#### DOE OFFICE OF INDIAN ENERGY

# Step 1: Identifying Project Potential

Commercial Scale Workshop





**Tribal Role Options** 

Project Operator/ O&M

Project Developer

Equity
Investor/
Generation
Equipment
Owner

Tribe

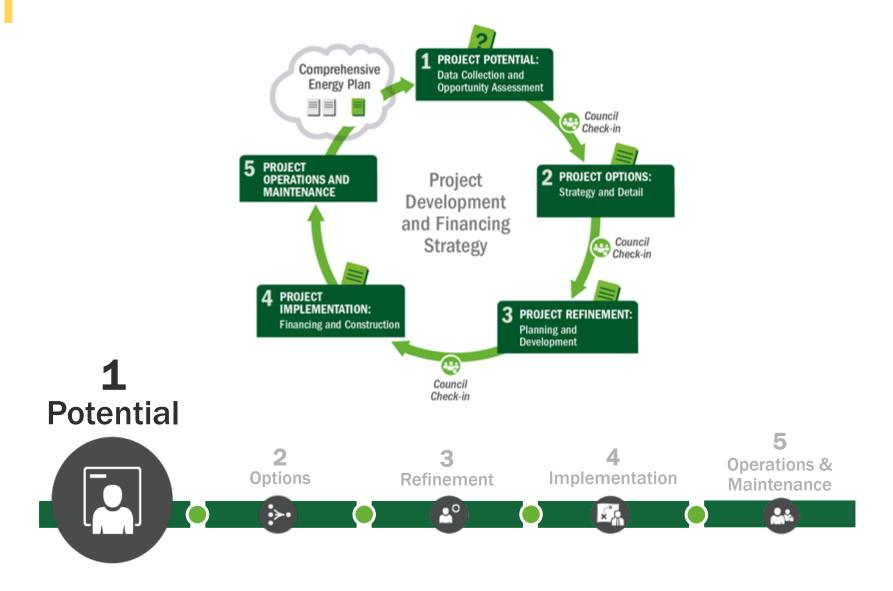
Renewable
Resource/Land
Owner/Land
Lessor\*

Lender/
Debt Provider

Off-taker (Power Purchaser/ User)

\* Also called Tribal Host







# Agenda

- Market and Offtakers
- Initial Site Considerations
- Resource
- Permitting & Regulation
- Project Savings and Production Potential





#### **Commercial-Scale Considerations**

- Need an off-taker to buy your electricity
  - A utility
  - A large commercial, industrial, or government agency (e.g., military base)
- Utility motivated by RPS compliance
- Nonutilities motivated for a number of reasons, including: cost savings, sustainability goals, and energy hedging

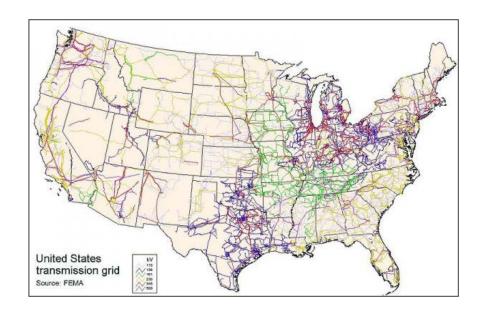


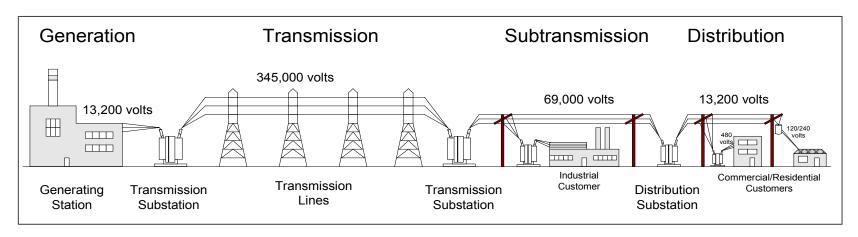
# The Electricity Grid

It is not enough to identify a market for the electricity

Can you get the electricity to market?

