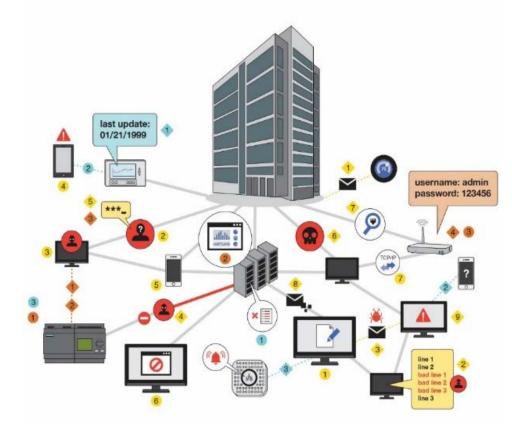
Buildings Cybersecurity Opportunities, Challenges and Solutions

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November 2, 2016



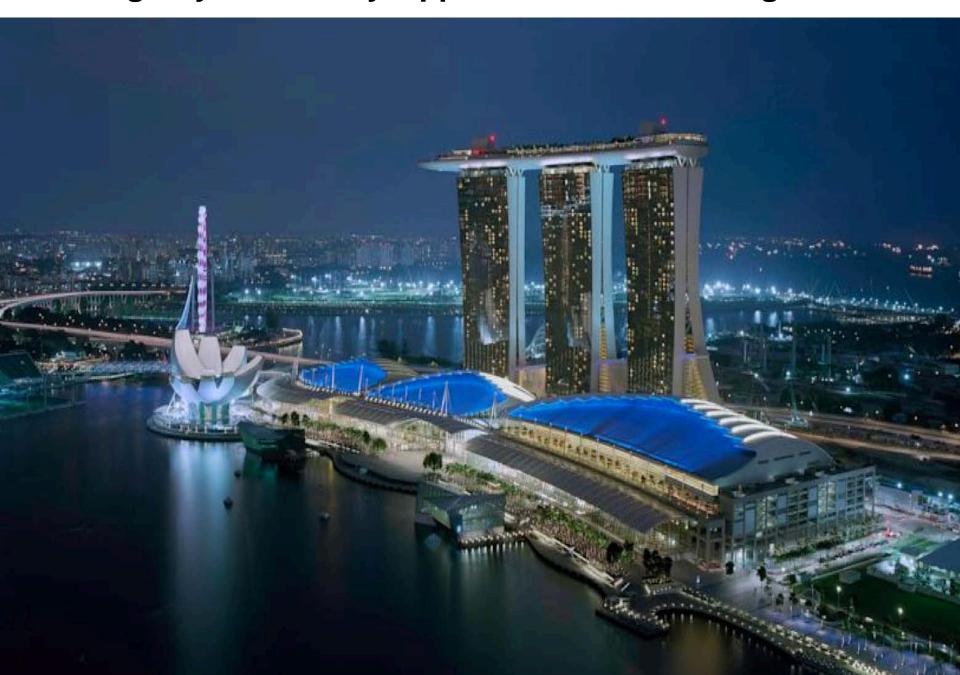


Acknowledgements

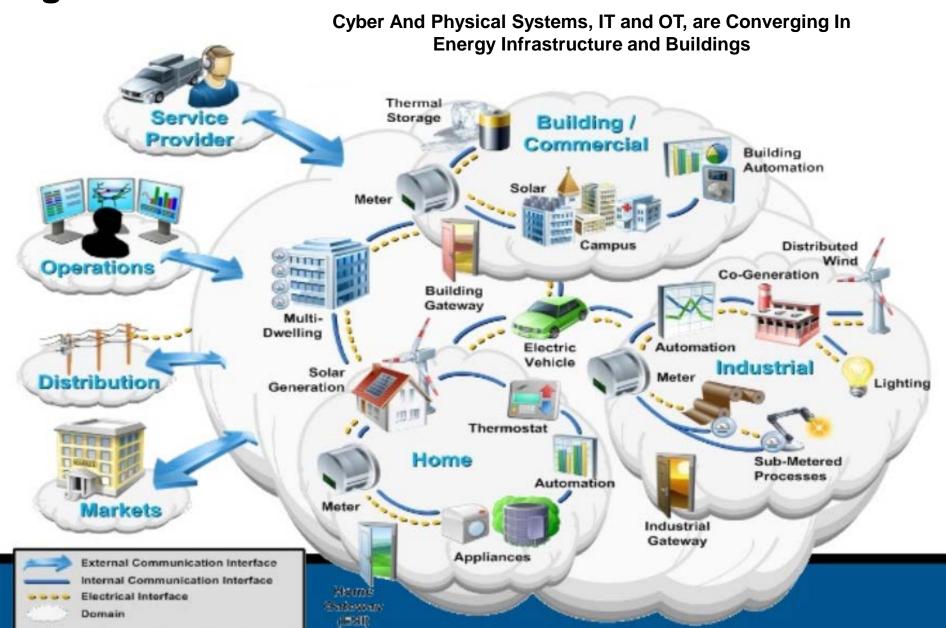
Many Thanks to:

- The U.S. Department of Energy's Federal Energy Management Program (Dr. Tim Unruh); Building Technologies Office (Joe Hagerman) and Energy's Office of Electricity and Energy Reliability (Dr. Carol Hawk) for supporting PNNL Buildings and Energy Technology Cybersecurity efforts
- Federal Utility Partnership Working Group (FUPWG) Participants and Sponsors

