# Advanced Building Construction Plenary Panel BTO Peer Review







### Slow, Static, Expensive



Average multifamily construction and development timeline is **29 months**.

Construction labor productivity has been declining for **40 years**.

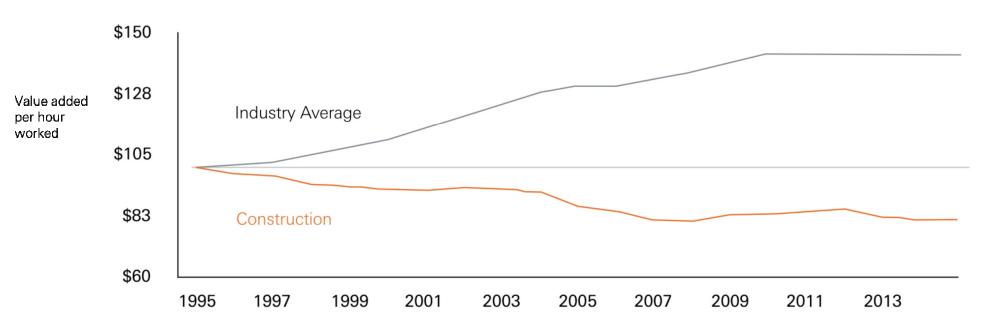
Construction costs have increased on average **2.3% per year**.





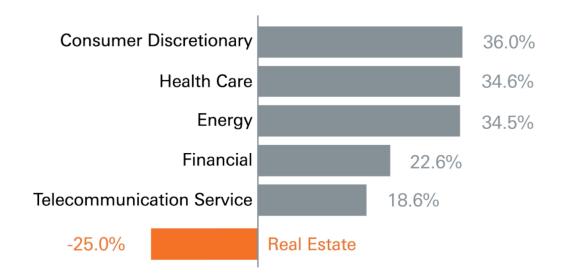
# **Workforce Productivity Industry Comparisons**

# Workforce Productivity



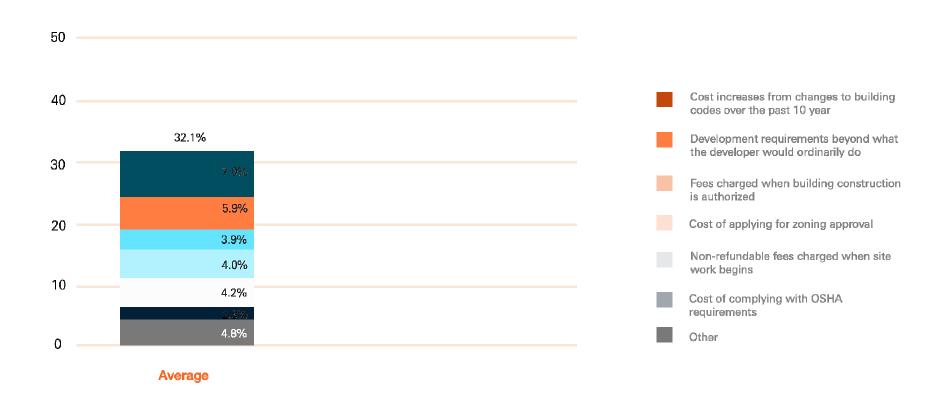
# **Low Technology Investment**

### Q1 2018 % Change in Capital Expenditures:



### **Government Regulations as Share of Development Costs**





From National Association of Home Builders' Eye on Housing: "Regulation: Over 30 Percent of the Cost of a Multifamily Development" June 14, 2018

#### **Influence Productivity Gains**



# McKinsey's Seven Construction Productivity Drivers

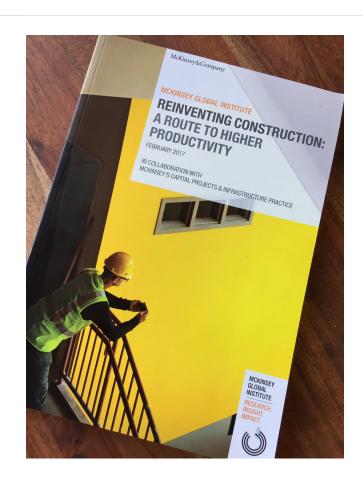
Rethink design and engineering process and increase standardization

Improve procurement and supply-chain management Infuse digital technology, new materials and automation Improve on-site execution

Rewrite the contractual framework

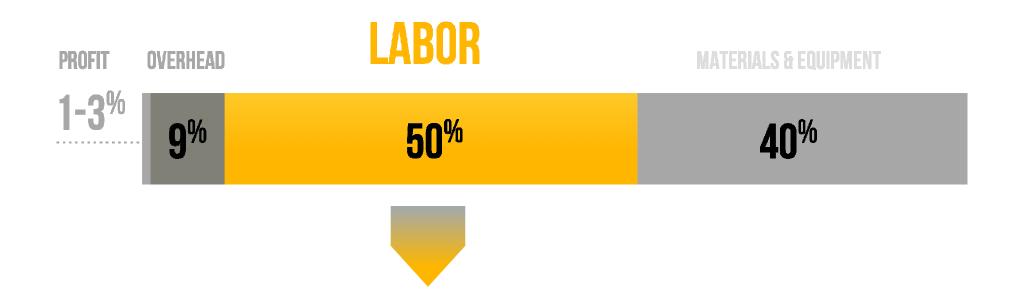
Reskill the workforce

Reshape regulations and raise transparency



#### Where to Start? Construction Cost?





LARGEST AND LEAST UNDERSTOOD PROJECT COST

#### **Develop**



Cost: Capital 10 to 35%

Land 5 to 15%

Schedule: 10 to 30% of time

Performance: 80 to 90% of Value

Risk: Market Demand, Government approval (Entitlements), Site

Conditions

### Design



Cost: < 10%

Schedule: iterative with development

Performance: 80 to 90% of value

Risk: design failure in aesthetic, structural, functional

#### Build



Cost: 80% of overall cost 50% Labor + 40% Materials

Schedule: 30 to 60% of time

Performance: 10 to 20%

Risk: Improper install, default, accidental, weather

#### **Manufacture**



Cost: 30 to 40% of overall cost

Schedule: 10 to 30% of time

Performance: 10 to 20% varies from materials to volumetric modules

Risk: design failure, timing

#### **Benefits of Panelization**



- Reduction of on-site time
- High quality
- Reduced waste





- The amount of work using prefab nearly tripled between 2010 and 2016
- 169% increase in build tech investment from 2012 – 2016

#### **Areas of Technology Impact**



#### **Internet of Things**

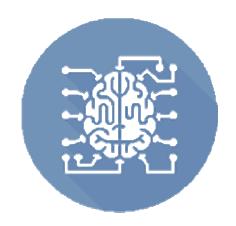
Process optimization via a network of sensors and other devices for data collection, monitoring, etc.

