

Co-Optimization of Fuels & Engines

#### Co-Optima Market Transformation Team

Team Lead: Doug Longman Argonne National Laboratory

8 March 2017



## FY17 BETO Peer Review

better fuels | better vehicles | sooner



Energy Efficiency & Renewable Energy

**Bioenergy Technologies Office** 

### Goal and Relevance



#### **Co-Optima MT Goal Statement**

Identify and mitigate the challenges of moving new fuels and vehicles into markets

- Engaging with all critical stakeholders (OEM's, fuel producers, distribution networks, gas station owners, UL, regulators, consumers, etc.)
- 2. Understanding and addressing impacts, concerns,
  - opportunities, and barriers

#### Relevance

The MT team enables the introduction of new, co-optimized fuels and engines that will result in expanded markets for renewable fuels through:

- Facilitating new fuel standards needed for introduction into the marketplace
- Identifying vehicle, distribution, and infrastructure compatibility of new candidate bio-blendstocks
- Interact with all market sector stakeholders for technology transfer from the national labs to the industries that produce and market fuels and vehicles.

### Quad Chart Overview



### Timeline

Project Start Date:10.1.2015Project End Date:9.30.2018Percent Complete:42%

### Budget (\$K)

|      | FY16    | FY17    | FY18    |
|------|---------|---------|---------|
| BETO | \$1,300 | \$1,400 | \$1,400 |
| VTO  | \$125   | \$100   | \$0     |

### Partners

ANL, INL, NREL, ORNL

### Barriers

Im-C: Codes, standards, and approval for use. MT is providing technical information to regulatory agencies and standards organizations.

Im-G: Biofuels distribution infrastructure. MT is collating and coleading developing key data required to assess backward compatibility and infrastructure use.

It-D: Engines not optimized for biofuel. MT engages with stakeholders from all market sectors to identify the enginebiofuel co-optimization



# 1 Project Overview

### Project Overview



Historical new fuel and vehicle introductions "Lessons Learned" reports were generated to provide past success and failure perspective.

• New fuels successfully introduced to the U.S. marketplace since the 1970s have had societal need, technical solution, and policy or regulatory drivers

Stakeholder engagement activity has initiated two-way communication with all market sectors potentially affected by Co-Optima.

- Listening Day feedback has guided AOP development and future plans
- External Advisory Board used for quick feedback on technical hurdles/progress

New fuel/vehicle misfueling mitigation measures may require industry standards to be established, which the Co-Optima MT team is facilitating.

• OEMs will not "get credit" for fuel economy certification on the new fuel if they cannot ensure that the fuel is actually used in the marketplace

The ability to introduce a second new fuel into the marketplace will require significant benefits.

- Fuel properties approach is a key focus of Co-Optima, which allows consideration of backward compatibility of components that meet fuel properties.
- Analysis is underway to quantify the amount of improvement required to justify a change in the marketplace if backward compatibility is achieved and if it is not achieved.



# 2 Approach (Management)

### Approach (Management)



### FY17 Team Lab Leads and PIs



*Doug Longman*, Andy Burnham, Mike Duoba, Marianne Mintz , Marcy Rood , Dan Santini

Jason Hansen, Shyam Nair

**Teresa Alleman,** Caley Johnson, Kristi Moriarty, Justin Sluiter



Brian West, Mike Kass, Scott Sluder

Team Lead: Doug Longman (ANL) Co-Lead: Teresa Alleman (NREL)



### **Team Engagement**

MT Team Management

- Bi-weekly team conference calls are conducted by the team lead or deputy to check progress and status of active tasks
- Resources available for critical activities are assessed, and resulting actions needed are identified
- Meeting minutes are recorded and posted on Co-Optima's SharePoint site

MT Task Leaders conduct calls as needed to coordinate inter-lab activities

- Stakeholder Engagement Doug Longman, ANL
- Lessons Learned Reports Teresa Alleman, NREL
- Misfueling Mitigation Scott Sluder, ORNL
- Co-Optimizer Algorithm Metrics Teresa Alleman, NREL
- Market Introduction Scenario Analysis Caley Johnson, NREL