Buildings Cybersecurity Opportunities & Challenges



All Modern Organizations Are Cyber & Energy Organizations



National Academies Identifies "Connected Buildings = Vulnerable"

Cybersecuring Building Control Systems

April 24, 2015

The National Academies Washington, DC

Sponsored by The Federal Facilities Council "The nation's buildings are increasingly relying on building control systems with embedded communications technology and many enabled via the Internet. These systems provide critical services that allow a building to meet the functional and operational needs of building occupants, but they can also be easy targets for hackers and people with malicious intent. These facilities contain building and access control systems such as heating, ventilation, and air conditioning; electronic card readers...that are increasingly being automated and connected to other information systems or networks and the Internet. As these systems are becoming more connected, so is their vulnerability to potential cyber-attacks."

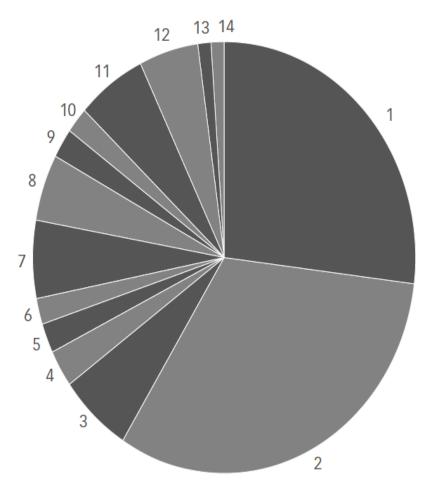
DOE EERE Approach: Secure + Connected = Economic, Energy, Environment Opportunity

- 1. Engage industry and Federal agencies to define the problem and better understand the gaps in a very complex space of connected devices and buildings
- 2. Develop easy to use framework to help buildings stakeholders establish cybersecurity policies, procedures and cybersecurity controls (Building Cybersecurity Framework)
- 3. Develop tool to measure and improve existing policies, cybersecurity awareness, readiness and risk management (B-C2M2)

Buildings Include Several Critical Infrastructures Experiencing Increased Cyber Attacks, according DHS

Figure 8: ICS cyber incidents reported to ICS-CERT, 2014

Source: US Department of Homeland Security, 'ICS-CERT Year in Review'



Buildings include several of the sixteen critical infrastructures designated by EO 13636, including commercial facilities, financial services, government facilities, healthcare and public health and information technology.

	Sector	%		Sector	%
1	Critical manufacturing	27	8	Transportation	5
2	Energy	32	9	Nuclear	2
3	Communications	6	10	Information technology	2
4	Commercial facilities	3	11	Healthcare	6
5	Chemical	2	12	Government facilities	5
6	Unknown	2	13	Finance	1
7	Water	6	14	Agriculture	1

Operational Technology Cyber Incidents – What's Next?

WHAT'S NEXT?

....Your organization failed to consider impact of exploiting control systems....

Target Retail Stores - 2013

BACKDOOR ATTACK



The attackers backed their way into network by compromising a 3rd-party vendor to steal data.

Kemuri Water Company - 2016

PLC ATTACK



Hack accessed hundreds of PLCs used to manipulate control applications altering chemicals.

Saudi Aramco & RasGas

ENTERPRISE ATTACK





Networks infected with the Shamoon virus erased information causing enterprise network outages.

Ukraine Utilities - 2015

SCADA ATTACK



Left 225,000 customers in the dark. 1st successful cyber attack to knock a power grid offline.

Project Basecamp - 2012

PLC ATTACK



A team used a penetration test on PLCs to realize how badly vulnerable their SCADA/ICS were.

Unnamed" Steel Mill, Germany - 2014

INSIDER ATTACK



Hackers disrupted networks to access automation equipment resulted in massive damage.

"Unnamed" Steel Mill - 2011

ENTERPRISE INFECTION

The Conficker worm infected the control network causing an instability in the communications.

New York Dam - 2013

BACKDOOR ATTACK



Iranian hackers tried to open flood gates. Was this a dress rehearsal for something bigger?

Natanz Nuclear Facility - 2010

SCADA MALWARE



Stuxnet infected the air-gapped control network bypassing causing damage to centrifuge.

Google HQ, Wharf - 2013

MISS-CONFIGURE



SHODAN discovered over 21,000 missconfigured building automation systems.

Maroochy Water System - 2010

INSIDER ATTACK



Disgruntled ex-employee hacks into the water system and floods the community of sewage. Source: Jeff Johnson, Navy

Shodan: Search Engine to Hack or Secure Vulnerable Buildings Technology?





