allocation for a comparable annual amount and not to exceed 60% of total available fee on an annual basis.

Note 1: The Capital Asset Project (CAP) PEMP Addendum No. 1 includes a PID for duration of the Saltstone Disposal Unit (SDU) 6 Project that extends beyond the current Base and Option 1 Periods (until 11/30/2018) and has Activity Based Milestones totaling \$5.0M.

Note 2: Evaluation Period 6 is a nine-month period. Therefore, for this period the Provisional Fee is calculated as follows: Provisional Fee per Month = $(\$22,140,000 \times 0.60)/(9) = \$1,476,000$ per month

Note 3: Evaluation Period 7 is a three-month period. Therefore, for this period the Provisional Fee is calculated as follows: Provisional Fee per Month = $(\$6,527,000 \times 0.60)/(3) = \$1,305,400$ per month

Note 4: Evaluation Period 9 is a nine-month period. Therefore, for this period the Provisional Fee is calculated as follows: Provisional Fee per Month = $((\$15,072,958.93 \times 0.60))/(9) = \$1,004,863.93$ per month

Note 5: Option 1 Fee Allocation of \$49,699,958.93 aligns with Total Available Award Fee as reflected in Mod 431.

Note 6: Contract Extension Fee Allocation for Evaluation Period 10 of \$12,441,127 aligns with Total Available Award Fee as reflected in Mod 440.

Note 7: Evaluation Period 10 is a six-month period. The contractor may request monthly provisional fee payments up to \$1,244,112.70 per month, calculated as follows:

Provisional Fee per Month = $((\$12,441,127 \times 0.60))/(6) = \$1,244,112.70$ per month

Note 8: Fee Allocation for Evaluation Period 11 of \$13,178,678 aligns with Total Available Award Fee as reflected in Contract Mod for Period covering January 1, 2018 through May 31, 2018.

Note 9: Evaluation Period 11 is a five-month period. The contractor may request monthly provisional fee payments up to \$1,581,441.36 per month, calculated as follows:

Provisional Fee per Month = $((\$13,178,678 \times 0.60))/(5) = \$1,581,441.36$ per month

Note 10: Fee Allocation for Evaluation Period 12 of \$30,257,137 aligns with Total Available Award Fee as reflected in Contract Mod for Period covering June 1, 2018 through March 31, 2019.

Note 11: Evaluation Period 12 is a ten-month period. The contractor may request monthly provisional fee payments up to \$1,815,428.22 per month, calculated as follows:

Provisional Fee per Month = $((\$30,257,137 \times 0.60))/(10) = \$1,815,428.22$ per month

U.S. Department of Energy Savannah River Operations Office Performance Evaluation and Measurement Plan

Attachment A: Fee Schedule cont'

Note 12: Fee Allocation for Evaluation Period 13 of \$65,055,712 aligns with Total Available Award Fee as reflected in Contract Mod 546 for Period covering April 1, 2019 through September 30, 2020 plus an additional \$28,903 of Fee for Contract Mod 551 (Support of the Defense Waste Processing Facility (DWPF) Recycle Wastewater Environmental Assessment) less \$293 of Fee for Contract Mod 583 (Net decrease due to definitization of scope associated with DWPF Recycle Offsite Disposition – Phase I, SDU7, and Tank 3) for a total fee value of \$65,084,322.

Note 13: Evaluation Period 13 is an eighteen-month period. Based upon the fee allocation reflected in Contract Mods 546, 551 and 583 (Note 12 above) and in accordance with Mod 538, which modified Contract Clause Section B.2(h), the Contractor may request monthly provisional fee payments of up to 5% of the total fee otherwise available for the evaluation period (not to exceed 90% of the total available fee for the evaluation period), namely, \$3,254,216.10 per month, calculated as follows:

Provisional Fee per Month = $((\$65,084,322 \times 0.90))/(18) = \$3,254,216.10$ per month

Note 14: Fee Allocation for Evaluation Period 14 of \$44,029,453 aligns with Total Available Award Fee as reflected in Contract Mod 613 for Period covering October 1, 2020 through September 30, 2021 plus an additional \$36,732 of Fee for Contract Mod 642 (Implementation of Next Generation Solvent (NGS) at the Salt Waste Processing Facility (SWPF)) and an additional \$26,090 of Fee for Contract Mod 655 (Support Nuclear Materials strategy for Accelerated Basin Deinventory) for a total fee value of \$44,092,275.

