#### Clean Generation and Innovative Customer Services

EXELON SERVICE AREA AND GENERATION ASSETS AS OF DECEMBER 31, 2017

Provide electricity and/or natural gas through ACE, BGE, ComEd, DPL, PECO, Pepco and Constellation.

**Lowest owned generation** fleet CO<sub>2</sub> emission rate out of top 20 investorowned companies, with more than 35,000 MW of capacity.

532 MW SOLAR GENERATION CAPACITY IN 12 STATES AND THE DISTRICT OF COLUMBIA

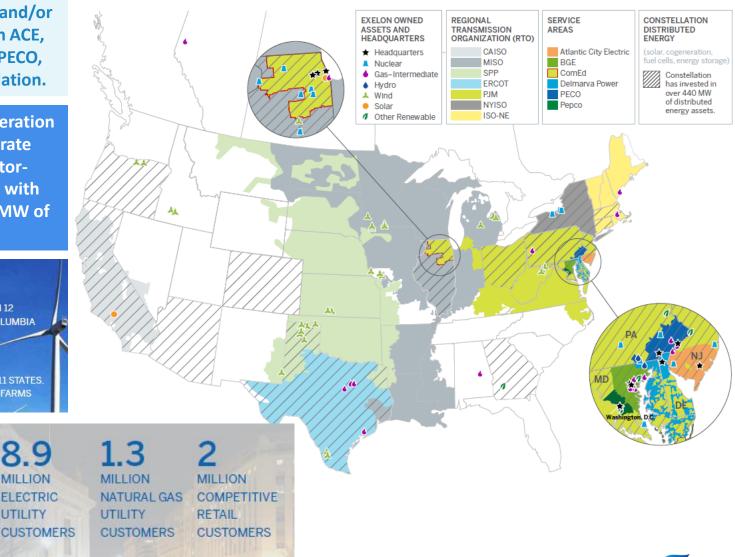
AT 447 LOCATIONS

832 WIND TURBINES, AT 42 WIND FARMS

MILLION

ELECTRIC

UTILITY





# Exelon Utilities - ACE, BGE, ComEd, DPL, PECO, Pepco

19,700 \$31.7B Employees 2016 Rate Base 10 M Customers

\$15.1B

24.9 Thousand mi<sup>2</sup> Combined Service Territory

8.5 M Smart Meters Installed



Note: Rate base number is Exelon and PHI combined and denotes year-end; revenue number accounts for PHI revenue as of March 24, 2016 merger date.



### **What's Happening on Storage in Our Jurisdictions?**

DC: Grid modernization proceeding may consider storage via workstreams on NWA and Microgrids. Ambitious sustainability goals and likely high EV penetration may drive storage adoption in the future.

DE: EV proposal includes V2G school bus pilot.

IL: Microgrid demo with storage component approved; storage for back-up power purposes only in this demo.

MD: Grid modernization proceeding includes a storage working group that has coalesced around a pilot proposal to test four business/regulatory models that allow for different stakeholder roles to be explored and understood.

NJ: Ambitious new energy plan with a significant storage component. A year of study about to begin. EV proposal includes V2G school bus pilot.

PA: Considered a bill this session to authorize utility microgrid and storage demos. Likely to see favorable consideration next year.



# **Barriers to Utility Storage in Restructured Markets**

Barrier #1:



problems

Barrier #2 given



problems: Accessing value streams

What's needed to break down these barriers:

Regulatory flexibility re. asset categorization

Get away from rigid thinking re. ownership vs. operation

Get away from rigid thinking re. IFM vs BTM

New types of collaborations

New revenue models - Decoupling 2.0



### **Maryland -- Storage Business Models**

Currently, making distribution system storage projects pencil out on just grid reliability is difficult. For most projects, they may make economic sense if you can tap multiple value streams. There are various business models that allow this type of value stacking. We need to learn how each would work to maximize consumer value.

Pilot Title	Storage Ownership	Storage Control for Grid Reliability	Storage Operation in Wholesale Markets	Application to Rate Base
1. Utility Centric	Utility	Utility	Utility	Storage investment less revenues from wholesale transactions
2. Multi-Use	Utility	Utility	3 <sup>rd</sup> party	Storage investment less revenues from 3 <sup>rd</sup> party lease for wholesale transactions
3. 3 <sup>rd</sup> party Ownership	3 <sup>rd</sup> party	Utility	3 <sup>rd</sup> party	Utility payment to 3 <sup>rd</sup> party for priority access to storage for grid reliability
4. Virtual Powerplant	Customer, utility or 3 <sup>rd</sup> party	Utility via aggregator	3 <sup>rd</sup> party or DSO/utility (if at all)	Utility payment to aggregator for priority access to storage for grid reliability Storage investment or customer rebate if utility owns or helps finance storage units

We conducted two hours sessions held individually with Fluence, Tesla, Stem, Lockheed Martin, RES, NEC and ABB to determine both experience with and interest in executing pilots under each model.