### Approach (Management)

#### **Team Interactions**

Interactions with other Co-Optima teams

- Coordinate with all team leads for making monthly stakeholder conference call presentations
- High Performance Fuels materials compatibility closely linked (two members with dual team membership)
- Fuel Properties team provides the Fuel Property Database, which MT uses to inform MT metrics
- Close interactions with the ASSERT team for market analysis; weekly meeting between team leads

Leadership Team interactions

- MT lead and deputy have monthly calls with the Co-Optima leadership
- Quarterly face-to-face meetings between leadership and team leads





# 2 Approach (Technical)



#### Approach - Engage with critical stakeholders

- Communicate Co-Optima goals
- Understand their technical needs
- Understand their value propositions
- External Advisory Board Early feedback on priorities of market sectors
- Monthly stakeholder conference calls Inform technical accomplishments
- One-on-one visits Contact reports generated with key takeaways
- Listening Day events Detailed feedback and 2-way interactions
- Identify the financial incentives necessary for industry to change their fuels and/or vehicles

#### Approach - Complete critical assessments

- Working with ASSERT
- Working with AED, FP, and HPF

Focus on requirements to get new fuels and engines to market

- Identify critical problems that other teams miss
- Execute analysis to define solutions
- Execute analysis to determine "size of the lift"
- Determine value propositions

### Approach (Technical)

#### **Top Challenges**

- Balance the benefits among multiple stakeholders to bring co-optimized new fuels & vehicles to consumers, emphasizing market-driven solutions over policy-driven solutions
- Infrastructure compatibility for new fuel introduction
  - Seek new fuel Co-Optima solutions that minimize the disruption to the infrastructure, particularly the retail sector which is 60% individually owned/operated with limited capital for investment
- Vehicle backwards compatibility
  - Ensure that new Co-Optima fuel solutions maximize the level of existing fleet compatibility where possible, and understand the potential unintended consequences when it's not
- Completing codes and standards
  - Develop the specification for a Co-Optima led new fuel, as well as a new industry standard for misfueling mitigation

#### **Critical Success Factors**

- Market Transformation success is gauged by the willingness of industry to "carry the ball" following tech transfer from the labs.
- Do not pick market sector winners or losers let the marketplace decide using science provided by the Co-Optima team
- Support informed decision making by the Co-Optima team
- Coordinate & facilitate introducing a new fuel specification to the market





## **3 Technical Accomplishments**

### Lessons Learned

"Lessons Learned" Reports on new fuel and vehicle introductions

- Fuel & Vehicle Introduction
- Fuel & Vehicle Distribution & Infrastructure
- Feedstock Effects
- Laws & Incentives

#### Summary Report

- New fuels successfully introduced to the U.S. marketplace since the 1970s have all had a societal need, a technical solution, and a champion. Consistent policy and regulatory environment is critical!
- Examples: removing lead from gasoline and sulfur from diesel—societal need was clean air (lead by CARB). Pb and S damage the catalytic systems required to remove tailpipe emissions. A consistent policy and regulatory environment enabled oil & auto/heavy-duty OEMs to work together on the solutions.

All 5 reports are in the publication "pipeline" for public domain



"Those who fail to learn from history are doomed to repeat it." Sir Winston Churchill



### **Misfueling Mitigation**





SAE committee activity initiated to establish an industry standard

 FY16 activity report in publication process

As long as any lower grade fuel exists in the marketplace, *OEMs will not "get credit" for fuel economy certification on the new fuel if they cannot ensure that the fuel is actually used in the marketplace.* 

Technologies are available today that can facilitate this with electronic communication to fuel dispensers, but the landscape is changing quickly.