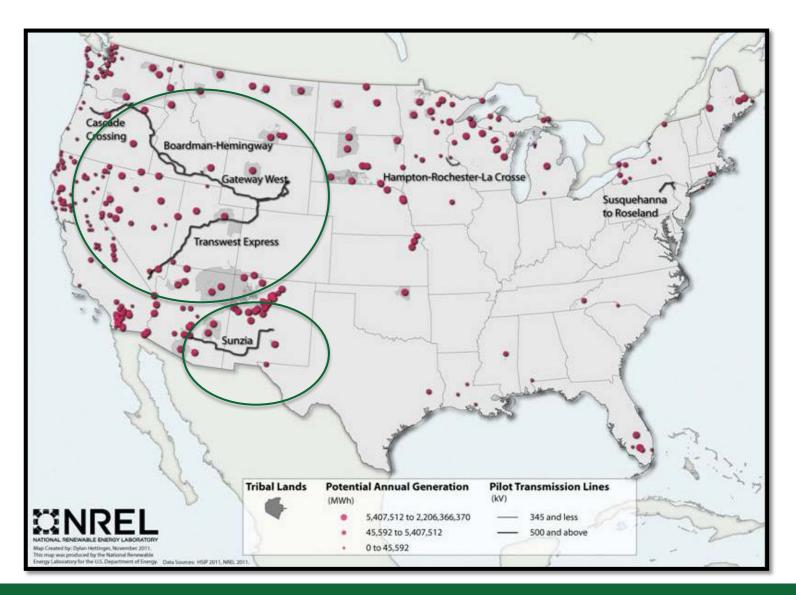
- Existing transmission lines?
- Capacity on those lines?



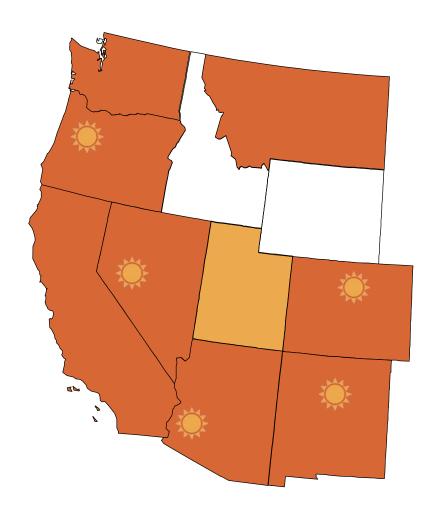




# **Projected Transmission**



# Identifying a Market: Western States' RPS Policies



| State | RPS   |
|-------|---|
| AZ    | 15% by 2025   |
| CA    | 33% by 2020   |
| СО    | 30% by 2020 (IOUs)<br>10% by 2020 (co-ops/munis)*               |
| MT    | 15% by 2015   |
| NM    | 20% by 2020 (IOUs)<br>10% by 2020 (co-ops)                      |
| NV    | 25% by 2025*  |
| OR    | 25% by 2025 (large utilities)* 5%–10% by 2025 (small utilities) |
| WA    | 15% by 2020*  |
| UT    | GOAL: 20% by 2025   |

Renewable portfolio standard

Renewable portfolio goal

Minimum solar or customer-sited requirement

\* Extra credit for solar or customer-sited renewables

Source: www.dsireusa.org



#### **California**

- Projected to <u>need</u> an additional 400–13,000 MW installed by 2020 to meet RPS obligations
- No major projected transmission expansion in California

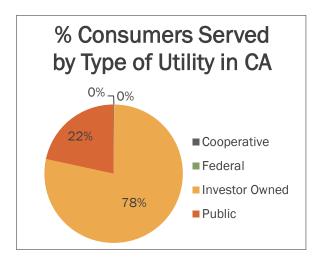
| Electricity Sales                            |      |      |      |      |  |  |
|--|------|------|------|------|--|--|
| Total % US Res % US Comm % US Ind % Total US |      |      |      |      |  |  |
| 19,000 GWh                                   | 6.2% | 8.8% | 4.3% | 6.6% |  |  |

| State TECHNICAL Potential (GW)              |       |       |       |   |      |  |  |
|---|-------|-------|-------|---|------|--|--|
| Roof Solar Utility Solar CSP Wind Bio. Geo. |       |       |       |   |      |  |  |
| 61  | 4,111 | 2,726 | 1,052 | 4 | 16.7 |  |  |

| Tribal RESOURCE Potential (GW)              |      |      |      |      |   |  |  |
|---|------|------|------|------|---|--|--|
| Roof Solar Utility Solar CSP Wind Bio. Geo. |      |      |      |      |   |  |  |
| ND  | 13.8 | 10.6 | 0.68 | .127 | 9 |  |  |