Note 15: Evaluation Period 14 is a twelve-month period. The contractor may request monthly provisional fee payments up to \$2,204,613.75 per month, calculated as follows:

Provisional Fee per Month = $((\$44,092,275 \times 0.60))/(12) = \$2,204,613.75$ per month

Attachment B: Award Fee Document



	SRR2021MGMT
Activity Name:	Program Management
Work Breakdown Structure (WBS) Number:	01.90.04
Performance Period:	October 1, 2020 – September 30, 2021
Allocated Fee: Award Fee Pool	\$4,549,453
Revision Number:	0

Senior level manager name:

Jim Folk, AMWD

Senior Level Supervisor/Division Manager Name:

Sonitza Blanco, Director, WDPD

Performance Requirement:

Contract Sections - All

Provide quality-driven program management as outlined in the contract, optimize Liquid Waste system performance, and perform approved scope at or below cost.

Contract Output: SRR2021MGMT-01

The Contractor shall provide safe, timely, and cost-effective management and execution of the Liquid Waste program.

Performance areas evaluated cover all aspects of successful contract execution, with special emphasis on the safe, timely, and cost-effective management and execution of Contract Section C, Scope of Work, optimizing Liquid Waste system performance, (e.g., support to the timely execution of the SWPF Project throughout startup and sustained radioactive operations, accelerating tank closures and maximizing waste throughput at the DWPF while ensuring sufficient tank space for continued long term operations). Contractor shall be evaluated on efficiency and effectiveness of contract execution; anticipation, identification, and avoidance of problems that could adversely impact contract execution; cost control measures; innovation and timeliness in resolution of issues impacting contract execution; responsiveness to DOE customer needs; and effective contractor human resources management. Customer service is an implicit performance expectation.

Special focus areas of this performance period will be 1) the effectiveness of the contractor's cost controls, 2) the effectiveness of the contractor's maintenance program, 3) effectiveness of the contractor's emergency preparedness program, 4) effectiveness of contractor's human resources

management, and 5) progress towards readiness to implement the nitric-glycolic acid flowsheet in all Liquid Waste facilities. Also, the Contractor shall continue to manage the DOE-approved Contractor Assurance System (CAS) as defined by DOE Order 226.1B, Implementation of Department of Energy Oversight Policy, which demonstrates program effectiveness of the CAS that includes: (1) A method for validating the effectiveness of assurance system processes; (2) Rigorous, risk-informed, and credible self-assessment and feedback and improvement activities; (3) A structured issues management system that is formally described and documented; (4) Timely and appropriate communication (5) Continuous feedback and improvement, including worker feedback mechanisms; and (6) Metrics and targets to assess the effectiveness of performance.

Performance will be evaluated on the effectiveness of the CAS. The analysis will consider the contractor's ability to self-identify emerging and legacy issues rather than having significant issues identified by DOE-SR or by external organizations as well as the Contractor's implementation of timely and effective corrective actions. DOE-SR will rely on objective and subjective evaluations of the Contractor's performance which include, but are not limited to the following:

- Requirements flow down and procedure adequacy Programs are established to ensure applicable requirements are accurately reflected in procedures and work processes;
- Assessment Program Rigorous, risk-informed, and credible self and Quality Assurance (QA) assessments and feedback activities are conducted to identify issues and improvement opportunities. This includes Parent Company/Corporate Board involvement;
- Performance Measures Metrics are effectively used to provide an accurate picture of current performance against goals;
- Trend Program Deficiencies and metrics are analyzed to support identification of performance trends. Reports are provided to management with sufficient technical basis to allow informed decisions that support correction of negative performance/compliance trends before they become significant issues;
- Cause Analysis and Corrective Action Performance gaps are identified and analyzed commensurate with their significance. Corrective actions are timely prioritized by importance, and appropriately targeted;
- Lessons Learned Lessons Learned experiences and good practices are incorporated into the overall work process and used to inform the organizations of adverse work practices or experiences; and
- Employee Engagement Programs are established to promote feedback and improvement and ownership at the worker level.

SRR should continue to monitor Disciplined Operations Performance using Key Performance Indicators and other tracking tools. As one of the key actions, SRR should maintain the Enhanced

Continuing Training program plan that includes classroom, scenario and simulator-based training with an emphasis on Conduct of Operations (ConOps)/TSR execution.

SRR should demonstrate effective subcontract management, including award of subcontracts as scheduled, inclusion of all requirements, subcontractor audits, and subcontract administration. Contractor will monitor subcontractor performance to ensure compliance with all requirements including small business subcontracting plans, Buy American Act, and applicable labor statutes. Contract should also demonstrate effective use of domestic suppliers of personal protective equipment (PPE) and receipt of PPE in a timely manner.