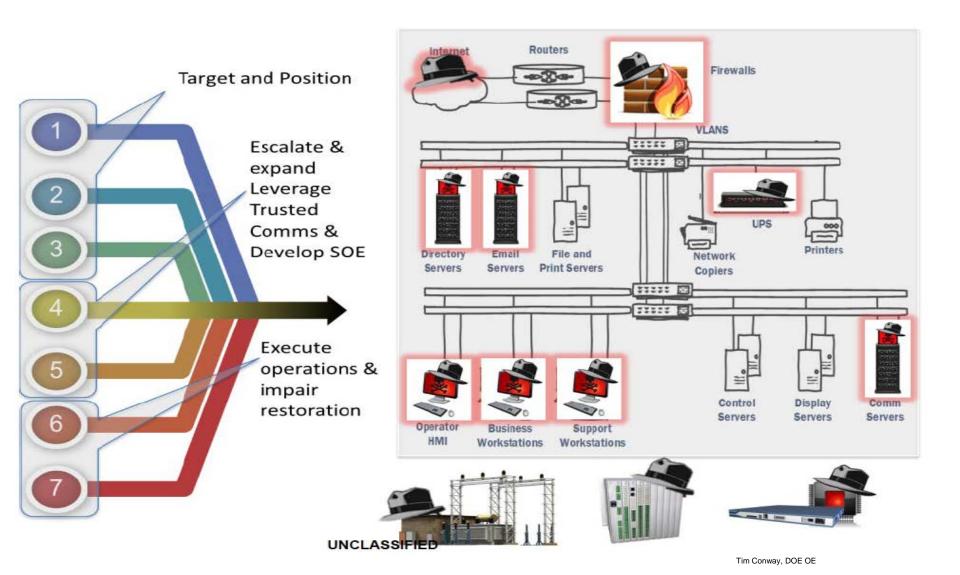
search engine in the world, Google, functions by pulling information from their index of the web based on

gueries. It and other search engines are useful for finding answers to guestions and connecting with others.

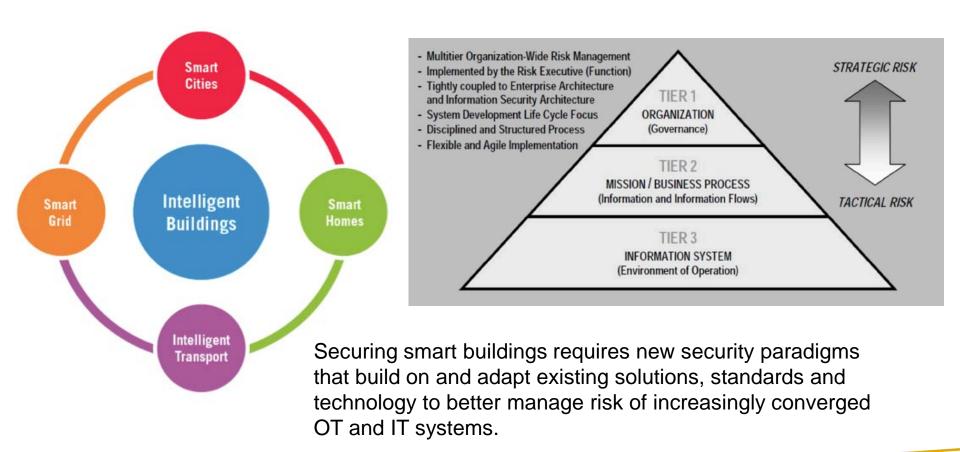
Shodan search engine quickly finds thousands of vulnerable building automation systems

Ukraine Cyber Attack – Included a Building Cyber Events Attackers discovered a network connected to a LIPS and reconfigured it so the configured it so the

Attackers discovered a network connected to a UPS and reconfigured it so that when the attacker caused a power outage, it was followed by an event that would also **impact the power in the energy company's building data centers**



Traditional Cyber Security Paradigms Are Not Adequate To Secure Modern Buildings



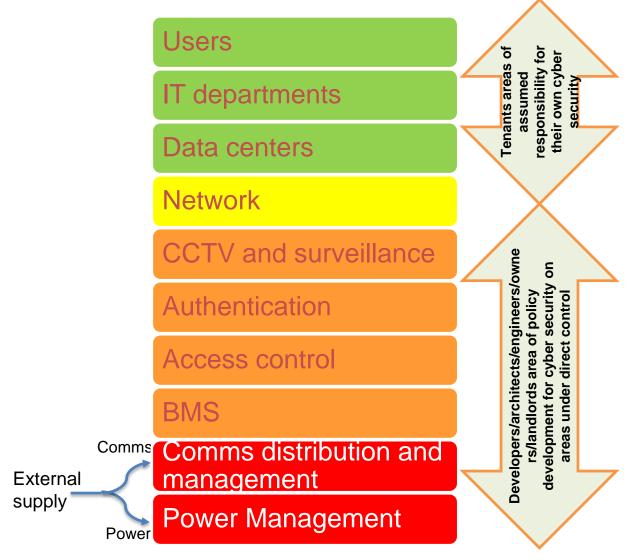
Supply Chain Challenges - Need Cyber Smart Procurement Guidelines for Buildings



- → Buildings technology continues to evolve:
 - New cybersecurity threats and vulnerabilities
 - Changes in security practices and requirements
 - Advancing technologies
 - Expanding global supply chain
- → Vendors, asset owners, operators are experiencing increased pressure for meeting stringent regulatory requirements
- → Procurement can help manage risks resulting from extended and geographically dispersed <u>supply</u> chains
 - Need to build cybersecurity into solutions from the beginning
- → Acquirers, integrators, and suppliers need to communicate expectations and requirements in a clear and repeatable manner