# Avg Elec. Prices (c/kWh) Retail (2012) Wholesale (2011) 12.96 3.00

| Policy          | Limit       |
|-----------------|-------------|
| RPS             | 33% by 2020 |
| Interconnection | No Limit    |
| Net Metering    | 1 MW        |



#### **Major Utilities**

Los Angeles Department of Water & Power
Pacific Gas & Electric Co.
San Diego Gas & Electric Co.
Southern California Edison Co.



# Oregon

- RPS obligations began in 2011
- Projected to have 340–1,700 MW in excess of RPS obligations in 2020
- Large projected transmission expansion across the state

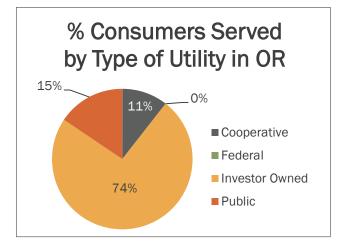
| Electricity Sales |          |           |          |            |  |  |
|-------------------|----------|-----------|----------|------------|--|--|
| Total             | % US Res | % US Comm | % US Ind | % Total US |  |  |
| 4,000 GWh         | 1.7%     | 1.3%      | 1.2%     | 1.4%       |  |  |

| State TECHNICAL Potential (GW)              |       |       |     |   |     |  |  |
|---|-------|-------|-----|---|-----|--|--|
| Roof Solar Utility Solar CSP Wind Bio. Geo. |       |       |     |   |     |  |  |
| 5   | 1,898 | 1,017 | 252 | 2 | 2.4 |  |  |

| Tribal RESOURCE Potential (GW)              |      |     |      |       |   |  |  |
|---|------|-----|------|-------|---|--|--|
| Roof Solar Utility Solar CSP Wind Bio. Geo. |      |     |      |       |   |  |  |
| ND  | 26.4 | 7.8 | 1.12 | .0001 | 6 |  |  |

| Avg Elec. Prices (c/kWh)       |      |  |  |  |  |  |
|--------------------------------|------|--|--|--|--|--|
| Retail (2012) Wholesale (2011) |      |  |  |  |  |  |
| 8.32                           | 3.00 |  |  |  |  |  |

| Policy          | Limit  |
|-----------------|--|
| RPS             | 25% (large utilities),<br>10% (small),<br>5% (smallest)<br>by 2025 |
| Interconnection | No limit   |
| Net Metering    | 2 MW   |



Major Utilities
None



# Renewable Project Finance

#### **Key Contract: Power Purchase Agreement (PPA)**

- A long term, financeable commitment to buy project output
- Generally addresses energy and attributes (like RECs)
- Allows developer to monetize tax or other policies
- Finding a power purchaser/off-taker is key for securing capital

### Summary: Understanding Electricity Markets

#### Who Is Your Market?

- On-site
- Utility/utilities
- Nearby federal agencies (especially Department of Defense)
- Large commercial or industrial off-taker

#### Getting Power to the Market

- Proximity to transmission
- Current capacity of existing transmission
- New transmission being planned
- Required transmission studies take time; start early

#### Contracts Needed to Put It All Together

- Signed power purchase agreement (PPA) with creditworthy buyer
- Signed interconnection agreement
- Signed transmission agreement



# **Summary: Understanding Market Potential**

- Free tool for understanding local current energy needs/costs: State & Local Energy Data (<u>SLED</u> <u>Tool</u>) <u>www.eere.energy.gov/sled</u>
  - Lists utility names
  - Shows available rates
  - Electricity demand by sector
  - Consumption trends
  - Renewable energy resource maps
- Think through growth and energy need scenarios (e.g., building a new recreation center will increase load)

Sled Demonstration

(<u>https://www.youtube.com/watch?v=VAzAGIX1zag&list=UU7EGgnYFEIOaAa47ZBpninw</u>)







#### **Permits**

#### Purpose:

Understanding necessary regulatory requirements for the project particularly if seeks to inter-connect and/or deliver off reservation.