The contractor's performance will be evaluated routinely throughout the period to provide feedback in cross-cutting areas, such as safety, efficient use of trained and qualified human capital, quality, continuous improvement, cost effectiveness, timeliness of deliverables, compliance with contract, etc. The Contractor will work collaboratively with the Savannah River (SR) Management and Operating contractor, the SWPF Project contractor, and other site contractors as specified in Section J, Appendix N of the contract.

Government Furnished Services and Items (GFS/I):

The target dates and completion dates for the following milestones are based on availability of the funds to execute Contract Mod 602. Further, the target dates and completion dates are based on SRS Site Infrastructure Services provided per SRR-approved schedules (e.g., steam, site access, etc.). Any change in the schedule for funds availability or SRS Site Services, including interruption caused by Continuing Resolution or other action, may result in renegotiation/revision to impacted milestones. In addition, the target dates and completion dates for the milestones are based on timely performance of scope by Savannah River National Laboratory (SRNL) related to the milestones.

SRR2021MGMT-

01.02

Number	Exact date, periodicity, frequency, quantity	Fee		Completion Criteria
SRR2021MGMT- 01.01	9/30/2021	\$	2,729.673K (60%)	Performance will be evaluated for the period October 1, 2020 – September 30, 2021. Performance area evaluated cover all aspects of quality, safety, technical scope and issue management.
SRR2021MGMT- 01.02	9/30/2021	\$	1,819.780K (40%)	Performance will be evaluated for the period October 1, 2020 – September 30, 2021. Performance area evaluated cover all aspects of cost control, schedule, regulatory compliance, management, small business subcontracting, efficiency and effectiveness of contract execution.
Acceptance Criter	ia:			
SRR2021MGMT- 01.01	 Quality: Conquality work contractor ass Safety: Contractor a strong contractor ass Technical Scocapable staff place to effect technical issue 	tractor prograsurance ractor ong Nu ope: Co both ctively	g areas: will have program, will have program. will have program. clear Safety contractor will full-time em execute cont they arise.	sured on its performance during the ograms in place that effectively support is and products including an effective grams and processes in place that Culture. I ensure that knowledgeable and aployees and subcontractors — are in ract scope and address emergent will address emergent issues in a timely

period in the following areas:

manner and will have institutional programs and processes in place to

Contractor will be subjectively measured on its performance during the

Cost Control: Contractor will demonstrate effective programs and processes to monitor contract costs, including, but not limited to, actual costs incurred to complete selected scope is equal to or less than the

support issue tracking, management and timely resolution.

- forecast cost, plus an appropriate risk contingency based on the scope and complexity of the work to be performed.
- Schedule: Contractor will demonstrate that it maintains schedules that satisfy the performance requirements for the subject scope and are reflective of actual schedule performance, problem identification and corrective action plans.
- Regulatory Compliance: The contractor will support DOE interface with key regulators and produce effective regulatory work products; further, the contractor will ensure compliance with pertinent regulatory requirements.
- Management: Contractor will maintain a management team tailored to the needs associated with the Liquid Waste mission execution that identify and communicate issues and develop effective solutions, and that works collaboratively with DOE-SR and other SRS tenants; responsiveness to DOE customer needs is an implicit performance expectation.
- Small Business Subcontracting: Contractor has a mature Small Business Subcontracting program consistent with DOE requirements and maintains and communicates associated programmatic metrics
- Efficiency and Effectiveness of Contract Execution: Contractor demonstrates overall integration of operations and business programs focused on execution of the Liquid Waste mission completion objectives, and on anticipation, identification, and avoidance of problems that could adversely impact contract execution

Award Fee Adjectival Rating (applies to SRR2021MGMT-01.01 and .02 only)

Award-Fee Adjectival Rating	Award-Fee Pool Available To Be Earned	Description
Excellent	91%-100%	Contractor has exceeded almost all of the significant award- fee criteria and has met overall cost, schedule and technical performance requirements of the contract in the aggregate as defined and measured against the criteria in the award-fee plan for the award-fee evaluation period.
Very Good	76%-90%	Contractor has exceeded many of the significant award-fee criteria and has met overall cost, schedule and technical performance requirements of the contract in the aggregate as defined and measured against the criteria in the award-fee plan for the award-fee evaluation period.

Good	51%-75%	Contractor has exceeded some of the significant award-fee criteria and has met overall cost, schedule and technical performance requirements of the contract in the aggregate as defined and measured against the criteria in the award-fee plan for the award-fee evaluation period.
Satisfactory	No Greater Than 50%	Contractor has met overall cost, schedule and technical performance requirements of the contract in the aggregate as defined and measured against the criteria in the award-fee plan for the award-fee evaluation period.
Unsatisfactory	0%	Contractor has failed to meet overall cost, schedule and technical performance requirements of the contract in the aggregate as defined and measured against the criteria in the award-fee plan for the award-fee evaluation period.

