

Bridging the Rural Efficiency Gap

Expanding access to energy efficiency upgrades
in remote and high energy cost communities

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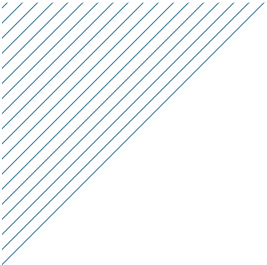
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Executive Summary

Islands and rural communities throughout the United States pay some of the highest costs for electricity and heating fuel in the nation. With such high energy costs, the benefits of energy efficiency can be significant, but rural residents face several geographic, financial, and awareness barriers that make it difficult to invest in home energy upgrades. These barriers combine to create a market failure that we call the “rural energy efficiency gap.”

The existence of the rural efficiency gap is supported by data collected from Alaska, Maine, New Hampshire, and Vermont—the four states researched for this report—which indicate that the “energy burden,” or percentage of household income spent on energy bills, is 33% higher in rural areas and that participation in residential energy efficiency financing and rebate programs can be significantly lower. The combination of higher energy burdens and greater barriers to participation can lead to inequitable distribution of available resources for energy efficiency, meaning that those who could benefit most from efficiency upgrades are often least able to access them.

This report is designed to be a resource for energy efficiency program administrators but may also be of interest to energy efficiency program implementers, policymakers, and regulators. It provides data about the rural energy efficiency gap and identifies barriers to energy efficiency in rural communities. It also highlights strategies that are helping to bridge the gap by making it easier for residents in cold climate, petroleum-dependent states—those with high thermal energy burdens—to increase comfort and safety in their homes while also reducing energy bills.

The barriers to rural energy efficiency identified in this report have been grouped into three categories: geographic barriers, financial barriers, and awareness and access barriers.

Geographic barriers:

- **Geographic isolation:** Physical distance from resources (e.g., human, financial), combined with a lack of economies of scale in small communities, can challenge rural residents’ ability to access the financing, incentives, and professional services needed to implement energy efficiency projects.
- **Workforce availability:** In many instances, there is a lack of qualified contractors willing to serve rural areas and/or unavailability of a local, skilled workforce to complete energy efficiency upgrades.

Financial barriers:

- **High upfront cost of energy efficiency:** Out-of-pocket costs for energy efficiency services are a challenge for low-income rural households, particularly when they are exacerbated by the additional costs associated with travel to remote areas.
- **Lower median incomes and higher energy burden:** Annual median household incomes are lower, and energy burden is higher in the rural areas covered by this report, further challenging the ability of rural residents to invest in energy efficiency.

- **Combining forces and resources:** Sharing an energy coordinator position across several towns and combining municipal building and residential building upgrades to engage an entire community can address issues of limited capacity in small, rural communities.

Bridging models that address financial barriers:

- **Flexible program design:** Flexible program design, including staged upgrades, support from third parties for co-pays, and do-it-yourself incentives, has helped increase program participation in Maine and Vermont.
- **Innovative financing:** Electric utilities offering on-bill financing for thermal efficiency measures and loan products designed for hard-to-serve populations are showing promise in Maine and Vermont.

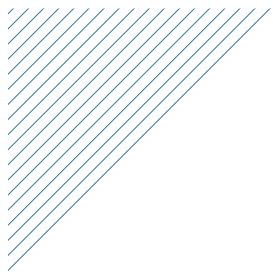
Bridging models that address awareness and access barriers:

- **Educating and leveraging community-based organizations:** In each of the four participating states, community-based organizations are using social networks and volunteers to increase awareness and accelerate uptake of energy efficiency.
- **Convening stakeholders to share information and resources:** Bringing stakeholders together to share information about program models and available resources has helped to address awareness and access barriers in each of the four participating states.
- **Cross-sector collaboration:** Partnerships that are designed to address multiple local priorities including public health, as well as multiple components of the building stock, have shown promise in engaging hard-to-serve populations, particularly in Alaska and Maine.

Our research demonstrated that the barriers to adoption of energy efficiency can be significant in rural areas, but also that the rural energy efficiency gap can be bridged. Acknowledging that there are additional barriers to energy efficiency in rural places is an important first step. Policymakers, program administrators, and implementers can and should work together to develop and deploy bridging models that lower barriers to accessing financial assistance for energy upgrades. Bridging models and programs that address geographic, financial, awareness, and access barriers can accelerate uptake of energy-saving measures and reduce energy burden in rural areas. The approaches being developed in Alaska, Maine, New Hampshire, and Vermont can serve as examples of the bridges that can connect rural America to a more efficient and prosperous future in which communities and their residents thrive.

Defining the Rural Energy Efficiency Gap





One in
every five
Americans
lives in a
rural area.

Introduction

The Bridging the Rural Efficiency Gap Project was a two-year project funded by the U.S. Department of Energy (DOE) State Energy Program in which the Maine Governor's Energy Office (GEO) and the Island Institute¹ researched the barriers to residential energy efficiency in four participating rural states—Alaska, Maine, New Hampshire, and Vermont—and identified effective approaches to increase participation in energy efficiency programs that we refer to as “bridging strategies.” Even though Maine's energy burden (the percentage of annual household income that goes toward energy bills) is one of the highest in the country, GEO and the Island Institute observed a host of factors that were limiting investment in efficiency upgrades in rural areas of the state. These included limited access to energy efficiency contractors, a general lack of awareness of available resources, and the increased cost of transporting goods and services. Our goals for the project were to further analyze these issues in Maine, to share elements of program design and implementation that we had seen as successful in our state, and to identify additional strategies and resources that could be applied to overcome barriers to energy efficiency program participation in Maine and beyond.

This report was designed to be a resource for those best positioned to increase access to energy efficiency in rural areas, stakeholders we refer to as “program administrators,” and “program implementers.” Program administrators respond to policy mandates (most commonly from the state level) with the design and coordination of energy efficiency programs, and are most often housed within a state agency, utility, or statewide efficiency trust. Program implementers operate at the intersection between program administrators and residential customers, and can include contractors, municipalities, and nonprofit organizations. This white paper was created to enhance the regional and national understanding of the factors at play in rural energy efficiency projects through data analysis and case studies offered from the perspectives of both program administrators and implementers. For those interested in further exploring this issue and the tools that are helping to close the gap, we compiled a host of supporting materials, including a video series and toolkit, which are available on the Island Institute's website.

Defining the Rural Energy Efficiency Gap

The “energy efficiency gap,” or “energy efficiency paradox,” describes the slow rate of uptake of energy efficiency products and services even when they are economically beneficial (Jaffe and Stavins 1994). Researchers have debated the existence and size of the gap and extensive research has been conducted to explain the reasons for the gap and solutions to bridge it (Gillingham and Palmer 2013). Energy efficiency financial assistance programs (including rebates, grants, or loans) offered by electric and natural gas utilities, statewide energy efficiency entities, and state and federal agencies are designed to close this gap by providing incentives for adoption of energy efficiency measures and reducing the barriers that impede deployment of these measures.

Rural residents face a distinct set of energy efficiency adoption barriers that create a market failure we call the “rural efficiency gap.” This term describes the seemingly slower uptake of energy efficiency upgrades in small, isolated communities even when higher energy costs and energy burdens (defined as the percentage of annual household income spent on heat and electricity) often make these home improvements even more cost-effective than in areas with lower energy prices. The rural efficiency gap exists in many rural places, because the barriers to accessing energy efficiency often vary from those experienced in more populated areas. The

Despite these differing definitions of rural and remote, we found that Alaska, Maine, New Hampshire, and Vermont share similar barriers to participation in energy efficiency and there is much that each state can learn from the others. Some of these similarities, including the high percentage of rural population, high dependence on petroleum fuels for heating, and high per capita energy expenditures, are highlighted in Table 1. Notably, these four states are all in the top 15 for rural population, top six for percent of homes heated with fuel oil, and top 20 for energy expenditures per capita.

Rural households face unique challenges when it comes to making investments in energy efficiency. The median household income for rural households is about 4% lower than the median for urban households (Census Bureau 2017), but rural residents pay more for electricity and heating oil than their urban counterparts (BLS 2013). This means that rural residents often have higher energy burdens than non-rural households (e.g., Sears 2018), spending a higher percentage of their income on energy than their urban counterparts. The median energy burden among rural households in the U.S. is 4.4%, compared to the national median burden of 3.3% (Ross et al. 2018). In many rural households, the energy burden exceeds 6%, the threshold considered unaffordable by some researchers (Fisher Sheehan and Colton 2017). Low-income households in rural areas are disproportionately impacted by high energy expenditures (Gilleo 2018). Figure 1 shows that energy burdens are often much higher in rural areas isolated from population centers.

Table 1. Summary of key demographic indicators

	Alaska	Maine	New Hampshire	Vermont
Percent Population in Rural Areas (rank) ¹	33.9% (14 th)	61.3% (1 st)	39.7% (11 th)	61.1% (2 nd)
Percent of Homes Heated with Fuel Oil (rank) ²	29.8% (6 th)	61.3% (1 st)	43.1% (2 nd)	41.8% (3 rd)
Percent of Homes Built Before 1940 (rank) ³	1% (51 st)	23% (8 th)	21% (12 th)	24% (7 th)
Energy Expenditures Per Capita (rank) ⁴	\$7,487 (1 st)	\$4,565 (5 th)	\$3,934 (19 th)	\$4,273 (9 th)
Average Energy Burden ⁵	5%	6%	5%	5%

Sources:

1. Census Bureau: <https://www.census.gov/geo/reference/ua/urban-rural-2010.html>
2. US Energy Information Agency: <https://www.eia.gov/state/compare/>
3. Census Bureau: https://factfinder.census.gov/faces/tableservices/jsf/pages/productview.xhtml?pid=ACS_16_1YR_B25034&prodType=table (2016 data)
4. EIA: https://www.eia.gov/state/seds/data.php?incfile=/state/seds/sep_sum/html/rank_pr.html&sid=US
5. DOE: Low-Income Energy Affordability Data (LEAD) Tool: <https://openei.org/doe-opendata/dataset/celica-data>

Petroleum fuel prices are more volatile and are often purchased with a large upfront payment upon delivery rather than with costs spread out more evenly over the heating season as with natural gas or electricity. This can make heating with petroleum fuel costly and challenging, particularly for low-income residents. In many remote Alaska villages, for example, fuel oil is the only option for space heating and can be as much as \$10 per gallon due to the added cost of transporting petroleum fuels and the absence of a competitive marketplace (i.e., many rural communities have only one fuel distributor) (Mooney 2015).