#### Considerations:

- Interconnection
- Environmental (National Environmental Protection Agency (NEPA): Environmental Assessment (EA) or Environmental Impact Statement (EIS)
- Cultural
- Federal, Tribal, and/or State Use Permits

### Policy: Regulatory Bodies for the Electricity Grid

- Federal Energy Regulatory Commission (FERC)
- North American Electric Reliability Corporation (NERC)
  - Regional Reliability Councils
- Utility commissions and districts regulate privately and publicly owned electricity providers
  - Utilities Commission
  - Utility Regulatory Commission
  - Public Utilities Commission
  - Public Service Commission (may be civil service oversight body rather than utility regulator)
  - Public Utility District (*Tribal*, state, or government owned utility, consumer owned and operated, small investor owned)
  - Publicly owned utilities include cooperative and municipal utilities
  - Cooperative utilities are owned by the customers they serve (farmers and rural communities)



# Considerations for Permitting, Regulations, and Laws



- A. Determine ownership before applying for federal, tribal, and state laws and regulations. <a href="http://teeic.indianaffairs.gov/triballand/">http://teeic.indianaffairs.gov/triballand/</a>
  - > Two types of individually owned land: (1)trust land and (2)restricted fee land
  - ➤ Three types of **tribally owned land**: (1)trust land, (2)restricted fee land, (3)fee land purchased by Tribes
  - Consider whether the project will fall under as a government function for the Tribe or a profit-making enterprise?
- B. Consult with a lawyer early in the renewable energy development process to verify business model and eligibility of the project for federal incentives.
- C. What local tribal laws might apply for this renewable energy project? Projects are more likely to get external investment (if necessary) if there is evidence that tribal leadership is committed to the project. See <a href="http://www1.eere.energy.gov/tribalenergy/guide/legal\_issues.html">http://www1.eere.energy.gov/tribalenergy/guide/legal\_issues.html</a>.

# **Permitting and Regulating**

#### **Outside Tribal Boundaries**

- In general, if located on private, non-tribal land, or state properties; local and state land-use policies do apply.
- If located on tribal-owned <u>fee</u> land outside of reservation boundaries, then subject to state and local land-use, permitting jurisdiction.

#### **Inside Tribal Boundaries**

- In general, state and local land-use laws do not apply.
- In addition, the extent to which federal rules and regulations apply depends on the type of project, its location, and size.
- Tribal law, regulations, and policies will apply.
- Tribes may "self-regulate" under federal law including TERA's and Hearth Act.

# Determine What Type of Permitting is Necessary

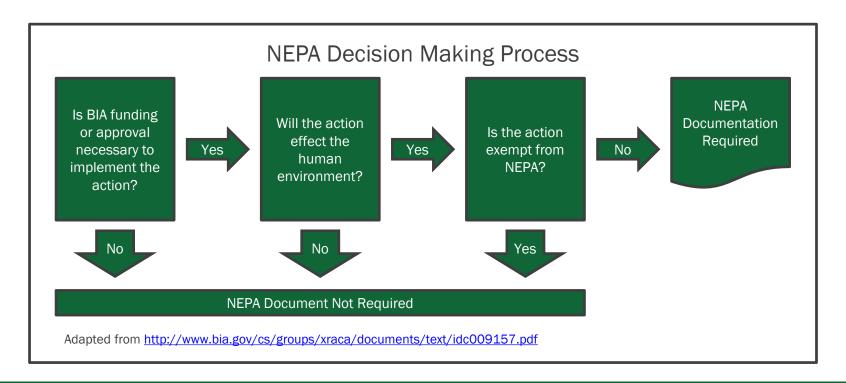
| Potential | <b>Options</b> | Refinement | lm | plementati | on | Maintenance |  |
|-----------|----------------|------------|----|------------|----|-------------|--|
|           | <b>;</b> ≻•    | <b>≜°</b>  |    |            |    | A.L.        |  |
|           |                |            |    |            |    |             |  |

| Key Types of Permitting at Tribal Community & Facility Level | Always       | Sometimes    | Rarely       |
|--|--------------|--------------|--------------|
| Interconnection agreement                                    | $\checkmark$ |              |              |
| Environmental permitting                                     |              | $\checkmark$ |              |
| Transmission permitting                                      |              | $\checkmark$ |              |
| Off-take agreement   | ✓            |              |              |
| Local and State permitting                                   |              |              | $\checkmark$ |
| Federal permitting   |              | ✓            |              |
| Local Tribal permitting                                      | ✓            |              |              |