Attachment C: Performance Incentive Documents



Performance Incentive Document

PBI Number: SRR2021PREP		
Activity Name:	AMWD, Sludge and Salt Batch Preparation/Processing/Support, Tank 48 Treatment	
WBS Number:	01.90.02, 01.90.20	
Performance Period:	October 1, 2020 – September 30, 2021	
Allocated Fee:	\$6,000,000	
Revision Number: 0		
Senior Level Manager Nan Jim Folk, AMWD	ne:	
Senior Level Supervisor/Di	vision Manager Name:	

Sonitza Blanco, Director, WDPD

Performance Requirement:

Contract Section C - Statement of Work

Contract Output: SRR2021PREP-01

The preparation of sludge and salt waste batches for processing at waste treatment facilities is critical to support efficient and effective waste treatment facilities' operations, remove waste from the Tank Farms, facilitate tank closures and to support SWPF Operations as planned.

GFS/I:

The target dates and completion dates for the following milestones are based on availability of the funds to execute Contract Mod 602. Further, the target dates and completion dates are based on SRS Site Infrastructure Services provided per SRR-approved schedules (e.g., steam, site access, etc.). Any change in the schedule for funds availability or SRS Site Services, including interruption caused by Continuing Resolution or other action may result in renegotiation/revision to impacted milestones. In addition, the target dates and completion dates for the milestones are based on timely performance of scope by SRNL related to the milestones.

Number	Exact date, periodicity, frequency, quantity	Fee		Completion Criteria
SRR2021PREP- 01.01	9/30/2021	\$	6,000K	COMPLETE TANK FARM OPERATIONAL ACTIVITIES TO SUPPORT SUFFICIENT SALT FEED FOR SWPF OPERATIONS AS PLANNED
				Complete Tank Farm Operational activities essential to the overall throughput of the Liquid Waste System ensuring feed is available to support SWPF initial and sustained operations.
				(Maximum available fee is \$6,000K)

'Perform the following with the combination of items a. through f. not to exceed a total fee of \$6,000K:

- a) Complete the compilation and qualification of SWPF Salt Batch 3. (Fee: \$1,000K)
- b) Complete the compilation and qualification of SWPF Salt Batch 4. (Fee: \$1,000K)
- c) Complete the compilation and qualification of SWPF Salt Batch 5. (Fee: \$1,500K)
- d) Perform salt dissolution as necessary for batch preparation, ensure sufficient salt solution is available, and transfer procedures are validated for compilation of SWPF Salt Batch 6. (Fee: \$1,500K)

SRR2021PREP-01.01

- e) Operate the 242-16H (a.k.a. 2H) and the 242-25H (a.k.a. 3H) Evaporator Systems and create up to 1,000K gallons of space gain by evaporation or beneficial reuse @ \$1/gallon. (Fee: \$1,000K)
- f) Perform the following scope to improve the reliability of the Tank Farms infrastructure and to support optimal throughputs at Liquid Waste Operational Facilities. Fee for any/all f) items paid only if delays in SWPF Operations preclude fulfillment of items c) and/or d) as determined by DOE. SWPF initiation of "One-Year Operation" is assumed to be December 1, 2020. (Maximum fee for items 1 14 not to exceed \$3,000K):
- 1. Operate the 242-16H (a.k.a 2H) and the 242-25H (a.k.a. 3H) Evaporator Systems and create up to 600K additional gallons of space gain above the initial 1,000K gallons of space gain by evaporation or beneficial reuse @\$1/gallon (Fee \$600K)