### Stakeholder Engagement – 1 on 1



#### Summary of CY2014-15 Contacts

- Three engine / auto OEMs & trade organizations
- Six energy companies and trade organizations with petroleum interests
- Four biofuel-producing companies
- Two infrastructure and retail-related companies
- One regulatory organization
- Two general-interest organizations
- 18 TOTAL

#### Summary of CY2016-17 Contacts

- Eight engine / auto OEMs & trade organizations
- Five energy companies and trade organizations with petroleum interests
- Four biofuel producing companies
- Eight infrastructure and retail-related companies
- Four regulatory organizations
- Six general interest organizations
- 35 TOTAL

#### Technical Accomplishments/ Progress/Results

#### We have met with these companies/orgs

- AAA
- Abengoa
- ADM
- Afton Chemical
- ARAMCO
- ARPA-E
- Auto Alliance
- CARB
- Caterpillar
- Chevron
- DuPont
- EPA
- ExxonMobil
- FCA
- Ford
- Fuels Institute
- General Motors
- Global Automakers
- Growth Energy
- ILTA
- LanzaTech
- Marathon
- NACS

- PACCAR
- Petroleum Equipment Institute
- Phillips 66
- Poet
- SCAQMD
- Shell
- Tesoro
- Total
- Toyota
- UL
- Union of Concerned Scientists
- UOP
- USDA
- Valero
- Virent
- Volvo
- Wayne Fueling Systems

### Stakeholder Engagement – 1 on 1



#### Summary of CY2014-15 Contacts

- Three engine / auto OEMs & trade organizations
- Six energy companies and trade organizations with petroleum interests

#### Technical Accomplishments/ Progress/Results

We have met with these companies/orgs

AAA Abengoa

PACCAR Petroleum Equipment

One-On-Ones provide organizational specific perspective into the market impact of new fuel and vehicles. This is not always revealed in larger, trade organization settings

#### Summary of CY2016-17 Contacts

- Eight engine / auto OEMs & trade organizations
- Five energy companies and trade organizations with petroleum interests
- Four biofuel producing companies
- Eight infrastructure and retail-related companies
- Four regulatory organizations
- Six general interest organizations
- 35 TOTAL

| Che | vron |
|-----|------|
|     | 101  |

- DuPont
- EPA
- ExxonMobil
- FCA
- Ford
- Fuels Institute
- General Motors
- Global Automakers
- Growth Energy
- ILTA
- LanzaTech
- Marathon
- NACS

- Toyota
- UL

- Union of Concerned Scientists
- UOP
- USDA
- Valero
- Virent
- Volvo
- Wayne Fueling Systems

### Stakeholder Listening Days





#### June 2015 Listening Day

- Golden, CO
- 22 stakeholders in person
- 4 stakeholders via webinar
- ThinkTank used to capture feedback
- Public report on DOE Website

#### July 2016 Bioenergy 2016

- MT & ASSERT teams
- Evaluation metrics focused

#### January 2017 Listening Day

- Livermore, CA
- 18 stakeholders in person
- ThinkTank used to capture feedback

### Stakeholder Listening Days





WHAT THEY TELL US:

#### June 2015 Listening Day

- Golden, CO
- 22 stakeholders in person
- 4 stakeholders via webinar
- ThinkTank used to capture

# Stakeholders want Co-Optima to coordinate and facilitate the development of new fuel specifications.



Evaluation metrics focused

#### January 2017 Listening Day

- Livermore, CA
- 18 stakeholders in person
- ThinkTank used to capture feedback



#### **MT Co-Optimizer Metrics**

| Infrastructure<br>Compatibility | Compatibility of common elastomers and plastics used<br>in fueling infrastructure across range of blend levels   |
|---------------------------------|--|
| Regulatory Requirements         | Fuel registration, Chemical safety, odor criteria, ASTM certification, Tax & Trade Bureau registration, California multi-mode assessment, other regulatory                     |
| Vehicle Compatibility           | Polymer compatibility across range of blend levels.<br>Backward compatibility – Legacy vehicle Malfunction<br>Indicator Light (MIL) likelihood across range of blend<br>levels |
| Political Factors               | Champion industries, key constituencies  |
| Geographic Factors              | Regional deployment, non-attainment areas  |
| Uncertainty                     | Oil prices, deployment/adoption of<br>connected/automated vehicles   |