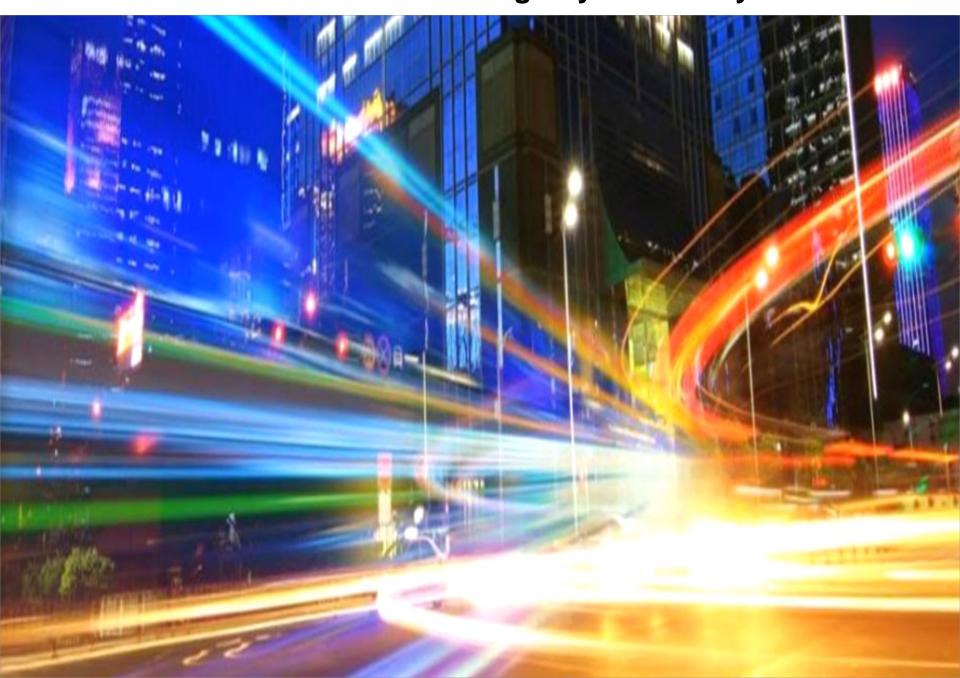
Buildings cybersecurity procurement guidelines to facilitate adoption, secure and sustainable deployment of smart buildings technology

Who Is Responsible For Securing Buildings IT and OT From Cyber Threats?



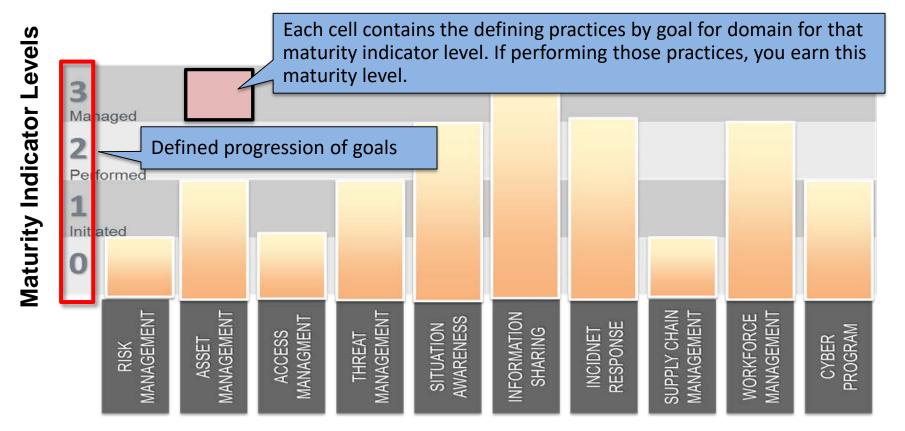
Challenges in terms of organizational roles and responsibilities, introducing new operational complexity and risk into buildings that owners and operators are often not prepared to deal with.

DOE & PNNL Power Grid and Buildings Cybersecurity Efforts



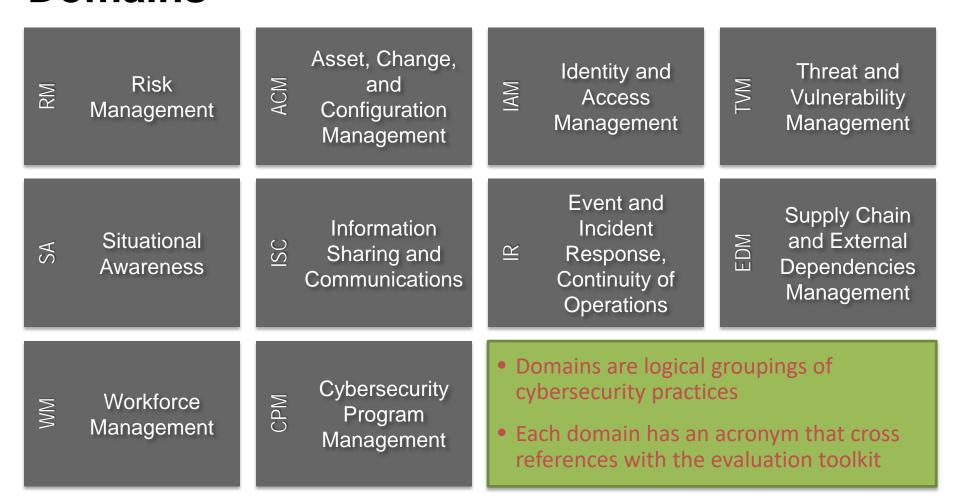
Buildings Cybersecurity Maturity Model (B-C2M2)