- 2. Perform Tank 37 saltcake dissolution to remove at least 30 inches of saltcake @ \$15K per inch (Fee: \$450K)
- 3. Initiate Salt dissolution activities with the addition of 30K gallons of liquid into Tank 27 (Fee: \$150K), complete fabrication of two CSMP assemblies, and perform B2 Riser D&R activities on Tank 27 (Fee: \$75K) (Total Fee: \$225K)
- 4. Complete installation of Salt Dissolution modifications and initiate Salt Dissolution activities with the addition of 30K gallons of liquid into Tank 44 (Fee: \$250K)
- 5. Initiate implementation of the approved Tank 31 designs as demonstrated by completion of Heating & Ventilation (H&V) Stack Modifications and D&R of C2 Riser (Fee: \$250K)
- 6. Complete specific aspects of the East Hill Utilities Upgrades (Fee: \$700K)
- 7. Complete fabrication, testing, shipping and receipt of the 3H Evaporator spare vessel (Fee: \$75K)
- 8. Install a Submersible Transfer Pump (STP) in Tank 23 (Fee: \$250K)
- 9. Complete F-Tank Farm (FTF) East Pump House (EPH) surge tank and chromate pump replacement (Fee: \$250K)
- 10. Upgrade or replace at least 4 of the following Safety Class/Safety Significant (SS/SC) waste tank purge and/or annulus ventilation components: reheater, duct, fan motor, fan, demister, exhaust stack extensions and/or continuous stack monitor (Fee: \$200K)
- 11. Fabricate 4 purge ventilation system demister spares (Fee: \$200K)
- 12. Complete Tank 28 Waste Removal Design Work (Fee: \$125K)
- 13. Complete Tank 47 Ventilation Stack Extension Design (Fee: \$50K)
- 14. Procure 4 spare Commercial Submersible Mixing Pumps (CSMP) and 3 spare CSMP masts (Fee: \$375K)

Verification by review of, as applicable for the task, photographic evidence of completion, completed Operations Acceptance Checklists, Asset Suite listing of work packages (tasks) set to "finished" or "complete", completed specifications, completed contract award documents, completed procedures, SRR approved technical reports, and/or screen shot of designs approved, issued and available in Engineering, Plant and Facilities Management (EPFM).

Maximum Available Fee is \$6,000K



Performance Incentive Document

PBI Number:	SRR2021TREAT
Activity Name:	AMWD, Waste Treatment: DWPF, Saltstone
WBS Number:	01.90.03, 01.90.07, 01.90.22
Performance Period:	October 1, 2020 – September 30, 2021
Allocated Fee:	\$9,880,000
Revision Number:	0

Senior Level Manager Name:

Jim Folk, AMWD

Senior Level Supervisor/Division Manager Name:

Sonitza Blanco, Director, WDPD

Performance Requirement:

Contract Section H.50, 4, Produce DWPF Canisters

Contract Output: SRR2021TREAT-01

The treatment of high activity sludge and salt waste feed at DWPF and low activity salt waste at the Saltstone Production Facility (SPF) and the disposal of treated salt waste in the Saltstone Disposal Facility (SDF) contributes to risk reduction tank closure efforts. Ensuring the availability of key spare equipment (i.e., melters) is a contract requirement and helps to prevent an extended DWPF or SPF outage due to lack of spare equipment.

GFS/I:

The target dates and completion dates for the following milestones are based on availability of the funds to execute Contract Mod 602. Further, the target dates and completion dates are based on SRS Site Infrastructure Services provided per SRR-approved schedules (e.g., steam, site access, etc.). Any change in the schedule for funds availability or SRS Site Services, including interruption caused by Continuing Resolution or other action may result in renegotiation/revision to impacted milestones. In addition, the target dates and completion dates for the milestones are based on timely performance of scope by SRNL related to the milestones.

Number	Exact date, periodicity, frequency, quantity	Fee		Completion Criteria
SRR2021TREAT- 01.01	9/30/2021	\$	9,880K	COMPLETE WASTE TREATMENT OPERATIONAL ACTIVITIES TO SUPPORT SWPF OPERATIONS AS PLANNED Complete Waste Treatment Operational activities essential to the overall throughput of the Liquid Waste System ensuring feed is available to support SWPF initial and sustained operations. (Maximum available fee is \$9,880K)

Acceptance Criteria

Perform the following with the combination of a) through c) not to exceed \$9,880K:

- a) Produce up to 118 canisters @ \$25K per canister with a maximum available fee of \$2,950K.
- b) Process up to 4,620K gallons of Salt Solution from Tank 50 in Saltstone at \$1.50 per gallon with a maximum available fee of \$6,930K. c) Perform the following prioritized scope to improve the reliability of the DWPF and Saltstone Facilities infrastructure and to support optimal throughputs at Liquid Waste Operational Facilities. Fee for any/all c) items paid only if delays in SWPF Operations preclude fulfillment of items a) and/or b) as determined by DOE. SWPF initiation of "One-Year Operation" is assumed to be December 1, 2020. (Maximum fee for items 1 10 not to exceed \$6,000K):