Further, the absence of a centralized heating fuel utility can also limit funding for thermal energy efficiency programs as many states fund them with surcharges collected from electricity and natural gas utilities. The lack of a centralized heating utility also means that alternative financing options such as on-bill financing are limited in many rural places. The map (Figure 3) shows that Alaska, Maine, New Hampshire, and Vermont are some of the only states in the nation where petroleum fuels remain a major source for space heating.

Figure 2. United States natural gas pipelines *Source: American Energy Mapping (2013)*

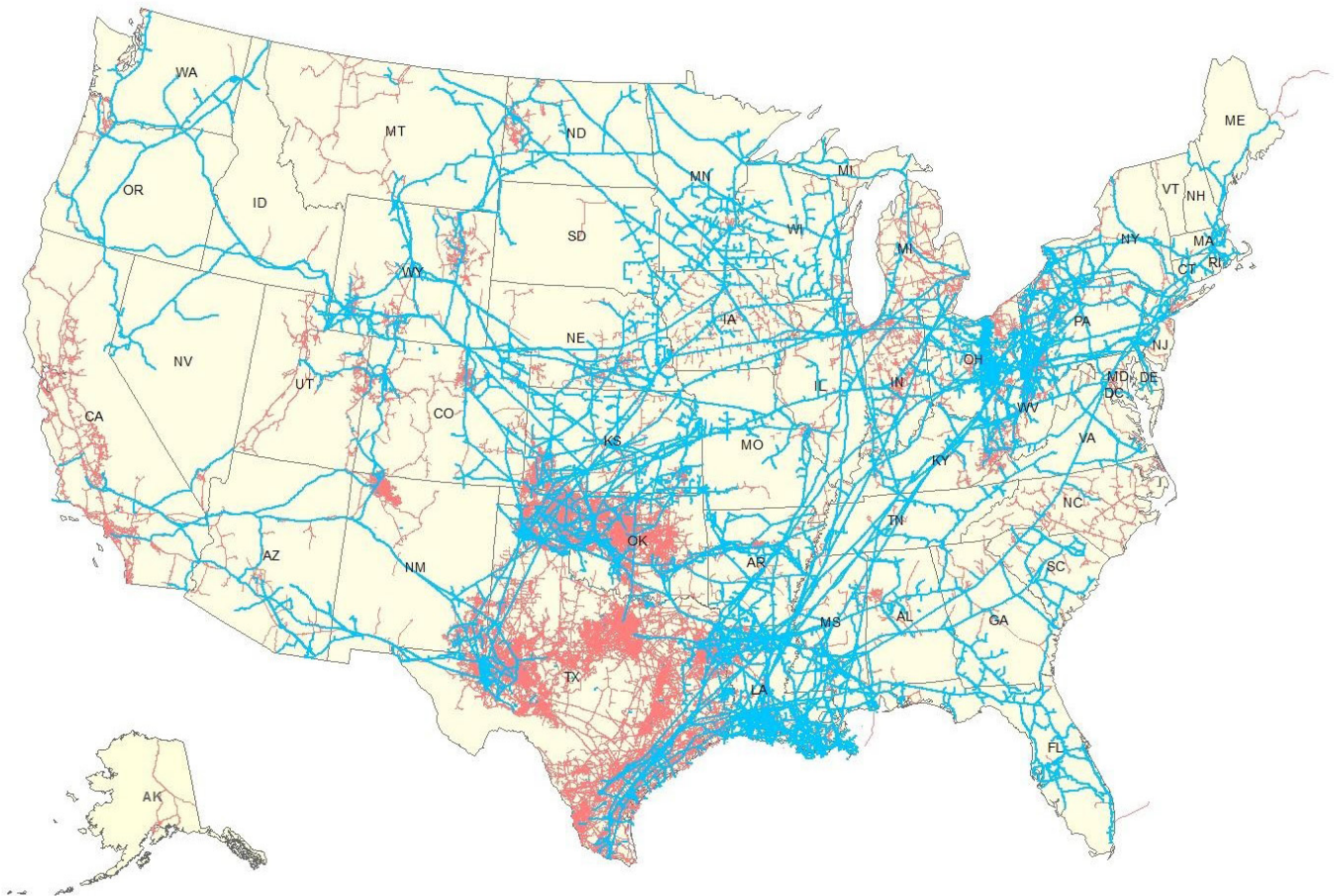
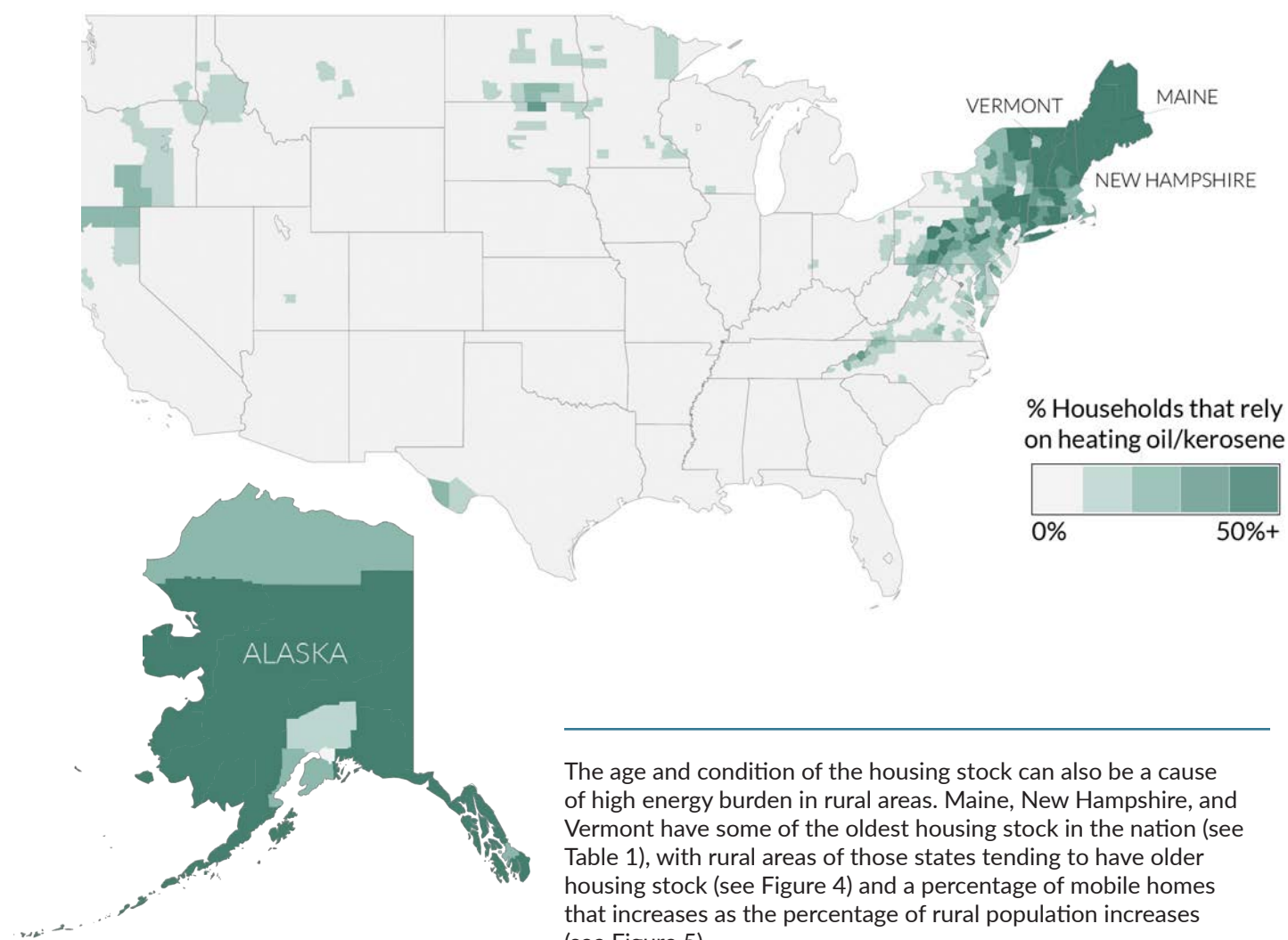


Figure 3. Percent of households (by county) heating with oil and kerosene in the United States

Source: Census Bureau, American Community Survey (2016)



The age and condition of the housing stock can also be a cause of high energy burden in rural areas. Maine, New Hampshire, and Vermont have some of the oldest housing stock in the nation (see Table 1), with rural areas of those states tending to have older housing stock (see Figure 4) and a percentage of mobile homes that increases as the percentage of rural population increases (see Figure 5).

Older homes and mobile homes are often less energy efficient than newer homes. For example, in Maine, older homes have been found to be less efficient than newer homes (NMR Group, Inc. 2015), and across the United States, residents of mobile homes spend 70% more per square foot on energy than those living in site-built homes (Ross et al. 2018). These conditions can be exacerbated in homes owned or occupied by families with low incomes. In a 2018 study, the Maine Office of the Public Advocate found that more than 50% of low-income homes had insufficient wall insulation, and only 9% of low-income homes had an attic insulation rate to the standards set by Efficiency Maine (R-49) (GDS Associates, Inc. 2018).

The existence of the rural efficiency gap is further supported by data collected from each state indicating that participation rates in energy efficiency financing and rebate programs can be lower.