### MT Co-Optimizer Metrics (cont.)



Infrastructure compatibility, etc

- **3** Rating Levels
  - **Red** unfavorable (work needed) •
  - Yellow neutral •
  - **Green** favorable
  - **Gray** lack of information
- "ASSERT 20" Thrust I molecules completed
- The 40 High Potential molecules ٠ identified by HPF Team are in process
- Initial MT metrics not very "green," but quite a lot of yellow.

|                            |              | Infra      | Request    | ure con    | required in the contract of th | into a ta  | tors unce  | cractors trainty |   |
|----------------------------|--------------|------------|------------|------------|--|------------|------------|------------------|---|
| Ethanol                    | e e          | $\bigcirc$ |            |            |  |            |            |                  |   |
| Methanol                   | (            | $\bigcirc$ | $\bigcirc$ |            |  |            |            |                  |   |
| 1-Butanol                  |              |            |            | $\bigcirc$ | $\bigcirc$   | $\bigcirc$ |            |                  |   |
| 2-methyl butanol           |              |            | $\bigcirc$ | $\bigcirc$ |  | $\bigcirc$ |            |                  |   |
| 2-Butanol                  |              |            | $\bigcirc$ | $\bigcirc$ | $\bigcirc$   |            | $\bigcirc$ |                  |   |
| iso-Butanol                |              |            |            | $\bigcirc$ |  |            | $\bigcirc$ |                  |   |
| Guerbet alcohols           |              | $\bigcirc$ |            | $\bigcirc$ | $\bigcirc$   |            | $\bigcirc$ |                  |   |
| Furan mixture              |              |            | $\bigcirc$ | $\bigcirc$ |  |            |            |                  |   |
| Methyl acetate             |              | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ |  | $\bigcirc$ |            |                  |   |
| Ethyl acetate              |              | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$   |            |            |                  |   |
| Butyl acetate              |              | $\bigcirc$ |            | $\bigcirc$ | $\bigcirc$   | $\bigcirc$ |            |                  |   |
| Anaerobic mixed esters     |              | $\bigcirc$ |            |            |  |            |            |                  |   |
| 2-pentanone                |              | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ |  |            |            |                  |   |
| 2-butanone                 |              | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ |  |            |            |                  |   |
| 2,2,3-trimethylbutane      |              |            | $\bigcirc$ |            |  | $\bigcirc$ |            |                  |   |
| iso-octene                 |              |            | $\bigcirc$ |            |  |            |            |                  |   |
| Vertifuel                  |              |            |            |            | $\bigcirc$   |            | $\bigcirc$ |                  |   |
| Sugar condensation         |              | $\bigcirc$ |            |            |  |            |            |                  |   |
| Catalytic fast pyrolysis   | Į            | $\bigcirc$ |            |            | $\bigcirc$   |            |            |                  |   |
| Catalytic sugar conversion |              |            |            |            |  |            |            |                  |   |
| Methanol to gasoline       |              | 0          | $\bigcirc$ | 0          | 0  |            | $\bigcirc$ |                  |   |
| Gasification/catalysis     | Fermentation |            | Нус        | Iroly      | sis/ca   | ataly      | sis        | Pyroly           | S |



# 4 Relevance

### Relevance to MYPP Goals and Barriers

**BETO MYPP Goal**: "Enable sustainable, nationwide production of biofuels that are <u>compatible with today's transportation infrastructure</u>, can reduce greenhouse gas emissions...displace... petroleum-derived fuels to reduce U.S. dependence on foreign oil."

MT inputs to the Co-Optimizer Algorithm rank fuel candidates' compatibility with 6 common elastomers and 19 common plastics in infrastructure and legacy vehicles.





**Multi-Year Program Plan** 

**Im-C: Codes, Standards, and Approval for Use** "New biofuels and biofuel blends must comply with federal, state, and regional regulations before being introduced to the market... <u>Limited data and technical information can also delay approvals of technical codes and standards for biofuels and related infrastructure components</u>, including pipelines, storage tanks, and dispensers....."