#### **Advanced Robotics**

Human augmentation and/or task automation that enhances precision and speed of delivery

#### **Artificial Intelligence**

Replicating or replacing knowledge-work tasks



#### Modularization/ Prefabrication

Off-site fabrication and kitting services

#### **Iterative Manufacturing**

Increased customization, creation of unique products, and reduction of waste

#### **Autonomous Vehicles**

Machine-to-machine communication and elimination of human operation

# **Questions**



# Text questions to 202-421-6091

#### **Panel Members**





#### **Jennifer Castenson**

Vice President of Programming, Hanley Wood

#### Joan Glickman

Acting Program Manager, Residential Buildings Integration, U.S. DOE

#### Mikhail Haramati

Building Efficiency Research Program Supervisor, California Energy Commission

#### **Tedd Benson**

Author, Building Pioneer, Founder and CEO, Bensonwood & Unity Homes

#### Vince Romanin, PhD

CEO, Treau, Inc.

#### Nathan King, DDes

Senior AEC Industry Engagement Manager, Autodesk, Inc.

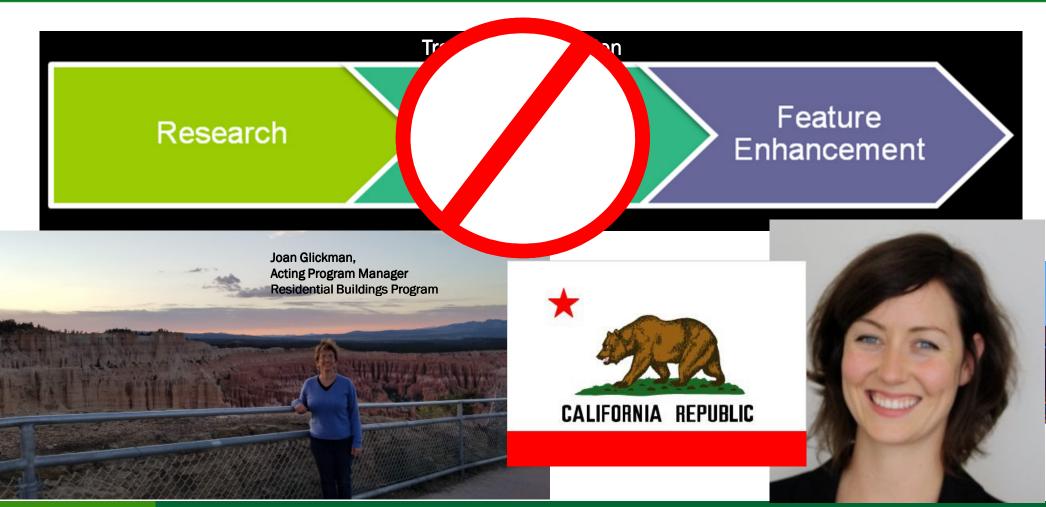


# **Advanced Building Construction**

Joan Glickman Building Technologies Office April 16, 2019



# Remember BTO Peer Review 2018?



# What A Difference A Year Makes...

- July 2018
  - Coordinated lab workshop to share expertise with NYSERDA teams
- October 2018
  - Hosted first workshop on ABC concept with NYSERDA
  - Lab review & feedback provided to NYSERDA projects; attended peer review for RetrofitNY projects
  - Participation in Housing Innovation Alliance Roundtable and tour of Bluepoint Robotics
- November 2018
  - Manufactured housing workshop (Alabama)
  - MA Triple Decker Homes meeting
- Dec 2018
  - CEC workshop and industry tours/discussions
- March 2019
  - Sto workshop on pre-fab construction with federal agencies
  - SBRA Energy Committee Meeting (manufactured homes) in TN

# Learned A Lot, and Developed Some Areas of Focus

#### Off-site manufacturing

- New construction (manufactured housing, modular buildings)
- Retrofit technologies
  - Envelope (panels, other)
  - Integrated systems (windows, combined HVAC)

#### Automation

- Bringing digitalization to construction/retrofit trades and industry
- Robotics, end-to-end digital design and construction

#### Simplified installation

Focused on enhanced reliability, performance, speed of delivery and installation

#### Workforce

Addressing need for trained/skilled workforce in manufacturing facilities (off-site) and at building (on site)

#### Value Add

Integration of sensors, automated default detection and diagnostics

# It's ABC...Not Quite as Easy as 1,2,3

Make net-zero energy retrofits the defacto choice for modernizing existing buildings.

Deep energy efficiency is integrated into new methods of construction, off-site manufacturing, automation.

### **New Construction & Retrofit Solutions Must Be...**

Comfortable

Resilient

Visually appealing

Provide grid services

Scalable

Minimally invasive

Competitively priced

Easy to Install, High Performing

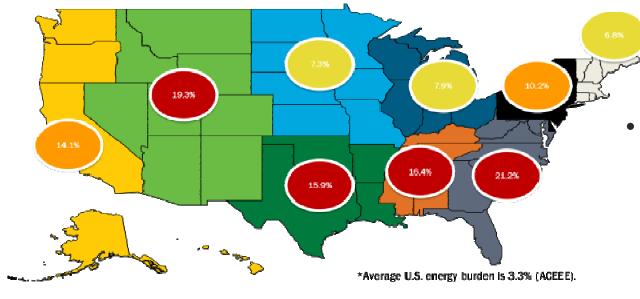
# What's Wrong with this Picture???



The 20-story, 300-room project at 185
Bowery was
constructed in
Poland and
shipped to New York
in 210 pieces.

# **Manufactured Housing**

Energy burden in U.S. manufactured housing is 13.4%\*.



- Thirty percent of occupied manufactured homes were built prior to 1976 (ACEEE).
- Manufactured housing residents spend 70% more on energy per square foot than site-built homes (ACEEE).

# **Manufactured Homes – A Case Example**

	Factory Condition		With Efficiency Upgrades	
	Liberty, Texas	Wilkesboro, North Carolina	Liberty, Texas	Wilkesboro, North Carolina
Square Footage	2,100	2,100	2,100	2,100
Bedrooms	3	4	3	4
Home Energy Score	4	3	9	9
Annual Energy Cost	\$1,803	\$2,019	\$1,314	\$1,329
Annual Energy Cost Per Square Foot	\$0.85	\$0.96	\$0.63	\$0.63
Cost Savings Compared to Typical Factory Condition			\$490 / year	\$690 / year
Cost Savings over 15 year mortgage term			\$7,300+	\$10,300+

- Mini-split installation (8.5 HSPF / 15 SEER)
- Rigid floor insulation (foam or SIPs) (R-22)
- Heat pump water heater (2.5 EF)

# **Stakeholder Convening November 2018**

#### **Meeting Attendees**

Alabama Power

**Cavalier Homes** 

**CAVCO Industries** 

**Champion Homes** 

**Clayton Homes** 

U.S. DOE

**Electric Power Research Institute** 

Florida Solar Energy Center

Freddie Mac

**Georgia Power** 

National Electric Rural Cooperative Association

National Renewable Energy Laboratory

**Nicor Gas** 

Oak Ridge National Laboratory

Oglethorpe Power

Southern Company

Systems Building Research Alliance

The Electric Cooperatives of South Carolina

TVA (EE R&D)

Washington State University Energy Extension

- Good discussion, good ideas
  - Technologies offer promise
  - Improved production techniques offer promise, BUT
- But, a lot needs to happen outside of technical solutions
  - Insurance, financing...