Figure 4. Percent rural residents by county vs. median year built of housing in Maine, New Hampshire, and Vermont *Source: Census Bureau (2010) Census and American Community Survey (2012-2016)*

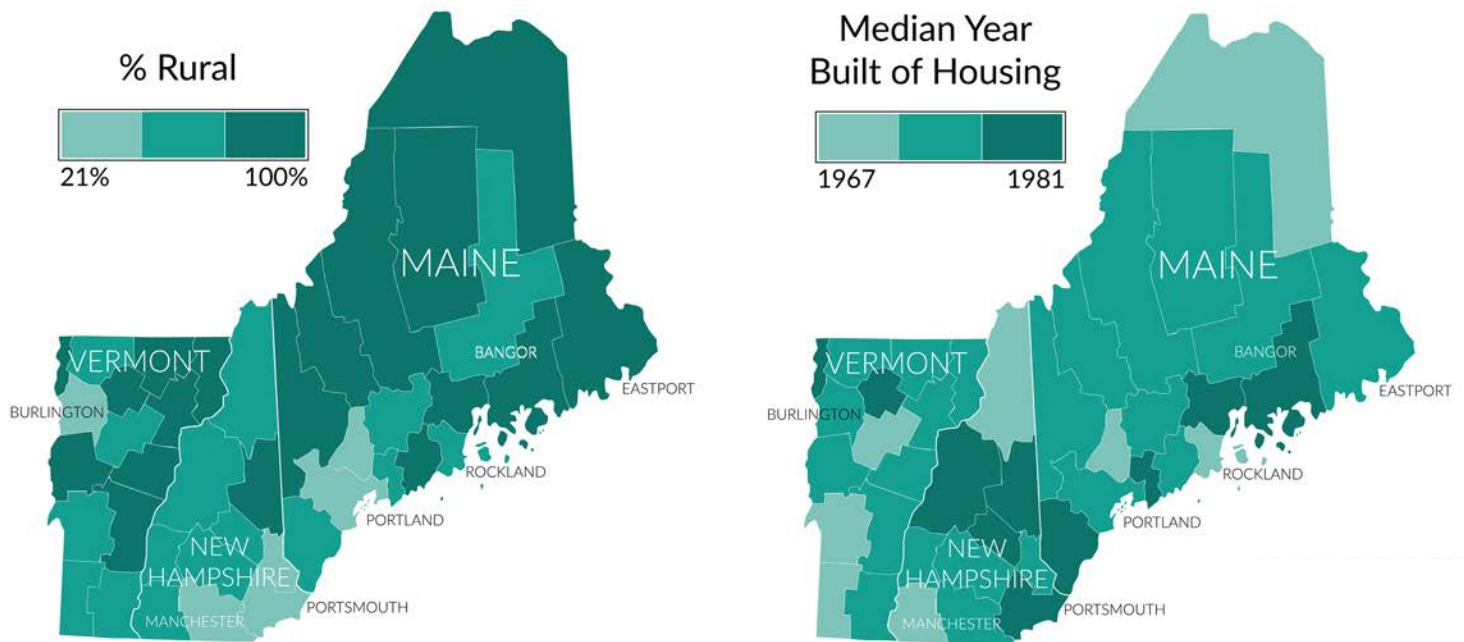
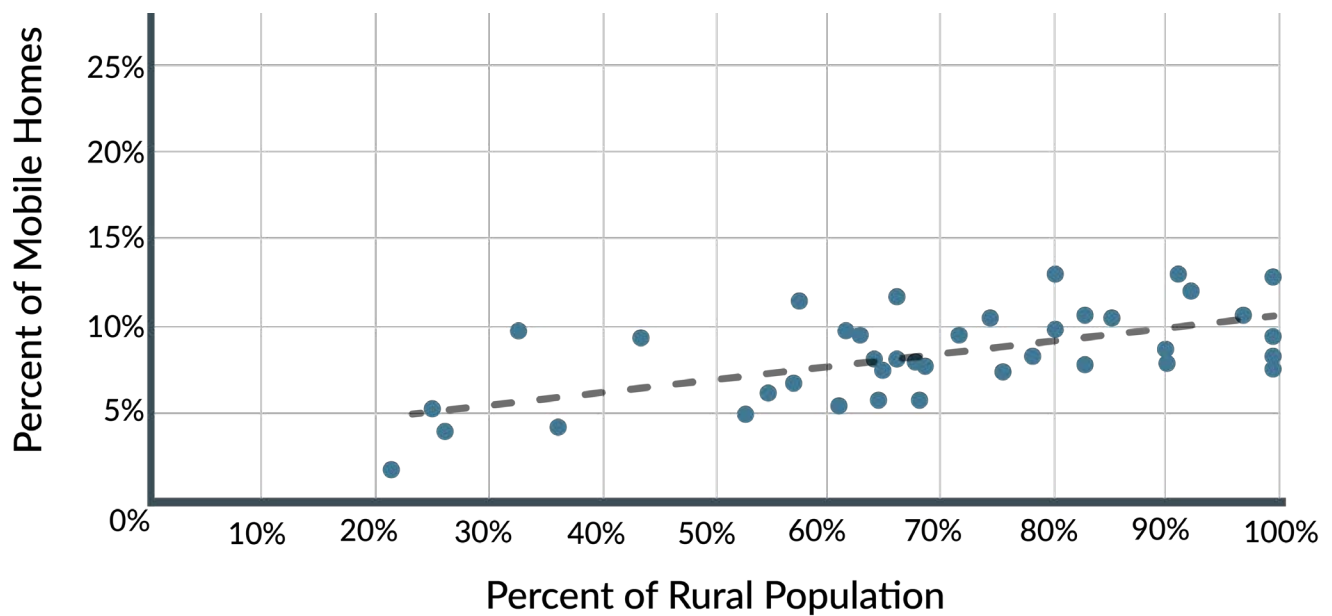
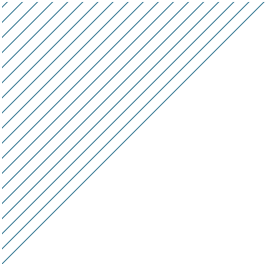


Figure 5. Relationship between percent of mobile homes and percent of rural population in Maine, New Hampshire, and Vermont counties *Source: Census Bureau, American Community Survey (2016)*



Research Summary: Characterizing the Rural Energy Efficiency Gap





Methodology

Our research focused primarily on programs supporting residential weatherization measures, such as air sealing and insulation in single-family homes and one-to-four-unit buildings. We began our inquiry by reviewing the financial assistance programs offered in each state for residential energy efficiency. We then conducted interviews with more than 50 energy efficiency program administrators (“administrators” who design and implement energy efficiency programs) and implementers of local energy efficiency initiatives (“implementers” who support residential customers to access energy efficiency programs) in Alaska, Maine, New Hampshire, and Vermont.

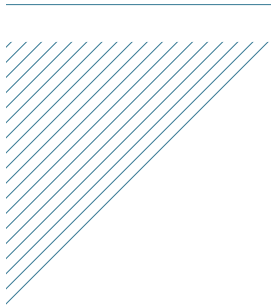
After our interviews, we analyzed program data provided to us by program administrators to determine where rural and remote residents might have lower participation rates in energy efficiency programs. Furthermore, to provide additional context on the rural efficiency gap and to supplement existing literature on rural energy issues, we compiled case studies to highlight how bridging models are being used in each state to address the barriers to rural energy efficiency. The case studies were developed using data and materials collected from the implementers and administrators we interviewed.

Our work was guided by an advisory group of experts from the four participating states that met four times during the project and represented the following organizations: Alaska Energy Authority, Efficiency Maine, Efficiency Vermont, the Maine Office of the Public Advocate, Mitsubishi Electric, the New Hampshire Office of Strategic Initiatives, Renewable Energy Alaska Project, and Vital Communities.

Some important parts of the energy efficiency landscape in rural communities could not be included in our research. For example, we did not study programs specific to multifamily and/or rental housing, segments of housing stock that have traditionally been difficult for efficiency programs to serve. Similarly, we did not include electric-only energy efficiency programs in our research because we focused on thermal efficiency measures and incentives in regions where petroleum fuels were the primary fuel for heating. We also acknowledge that our work has a strong focus on the role of mission-driven nonprofit organizations as implementers, as opposed to contractors and municipalities. Further research is needed to develop a more complete picture of the rural efficiency gap and solutions to bridge the gap in these four states and in other parts of the country.

²Stakeholders interviewed include: Alaska – Renewable Energy Alaska Project, Alaska Energy Authority, Southeast Alaska Conference, Rural Alaska Community Action Program, Alaska Housing Finance Corporation, Alaska Native Tribal Health Consortium, Sustainable Southeast Partnership, Nuvista Light & Electric Cooperative; Maine – Maine Campus Compact, Downeast Community Partners, Efficiency Maine, A Climate to Thrive, Maine Office of the Public Advocate, Rockland Energy Advisory Committee, Thermal Efficiency Eastport, Maine Seacoast Mission, Vinalhaven Energy Club, Islesboro Energy Team, Natural Resources Council of Maine; New Hampshire – New Hampshire Office of Strategic Initiatives, Vital Communities, New Hampshire Public Utilities Commission, Liberty Utilities, Northern Forest Center, Eversource, New Hampshire Sustainable Energy Association, Tin Mountain Energy Team; Vermont – Efficiency Vermont, Vermont Energy Investment Corporation, Green Mountain Power, Neighborworks of Western Vermont; Other – Arkansas Energy Office (Arkansas), Eetility (Arkansas), Sustainable Molokai (Hawaii)

³ Fuel neutral programs are open to any household regardless of whether they heat with natural gas, heating oil, propane, electricity, or another fuel type.



Summary of Residential Weatherization Programs Offered in Maine, New Hampshire, Vermont, and Alaska

Our research focused primarily on programs supporting home weatherization measures, such as air sealing and insulation, although some states like Maine and Vermont also offer incentives for other thermal efficiency measures, including heating systems and domestic hot water heaters. While there are many other effective approaches to increasing the adoption of energy efficiency measures and products (e.g., lighting) in rural homes, this paper is focused solely on weatherization measures. Due to our focus on single-family homes, we acknowledge that our findings may have limited applicability to multifamily housing in rural areas.

Many state and federal agencies offer financial assistance programs (i.e., rebates, grants, and loans) to encourage investments in residential energy efficiency upgrades. At the federal level, the U.S. Department of Energy's Weatherization Assistance Program (WAP) and the U.S. Department of Agriculture's Single Family Housing Repair Loan and Grant Program have been established to assist underserved populations, including low-income and elderly residents, in making home energy efficiency upgrades. Funding for these programs often falls short of the demand and, anecdotally, waiting periods for WAP can be as long as 10-15 years.

At the state level, financial assistance programs are often driven by statewide goals or legislative mandates to increase energy efficiency. For example, Maine has a statutory goal of weatherizing 100% of homes (whose owners are willing to participate) by 2030 and Alaska has a statewide goal of improving energy efficiency 15% between 2010 and 2020 (AEA 2017). To reach these goals, states will need to address the rural efficiency gap in order to deploy energy efficiency at scale.

Each of the four states considered weatherization programs aimed at helping residents seal and insulate their homes. These states also participate in the federally-funded low-income WAP, which is administered locally by state housing authorities and local community action agencies. The U.S. Department of Agriculture also provides funding for home energy improvements through the Single Family Housing Repair Loans and Grants program, also known as the Section 504 Home Repair Program. These federal programs are complemented in some states by incentive programs with no income requirements administered by utilities or third-party administrators. Maine, New Hampshire, and Vermont currently also offer a weatherization incentive program without income eligibility requirements. Alaska offered a rebate program without income requirements which was suspended in 2016 due to budget shortfalls. That program is included for comparison purposes.

