

TRIBAL STRATEGIC ENERGY VISIONING



STRATEGIC ENERGY VISIONING DEFINES



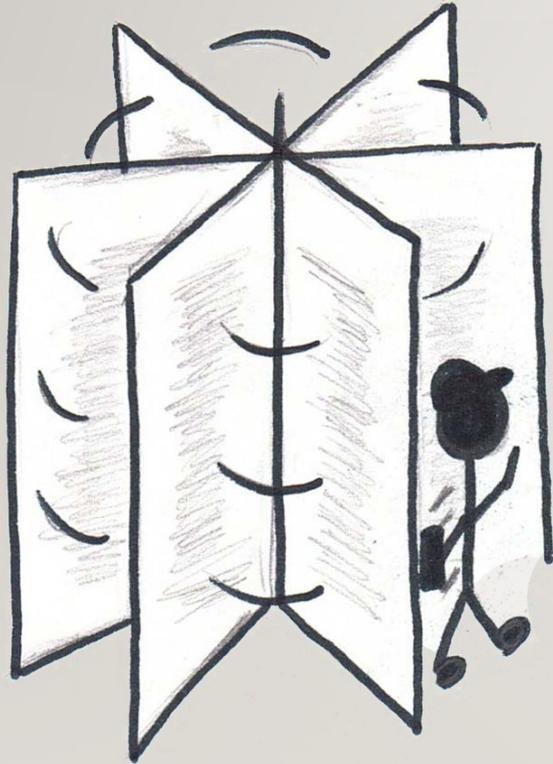
- The intent of development, specifically
- What energy resource development does for the Nation and its people
- Cohesive strategies to achieve Tribal development priorities, with energy as the launch point

TRIBAL STRATEGIC ENERGY VISIONING ASSUMES



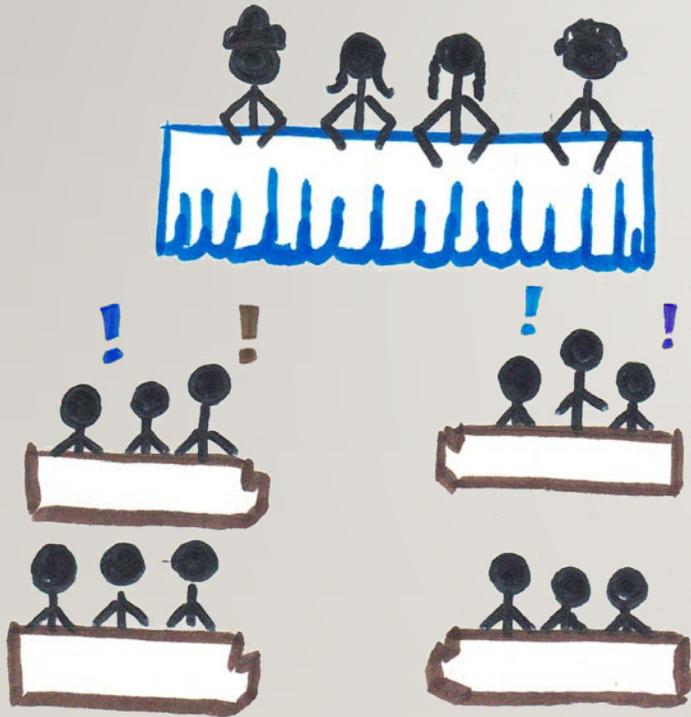
- Energy resource development is a means to achieve multiple compelling benefits for the Tribe that go beyond erecting a solar panel, windmill or water turbine, like:
 - Different kinds of jobs tied with the resource directly, and indirectly
 - Industry focused education and training
 - Tribal governance authorities and capacities

COMPREHENSIVE APPROACH TO VISIONING IS SIGNIFICANT IN LONG RANGE PLANNING



- Energy Development takes time
- Small, fast track projects can take anywhere from 2- 5 years to bring to fruition
- Large scale, complex projects can take ten years or more to bring a project to full development and operation