MT is engaged with the regulatory agencies and standards organizations to clearly identify the data and technical information that Co-Optima can provide to coordinate stakeholders meeting these requirements. The biofuels industry has the potential to garner additional market share of the fuel market with the success of Co-Optima.



### Relevance to MYPP Goals and Barriers

**Im-G: Biofuels Distribution Infrastructure** "...Most refueling stations are privately owned with relatively thin profit margins, and <u>owners have</u> <u>been reluctant to invest in new infrastructure until the market is more</u> <u>fully developed</u>. Petroleum-compatible biofuels may also require distribution infrastructure investment."

MT inputs to Optimizer Algorithm rank fuel candidates' compatibility with common infrastructure materials including 6 elastomers and 19 plastics. The "Lessons Learned" report validated the difficulty of these infrastructure modifications.

**It-D: Engines not optimized for biofuel** "...<u>Co-development of fuels and engines</u> <u>has ... the potential to drive increased vehicle engine efficiency and reduced GHG</u> <u>emissions</u>. Vehicle manufacturers are considering the impact that the specification of new fuel mixtures and vehicle system optimizations can achieve,...."

Standard. As long as any lower grade fuel exists in the marketplace, OEMs will not "get credit" for fuel economy certification on the new fuel if they cannot ensure that the fuel is actually used in the marketplace.







### Relevance to BETO's Strategic Plan

**BETO Strategic Plan:** "<u>Co-optimization of fuels and engines</u> offers the potential to significantly improve vehicle engine efficiency, maximize engine performance and carbon efficiency, and reduce harmful emissions through accelerating the widespread deployment of improved fuels and engines. BETO will work with the national laboratories and stakeholders to address technical barriers and facilitate eventual market entry of cooptimized fuels and engines."

MT engages with stakeholders from all market sectors to identify barriers to and solutions for bringing co-optimized technologies to market. Since neither DOE nor the national labs produce fuels or vehicles, the success of the Co-Optima program is dependent on this technology transfer to industry.



### Relevance to Industry



MT's engagement with stakeholders from all market sectors enables the marketplace to bring co-optimized fuel and engine technologies to market.

- Neither DOE nor the national labs produce fuels or vehicles
- Technology transfer to industry is essential for bringing new fuels and vehicles to consumers.
- Potential to create new market opportunities/US jobs in the biofuels industry





# 5 Future Work

### Future Work – Stakeholder Engagement



- Analyze scenarios to maximize stakeholder value for all market segments
- Understand the business models for all of the fuel and vehicle market sectors
- Convene stakeholders to propose a new fuel specification based on Thrust I research
  - Request for this was received from stakeholders during Listening Day events
  - Anticipated ~ June 2017
- Our FY17 Stakeholder Engagement Plan expands Co-Optima outreach with:
  - Light-duty foreign OEMs
  - Medium- and heavy-duty OEMs
  - Biofuel producers
  - NGOs
  - Consumers
  - Retail
  - Infrastructure
  - Additive companies
  - Canadian regulatory agencies



#### **Fuel Distribution Infrastructure**

### Market Insertion Scenario Analysis



### Objective:

Assess the adoption and acceptance of two fuel / vehicle combinations into the light-duty market under various introduction scenarios, beginning in 2025 (Thrust I)

#### Q4FY17 Dashboard Milestone (VTO)

- Fuels to analyze
  - E40 High-Octane Fuel Program update
  - Catalytic fast pyrolysis (pyrolysis gasoline)
- Thrust I Engine
  - Spark ignited
  - Downsized
  - Boosted

Closely work with ASSERT team – ADOPT/BSM models

- Automotive Deployment Options Projection Tool (ADOPT)
- Biomass Scenario Model (BSM)