Table 2 summarizes the incentive programs offered in each state in addition to WAP. The weatherization incentive programs summarized are available to single-family residences and rentals of one to four units. In Alaska and Maine, the programs are available only to primary residences of year-round residents. In New Hampshire, the program is targeted at homes with high energy usage, as assessed through a Home Heating Index (HHI). The incentive structure and contractor eligibility requirements vary by state.

Installation requirements vary among states, but are essential to ensure quality installation of efficiency measures and to guarantee that the expected level of savings can be achieved. For example:

- Alaska requires a home rater to evaluate the home pre- and post-renovations for both low income weatherization and home energy rebate programs.

- Maine and Vermont require the upgrades to be performed by a program-qualified contractor.
- Maine requires the upgrade to be followed by a Building Performance Institute (BPI) assessment by a program-qualified contractor.
- New Hampshire requires that the upgrades be installed by the same vendor that performed the energy audit.

In all four states, the programs are fuel neutral, but, in Maine and Vermont, additional incentives are available for natural gas customers through their utility for heating system upgrades or for insulation. However, rural residents do not typically have access to natural gas, and therefore to these additional incentives.

In addition to an incentive program, the four states offer financing programs that are open to all program participants. Vermont's Heat Saver Loan offers a lower interest rate for lower-income applicants, but loan programs targeted specifically at lower-income residents are not common in the states considered.

Table 2: Comparison of residential weatherization incentive programs in the four states*

	Alaska	Maine	New Hampshire	Vermont
State Weatherization/Energy Efficiency Goal	Improve energy efficiency by 15% between 2010 and 2020	Weatherize 100% of achievable homes by 2030; Electric savings of 20% by 2020, with incremental savings targets of ~1.6% per year for 2014-2016 and ~2.4% per year for 2017-2019	0.8% incremental energy savings in 2018, ramping up to 1.0% in 2019 and 1.3% in 2020	Average incremental electricity savings of about 2.1% per year from 2015-2017
Statewide Weatherization Program Name	Home Energy Rebate (Home Performance with ENERGY STAR)	Home Energy Savings Program, Affordable Heat Initiative	Home Performance with ENERGY STAR (HPwES)	Home Performance with ENERGY STAR (HPwES)
Program Administrator	Alaska Housing Finance Corporation	Efficiency Maine	Each NH utility, under the NHSaves brand	Efficiency Vermont
Incentive Structure	Performance-based and cost-based	Based on measures installed	Based on measures installed	Performance-based and cost-based
Maximum Incentive for Weatherization Work	\$10,000 for (plus \$500 for pre and post audit)	\$5,000	\$4,000	\$2,500
Low-Income Weatherization Assistance Available?	Yes – Weatherization Assistance Program (WAP)	Yes – WAP, plus Affordable Heat Initiative (administered by Efficiency Maine)	Yes – WAP	Yes – WAP

**Incentive amounts and other program details may change over time.*

For more information on each of these programs, visit the following websites:

Alaska - <https://www.ahfc.us/efficiency/energy-programs/home-energy-rebate/>

Maine - <https://www.efficiencymaine.com/at-home/home-energy-savings-program/>

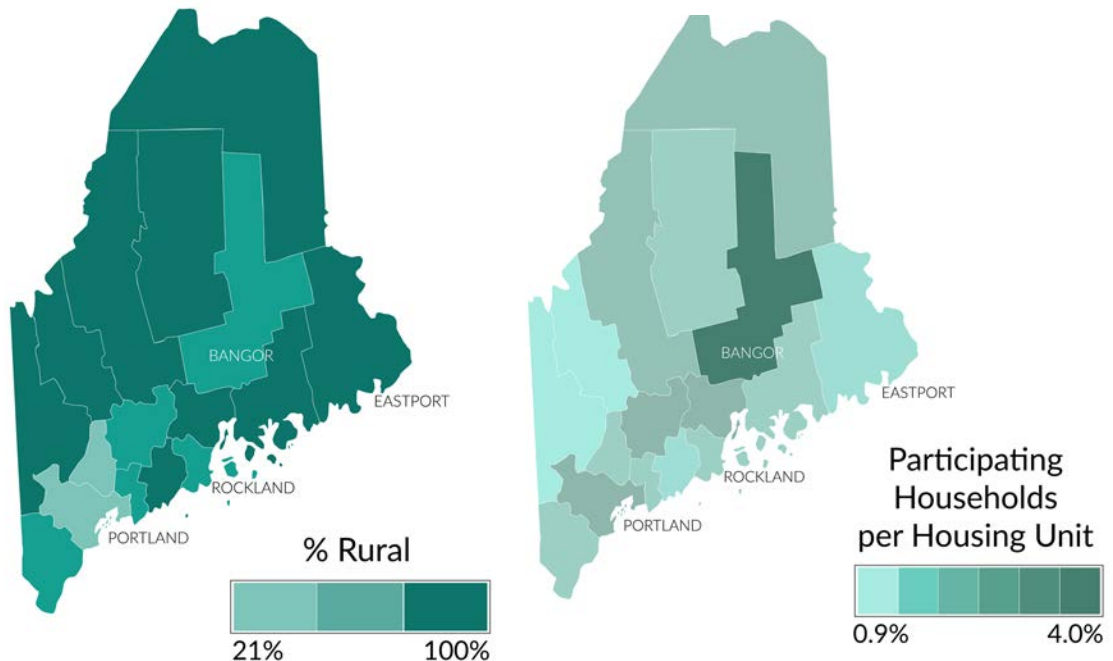
New Hampshire - <https://nhsaves.com/programs/energy-audits-weatherization/>

Vermont - <https://www.efficiencyvermont.com/rebates>

Program Participation in Rural States

To determine whether there were differences in participation between rural and non-rural areas, we analyzed data about program participation provided by program administrators from Alaska, Maine, New Hampshire, and Vermont. Figure 6 shows that participation in Efficiency Maine's Home Energy Savings Program (HESP) has been concentrated in counties with major population centers. Rural counties in the remote eastern and western parts of the state have seen the lowest participation rates. These low rates of participation, however, are not consistent across all rural areas, which may suggest that the rural efficiency gap can be bridged. Efficiency Maine has made efforts to build a statewide network of contractors serving rural and urban communities alike, and has designed its rebate and loan programs to be accessible to residents across a wide range of incomes.

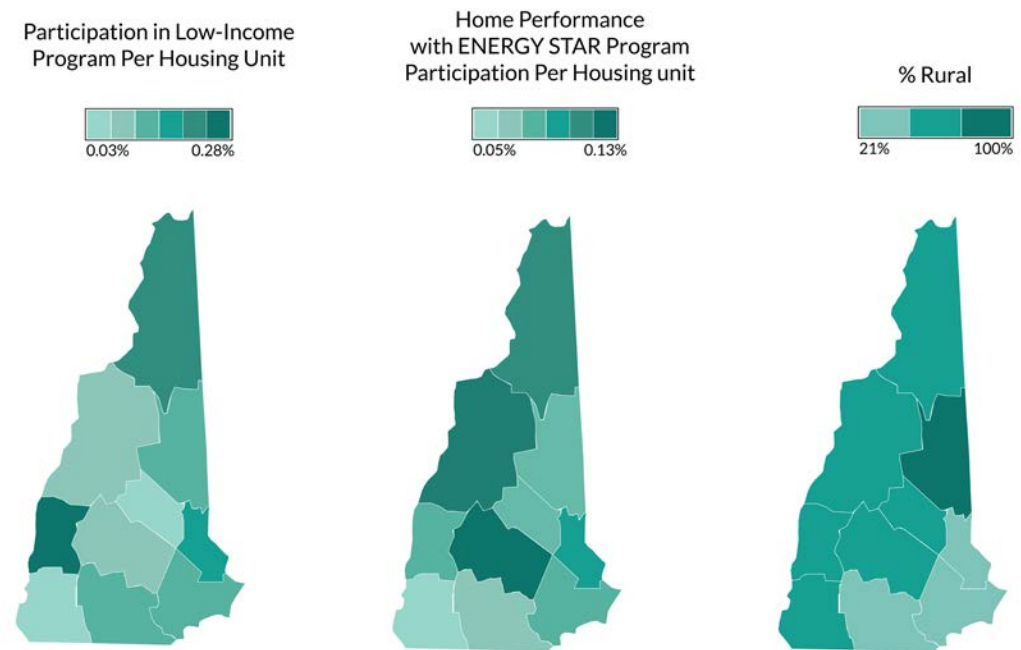
Figure 6. Percent rural population (left) vs. Efficiency Maine participating households per housing unit by county (right) Sources: Efficiency Maine Home Energy Savings Program and Affordable Heat Initiative Participating Households for Fiscal Years 2016 and 2017; Census Bureau (2010)



A similar analysis for New Hampshire did not reveal a significant difference in participation in rural areas, yet challenges of a different sort were identified. While Figure 7 does not indicate any clear pattern of participation in the low-income program or the Home Performance with ENERGY STAR in rural areas of the state, stakeholders from New Hampshire shared that thermal efficiency programs have traditionally been funded at levels well below the existing demand, meaning that weatherization programs are consistently over-subscribed. This may be because the Home Performance with ENERGY STAR program is funded exclusively with electric ratepayer funds and that the cost effectiveness of the program is measured through electricity and natural gas savings. Unlike its neighbors Maine and Vermont, New Hampshire does not use revenues from the Regional Greenhouse Gas Initiative (RGGI) to fund its energy efficiency programs. RGGI funds have been a crucial source of stable funding for the weatherization incentive programs administered by Efficiency Maine and Efficiency Vermont. New Hampshire stakeholders also noted that existing programs may not be serving the moderate-income customer segment whose incomes are too high to qualify for income-eligible programs and for whom the cost of a Home Performance with ENERGY STAR project (average cost of \$6,000) may be unaffordable.

Figure 7. New Hampshire's participation in low-income program per housing unit, home performance with ENERGY STAR program participation per housing unit, and percent rural population

Source: NHSaves (2018) and Census Bureau (2010)



In Vermont, program participation data did not show a strong correlation between the percentage of rural population and participation in Efficiency Vermont's Home Performance with ENERGY STAR program (Figure 8), but there does appear to be a slight decrease in program participation as the percentage of rural population increases. Like New Hampshire, the average cost of a Home Performance with ENERGY STAR project (\$7,800) may be unaffordable for many moderate-income residents who do not qualify for income-eligible programs. However, through a performance measure that is used to evaluate program efficacy, Efficiency Vermont is seeking to ensure that efficiency funds are equitably distributed by county. Efficiency Vermont is also designing programs that may be more effective in rural places such as its Do-It-Yourself rebate program.