SRR2021TREAT-01.01

- 1. Perform work to reduce the cycle time in the Sludge Receipt and Adjustment Tank (SRAT) and the Slurry Mix Evaporator (SME) (Fee: \$1,500K)
- 2. Complete Reliability Improvements in DWPF and Saltstone (Fee: \$1,725K)
- 3. Complete Glass Waste Storage Building (GWSB) 2 Double Stacking demonstration (Fee: \$1,000K)
- 4. Install two CSMP assemblies to support Tank 35 Sludge removal activities for Sludge Batch 11 (Fee: \$250K)
- 5. Complete Melter Viability Activities (Fee: \$850K)
- 6. Complete Construction of the SPF Truck Staging Area (Fee: \$250K)
- 7. Complete Enhanced CSMP vendor testing (Fee: \$200K)
- 8. Complete installation of Saltstone simulator trailer (Fee: \$150K)
- 9. Complete Tank 39 Sludge Removal Design (Fee: \$250K)

10. Complete Tank 33 Sludge Removal Design (Fee: \$250K)

Verification by review of, as applicable for the task, shift reports, logbook entries, photographic evidence of completion, completed Operations Acceptance Checklists, Asset Suite listing of work packages (tasks) set to "finished" or "complete", completed specifications, completed contract award documents, completed procedures, SRR approved technical reports, and/or screen shot of designs approved, issued and available in Engineering, Plant and Facilities Management (EPFM).

Maximum available fee is \$9,880K



Performance Incentive Document

PBI Number:	SRR2021SWPF	
Activity Name:	AMWD, SWPF Support	
WBS Number:	01.90.03.21.01	
Performance Period:	October 1, 2020 – September 30, 2021	
Allocated Fee:	\$15,262,822	
Revision Number:	0	

Senior Level Manager Name:

Jim Folk, AMWD

Senior Level Supervisor/Division Manager Name:

Sonitza Blanco, Director, WDPD

Performance Requirement:

Contract Sections - Contract Section C - Statement of Work, C.1.3.4 Salt Waste Processing Facility Interface and Coordination

Contract Output: SRR2021SWPF-01

Contractor support to the timely execution of the SWPF Project throughout its design, construction, startup and radioactive operations is essential to the successful commissioning and operation of high capacity salt processing.

GFS/I:

The target dates and completion dates for the following milestones are based on availability of the funds to execute Contract Mod 602. Further, the target dates and completion dates are based on SRS Site Infrastructure Services provided per SRR-approved schedules (e.g., steam, site access, etc.). Any change in the schedule for funds availability or SRS Site Services, including interruption caused by Continuing Resolution or other action may result in renegotiation/revision to impacted milestones. In addition, the target dates and completion dates for the milestones are based on timely performance of scope by SRNL and DOE approval of Safety Basis Documents related to the milestones.

Number	Exact date, periodicity, frequency, quantity	Fee	Completion Criteria
SRR2021SWPF- 01.01	9/30/2021	\$4,586.732K	COMPLETE PREPARATION ACTIVITIES NECESSARY TO TRANSITION SWPF OPERATIONS TO THE LIQUID WASTE CONTRACT Perform planning and execution of preparation activities required to assume full responsibility of SWPF Operations (Maximum available fee is \$4,550K)
SRR2021SWPF- 01.02	9/30/2021	\$5,176.090K	COMPLETE SLUDGE TANK PREPARATION AND BATCHING TO PROVIDE SUFFICIENT SLUDGE FEED TO DWPF TO SUPPORT SWPF OPERATIONS AS PLANNED Complete sludge tank preparation and batching essential to the overall throughput of the Liquid Waste System ensuring feed is available to support SWPF initial and sustained operations (Maximum available fee is \$5,150K)
SRR2021SWPF- 01.03	9/30/2021	\$ 5,500K	COMPLETE SALTSTONE DISPOSAL UNIT (SDU) CONSTRUCTION ACTIVITIES SUPPORTING SWPF OPERATIONS AS PLANNED Perform SDU 7 and 8 construction critical path activities essential to support to the overall throughput of the Liquid Waste System and to ensure SWPF initial and sustained operations (Maximum available fee is \$5,500K)