Stakeholder interview guided

#### <u>FY18 – Analyze Thrust II fuels / engines</u> <u>insertion</u>

 2030 target, adding medium duty and heavy duty markets

### Future Work (cont.) – FY17+ Plans



- Co-Optimizer metrics
  - Regular re-assessment of candidate molecule blendstocks
  - Metric revision, addition, and update
- Steps required to introduce a new fuel & engine report
  - Coordinate industry standards organizations for a new fuel specification
- Publish "Lessons Learned" reports
  - Finish publications
- Misfueling Mitigation
  - Society of Automotive Engineers standards committee engagement
  - Convene stakeholder workshop
- Webinar Series Tech2Market (VTO)
  - Fuel and blend-stock distribution from production to end use via truck, rail, barge, and pipeline
  - General EPA registration needs and process
  - ASTM and National Council on Weights & Measures process

### Summary



| Section | Summary   |
|---------|---|
| 1       | Lessons learned from new fuel introductions emphasizes the need to engage those who inform policy and regulation. The MT team has engaged those regulatory and policy informing organizations.  |
| 2       | <ul> <li>Biggest Challenges (barriers) facing Co-Optima that MT is addressing:</li> <li>Infrastructure compatibility for new fuel introduction</li> <li>Vehicle backwards compatibility</li> <li>Misfueling mitigation</li> </ul>   |
| 3       | One-on-one visits with 40 organizations; in communication with 132 individual stakeholders from 74 organizations. Continuous, two-way communication needed to keep pace with constantly changing transportation landscape.  |
| 3       | MT provides outreach to Co-Optima team and stakeholders to facilitate the technology transfer to industry necessary for Co-Optima success.  |
| 4       | MT engages with stakeholders from all market sectors to identify barriers and solutions for bringing co-optimized technologies to market. Since neither DOE nor the National Labs produce fuels or vehicles, the success of the Co-Optima program is dependent on this technology transfer to industry. |
| 5       | Market introduction scenario analysis will provide guidance for the necessary<br>Thrust II benefits.  |



# **Additional Slides**

# Publications, Patents, Presentations, Awards, and Commercialization



#### 2016 Publications

- Co-Optima Stakeholder Listening Day Summary Report. Jointly sponsored by the EERE Vehicle Technologies Office and the EERE Bioenergy Technologies Office, June 16-17, 2015. <u>http://www.energy.gov/sites/prod/files/2016/04/f30/co-optima\_listening\_day\_summary\_report\_0.pdf</u>
- Market Transformation: Identify and Mitigate Barriers to New Fuel Deployment for Thrust I and Thrust II, D. Longman. <u>http://www.energy.gov/sites/prod/files/2016/09/f33/cooptima\_webinar\_6\_market\_transformatio\_n.pdf</u>

Market Transformation - Lesson Learned Reports: In process/All under review

- History of Significant Vehicle and Fuel Introductions in the United States, B West
- Fuel and Vehicle Distribution & Infrastructure, M. Mintz
- Summary of Lessons Learned from Corn Supply for Ethanol Production Applied to Logistics of Cellulosic Biofuels, M. Shirk
- The Role of Laws, Incentives, and Regulations in the Transformation of Markets for Fuels and Powertrains of Passenger Cars, T. Alleman
- New Fuel and Vehicle Introduction Lessons Learned Synopsis/Summary Report, T. Alleman
- Misfueling Mitigation, S. Sluder