### **Environmental Regulations to Consider – NEPA**

#### National Environmental Policy Act (NEPA)

- All federal agencies must assess environmental impact of proposed actions
- Federal funding may trigger assessment for tribal projects (federal nexus, e.g. federal grants, BIA initiated/approved projects)
- Each federal agency may have their own particular NEPA procedure need to check with appropriate agency
- > Timeline: Approximately 1 to 3 years depending on project size and complexity (unlikely for community scale)
- Recommendations:
  - Draft the EIS concurrently with other applicable federal statutes and regulations
  - If necessary, work with NEPA experts to determine and prepare required analysis



### NEPA cont.

#### Three types in order of complexity and time:

| Types   | Complexity  | Timeline  |
|---|---|---|
| Categorical exclusions (CX)— Categories of actions that federal agencies have determined do not have a significant effect on the quality of the environment and neither an environmental assessment (EA) nor an environmental impact statement (EIS) is required. | Does not require any public reviews, hearings, and unless any 'extraordinary circumstances' exist, an EA or an EIS is not required. | The Categorical Exclusion Exception Review (CEER) conducted by the BIA is an internal two step process and mainly involves a simple check-box form. |
| Environmental assessment (EA)— The document that provides sufficient analysis for determining whether a proposed action may or will have a significant impact on the quality of the environment and therefore require the preparation of an EIS.                  | Usually requires a 30 day public commenting period and may also require a 14-30 day scoping period upfront.                         | Generally allow 6-9 months for this process before issuing either a FONSI or proceed with an EIS.   |
| Environmental impact statement (EIS)— If an action is expected to have significant impacts, or if the analysis in the EA identifies significant impacts, then an EIS will be prepared.  | Requires more rigorous and expanded review including public involvement, public meetings and hearings.                              | Generally should allow 18 to 24 months for completing this process.   |

http://www.bia.gov/cs/groups/xraca/documents/text/idc009157.pdf



### **Environmental Regulations to Consider – Other**

#### Clean Air Act (CAA)

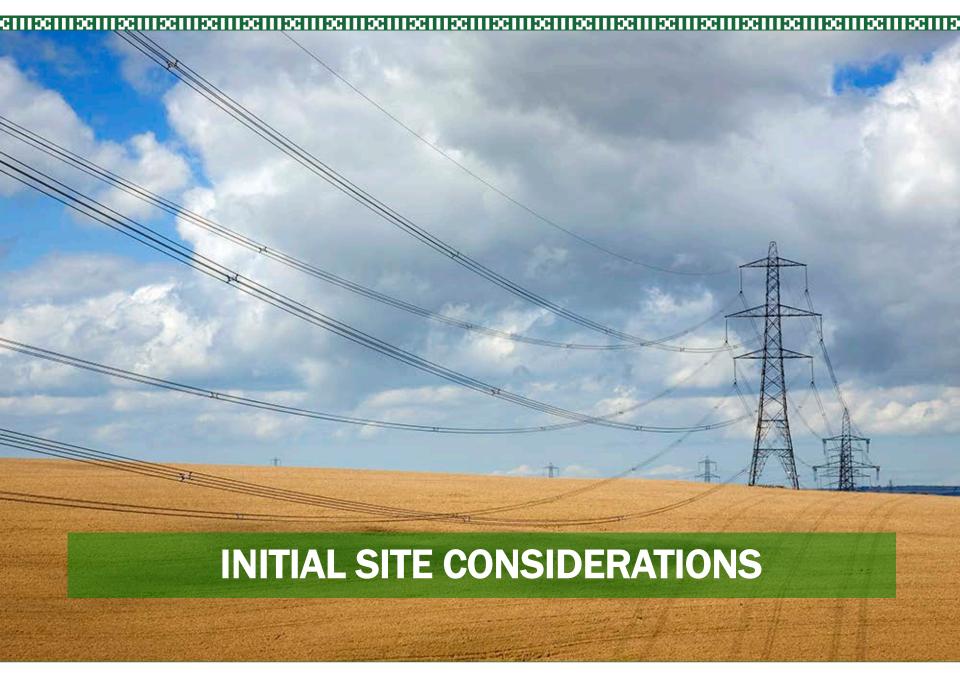
- Purpose is to protect the nation's air and public health.
- Mandates identification of both mobile and stationary pollutants and the sources----gives authority to U.S. Environmental Protection Agency (EPA) for listing such pollutants.
- Establishes a process for the states and applying the National Ambient Air Quality Standards (NAAQS).

