

April 14, 2021

Mr. William (Ike) White
Acting Assistant Secretary
Office of Environmental Management
U.S. Department of Energy
1000 Independence Avenue, SW
Washington, DC 20585

Dear Mr. White,

On behalf of the Environmental Management Advisory Board (EMAB), it is our privilege to provide you with a final report in response to the charge regarding regulatory reform within the DOE-EM complex. We sincerely hope you find the report meaningful and value adding in addressing the topics outlined in the charge.

The Board would be happy to respond to any questions you and your team may have. We stand ready to support you as you continue to progress the important EM mission.

Regards,

A handwritten signature in black ink, appearing to read "Jack R. Craig, Jr.", written in a cursive style.

Jack R. Craig, Jr.
EMAB Vice-Chair