### Stakeholder Interactions CY14 & CY15

#### OPTIMA Stakeholder Engagement FY15 Individual Meetings

| OPTIMA Stakeholder Engagement FY15 Individual Meetings |                                |                               |                           |  |  |  |  |  |  |
|--|--------------------------------|-------------------------------|---------------------------|--|--|--|--|--|--|
| Stakeholder<br>Name                                    | Date of Visit                  | Location of Visit             | Co-Optima Participants    |  |  |  |  |  |  |
| ExxonMobil   | 12/10/2014                     | ExxonMobil Fairfax,<br>VA     | Farrell, Pontau           |  |  |  |  |  |  |
| Ford   | 12/11/2014                     | Ford, Dearborn, MI            | Farrell, Pontau           |  |  |  |  |  |  |
| GM   | 12/13/2014                     | GM, Warren, MI                | Farrell, Pontau           |  |  |  |  |  |  |
| UOP  | 12/16/2014                     | Des Plaines, IL               | Holladay                  |  |  |  |  |  |  |
| LanzaTech  | 12/16/2014                     | Skokie, IL                    | Holladay                  |  |  |  |  |  |  |
| Virent   | 12/18/2014                     | Madison, WI                   | Holladay                  |  |  |  |  |  |  |
| ExxonMobil   | 01/12/2015                     | Clinton, NJ                   | Farrell, Holladay, Pontau |  |  |  |  |  |  |
| Chrysler   | 01/13/2015                     | Chrysler, Auburn Hills,<br>MI | Miles, Wagner             |  |  |  |  |  |  |
| Dupont   | 01/14/2015                     | Wilmington, DE                | Holladay                  |  |  |  |  |  |  |
| EPA  | 02/20/2015                     | Ann Arbor, MI                 | Farrell, Pontau           |  |  |  |  |  |  |
| Chevron  | 02/26/2015                     | Houston, TX                   | Marrone, Miles            |  |  |  |  |  |  |
| Union of<br>Concerned<br>Scientists                    | 03/17/2015 Washington, DC      |                               | Farrell Wagner Dunn       |  |  |  |  |  |  |
| TMFB UAachen   | achen 09/03/2015 Cambridge, UK |                               | George                    |  |  |  |  |  |  |
| Phillips 66  | 66 09/14/2015 Houston, TX      |                               | Farrell, Pontau, Wagner   |  |  |  |  |  |  |
| Shell  | 09/15/2015                     | Houston, TX                   | Farrell, Pontau           |  |  |  |  |  |  |
| Tesoro   | 09/16/2015                     | Houston, TX                   | Farrell, Pontau           |  |  |  |  |  |  |
| National Tanks<br>Conference &<br>Expo                 | 09/14-16-2015                  | Phoenix, AZ                   | Moriarty                  |  |  |  |  |  |  |
| Net-Zero<br>Drive Across<br>Colorado                   | 10/07/2015                     | Denver, CO                    | Johnson                   |  |  |  |  |  |  |
| NACS & PEI   | 10/12-14/2015                  | Las Vegas, NV                 | Moriarty                  |  |  |  |  |  |  |
| OPIS   | 10/15-16/2015                  | Chicago, IL                   | Johnson                   |  |  |  |  |  |  |
| ICM  | 11/20/2015                     | Colwich, KS                   | Farrell, Longman          |  |  |  |  |  |  |
| Flint Hills<br>Resources                               | 11/20/2015                     | Wichita, KS                   | Farrell, Longman          |  |  |  |  |  |  |