WWW.BC2M2.PNNL.GOV



- DOE and PNNL developed a tool and visualization platform to measure cybersecurity maturity for energy utilities. This tool has been adapted to buildings
- B-C2M2 provides a high level view of cybersecurity situational awareness and risk focusing on ten critical cyber domains
- A tool and data set for measuring and comparing nation's buildings cybersecurity maturity does not exist

Buildings Cybersecurity Maturity Model (B-C2M2) – Includes 10 Critical Cyber Domains



Critical Cyber Domain Example 1- Supply Chain & External Dependencies Management

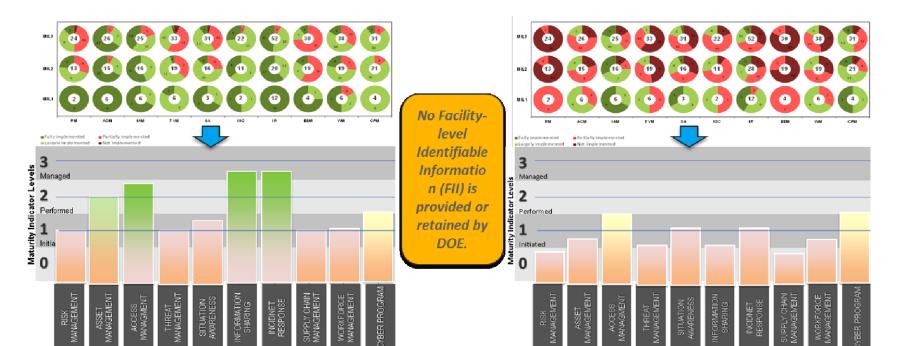
Objectives:

- Identify dependencies
- Manage dependency risk
- Management activities

Related Questions

- Significant cybersecurity risks due to suppliers and other dependencies are identified and addressed?
- Cybersecurity requirements are considered, at when establishing relationships with suppliers and other third parties?

Highest/Lowest Maturity in Pilot Studies



Critical Cyber Domain Example #2 - Workforce Management

Objectives:

- Assign cybersecurity responsibilities
- Control the workforce life cycle
- Develop cybersecurity workforce
- Increase cybersecurity awareness
- Management activities

Appropriate training, testing, redundancy and evaluations of performance required

Personnel vetting, assigning risk designations to positions with access to assets and employing measures to prevent wrongdoing

Training & recruiting for overcoming skill gaps

Workforce training & recruiting for overcoming skill gaps; periodic security awareness training

What is the B-C2M2?

B-C2M2...

- √ Is completely voluntary
- Measures the maturity of an organization's cybersecurity capabilities
- √ Focuses on the programmatic structure
- Provides descriptive and flexible guidance
- ✓ Publicly available

B-C2M2 <u>IS NOT</u>...

- × Required or mandated
- X Guidance for implementing specific security controls
- × Penetration test.
- X Intended to replace other cybersecurity-related activities, programs, processes, or approaches.

B-C2M2 Piloted in Five buildings

From Oct 2015 – April 2016 PNNL conducted pilot assessments at:

- 1. A large laboratory facility w/ many automated building control systems.
- 2. A **municipal building**, completed in 2011, with state-of-the-art energy and automated BCS.
- 3. A **university campus** with a mix of buildings (1970's 2015) construction, many with automated BCS.
- 4. A **community college campus** with a mix of buildings from late 1950's 2010's.
- 5. A Federal Agency campus

Each assessment took about 2 hours and involved interviews with senior building control system engineers, IT person, and sometimes facility manager.









Additional Lessons Learned from B-C2M2 Pilot Assessments

- Considerable range in maturity of cybersecurity programs.
 - General lack of documented cybersecurity policies and procedures for building control system security.
 - Few resources and limited time allocated to address cybersecurity.
- Lack of any formal risk assessment and management program for building control systems.
 - Much being done right, though in ad-hoc manner. Without continuity planning, personnel changes can drop a cybersecurity program back to square one.
- Mature IT cyber program helps, but does not address all risks.
 - **Security monitoring too limited**. Often relies on vendor software triggering of an alarm that shows an out-of-bounds condition.
- B-C2M2 questions raised awareness. Often heard "I hadn't thought of that – I think I should start paying more attention to..."



Illustrative B- C2M2 Building Cybersecurity Vulnerability Findings

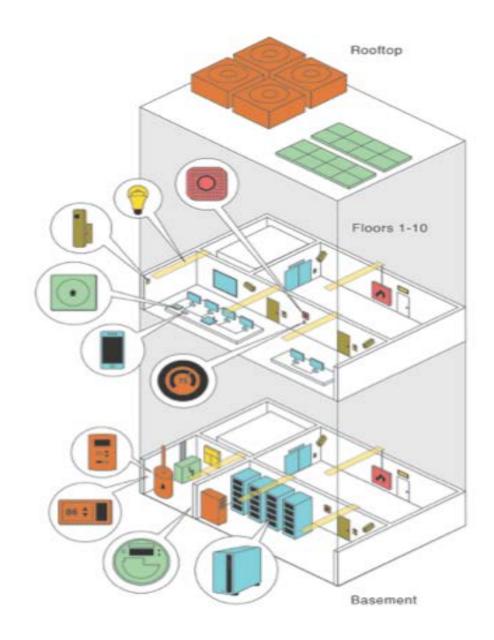
Critical Asset Clusters

- Smart Security Alarms (fire alarms, etc.)
- Energy Management & BAS
- Security, Monitoring, & Access
- Smart Environment Control (lighting, etc.)
- Mobility & Information Communication
- HVAC