#### **Post Meeting Success Story**

#### November 27:

✓ Mini-splits were not on HUD's approved list of appliances for manufactured homes. (Required an application from manufacturer.)

#### December 19:

✓ <u>Mini-split heat pumps added to HUD's approved list</u> of appliances for manufactured homes.

Ultimately, it's about people and perseverance.

Thanks to those who made it happen!

# Why I'm excited about ABC...

# It's An Opportunity to Address Multiple Challenges NEEDS

- ✓ Climate Change
- ✓ Improved Quality & Performance
- Modernization of Existing Buildings
- ✓ Grid Reliability
- ✓ Disaster Mitigation
- ✓ Disaster Relief
- ✓ Economic Competitiveness
- Aesthetics

Also, I happen to love buildings...

# **Buildings Have Meaning**

- Yesterday's tragedy
- Unavoidable?
- Reminds us of our vulnerability and the need to build in safeguards



# **Some Inspire Us...**



# Others do not...



# Let's Aim High – and Not Forget about Disruptive Innovation

# Why was the iPhone Transformational?

✓ It didn't just give us what we thought we wanted. It convinced us to want more...created value...not just functional, but emotional and social.



- ✓ It addressed (or created) a "need" that most consumers didn't know they had.
- ✓ A "need" that translates today into \$1000 phones even though calls drop more frequently than they did with landlines in 1970s.
- ✓ Who could predict that people would want their phones to be cameras? Allow ther
  to surf the net, read a book, play games, obsessively "connect" with friends?



# Joan Glickman

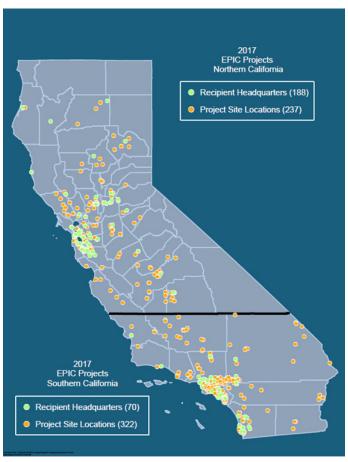
Program Manager (Acting)
Residential Buildings Integration
DOE Building Technologies Office
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Mikhail Haramati



# CEC R&D: Fostering Innovation Across the Energy Sector

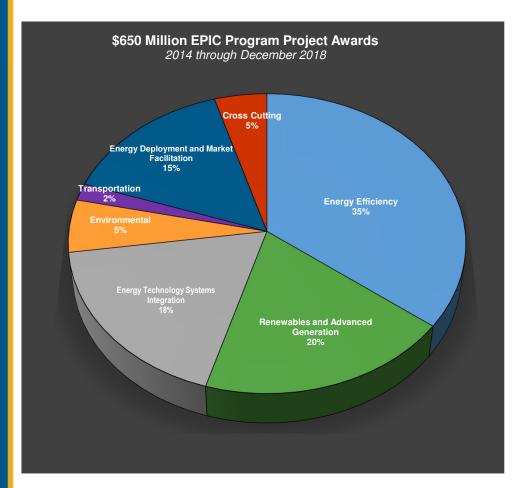


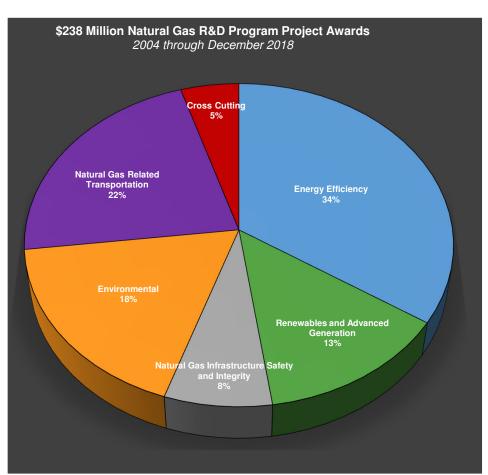
Two public goods charge funded research programs:

- 1. **EPIC:** *Electric* Program Investment Charge
  - \$133 million annually
  - ~300 active projects
- 2. Natural Gas: Research, Development and Demonstration Program
  - \$24 million annually
  - ~90 active projects



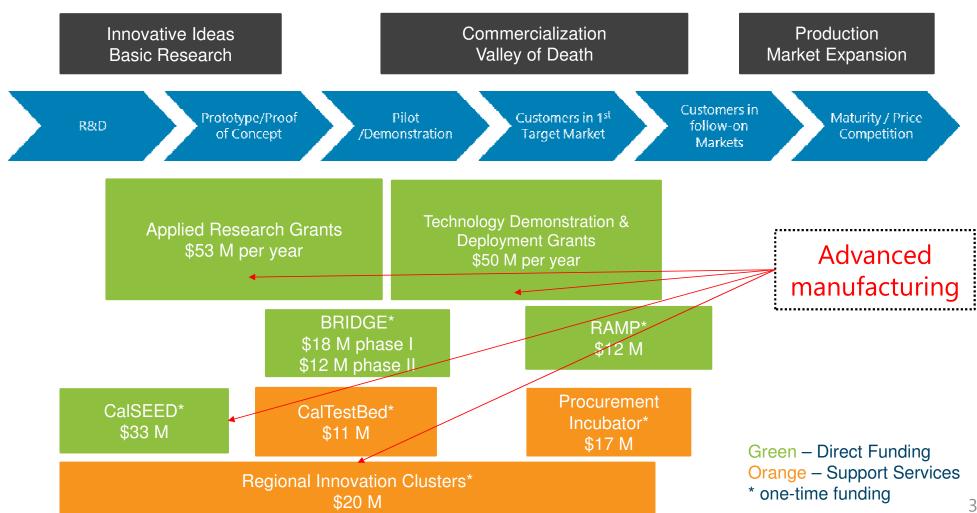
# **Funding Allocations**







### **EPIC Investment Portfolios**





# **CEC R&D Efforts in Advanced Manufacturing**

#### **Current**

EPC-17-040: Mass Deployment of EE Retrofits in MF homes in CA

- Research team: RMI, AEA, PSV
- CA version of EnergieSprong
- Retrofits of low-income apartment buildings across CA

#### **Planned**

FY 2019-2020 Natural Gas Efficiency Funding focused on:

- Façade Retrofits with Manufactured Solutions
- 2. 3D Printed Facades
- 3. Individual Envelope Measures



# **Recently Completed Project**

Manufactured Home Efficiency

Added wall and roof insulation at minimal cost (+\$2,700/home)

Recipient: Levy Partnership





# **Promising Approaches**

# Factory OS in Vallejo CA





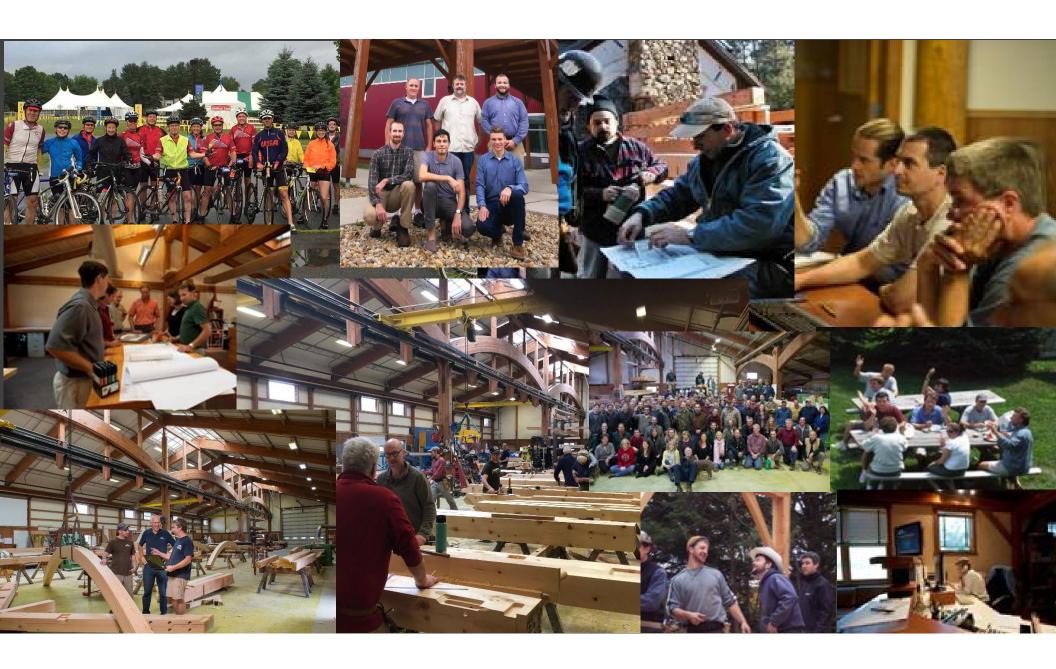


#### **Contact**

Mikhail Haramati: Mikhail.haramat@energy.ca.gov
Building Energy Efficiency Research Program
California Energy Commission

# More info on our projects

<u>Tech Innovation Showcase</u>
<u>CEC Research Funding RFPs</u>
<u>CalSEED small grants</u>



Benson Woodworking Co, Inc.

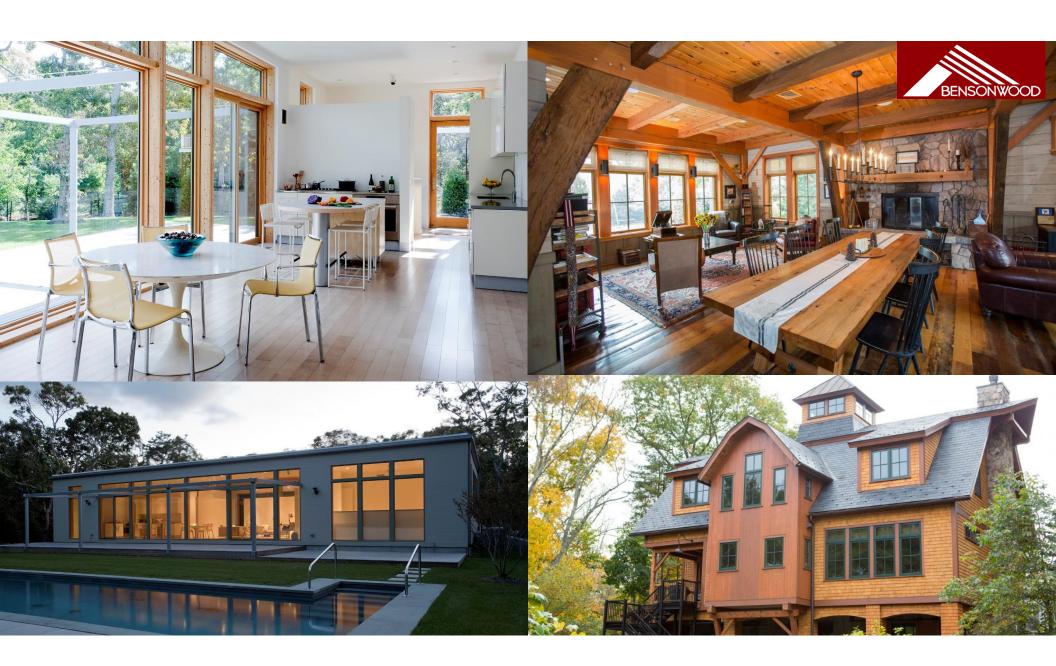




Unity Building Technologies, Inc.



**OBCad** 



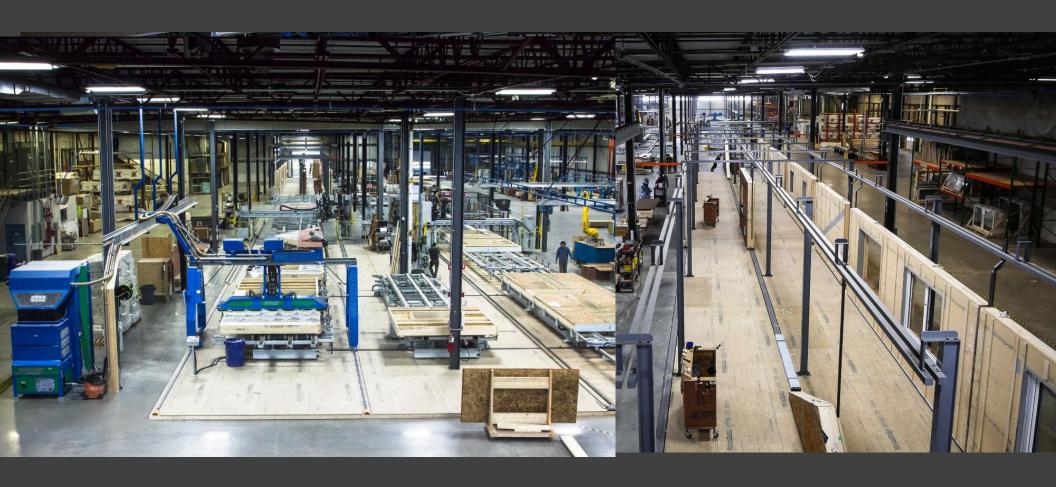


**TB1** Tedd Benson, 4/10/2019





# **High Performance Homebuilding Factory**



## **6 Axis Robotic Timber Fabrication**





1970's-1980's

Search for a *Better*Way to Build leads to

Revive Timberframe

Insulation System Innovation (SIPs)