#### Clean Water Act (CWA)

- Goals are to make the nation's water fishable and swimmable by 1983 and eliminate the discharge of pollutants into navigable waters by 1985.
- Gives authority to the EPA to regulate National Ambient Water Quality Standards (and effluent limitations applied to all point sources of pollution).
- Paved the way for nationally uniform technology-based standards imposed on individual sources through a permit system (NPDES permit; National Pollutant Discharge Elimination).

#### **Endangered Species Act (ESA)**

- The purpose is to protect plants and animals that are listed by the federal government as "endangered" or "threatened".
- Enforced by the U.S. Fish and Wildlife Service (FWS—see Secretary of the Interior) and the National Marine Fisheries Services (NMFS—See's Secretary of Commerce).





# Site Due Diligence

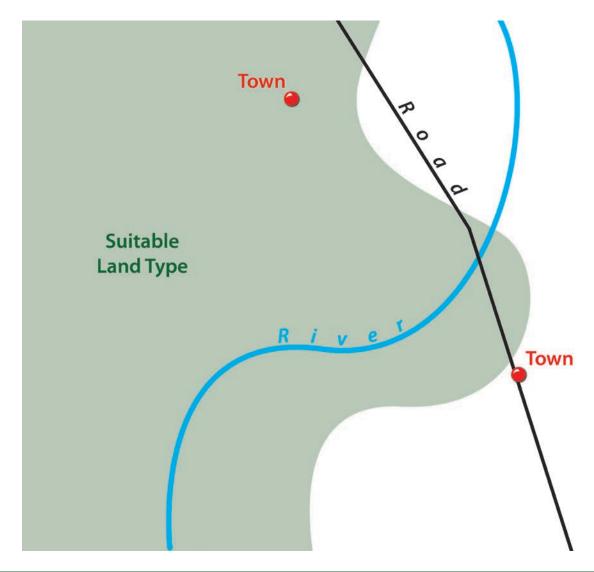
| Consideration              | Applicability   | Resources  |
|----------------------------|---|--|
| Wetlands/<br>Waterways     | <ul> <li>Are there wetlands, water bodies, washes, arroyos,<br/>drainage considerations, or floodplain on site?</li> </ul>  | http://www.fws.gov/wetlands<br>/Data/Mapper.html<br>https://msc.fema.gov/portal/<br>search |
| Soils                      | <ul> <li>Soil conditions impact structural design and site feasibility.</li> <li>Caliche or bedrock may require costly drilling.</li> <li>Sandy soils may require deeper post embedment to meet wind and snow loading requirements.</li> <li>Corrosive soils can require measures to protect embedded posts.</li> </ul> | http://websoilsurvey.sc.egov.<br>usda.gov/App/WebSoilSurvey.<br>aspx                       |
| Wildlife/habitat/<br>flora | Check for critical habitat, riparian areas, and endangered species of flora or fauna that may be impacted.  | http://ecos.fws.gov/crithab/flex/crithabMapper.jsp?  |
| Driveway/access            | <ul> <li>Is a new driveway required? If so, is access available?</li> <li>(Limited access highways may not allow a driveway.)</li> <li>Can equipment and materials be safely delivered to the site with no obstructions such as overhead utilities, trees, or vehicle weight limits?</li> </ul>                         | Check local, state, or federal department of transportation or equivalent                  |