Figure 8. Participation in Efficiency Vermont's Home Performance with ENERGY STAR (HPwES) program vs. percent rural population

Source: Efficiency Vermont, Census Bureau (2010)

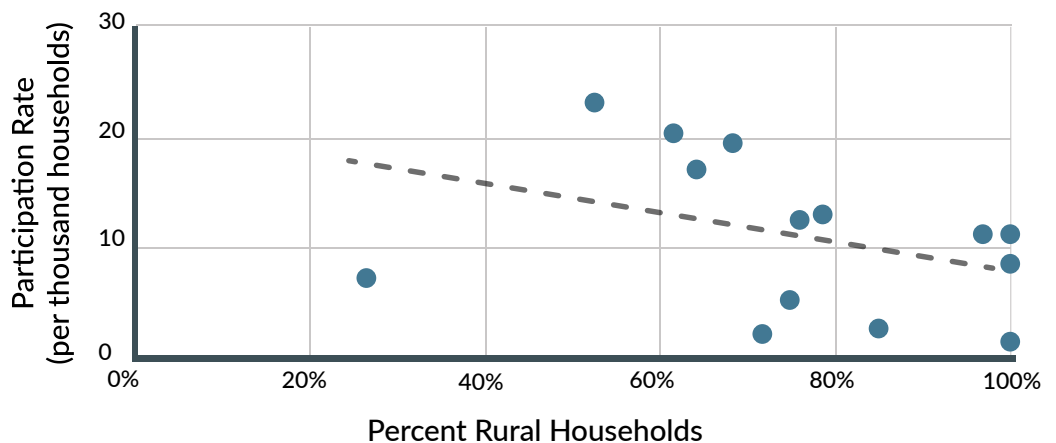
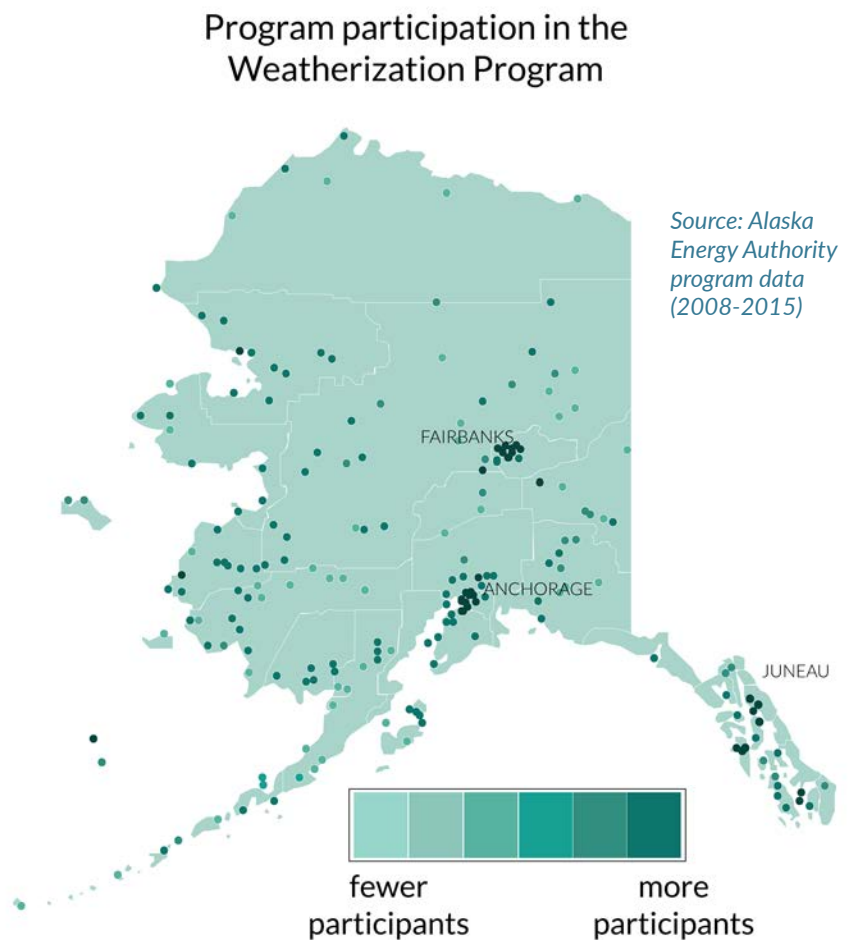


Figure 9.
Program participation in the
Home Energy Rebate Program and
the Weatherization Program
(darker colors indicate
higher participation)

In Alaska, program participation data show that the state's approach to designing programs with rural communities in mind can make a difference. Alaska's Weatherization Program was designed to be accessible to income-eligible households in both urban and rural areas, offering up to \$30,000 per home for weatherization upgrades. This level of funding was key to addressing the high upfront cost of this work, particularly for transportation costs related to serving the state's most remote, difficult-to-reach communities located off the road system. This program is supported by community-based organizations and initiatives such as the RurAL CAP Energy Wise program highlighted in the case study below. As a result, residents throughout the state have been able to use the program. In contrast, the Alaska Housing Finance Corporation's Home Energy Rebate program was, by design, not targeted specifically at rural communities, and therefore participation was limited primarily to the "Railbelt," the region defined by the electric grid serving the more populated Anchorage-Fairbanks areas. The maps in Figure 9 show the different spatial reach of the two programs. The difference in the physical locations of participation between these two programs demonstrates that energy efficiency projects are possible in all parts of the state if they are designed to address the barriers to serving rural communities.



Program participation in the Home Energy Rebate Program



Barriers to Rural Energy Efficiency

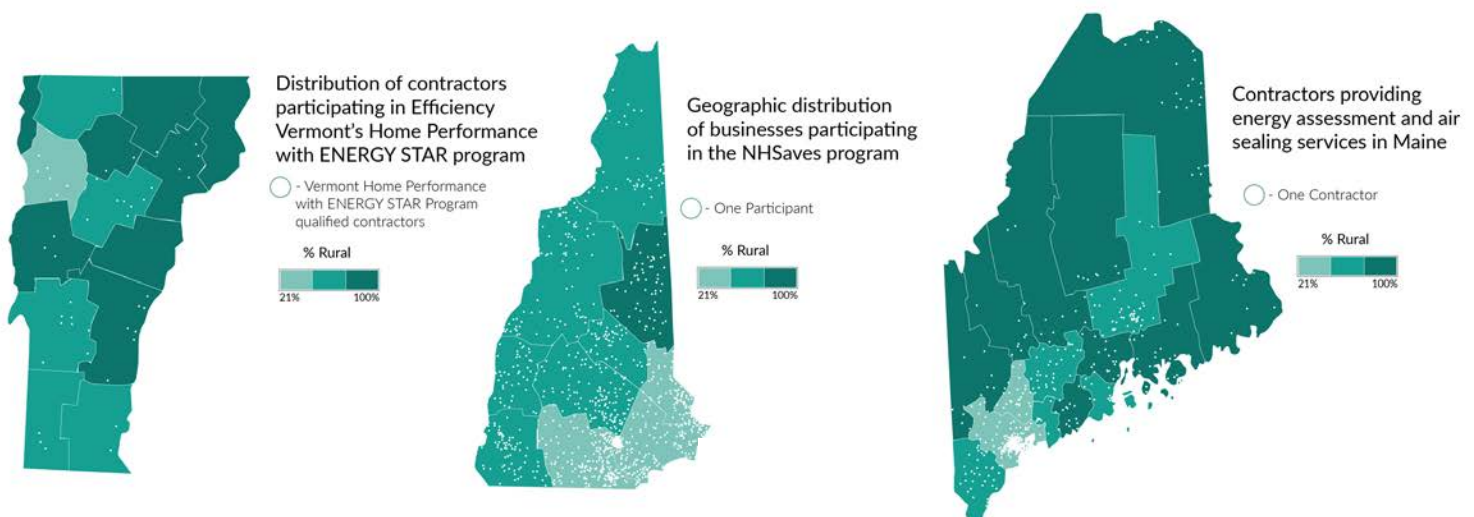
Through interviews conducted with program administrators and implementers from the four participating states, and analysis of available program participation data, we identified the barriers listed below. While some of these barriers may not be unique, we found that they are often exacerbated in rural communities.

Geographic Barriers

- **Geographic isolation:** Rural communities can be challenging places to live. Physical distance from resources (e.g., human, financial) is often further exacerbated by lack of economies of scale in small communities, making it harder for rural residents to access financing, incentives, and professional services to implement energy efficiency projects. For example, Maine island residents interested in signing up for federally funded weatherization assistance through the Community Action Program low-income program must qualify for the federal Low-Income Home Energy Assistance Program (LIHEAP). To sign up for LIHEAP, they must travel by ferry to an office on the mainland, adding time and expense. A relevant factor in many of the challenges outlined below, the geographic challenges of small, sparsely populated towns can be a significant barrier to energy efficiency.

- **Workforce availability:** In many instances, there is a lack of qualified contractors willing to serve rural areas and/or unavailability of a local, skilled workforce to complete energy efficiency upgrades. For example, in rural Northern Vermont there are very few contractors participating in Efficiency Vermont's Home Performance with ENERGY STAR program. Similarly, there are no energy auditors based on any of the Maine islands that are registered to work under Efficiency Maine's Home Energy Savings Program. Figure 10 shows the distribution of contractors participating in residential weatherization programs in Maine, New Hampshire, Vermont. These maps illustrate how efficiency services are often more difficult to obtain in rural areas.