Off Site Fabrication

Deep Craft Skills

Software Innovation (Building Geometry)

**Invent Specialized Machinery** 

Craft of Business

Culture trumps Strategy

Establishing the Core

#### BW2B Family Tree

1990's

Open Built Disentanglement

Dimensional Coordination Standards

3D Models / Virtual Fabrication

**CNC** Automation

Whole House Building Systems Innovations

Elements of the Platform

2000's

Lean Manufacturing

Interface Stds

Modularization of Integrated Assemblies

Advancing BIM to BPM Software w/ Component Library **unity**<a href="mailto:homes">homes</a>

**TEKTONIKS** 

**OBCad Configurator** 

Supply Chain Integration

Develop Network of Montage Teams

Distributed Manufacturing

Iterative Development;
Rapid real time Prototyping

**Developing Tech Platform** 

#### **Learning from Everywhere**

#### U.S. TF Legacy Building

3D modeling value

#### **Discipline of connections**

Site efficiency tools & logistics

Discipline & Skills



**Better Way** To Build

#### Japan

Lean Manufacturing Kaizen

Precision Power of Modularity **Tradition of Perfection** 

#### Germany/Austria/Switzerland

**Scandinavia** 

Optimization

Off Site Construction

Appropriate Technology

**Democratic Energy Standard** 

**Building Science Montage Design** 

**CNC Tools Manufacturing Software Technology Adaptation** Modern Manufacturing

Advanced Education for trades **Durable Building standard** 



#### Holland

**Open Building** 

Rational Design & Building Time based organization Sustainability through Adaptability **Dimensional Coordination** Affordable Excellence



Pride in Craft/training Craft knowledge

Personal discipline Historical Perspective

## Strategic Partnerships & Collaborations

#### 1970's

- Total Environmental Action (TEA)
  - Energy Audits, Evaluations, HVAC design

#### 1980's

- TEA refugees
  - Energy Audits, Evaluations, HVAC design
  - All homes built

### Strategic Partnerships & Collaborations (cont)

1990's -- now

#### Compagnon du Devoir

Mastercraft building apprentices

#### University of Rosenheim

- Internship program
  - Wood technology
  - Structural engineering
  - Mechanical engineering

#### Cadwork

3D Production software > Architectural Design Integration

# Strategic Partnerships & Collaborations (cont) 2000-2008

#### **Huber Engineered Woods**

- Joint Development Agreement (JDA)
- Building Product R&D

#### DOW

JDA— Building Product R&D

#### MIT-Bensonwood Collaboration "Open Prototype Initiative"

- Through Open Source Building Alliance, multiple contributing corporate partners
  - Prototyping better ways to design and build
  - 2006- multi-unit home for brain injury center
  - 2008- multi-functional, net zero home for college campus

#### **2006-KieranTimberlake**—Loblolly House project

Innovate in off-site fabrication design-build partnership

#### Strategic Partnerships & Collaborations (cont)

#### 2012—now

#### Keene State College (BUILDING TECHNOLOGY DEPARTMENT)

- Partnership on class projects
  - Moisture migration in building systems
  - Impact of "drying out" construction period in rapidly built, tight homes

#### **2018: ST GOBAIN/CERTAINTEED**

- Joint Development Agreement (JDA)
  - "OBCad" software platform
  - Standardize building components
  - Auto-configuration of home "compositions"
  - Innovate integrated building systems –digital to actual

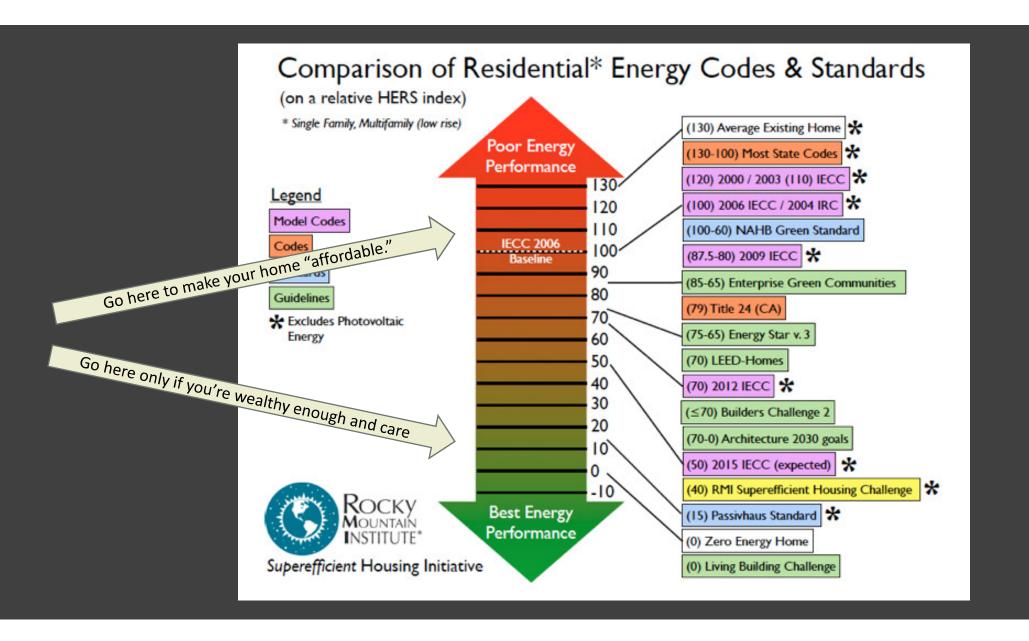
## Strategic Partnerships & Collaborations (cont)