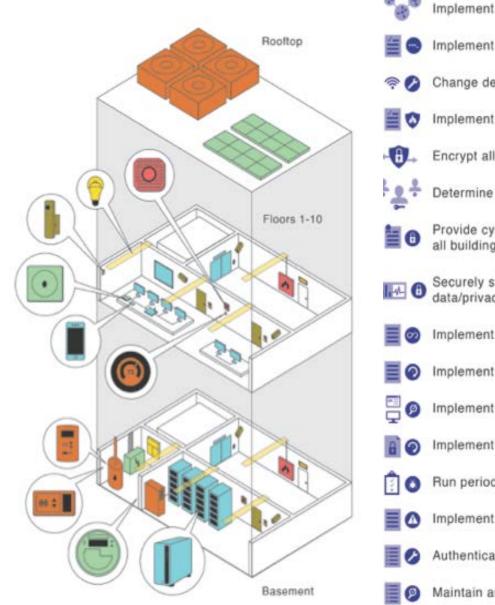
Vulnerabilities

- Lack of inventory and identification of Critical Cyber Assets (CCA)
 - Lack of IT & OT security roles and responsibilities
 - ... A Lack of patch management
 - Lack of separation between IT and OT networks
 - • •

 Lack of physical and cyber access control
 - Cack of authentication and encryption of CCA
 - Lack of periodic threat vulnerability assessments, penetration tests & mitigation
 - • Delicated the Lack of cybersecurity training and security audits
 - Lack of redundancy
 - Poor password management policies
 - Default software and network configurations
 - Lack of data and configuration backups
- Lack of response and recovery plans
 - • • • Lack of secure communication protocols
 - a & Lack of a risk management strategy



Building Cybersecurity Mitigation Recommendations

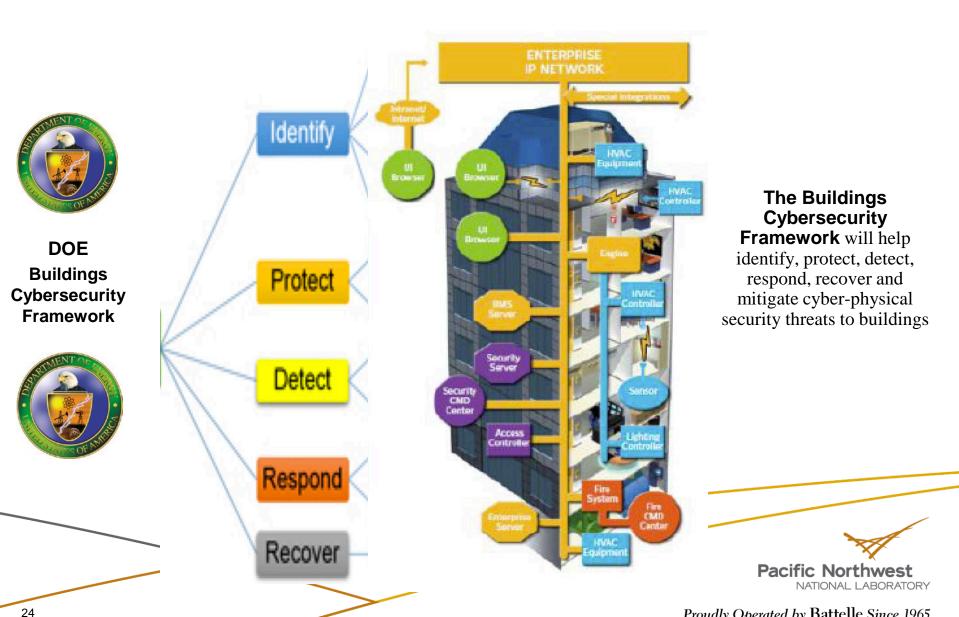


- Implement network segregation
- Implement password management policies (strong passwords)
- Change default SSID. Hide SSID and MAC filtering (especially for residential)
- Implement firewalls and configuration policies
- Encrypt all means of data transfer/information communication
- Determine roles and responsibilities; estalish access control
- Provide cybersecurity awareness education and training to all building personnel
- Securely store and exchange control systems data to protect against data/privacy breaches
- mplement plans for asset and network redundancy
- Implement plans for asset transfers and backups
- [] [] Implement integrity checks for automation software and firmware
- [a] [a] Implement backup mechanism for sensitive information
- Run periodic vulnerability, continuity, and penetration tests
- mplement vulnerability management plan
- Authenticate, approve, and log remote maintenance of building assets
- Maintain and protect audit logs such as Firewall logs, network audits

DOE - Integrated Joint Cybersecurity Coordination Center (iJC3) Cyber-Physical Assessments



DOE-PNNL Buildings Cybersecurity Framework



DOE-PNNL Buildings Cybersecurity Framework

Threats

- 1. Human Error
- 2. Malware
- 3. Attackers

Attacks

- 1. Data injection attacks
- 2. Data integrity attacks
- 3. Denial of Service (DoS) attacks
- 4. Timing attacks