Acceptance Criteria	1
SRR2021SWPF- 01.01	Perform the following to prepare to transition SWPF to the Liquid Waste Contract (Total Fee: \$4,586.732K): - Implement SWPF to Liquid Waste Transition Phase II - Convert Tank 42 into the third Salt Blend Tank - Complete Saltstone 3rd shift qualifications - Implement Cement-Free Saltstone Production in Saltstone - Implement Saltstone 2020 DSA/TSR Annual Update - Submit DWPF Final Glycolic Acid/Full SWPF DSA/TSR Change Package - Issue work products supporting DWPF Recycle Diversion - Implement Next Generation Solvent (NGS) at SWPF - Phase 3 Verification by review of, as applicable for the task, Training documentation, photographic evidence of completion, completed Operations Acceptance Checklists, Construction Turnover, Asset Suite listing of work packages (tasks) set to "finished" or "complete", SRR approved technical reports, completed procedures and process run variables, completed safety basis implementation plans, completed specification, completed contract award
	documents and/or completed permits, plans and registers. Maximum available fee is \$4,586.732K
SRR2021SWPF- 01.02	Perform the following Sludge Tank Preparation and batching to provide sufficient Sludge Feed to DWPF to support SWPF Operations as planned (Total Fee: \$5,176.090K): - Perform Sludge Batch 10 preparations - Perform infrastructure repairs and replacements to achieve readiness for Tank 15 to commence mixing operations and to support future sludge transfers from Tank 13 - Complete Phase VII Melter Canister Storage Initiatives - Complete Systems Engineering Evaluation for Tank 48 Treatment / Disposition - Accelerated Basin Deinventory (ABD) - Make progress with activities required to credit gadolinium as a neutron poison in the LW Safety Basis Verification by review of, as applicable for the task, photographic evidence of completion, completed Operations Acceptance Checklists, Asset Suite listing of work packages (tasks) set to "finished" or "complete", completed specifications, completed contract award documents, completed procedures, SRR approved technical reports, and/or screen shot of designs approved, issued and available in EPFM. Maximum available fee is \$5,176.090K
SRR2021SWPF- 01.03	Perform the following Construction activities to support SWPF Operations as planned (Total Fee: \$5,500K): - Submit SDU 7 CD-4 Package for Approval - Complete pouring of all floor sections and 12 wall sections for SDU 8 Verification by review of, as applicable for the task, completed inspection records, Critical Decision documentation, Operations Acceptance Checklists, Construction Turnover documentation, Asset Suite listing of work packages (tasks) set to "finished" or "complete", photographic evidence of completion and/or subcontract completion documentation. Maximum available fee is \$5,500K



Performance Incentive Document

PBI Number:	SRR2021REG		
Activity Name:	AMWD, Waste Removal & Tank Closure, Sludge and Salt Batch Preparation/Processing Support, ARP/MCU operations, Tank 48 Treatment, Waste Treatment: DWPF, Saltstone, SWPF		
WBS Number:	01.90.01, 01.90.02, 01.90.03, 01.90.04		
Performance Period:	October 1, 2020 - September 30, 2021		
Allocated Fee:	\$8,400,000		
Revision Number:	0		

Senior Level Manager Name:

Jim Folk, AMWD

Senior Level Supervisor/Division Manager Name:

Sonitza Blanco, Director, WDPD

Performance Requirement: Contract Sections:

Contract Section C – Statement of Work, C.2.1 Waste Determinations

Contract Output: SRR2021REG-01

Identify, develop and implement improved, supplemental, or replacement processes, approaches and technologies for tank closure, waste removal, waste treatment, and/or waste disposal which reduce lifecycle Liquid Waste program costs, accelerate radioactive liquid waste disposition schedules, or otherwise optimize system performance, provided such processes, approaches and technologies comply with Section C.2.1, including all its subparts.

GFS/I:

The target dates and completion dates for the following milestones are based on availability of the funds to execute Contract Mod 602. Further, the target dates and completion dates are based on SRS Site Infrastructure Services provided per SRR-approved schedules (e.g., steam, site access, etc.). Any change in the schedule for funds availability or SRS Site Services, including interruption caused by Continuing Resolution or other action may result in renegotiation/revision to impacted milestones. In addition, the target dates and completion dates for the milestones are based on timely performance of scope by SRNL and DOE approval of Safety Basis Documents related to the milestones.

Number	Exact date, periodicity, frequency, quantity	Fee	Completion Criteria
SRR2021REG- 01.01	9/30/2021	\$ 2,000K	PERFORM OPERATIONS AND PROCESS DOCUMENTATION THAT SUPPORT REGULATORY COMMITMENTS AND FUTURE TANK CLOSURE Operate TCCR, complete key activities at Tanks 9 and 10, and prepare associated documentation that support waste removal, waste processing and tank closure regulatory milestones.
			(Maximum available fee is \$2,000K)
SRR2021REG- 01.02	9/30/2021	\$ 6,400K	DEVELOP REGULATORY REQUIREMENTS AND PROCESS DOCUMENTATION ADVANCING PRIORITY END-STATE INITIATIVES Complete key regulatory and planning scope and documentation enabling the timely operational closure of waste tanks and ancillary structures, and the continued disposal of salt waste consistent with existing regulatory commitments, agreements and expectations. (Maximum available fee is \$6,400K)