#### 2019

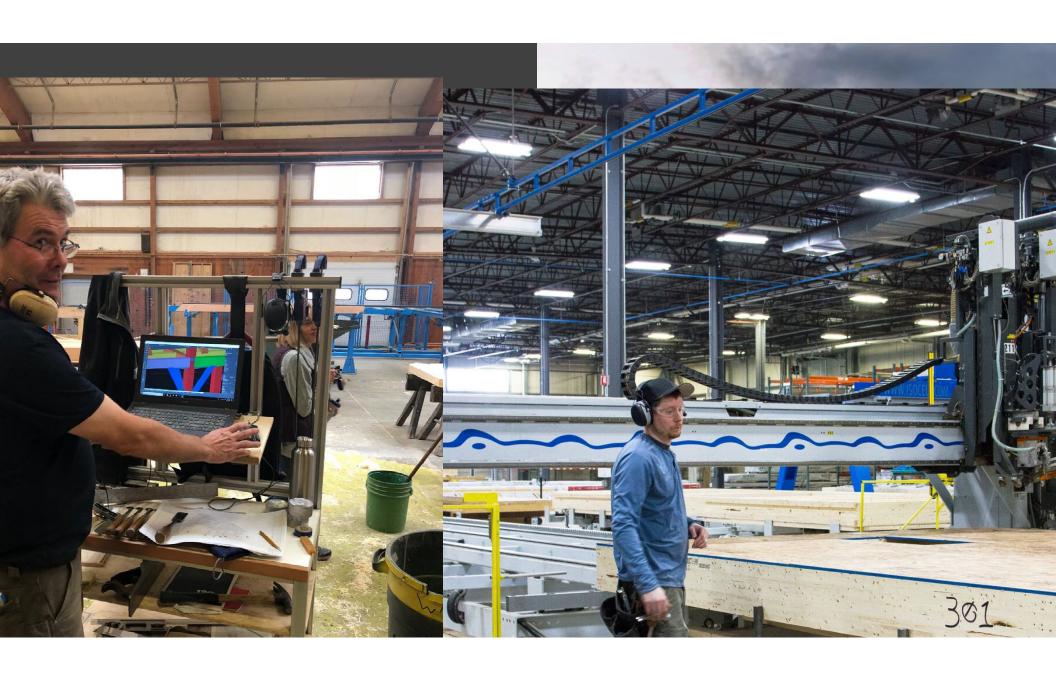
#### **Paragon Initiative:**

#### Lake/Flato, KieranTimberlake & Bensonwood Partnership

- CoDevelopment of products, processes
- Building Standards analysis and development
- Digital System auto integration





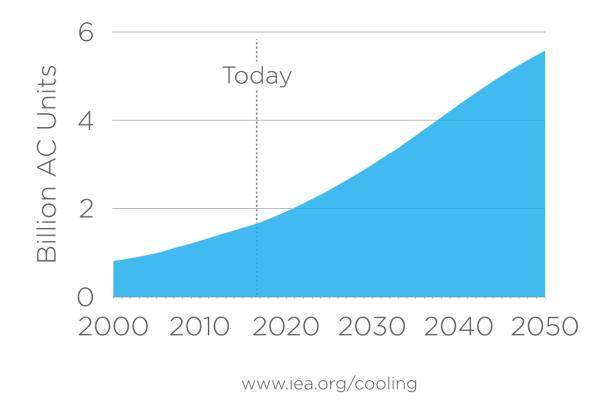


# TREAU

Comfort without Compromise

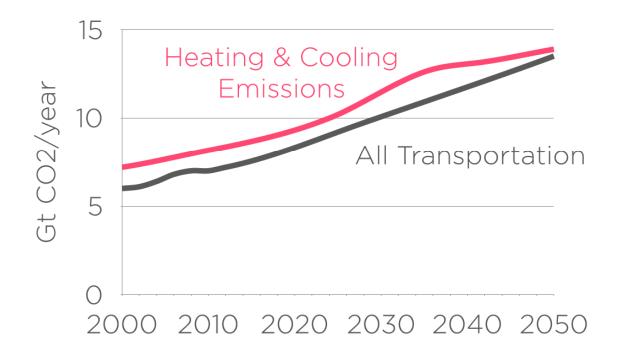
Vince Romanin April 2019

# 4 Billion More Air Conditioners by 2050



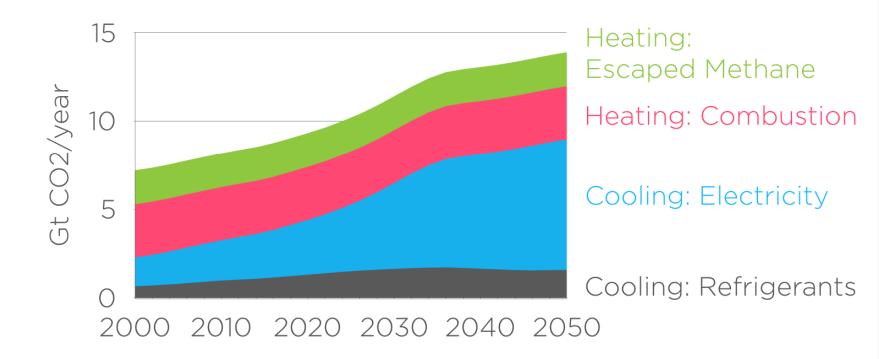
# 1. Climate Control is Killing the Climate

# A Transportation-Sized Problem



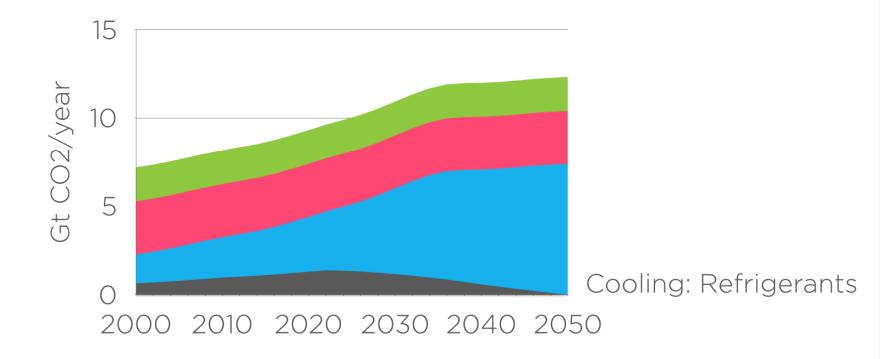
www.green-cooling-initiative.org and <a href="https://www.ipcc.ch/pdf/assessment-report/ar5/wg3/ipcc\_wg3\_ar5\_chapter9.pdf">https://www.ipcc.ch/pdf/assessment-report/ar5/wg3/ipcc\_wg3\_ar5\_chapter9.pdf</a>
Transportation from: <a href="https://dx.doi.org/10.2760/30158">https://dx.doi.org/10.2760/30158</a> and <a href="https://www.iea.org/topics/transport/">https://dx.doi.org/10.2760/30158</a> and <a href="https://www.iea.org/topics/transport/">https://dx.doi.org/10.2760/30158</a> and <a href="https://www.iea.org/topics/transport/">https://dx.doi.org/10.2760/30158</a> and <a href="https://www.iea.org/topics/transport/">https://dx.doi.org/10.2760/30158</a> and <a href="https://www.iea.org/topics/transport/">https://www.iea.org/topics/transport/</a>