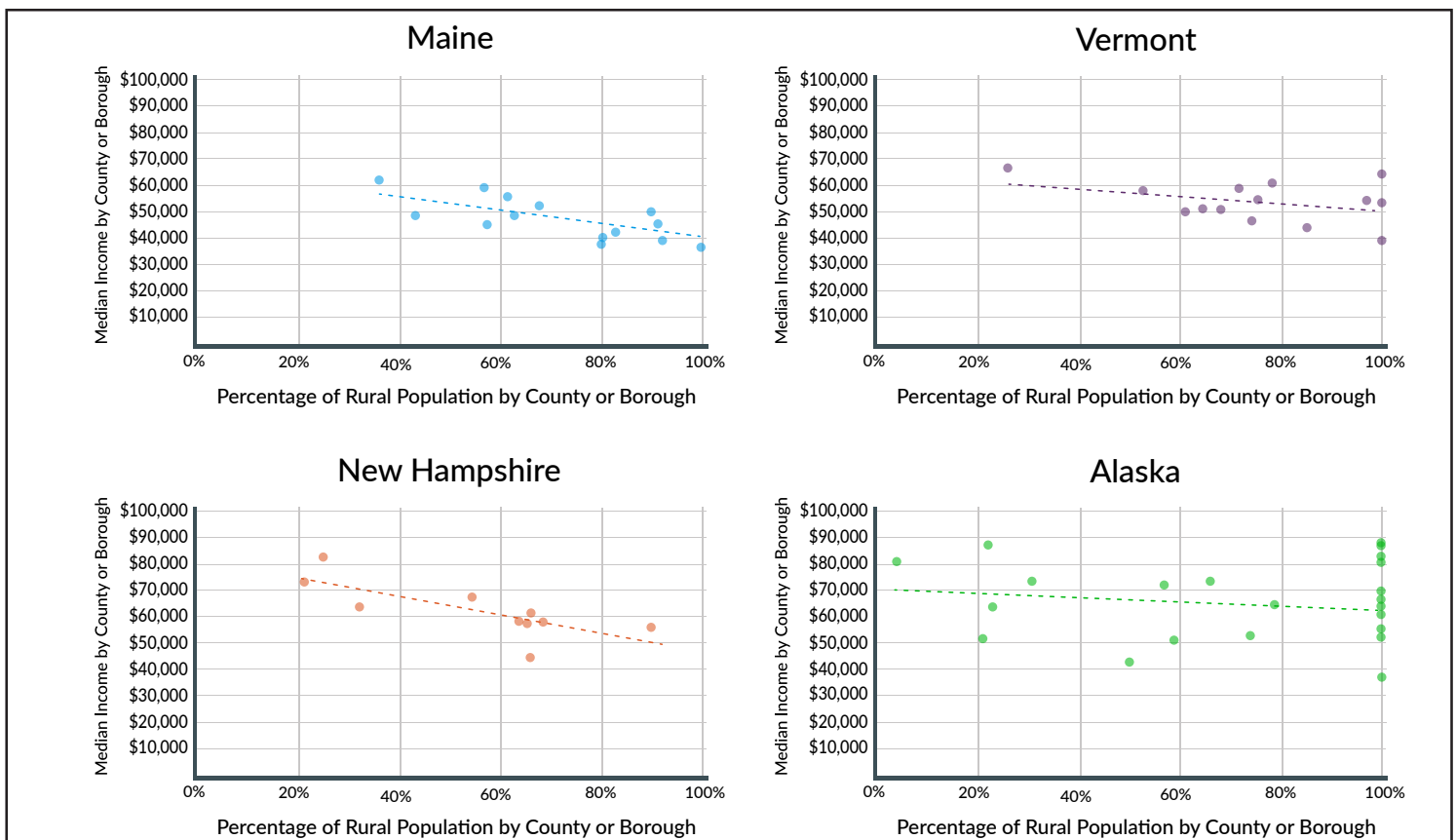
Figure 10. Contractors and businesses participating in weatherization incentive programs in Vermont, New Hampshire, and Maine Sources: Efficiency Vermont website (April 2018), NHSaves (2018), and Efficiency Maine website (March 2018)



● **Lower incomes and higher energy burden:** Median income is lower in rural parts of Alaska, Maine, New Hampshire, and Vermont (see Figure 11) and the energy burden increases along with the percentage of rural population in all four participating states (see Figure 12), meaning that rural residents often pay a greater proportion of their incomes toward their utility bills (e.g., Sears 2018). Therefore, rural residents often cannot afford the necessary efficiency upgrades and are more susceptible to the “energy efficiency gap” or “energy efficiency paradox,” described earlier, than their more urban counterparts.

● **Credit access and debt aversion:** While financing tools like loans and on-bill repayment offer access to capital for home energy upgrades, these tools may not be accessible to rural communities. For example, Vermont’s 2011 Comprehensive Energy Plan identified financing aversion as a key barrier to increased investment in energy efficiency (Vermont Department of Public Service 2011), and a 2015 survey of moderate-income Vermont residents found that more than three-quarters of respondents were unwilling to take on debt to finance efficiency upgrades (VEIC 2015). Similarly, analysis of a pilot program conducted in Maine to promote the use of air-source heat pumps showed that only 13% of program participants took advantage of on-bill financing when it was offered (EMI Consulting 2014). Most rural customers in Alaska and Maine are not served by a heating fuel utility and therefore do not have access to on-bill financing for thermal efficiency measures.

Figure 11. Median income vs. percent rural population by county in Maine, New Hampshire, and Vermont *Source: Census Bureau (2010)*

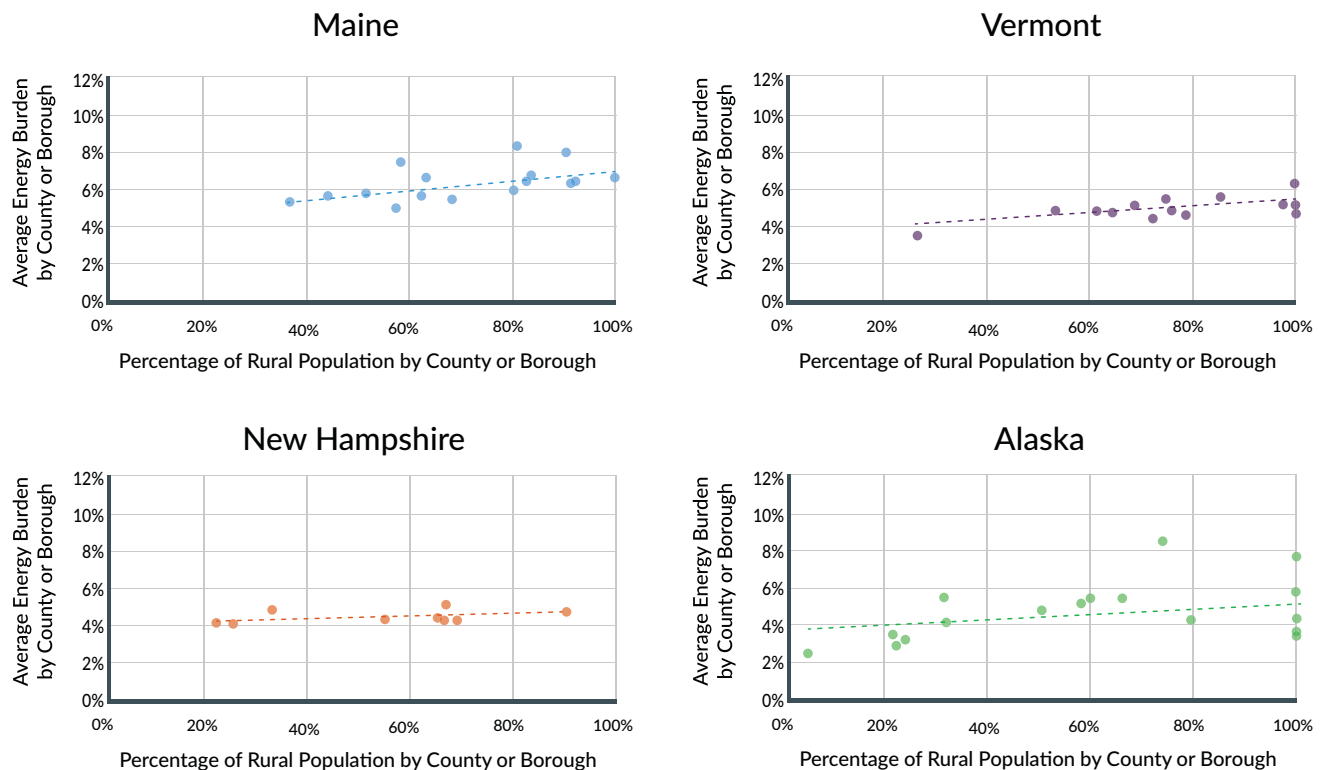


Awareness and Access Barriers

- **Lack of access to traditional marketing channels:** Success of traditional marketing strategies may be limited in rural areas. For example, programs that rely heavily on online marketing may not effectively reach rural communities where access to reliable broadband internet is often limited (Census Bureau 2010). In states with older populations like Maine, New Hampshire, and Vermont, many residents may not have any access to internet whatsoever. Weatherization contractors tend to advertise in their own service territories, but for those remote communities not served by a local contractor (e.g., rural Alaska villages and Maine islands), there may be very low awareness of available programs.

- **Lack of awareness or skepticism of existing resources:** Residents of small towns and rural communities often rely on word-of-mouth recommendations from neighbors and “trusted messengers” (third-parties with no vested interest in selling products or services), when deciding to make home improvements. If no one in their community has weatherized their home, residents may not be aware of existing financial assistance programs. A cultural or financial preference to “do it themselves” and/or skepticism of assistance programs that require the use of contractors to complete the work may further limit participation in programs.

Figure 12. Energy burden vs. percent rural population by county in Alaska, Maine, New Hampshire, and Vermont *Source: DOE Low-Income Energy Affordability Data (LEAD) Tool (2015)*



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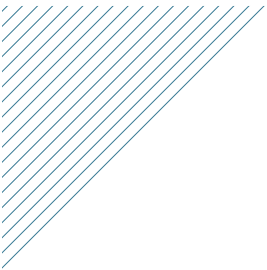
“Bridging Models” and Case Studies for Closing the Rural Efficiency Gap



To respond to these barriers, program administrators and implementers in the four participating states have developed a number of “bridging models.” These include new program designs and strategies that prioritize equitable access to financial assistance, innovative models that lower barriers to participation, and creative partnerships that increase the accessibility and effectiveness of efficiency programs. Many of these strategies align with the recommendations highlighted in ACEEE’s report *Reaching Rural Communities with Energy Efficiency Programs* (Shoemaker et al. 2018).

The following case studies provide examples of bridging models in practice and demonstrate how they are connecting rural communities across Alaska, Maine, New Hampshire, and Vermont with financial assistance for energy efficiency, therefore removing the barriers facing rural communities. These models often combine multiple strategies to help bridge “the rural efficiency gap”, and we believe they have relevance in other rural regions beyond the four participating states. These bridging models and case studies are also featured in the *Bridging the Rural Efficiency Gap Toolkit*, which includes templates and information for those interested in replicating the models featured on the websites of the Island Institute and the Governor’s Energy Office.

Addressing Geographic Barriers



- **Geographically-equitable program design:** Some states have designed policy and programs that result in equitable implementation of efficiency programs for rural communities. For example, one of the criteria that the Vermont Public Utility Commission uses to evaluate Efficiency Vermont’s energy efficiency programs is a “geographic equity indicator,” which stipulates that funds should be distributed equitably across the state (State of Vermont Public Utility Commission 2017). In Alaska, low-income households in communities located off the road system (i.e., rural villages) qualify for enhanced financial assistance through the Weatherization Program (DOE 2016) designed to work in rural areas and that provides funds to cover the added cost to serve them. As demonstrated in Figure 9, this program has supported weatherization upgrades in homes in rural areas throughout the state.