### Stakeholder Interactions (cont.) CY16



| Co-OPTIMA Stakeholder Engagement CY16 Meetings |                       |                   |                                  | Co-OPTIMA Stakeholder Engagement CY16 Meetings |                  |                   |   |  |
|--|-----------------------|-------------------|----------------------------------|--|------------------|-------------------|---|--|
| Stakeholder<br>Name                            | Date of Visit         | Location of Visit | Co-Optima Participants           | Stakeholder<br>Name                            | Date of Visit    | Location of Visit | Co-Optima Participants                                      |  |
| API  | Jan 20, 2016          | Washington, DC    | Farrell, Pontau, Wagner          | Fuels Institute<br>Symposiums                  | June 29-30, 2016 | Washington, DC    | Sarkar, Longman, Moriarty,<br>Sluder, Farrell               |  |
| EPA  | Feb 25, 2016          | Ann Arbor, MI     | Moriarty, West                   | EIA Conference                                 | July 11-12, 2016 | Washington, DC    | Alleman, Johnson  |  |
| ADM  | Feb 25, 2016          | Decatur, IL       | Farrell, Longman                 | Sustainable                                    |                  | Washington, DC    | Farrell, Gaspar, Dunn,<br>Miles, etc                        |  |
| MPACT  | Mar 24, 2016          | Indianapolis, IN  | Farrell                          | Transportation<br>Summit                       | July 12, 2016    |                   |   |  |
| Wayne<br>Technology                            | April 6, 2016         | Austin, TX        | Longman, Moriarty                | Afton Chemical                                 | July 13, 2016    | Richmond, VA      | Alleman, Longman  |  |
| Summit<br>SAE High<br>Efficiency ICE           | April 11, 2016        | Detroit, MI       | Farrell, Wagner, Longman,<br>Som | BioEnergy2016<br>& Stakeholder<br>Meeting      | July 14, 2016    | Washington, DC    | Farrell, Gaspar, Dunn,<br>Miles, Longman, Alleman,<br>Biddy |  |
| Symposium<br>ARAMCO                            | April 15 2016         | Novi, MI          | Farrell, McCormick,              | USCAR<br>Crosscut Team                         | July 21, 2016    | Southfield, MI    | Wagner, Miles   |  |
| Services<br>Fuels Institute                    | 1                     |                   | Longman                          | NCWM   | July 24-26, 2016 | Denver, CO        | Alleman   |  |
| Annual<br>Meeting                              | April 27-29,<br>2016  | San Francisco, CA | Farrell, Pontau                  | Nat'l Council of<br>State<br>Legislators       | Aug 8, 2016      | Chicago, IL       | Farrell   |  |
| PEI Board                                      | April 29, 2016        | Austin, TX        | Longman                          | FCA  | August 15, 2016  | Auburn Hills, MI  | Farrell, Wagner, , Szybist                                  |  |
| Cummins  | May 3, 2016           | Golden, CO        | Farrell                          | US DRIVE FWG                                   | August 25, 2016  | Teleconference    | Farrell   |  |
| BOSMAL   | May 20, 2016          | Bielsko, Poland   | Wallner                          | Auto Alliance                                  | August, 31, 2016 | Southfield, MI    | Longman, Schlenker  |  |
| ILTA   | May 23-24, 2016       | Houston, TX       | Alleman                          | Global   |                  | ,                 | Longman   |  |
| Texon  | May 24, 2016          | Houston, TX       | Alleman                          | Automakers                                     | Sept 20, 2016    | Washington, DC    |   |  |
| API Tech<br>Subcommittee                       | June 14, 2016         | Denver, CO        | Farrell, Pontau                  | FISITA<br>Auto-Ag                              | Sept 28, 2016    | Busan, Korea      | Musculus  |  |
| Governor's<br>Biofuels                         | June 17, 2016         | Teleconference    | Farrell                          | Ethanol Annual<br>Forum                        | Oct 5, 2016      | Detroit, MI       | McCormick   |  |
| Consortium                                     |                       |                   |                                  | API  | Oct 12, 2016     | Teleconference    | Gaspar, Farrell, Pontau                                     |  |
| ASTM D02 &<br>E48                              | June 26-Jul1,<br>2016 | Bellevue, WA,     | Alleman                          | A3PS-"Eco-<br>Mobility 2016"                   | Oct 17, 2016     | Vienna, Austria   | Farrell   |  |

PEI Show @

NACS

ASTM

Racetrac

Oct 19, 2016

Oct 19, 2016

Dec 4-8, 2016

Atlanta, GA

Atlanta, GA

Orlando, FL

Berube, Moriarty

Moriarty

Alleman





### Stakeholder Engagement / External Advisory Board (EAB)



#### Members

- American Petroleum Institute
- Fuels Institute
- Academic / Engine
- Truck & Engine Manufacturers Assoc.
- California Air Resources Board
- U.S. Environmental Protection Agency
- American Bio-Fuels Association
- Underwriters Laboratory
- USCAR
- Academic / Fuel
- Flint Hills Resources
- General Advisor

Bill Cannella John Eichberger **David Foster** Roger Gault James Guthrie Paul Machiele Michael McAdams Edgart Wolff-Klammer **David Brooks** Ralph Cavalieri Chris Pritchard John Wall

EAB has provided Co-Optima with early feedback on analysis results, insight on stakeholder issues, and Multi-Year Strategic Plan development.