Building Connections

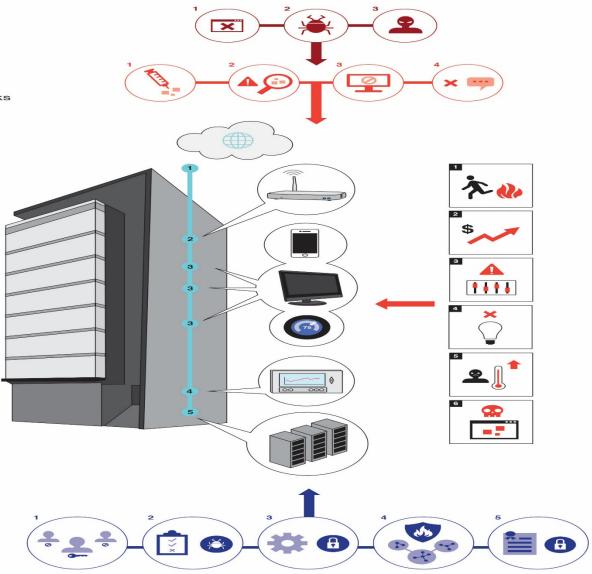
- 1. Internet
- 2. Router
- 3. Networked devices
- 4. BAS controller
- 5. Data center

■ Impacts

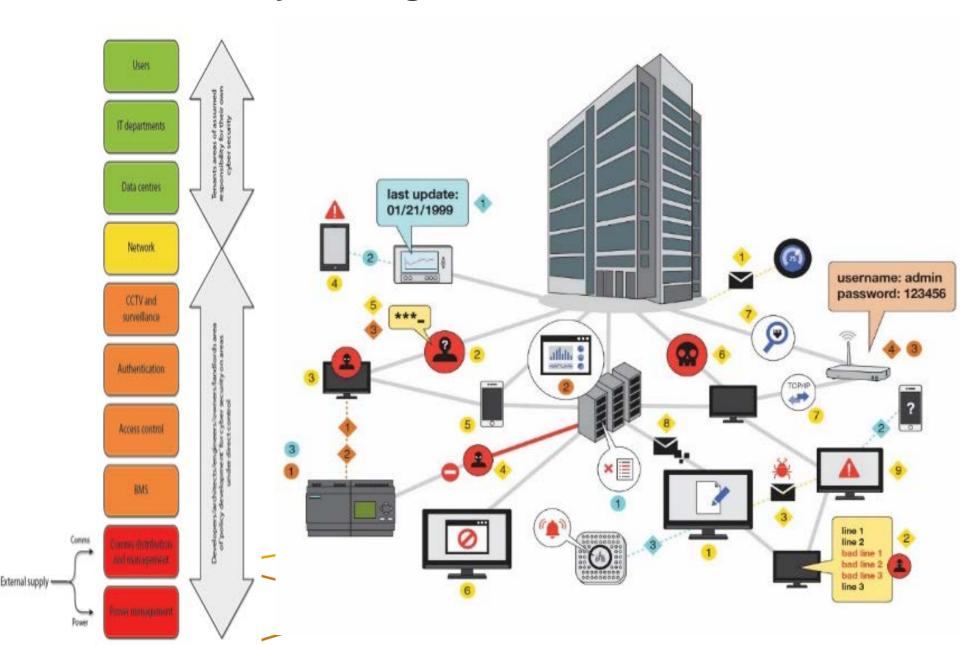
- Impact to life and occupant safety
- 2. Impact to operational economics
- Impact to BAS components
- 4. Impact to BAS services
- Impact to occupant activity and comfort
- Impact to data and software

Critical Buildings Cybersecurity Control Schemes

- 1. Access control
- 2. Vulnerability testing
- 3. Secure configuration of assets
- 4. Defense and protection of assets
- Cybersecurity training and awareness



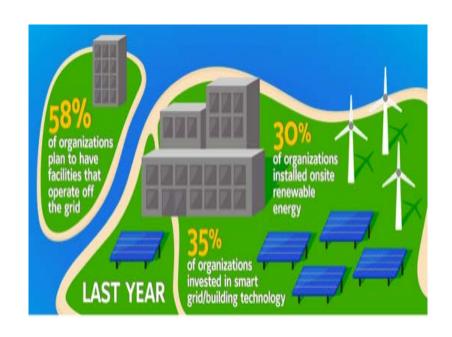
Training The Next Generation Buildings, Energy, IT and OT Security Manager



DOE-OE & PNNL Autonomous Tools for Attack Surface



DOE OE & PNNL Integration of Renewable Energy Sources Securely with the Buildings and Electric Power



Performers: PNNL, UTRC, UICU

- ▶ Purpose: This project will deliver advanced attack detection and resiliency-enabling cybersecurity platform called INGRESS for behind-the-meter distributed energy resources that will be deployable within *legacy* and *emerging* energy system environments.
- ► Challenges: Lack of fidelity and security in buildings to grid deployment of distributed energy resources.
- Major Deliverables: Techniques to sense the health of the grid from the edge and also detect attacks emerging from the grid-edge devices
- A collection of attack-resilient techniques implemented in VOLTTRON

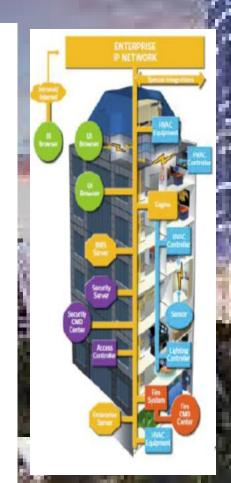
Cyber Secure - Facility Energy Decision System (CS-FEDS)

Challenges

Challenge 1: Cybersecurity solutions often times increase costs, reduce functionality and lack a clear value proposition.