- **Aggregated demand and collective purchasing:** Aggregated demand is a programmatic approach that leverages the power of collective purchasing to increase consumer interest in energy efficiency and achieve economies of scale in small, rural communities. This reduces upfront costs, logistical barriers, and awareness barriers. In rural places where sufficient demand and economies of scale are lacking, aggregated demand and collective purchasing can provide an extra incentive for contractors to provide services in underserved markets. The Weatherization Weeks organized by the Island Institute and its community partners deploy aggregated demand and collective purchasing to bring weatherization services to remote island communities in Maine (see the Weatherization Week case study).

- **Community partnerships:** Creative partnerships between community organizations, energy efficiency contractors, and program administrators like those seen in Vermont and New Hampshire through Vital Communities’ Weatherize Upper Valley program, can significantly increase participation in rural towns (see the Weatherize case study).

- **Hire and train local labor:** Hiring local residents to complete energy efficiency upgrades in their own communities can be an effective way to address workforce shortages and benefit local economies. For example, the Rural Alaska Community Action Program’s Energy Wise program hires local residents to conduct energy assessments and install energy efficiency measures, using a neighbor-to-neighbor approach and creating local employment opportunities (see the Energy Wise case study).

● **Travel and lodging support for workforce:** One way to remediate the lack of a qualified workforce in rural areas is to reimburse travel and lodging costs for auditors, vendors, and contractors. For example, in Alaska, the efficiency program provided travel expense reimbursement for auditors when three or more ratings were needed in a rural community. In Maine, the Island Institute has used grant funding to provide ferry tickets and lodging to contractors, reducing the barriers to serving remote island communities by simplifying the complex logistics and eliminating the additional costs of serving these places.

● **Combining forces and resources:** Many rural towns are governed by a volunteer board, with little or no paid staff to manage town business, limiting the capacity to take on larger projects or coordinate volunteers. For example, many rural Alaska communities do not have a tax base and are therefore unable to dedicate municipal resources to energy efficiency initiatives. Potential solutions to this problem include sharing an energy coordinator position across several towns, as in the “circuit rider” program run by the Adirondack North Country Association and combining municipal building and residential building upgrades to engage an entire community, as in Alaska’s Whole Village Retrofit initiatives. See the cross-sector collaboration section for more detail.

Case Study: “Weatherize” Campaigns Take Energy Efficiency to the Community Scale

Weatherize Upper Valley is an initiative addressing geographic and workforce availability barriers in Vermont and New Hampshire. Coordinated by the nonprofit organization Vital Communities, Weatherize Upper Valley enlisted community volunteers to create their own local outreach teams responsible for increasing participation. Vital Communities invited contractors to offer free or discounted home energy consultations through a regional Request for Proposal (RFP) process, and coordinated outreach with the local volunteer teams. This approach created economies of scale in small communities and made the vendor selection process easier for participants, allowing them to access the Home Performance with Energy Star rebates offered by Efficiency Vermont and the NHsaves program. The partnership between contractors and the volunteer teams generated leads for the contractors, helping justify the discounted services, and ensured that contractors were accountable to their customers.

Pilot Weatherize campaigns in 14 Vermont towns resulted in 100 weatherization projects in just six months, an increase of 40% above their typical annual average. During the program’s second round, six New Hampshire towns with virtually no history of weatherization projects helped weatherize over 90 homes with help from seven New Hampshire contractors. A similar Weatherize initiative in Rockland, Maine increased participation in Efficiency Maine’s rebate programs from 35 rebates awarded in 2016 to 85 rebates awarded in 2017, an increase of more than 140%. The campaign also successfully reached 20 low- and moderate-income households (versus none in 2016). This model has since been replicated and adapted elsewhere in Maine, including Ellsworth and Mount Desert Island. These types of community-based initiatives are now supported by program administrators such as Efficiency Maine, which produced a Collective Purchase Toolkit and Efficiency Vermont, which is scaling Weatherize campaigns across the entire state. These efforts are also supported by technical resources, such as the Brighter Vermont Community Energy Dashboard and the Alaska Energy Data Gateway.

● **Bridging models used:** *Aggregated demand and collective purchasing; Community partnerships; Educating and leveraging community-based organizations; Cross-sector collaboration*

● **Barriers addressed:** Workforce availability; Upfront cost; Lack of access to traditional marketing channels; Lack of awareness or skepticism of existing resources

Addressing Financial Barriers

● **Flexible program design:** Flexible program design allows for greater participation among rural and low-income residents. For example, Efficiency Maine's Home Energy Savings Program (HESP) and Affordable Heat Initiative (AHI) rebates allow participants to obtain an energy assessment and basic weatherization for as little as \$50. This program also permits staged upgrades, allowing homeowners to make home efficiency improvements as their budgets allow, rather than requiring that all measures be completed at once. The program also allows customer co-pays to be paid by a third party, such as a local charity or fuel assistance fund, further lowering financial barriers. Efficiency Vermont is piloting a do-it-yourself weatherization program that provides rebates to cover the cost of air sealing and insulation materials. The program does not require homeowners to use a certified contractor but provides guidance to help homeowners perform the work correctly.

● **Innovative financing:** On-bill financing for thermal efficiency measures (as well as electrical measures) reduces the cost barrier by allowing consumers to pay for home energy improvements over time. This method allows customers with low credit scores or those lacking credit (e.g., the unbanked) to access energy efficiency upgrades. Green Mountain Power, the largest utility in Vermont, is piloting a partnership with NeighborWorks of Western Vermont's Heat Squad program to integrate financing of thermal efficiency measures, such as weatherization, into its customers' electricity bills. Program administrators are also developing loan products to increase participation in hard-to-serve populations. Efficiency Vermont's Heat Saver Loan and Efficiency Maine's Home Energy Loan are designed specifically for low- and moderate-income residents. For example, Efficiency Maine offers loans with no fees and fixed interest rates to homeowners with credit scores as low as 580 and terms as long as 10 years. Efficiency Vermont offers interest rates as low as 0.99% for income-eligible homeowners.

Volunteers help
spread the word about
Weatherize Upper Valley.
Photo credit:
Vital Communities



⁴ For more information and to download the Bridging the Rural Efficiency Gap toolkit, visit <http://www.islandinstitute.org/bridging-rural-efficiency-gap>

⁵ For more information on the Adirondack North Country Association's energy circuit rider program, visit <https://adirondack.org/energy-circuit-riders>

⁶ For more information on Weatherize Upper Valley, visit <https://vitalcommunities.org/energy/weatherize/>

⁷ For information on the Collective Purchase Toolkit, visit <https://www.efficiencymaine.com/at-home/collective-purchase/>

⁸ For information on the Community Energy Dashboard, visit: <https://www.vtenergydashboard.org/>

⁹ For information on the Alaska Energy Data Gateway, visit: <https://akenergygateway.alaska.edu/>

¹⁰ For information on Efficiency Maine's programs, visit <https://www.efficiencymaine.com/at-home/home-energy-savings-program/>

¹¹ For information on Efficiency Vermont's DIY Weatherization program, visit <https://www.efficiencyvermont.com/rebates/list/diy-weatherization>

¹² For more information on Efficiency Vermont's Heat Saver loan program, visit <https://www.efficiencyvermont.com/services/financing/homes/heat-saver-loan>. For information on Efficiency Maine's Home Energy Loan, visit <https://www.efficiencymaine.com/at-home/energy-loans/>

"Getting a spray foam truck out here is a dream come true!"

— Doug Boynton,
Monhegan Island resident,
lobster fisherman



Case Study: “Weatherization Weeks” Connecting Island Residents to Air Sealing and Insulation Services

The Island Institute’s award-winning Weatherization Week model eliminates barriers to participation in energy efficiency financial assistance programs for island communities by aggregating the demand for energy assessments and air sealing and deploying these services in bulk over the course of a single week.

Unlike Weatherize initiatives, a Weatherization Week focuses on completing as many energy efficiency upgrades as possible over the course of a single week, making it well-suited to remote communities that are difficult for contractors to access. Energy assessments and basic air sealing for 8-10 homes are scheduled over a week’s time, using rebates available through Efficiency Maine to keep the cost of participation as low as \$50 out of pocket. The Weatherization Week approach reduces the logistical challenges, lowers the cost of participation, builds local awareness of available financial assistance (e.g., rebates, loans), and increases uptake of additional efficiency measures in the future (e.g., heating system upgrades, lighting retrofits). Efficiency Maine’s flexible program design, which allows customers to install weatherization measures in stages, according to their budgets, enabling islanders of all income levels to participate in the program.

Using the Weatherization Week model, Monhegan Island, a small island 12 miles offshore (with a year-round population of approximately 70 and a median household income of \$26,250), successfully weatherized more than 85% of its year-round homes. The impacts of Weatherization Weeks in island communities throughout the state have been significant. Between 2010 and 2011, only 13 island homes participated in a previous iteration of HESP. Since 2012, when a redesigned, more flexible HESP was launched and the Island Institute began partnering with communities and contractors, the Weatherization Week model has helped more than 400 island homeowners (comprising approximately 20% of the total year-round island housing stock) access energy efficiency services and clean-energy finance programs. These islanders have invested more than \$275,000 in energy upgrades to date, with cumulative savings of \$2.5 million.

This model has been replicated in other areas of the state such, as the City of Eastport—the easternmost city in the U.S.—and has informed the development of other initiatives, such as the Weatherize Rockland program.

- *Bridging models used: Aggregated demand and collective purchasing; Community partnerships; Travel and lodging support for workforce; Flexible program design; Educating and leveraging community-based organizations; Cross-sector collaboration*
- *Barriers addressed: Geographic isolation, Workforce availability; Upfront cost; Lack of access to traditional marketing channels; Lack of awareness or skepticism of existing resources*

Addressing Awareness and Access Barriers

● **Educating and leveraging community-based organizations:** Community-based organizations are using social networks and volunteers to increase awareness and accelerate uptake of energy efficiency. Volunteers may be interested in starting a weatherization campaign, but they may not know where to start. Some organizations have established very detailed templates and protocols that can be replicated in rural communities (see the Weatherize case study above and the Energy Wise case study for details).