# Climate Control is Killing the Climate



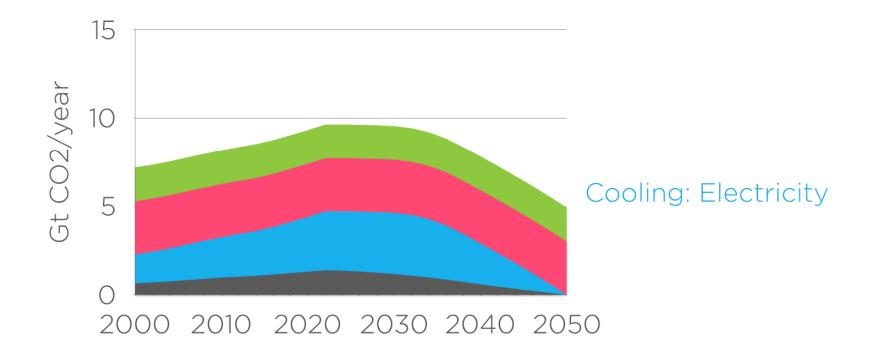
www.green-cooling-initiative.org and <a href="https://www.ipcc.ch/pdf/assessment-report/ar5/wg3/ipcc\_wg3\_ar5\_chapter9.pdf">https://www.ipcc.ch/pdf/assessment-report/ar5/wg3/ipcc\_wg3\_ar5\_chapter9.pdf</a>
Transportation from: <a href="https://dx.doi.org/10.2760/30158">https://dx.doi.org/10.2760/30158</a> and <a href="https://www.iea.org/topics/transport/">https://dx.doi.org/10.2760/30158</a> and <a href="https://www.iea.org/topics/transport/">https://dx.doi.org/10.2760/30158</a> and <a href="https://www.iea.org/topics/transport/">https://dx.doi.org/10.2760/30158</a> and <a href="https://www.iea.org/topics/transport/">https://dx.doi.org/10.2760/30158</a> and <a href="https://www.iea.org/topics/transport/">https://www.iea.org/topics/transport/</a>

# Low-GWP refrigerants: 1.5 GtCO<sub>2,e</sub>/year



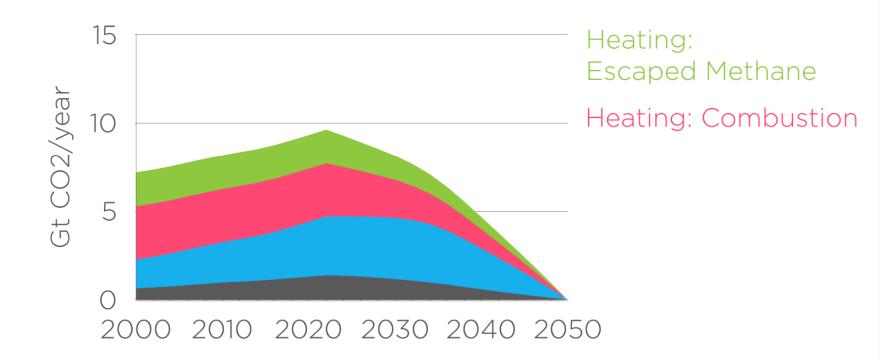
www.green-cooling-initiative.org and <a href="https://www.ipcc.ch/pdf/assessment-report/ar5/wg3/ipcc\_wg3\_ar5\_chapter9.pdf">https://www.ipcc.ch/pdf/assessment-report/ar5/wg3/ipcc\_wg3\_ar5\_chapter9.pdf</a>
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# Renewables + Efficient Cooling: 7.4 GtCO<sub>2,e</sub>/year



www.green-cooling-initiative.org and <a href="https://www.ipcc.ch/pdf/assessment-report/ar5/wg3/ipcc\_wg3\_ar5\_chapter9.pdf">https://www.ipcc.ch/pdf/assessment-report/ar5/wg3/ipcc\_wg3\_ar5\_chapter9.pdf</a>
Transportation from: <a href="https://dx.doi.org/10.2760/30158">https://dx.doi.org/10.2760/30158</a> and <a href="https://www.iea.org/topics/transport/">https://dx.doi.org/10.2760/30158</a> and <a href="https://www.iea.org/topics/transport/">https://dx.doi.org/10.2760/30158</a> and <a href="https://www.iea.org/topics/transport/">https://dx.doi.org/10.2760/30158</a> and <a href="https://www.iea.org/topics/transport/">https://dx.doi.org/10.2760/30158</a> and <a href="https://www.iea.org/topics/transport/">https://www.iea.org/topics/transport/</a>

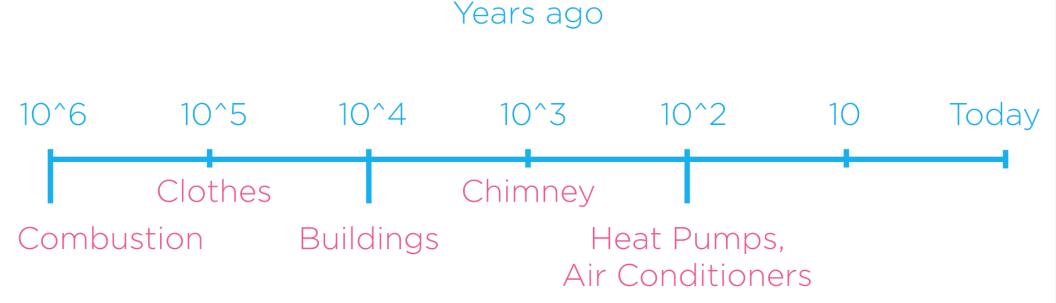
# Heat Pumps: 5 GtCO<sub>2,e</sub>/year



www.green-cooling-initiative.org and <a href="https://www.ipcc.ch/pdf/assessment-report/ar5/wg3/ipcc\_wg3\_ar5\_chapter9.pdf">https://www.ipcc.ch/pdf/assessment-report/ar5/wg3/ipcc\_wg3\_ar5\_chapter9.pdf</a>
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# 2. Heat Pumps Why Now?

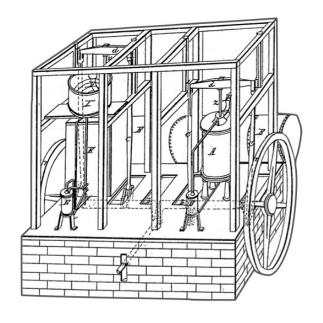
## A (log-scale) Timeline of Thermal Comfort





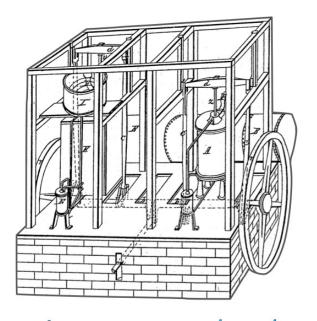


Heat Engine:  $\eta = 1 - T_H/T_C$ Heat Pump: COP =  $T_H/(T_C - T_H)$ 



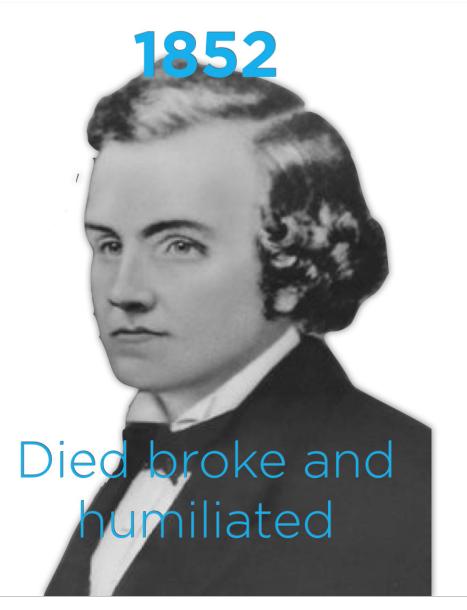
Patent No. 8,080: "Ice Machine"





"There is a crank down in Apalachicola Florida that thinks he can make ice by his machine as good as God Almighty." New York Globe 1852





### Heat Pumps

Why Not?