EFFECTIVE VISIONING IS DURABLE OVER TIME



- Community members, leaders and policy makers – in addition to technical staff – need to sustain interest and commitment to the project over time, to bring the full effort online
- People need to “see” and recognize the intent and value of the project, beyond structures that get built

CONSIDERATIONS IN TRIBAL STRATEGIC ENERGY VISIONING



- One size does NOT fit all
- All of a Nation's environmental factors come into consideration
- All of a Nation's internal capacities frame the specific approach to creating an appropriate plan for that Nation

EFFECTIVE ENERGY VISIONING CONSIDERS THE SPECIFIC CONTEXT OF THE NATION



- ECONOMIC REALITY

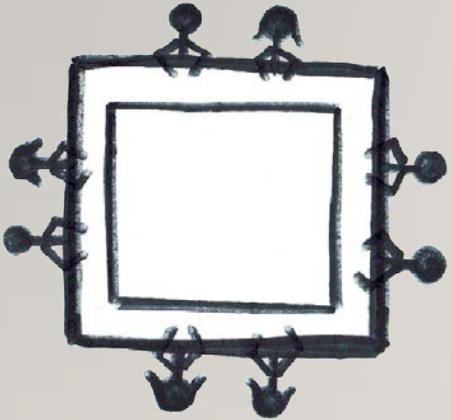
- Enterprises within the Nation as well as the Community's context and familiarity with different types of enterprise
- Scope of tolerance for size and scale of enterprises being considered

CONTEXT FOR ENERGY VISIONING, BY NECESSITY, TAKES INTO ACCOUNT



- SOCIAL REALITY of the Nation
- What are the PEOPLE of the Nation currently doing? Seeking? Ready for?

OTHER CRITICAL CONTEXT CONSIDERATIONS IN FRAMING THE NATION'S ENERGY VISION INCLUDE



- POLITICAL REALITY
 - Formal
 - Informal
- How is information communicated, received, acted upon?
- How are the multiple viewpoints of the Nation represented in the planning process itself?

INCLUDING CULTURE IN ENERGY VISIONING



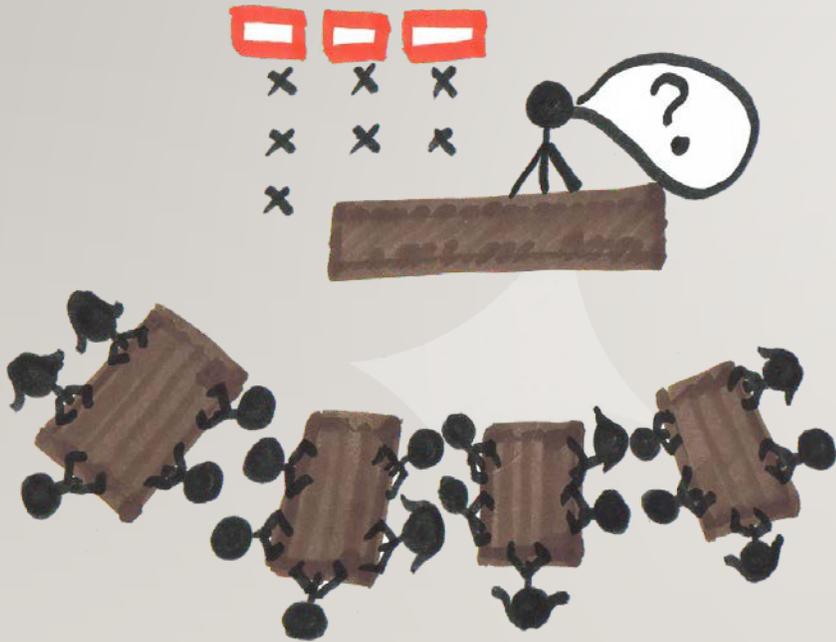
- SACRED SPACES, PLACES, RESOURCES & PRACTICES
 - Who speaks for these priorities?
 - What considerations must be taken into account with regard to these priorities?
 - How is energy development framed with respect to these critical assets, values and resources of the Nation?