● **Convening stakeholders to share information and resources:** Bringing stakeholders together to share information about program models and available resources can help address awareness and access barriers. For example, the Alaska Energy Efficiency Partnership (AEEP), coordinated by the Alaska Energy Authority since 2010, is improving the coordination of efforts to increase uptake of energy efficiency across the state. AEEP brings stakeholders together for quarterly meetings so they can share information and resources. Similarly, the Vermont Energy Investment Corporation convened a series of stakeholder meetings and a “North Country Energy Efficiency Value Chain Workshop” in 2018 focused on identifying ways to address barriers to energy efficiency in Coös County, New Hampshire, the northernmost part of the state. In Maine, the United Way of Midcoast Maine hosts “Heating Meetings” each fall in which resource agencies and other partners from around the Midcoast region share information about resources available for low-income households, including weatherization programs and fuel assistance.

Spanish-speaking participants in a Weatherization Week information session use an infrared camera to investigate air leaks. Photo credit: GrowSmart Maine



● **Cross-sector collaboration:** Partnerships that are designed to address multiple local priorities are also showing promise in engaging hard-to-serve populations. Working across sectors can be particularly impactful in rural communities where, for example, small business owners, homeowners, and community volunteers are often one and the same. The Maine Climate Table, a statewide partnership of individuals and organizations from the business, nonprofit, philanthropic, and government sectors working to increase civic engagement on climate action, actively supports cross-sector outreach to increase participation in energy efficiency programs by ensuring that there is “no wrong door to warmth”. As a result, the Island Institute, a Maine Climate Table member, partnered with Mano en Mano, a nonprofit that works with agricultural workers and immigrants in rural parts of the state, to host a Weatherization Week targeting Spanish-speaking households. This partnership allowed a population that, due to geographic isolation and language barriers, had not been able to access financial assistance programs to make much-needed energy efficiency upgrades in their homes.

In Alaska, the Alaska Native Tribal Health Consortium has begun integrating energy efficiency into its existing outreach efforts to help Alaskan villages develop crucial water and sanitation infrastructure. Similarly, the Alaska Energy Authority’s Whole Village Retrofit project in the remote village of Nightmute included community-owned residential buildings, such as teacher housing, in addition to municipal and commercial buildings. This cross-sector approach helps leverage limited resources and takes advantage of the knowledge that individuals working in rural, publicly-owned facilities can also be effective champions for residential energy efficiency.



A trained energy advisor reviews the results of an energy assessment with an Energy Wise participant. Photo credit: RurAL CAP

¹³ The Island Institute received Efficiency Maine’s Customer of the Year award in 2013 for its work connecting island residents to Efficiency Maine programs through Weatherization Weeks.

¹⁴ For more information on the Island Institute’s Weatherization Week model, visit <http://www.islandinstitute.org/what-works/high-cost-energy>

¹⁵ For more information on the Alaska Energy Efficiency Partnership, visit <http://www.akenergyefficiency.org/about-us/>

¹⁶ For more information about the Maine Climate Table, visit <https://www.maineclimatetable.org/>

¹⁷ For more information about Mano en Mano, visit <https://www.manomaine.org/>

¹⁸ For more information about the Alaska Native Tribal Health Consortium, visit <https://anthc.org/>

Case Study: Energy Wise Outreach Program Lays the Foundation for Energy Efficiency Action

A 2011 report commissioned by the Alaska Energy Authority (AEA) highlights the importance of combining effective education and behavior change with a clear path for consumers to follow to improve energy efficiency in their homes (Lister and Ives 2011). After conducting the needs assessment, AEA tested a suite of outreach and engagement strategies. It identified the Rural Alaska Community Action Program (RurAL CAP)'s Energy Wise program, and its community energy efficiency education "Booth in a Bucket" kit, as the most effective and replicable models for overcoming the barriers to adoption of energy efficiency. Energy Wise was implemented alongside community-wide weatherization initiatives supported by the Weatherization Program, which provided \$30,000 per home for energy efficiency upgrades and enhanced the efficacy of these weatherization projects by engaging homeowners through neighbor-to-neighbor outreach and energy education. RurAL CAP hired local crews and trained them in building science and weatherization. These local crews conducted basic home energy assessments and talked with homeowners about the best options for reducing their energy use. The crews then installed \$300 worth of energy efficiency supplies and demonstrated to participants how they could save more energy in their homes through energy conservation and behavior-change techniques (John 2016).

The Booth in a Bucket kits provide a simple, culturally relevant, and transportable system to engage communities in the fundamentals of energy efficiency and conservation. Designed for use in remote Alaskan villages, the kits contain interactive activities that demonstrate home energy concepts, as well as a list of materials and step-by-step instructions about how to organize an energy fair in a community. The activities demonstrate how insulation works, how heat is transferred, and how air flows in a house. The kits can be assembled for approximately \$100 each and easily fit into a standard five-gallon bucket, making them accessible to communities reachable only by small plane.

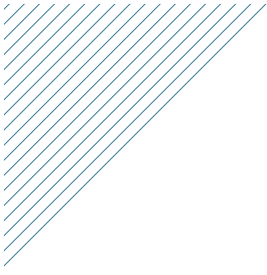
Between 2009 and 2012, the Energy Wise program was implemented in 18 communities and 1,530 households, helping save an average of \$700 per household per year (AEA 2013).

• *Bridging models used: Hire and train local labor; Educating and leveraging community-based organizations*

• *Barriers addressed: Geographic isolation; Lack of awareness of existing resources*



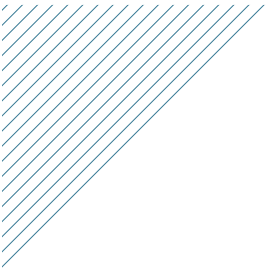
The Booth in a Bucket on display at an energy fair in a rural Alaskan village. Photo credit: RurAL CAP.



Conclusion

Rural communities often face significant barriers to the adoption of energy efficiency, but the "rural efficiency gap" can be bridged. Acknowledging that there are additional barriers to energy efficiency in rural areas is an important first step. More research is necessary to determine whether and to what extent the rural efficiency gap exists in other regions as well as in the areas not covered by this paper, such as multifamily and/or rental homes. Additional research could also examine the potential for a home to leverage the resources of multiple energy efficiency programs. The increasing focus on these issues from efforts such as the ACEEE rural research initiative and the National Association of State Energy Offices (NASEO) allows us to address these research gaps and continue to support dialogue and the exchange of information on these topics among key stakeholders.

Policymakers, program administrators, and implementers can and should work together to design and deploy bridging models like the ones outlined in this report that lower barriers to accessing financial assistance for energy upgrades. Bridging models and programs that reduce geographic, financial, awareness, and access barriers can accelerate uptake of energy-saving measures in rural areas and have the potential to reduce the degree to which the energy burden is impacting rural households and local economies. Partnering across sectors and leveraging the resources of federal agencies such as USDA Rural Development, Community Action Agencies, and community-based organizations can amplify the impact of these efforts. The approaches that Alaska, Maine, New Hampshire, and Vermont are developing serve as examples of the bridges that can connect rural America to a more efficient and prosperous future.



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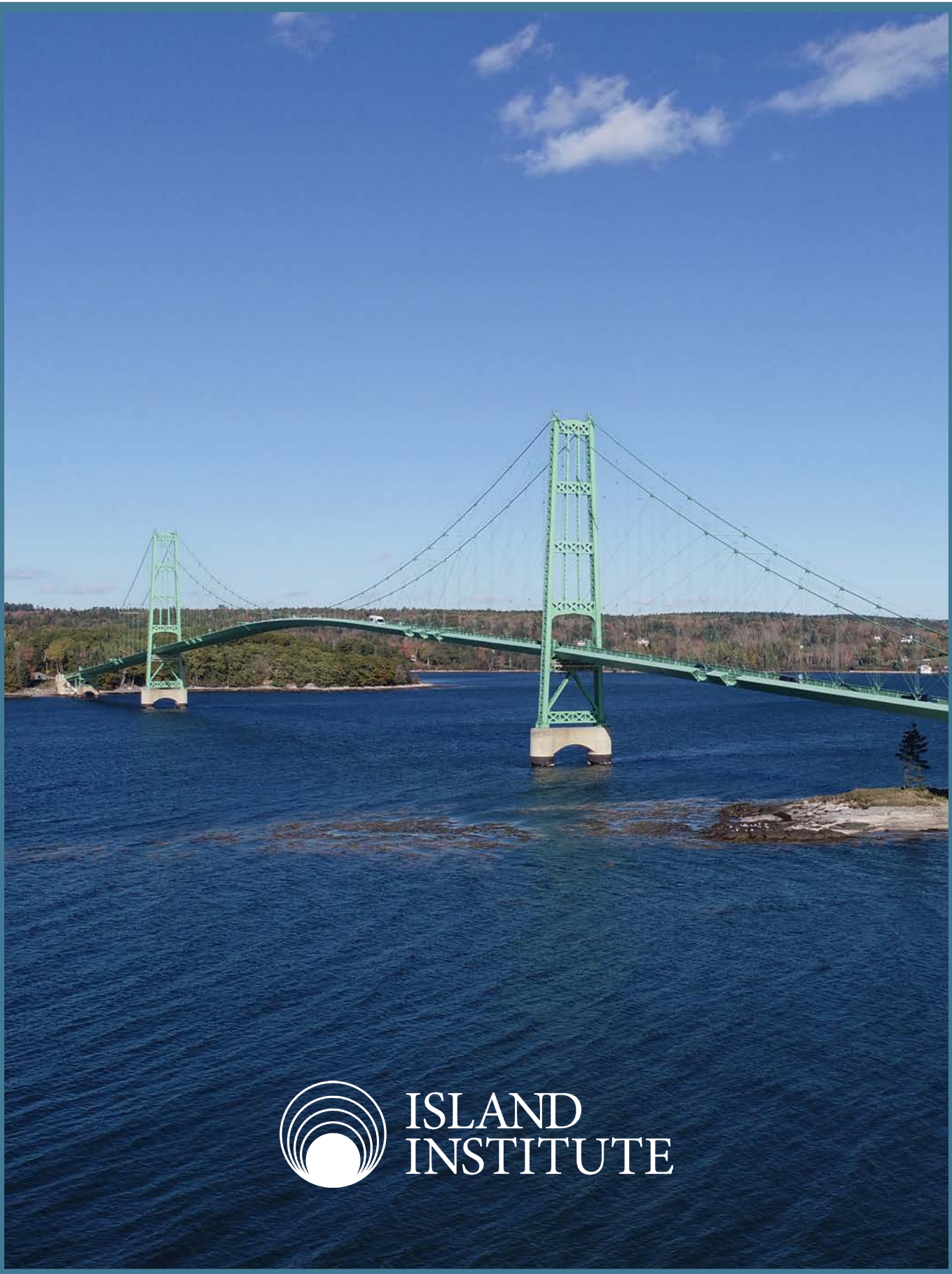
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