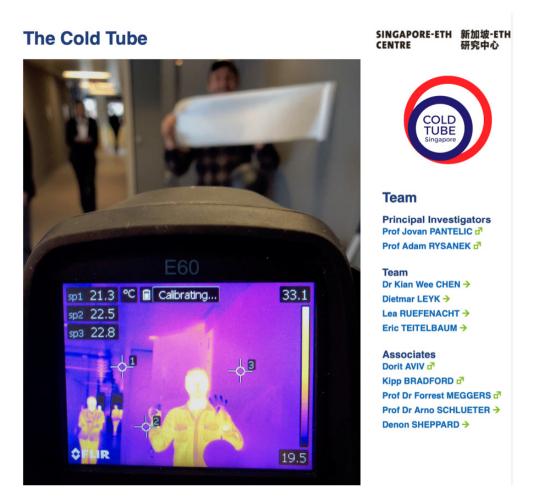




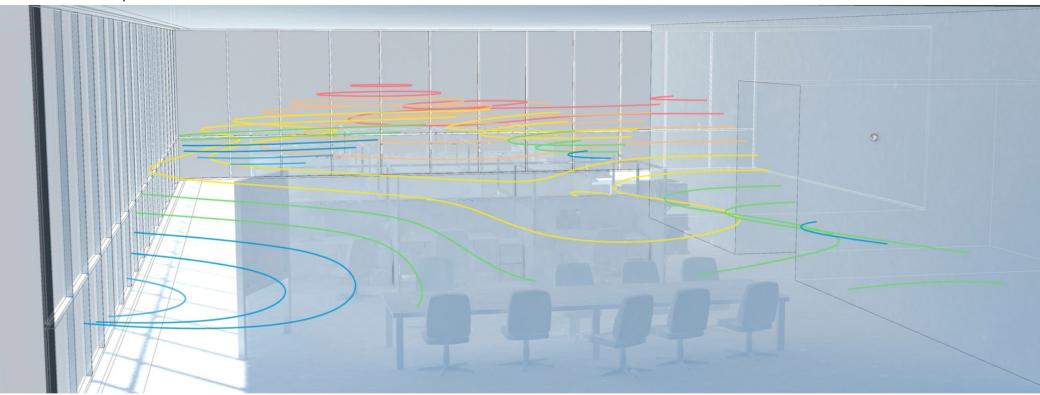
# Install: \$2,000 Hard \*\* \$1,000

# 3. Comfort Control not Climate Control

#### Radiant Temperature is Half of Thermal Comfort



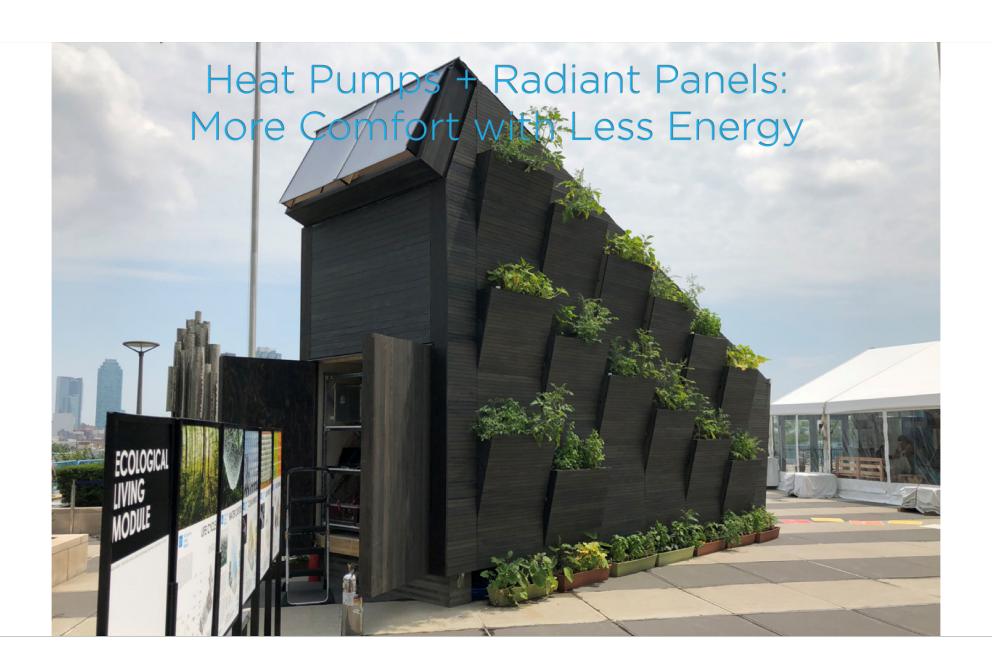
## SMART Thermostats: Measure Radiant Temperature



#### No-Condensation Radiant Panels







#### Treau Team



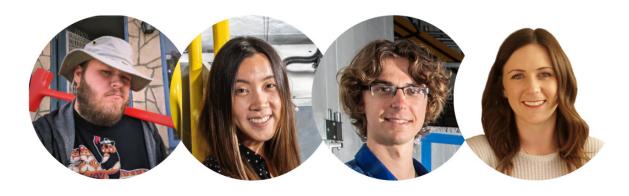
Vince Romanin

CEO PhD UC Berkeley



Kipp Bradford

CTO Thermal Avenger, MIT



#### Advised by:

Matt Rogers: Co-founder, Nest Rocky Jacob: Nest, Google, IDEO

Saul Griffith: MIT, Otherlab Nihar Shah: Berkeley Lab





info@treau.cool

#### **Panel Members**





#### **Jennifer Castenson**

Vice President of Programming, Hanley Wood

#### Joan Glickman

Acting Program Manager, Residential Buildings Integration, U.S. DOE

#### Mikhail Haramati

Building Efficiency Research Program Supervisor, California Energy Commission

#### **Tedd Benson**

Author, Building Pioneer, Founder and CEO, Bensonwood & Unity Homes

#### Vince Romanin, PhD

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