VISIONING IN CONSIDERATION OF THE NATURAL ENVIRONMENT



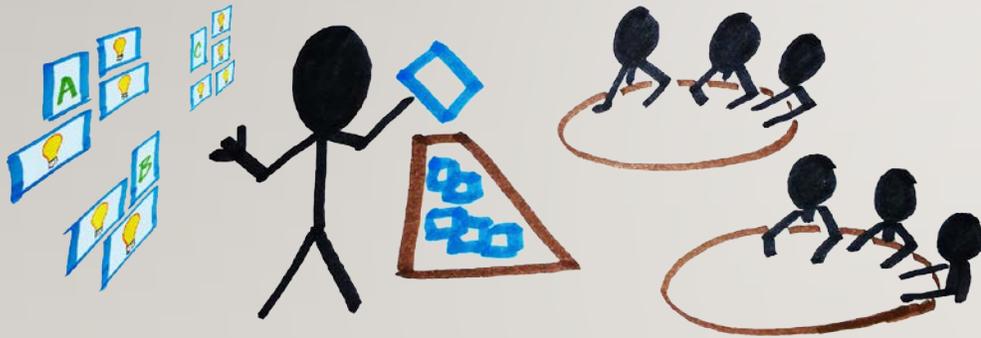
- NATURAL ENVIRONMENTAL SETTING
 - What is the environment and natural setting that has demonstrated potential for producing energy?
 - How does development of these energy options jive with the Nation's values, self-image & priorities?

A CONSENSUS-BASED APPROACH TO DEFINING THE TRIBAL ENERGY VISION



- Puts Nation and Community's leaders, influencers and knowledge-keepers front and center in defining priorities and approach to development
- Creates space for tangible, technical information to be analyzed in context of the Nation & its People
- Delivers a practical, community-coherent approach to Energy Development

UNDERSTANDING THE HISTORY THAT IMPACTS TRIBAL ENERGY VISIONING



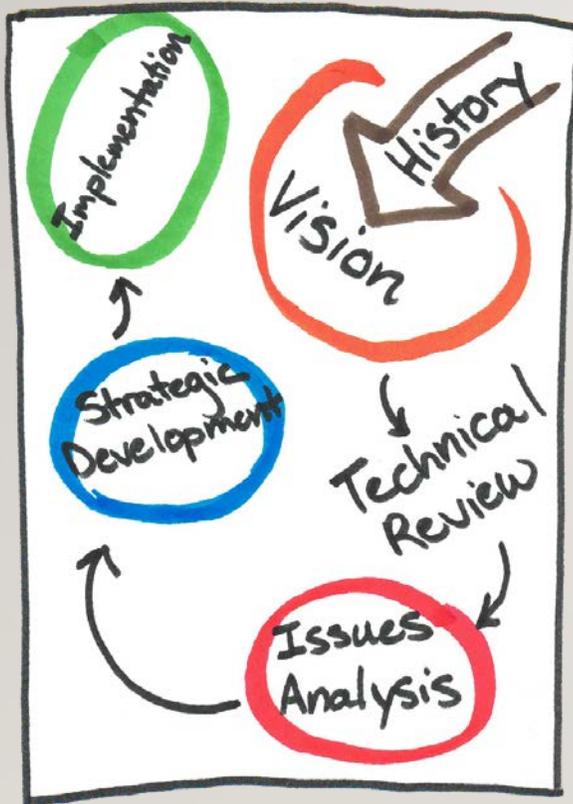
- Collective reflection on the history and experience of the Nation and its People with:
 - Development in general
 - Energy Development in particular
 - Sustaining enterprise over time
 - Deploying governance authorities to establish infrastructure & systems that provide for stewardship over time?