Challenge 2: Networking and digitizing energy technology and controls can reduce costs, increase functionality and efficiency, but often times increases cyber vulnerabilities.

Challenge 3: A turn key tool to improve energy efficiency and cybersecurity does not exist



Proposed Solution

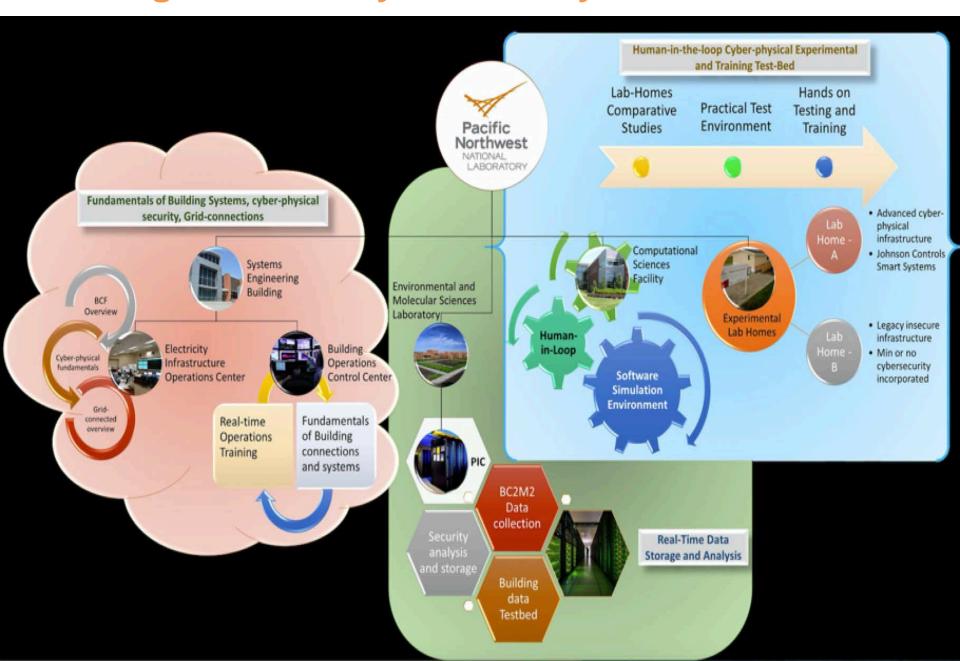
- PNNL have beta tested a tool called the Cyber Secure - Facility Energy Decision System (CS-FEDS) that could potentially help building owners reduce their energy consumption, while increasing their cybersecurity maturity and situational awareness.

Key Features

- Models energy and cost performance of heating, cooling, ventilation, lighting, motors, plug loads, building shell, and hot water systems, plus central plants and thermal loops.
- Models buildings systems interoperability and inventories critical cyber assets
- -Identifies cybersecurity vulnerabilities in building automation systems

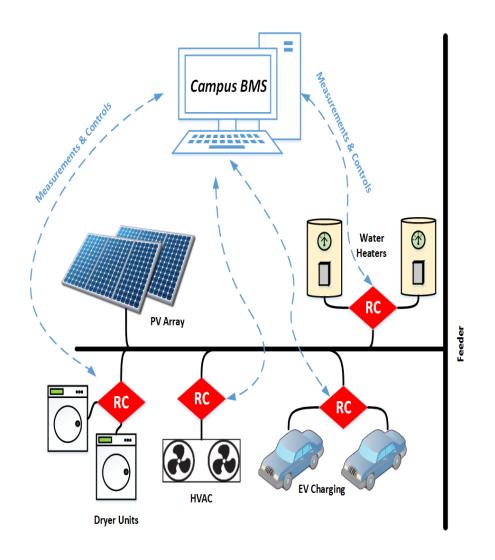
Turn-Key buildings cybersecurity and energy efficiency tool

Buildings-To-Grid Cybersecurity Testbed



Resilient Controllers for Campus BMS

- Demand Side Management
 - Schedulable/controllable loads
 - Distributed energy resources
 - Transactive energy schemes
 - Utility contracts
- Increasing cyber threats
 - Vulnerable, insecure controllers
- Cyber attack impacts
 - Safety (Buildings/Occupants)
 - Property damage (Equipment)
 - Operational costs (Campus)
 - Energy security (Campus/Utility)



Need: Resilient Controllers for schedulable loads in a campus to detect and mitigate cyber attacks.

Buildings Cybersecurity Training – From Procurement to Policies, Systems to Implementation

Organizational Level tools

DOE Buildings Cybersecurity Framework Will provide an actionable framework for establishing building specific cybersecurity policies and procedures



DOE B-C2M2

Will provide high level baseline and guidance for developing cybersecurity situational awareness for buildings



• Adapted from ES-C2M2 (e.g., utilities)

DHS - CSET

Helps assess the policies that are in place and the resources strengths as they relate to available industry standards



 Evaluates organization's ICS and IT network security posture (not buildings specific)

COTS Cyber
Tools/Vendor
Solutions

Commercial off the shelf technologies or scanning tools that map specific critical controls & technology solutions

• Risk: scanning legacy buildings controls often causes them to crash because legacy systems didn't contemplate cyber or IoT

Contact Info