Acceptance Crite	ria
SRR2021REG- 01.01	Perform the following with the combination of a) through e) not to exceed \$2,000K: a) Complete TCCR-1A preparedness activities b) Complete two Interim Safe Storage Pads for Used TCCR Ion Exchange Columns c) Complete D&R of Tank 10 Risers 1 and 8 to support CSMP installation d) Complete Site receipt of 4 19" Ion Exchange columns for TSSR-1A and initiate feeding of TCCR-1A Batch 1 - first Tank 9 batch (Fee: \$400K) OR, e) Perform the following prioritized improvement modifications with a maximum fee for items 1 and 2 not to exceed \$400K:
	1. Implement Control Skid Operator As Low As Reasonably Achievable (ALARA) modifications. (Fee: \$200K)

	2. Complete installation of the piping modifications necessary to allow column flushes to route to Tank 10. (Fee: \$200K)
	Verification by review of, as applicable for the task, photographic evidence of completion, completed Operations Acceptance Checklists, Asset Suite listing of work packages (tasks) set to "finished" or "complete", completed procurement documents, completed procedures, SRR approved technical reports, and/or screen shot of designs approved, issued and available in Engineering, Plant and Facilities Management (EPFM).
	Maximum available fee is \$2,000K
SRR2021REG- 01.02	Complete, issue, or advance development of, as applicable, activities or work products to support Liquid Waste End State Initiatives (Total Fee: \$6,400K): - Completion of MCU De-inventory, Flushing and Solvent Removal - F-Area Diversion Boxes 5 and 6 Closure Module, Rev. 0 - FDB-5/6 Field Isolations and Submit FDB 5 & 6 Tier 2 to DOE - Tank Farm Performance Assessment Revision Inputs for Modeling - Path Forward for NRC Technical Review Report(s) received by 5/31/21 Requesting Additional Information (RAIs) on SDF PA - Regulatory Roadmap for SDU 4 Interim Closure - Complete SDF closure cap erosion and stability calculations Verification by review of, as applicable for the task, SRR-approved documents and reports that support these varied tasks to ensure appropriate coordination and responsiveness, timeliness of activities, and quality and completeness of the work products.
	Maximum available fee is \$6,400K

Acronym List

AMWD Assistant Manager for Waste Disposition

ARP Actinide Removal Process

BOP Balance of Plant

BWRE Bulk Waste Removal Effort

CAP Capital Asset Project

CAS Contractor Assurance System
CO DOE Contracting Officer
ConOps Conduct of Operations

CPARS Contract Performance Assessment Reporting System

CPC Chemical Process Cell

CSMP Commercial Submersible Mixing Pump
CSTF Concentrate, Storage and Transfer Facility

DCP Design Change Package

DEAR Department of Energy Acquisition Regulation

D&R Dismantlement and Removal DOE U.S. Department of Energy

DOE-SR Department of Energy Savannah River Operations Office

DSS Decontaminated Salt Solution
DWPF Defense Waste Processing Facility
EM Office of Environmental Management

EPFM Engineering, Plant and Facilities Management

ES&H Environment, Safety, and Health

FDB F-Diversion Box

FDO Fee Determining Official
FFA Federal Facility Agreement
FPD Federal Project Director

FY Fiscal Year

GC Gas Chromatograph

GFS/I Government Furnished Services and Items

GWSB Glass Waste Storage Building
IPT Integrated Project Team
LPPP Low Point Pump Pit
LW Liquid Waste

MCU Modular Caustic Side Solvent Extraction Unit

MST Monosodium Titanate

NRC Nuclear Regulatory Commission PBI Performance Based Incentive

PEMP Performance Evaluation and Measurement Plan

PID Performance Incentive Document

QA Quality Assurance
RPT Recycle Pump Tank
RSS Raw Salt Solution
SBP Submersible Blend Pump
SPT Sludge Pump Tank
SDU Saltstone Disposal Unit

SE Strip Effluent

SME Slurry Mix Evaporator

Acronym List (Cont')

SPF Saltstone Processing Facility

SR Savannah River

SRAT Sludge Receipt and Adjustment Tank
SRIP Savannah River Implementing Procedure

SRM Savannah River Manual

SRNL Savannah River National Laboratory
SRR Savannah River Remediation LLC

SRS Savannah River Site **SSRT** Salt Solution Receipt Tank SS / SC Safety Significant / Safety Class **SWPF** Salt Waste Processing Facility Tank Closure Cesium Removal **TCCR** TR&C Task Requirements and Criteria **TSR** Technical Safety Requirement Telescoping Transfer Jet TTJ **WBS** Work Breakdown Structure