FRAMING THE INTENT OF ENERGY DEVELOPMENT IN THE VISIONING PROCESS



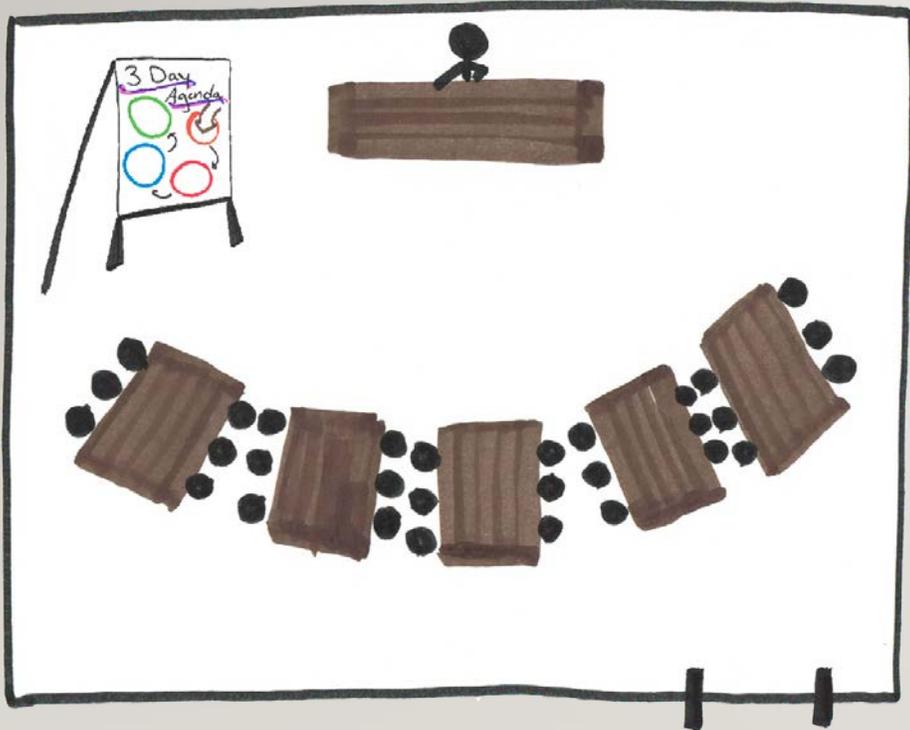
- When the group is reacquainted with its shared history, that shared context becomes the jumping off point for defining the next stage of development for the Nation
- VISIONING defines how energy development tangibly contributes to the Nation's desired future for its people by stating what people want to see in place in the long term

VISIONING ESTABLISHES THE FILTER TO ASSIST THE NATION IN COMPLETING A FULL STRATEGIC PLAN



- Helping the group determine what's appropriate to develop when reviewing the technical specifications of potential energy resources
- Supporting Tribal-driven analysis of issues tied with development of a particular resource
- Informing practical strategies that address issues and launch appropriate action
- Mapping an implementation plan to start the work

DETAILS OF ENERGY VISIONING AS PART OF A FULL STRATEGIC PLANNING PROCESS



- **PROCESS DURATION:** 3 full days
- **WHO SHOULD ATTEND:** Influencers & leadership from the Economic, Social, Political, Cultural, Natural Environment arenas of the Nation, including elected leaders and technical personnel
- **WHERE:** A location that minimizes distraction and intermittent, in and out, participation of attendees.
- **HOW MANY ATTENDEES:** 30-50 people
- **LOGISTICS:** Feed people onsite to retain group in conference type meeting space to support process and technology needs

OUR APPROACH



- Tribal Energy Visioning and Strategic Planning:
 - Embraces the true complexities of Indian Country through the lens of participants;
 - Creates space for technical knowledge and information to be seamlessly and coherently woven into the overall planning process;
 - Efficiently creates a thoughtful road map with participants that is respectful and considerate of all the dimensions of the Tribe, and
 - Helps the group define their intentions in a way that helps the Nation recall, reference, and act upon their own “why” at every stage of the Energy Development process
 - Produces an Energy Plan that is relevant and endures over time