# Site Due Diligence (cont.)

| Consideration                          | Applicability   | Resources  |  |  |
|--|---|--|--|--|
| Easements/ Encumbrances/ Rights-of-way | <ul> <li>Are there easements or rights-of-ways for pipelines, utilities, or rail roads that will be crossed or impacted?</li> <li>Are there plans for road expansions or improvements, new pipelines, or future utility rights-of-ways at any time during the life of the project?</li> </ul> | Check with land<br>management authorities,<br>transportation plans,<br>USGS maps   |  |  |
| Cultural resources                     | <ul> <li>Are there known cultural resources on or near the site?</li> <li>If not, are further studies required?</li> </ul>  | Tribal Historic Preservation Office <a href="http://nrhp.focus.nps.gov/natreg/docs/Download.html">http://nrhp.focus.nps.gov/natreg/docs/Download.html</a> (Google Earth layer) |  |  |
| Land use and building permits          | <ul> <li>Building permit requirements</li> <li>Land use/zoning permits – Is the facility allowed as a primary or accessory use? Is a special or conditional use permit or re-zoning required?</li> <li>Rights-of-way permits, including interconnection line, driveway, drainage</li> </ul>   | Local tribal government  |  |  |
| Storm water                            | <ul> <li>Is the site one acre or more? If so, a construction storm water permit and mitigation measures are required.</li> <li>Are measures such as retention ponds or swales required for erosion and sediment control or storm water mitigation during and after construction?</li> </ul>   | http://water.epa.gov/polw<br>aste/npdes/stormwater/E<br>PA-Construction-General-<br>Permit.cfm   |  |  |

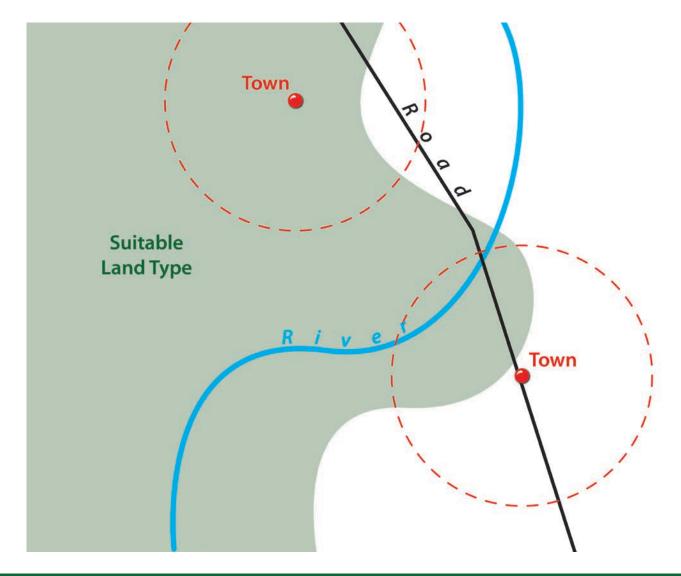


### **Initial Site Considerations**



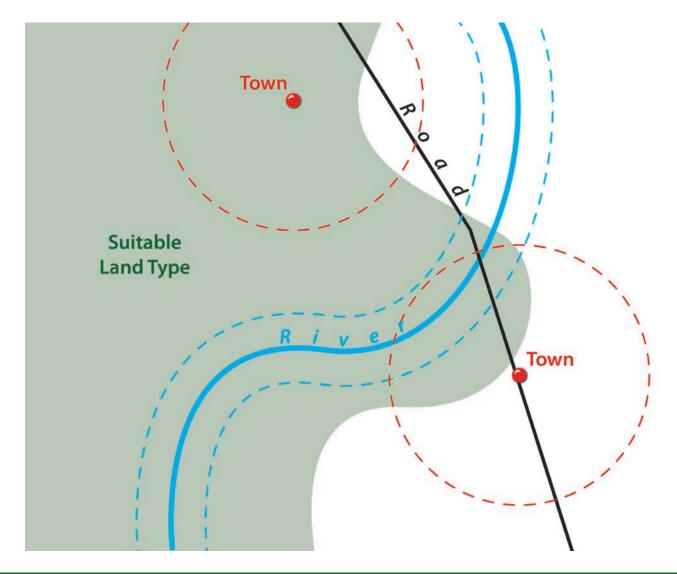


### **Initial Site Considerations – Urban Centers**



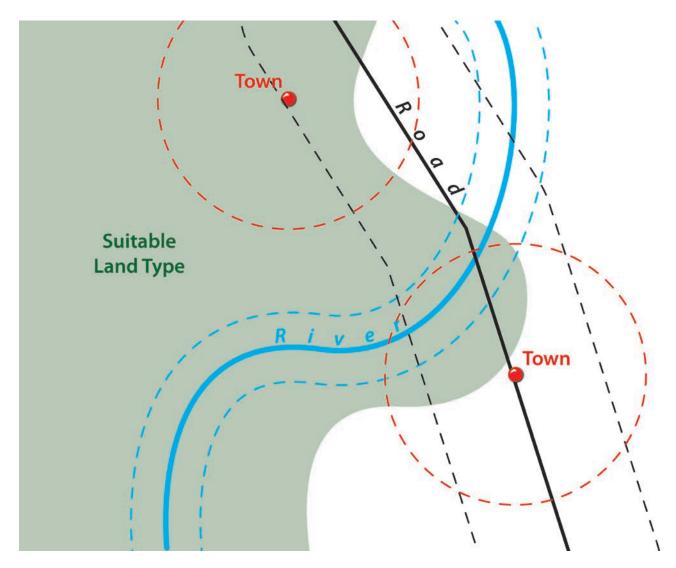


#### **Initial Site Considerations - Rivers**



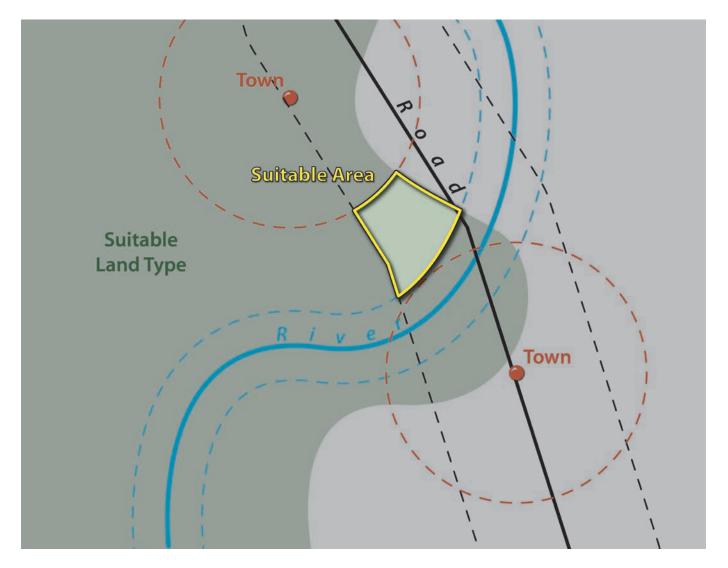


### **Initial Site Considerations - Roads**





#### **Initial Site Considerations - Suitable Area**



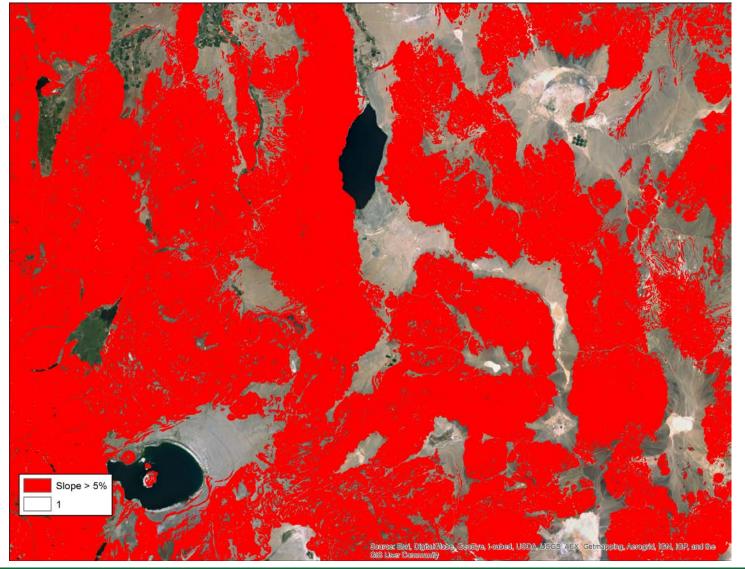


# **Initial Site Considerations – 1% Slope**



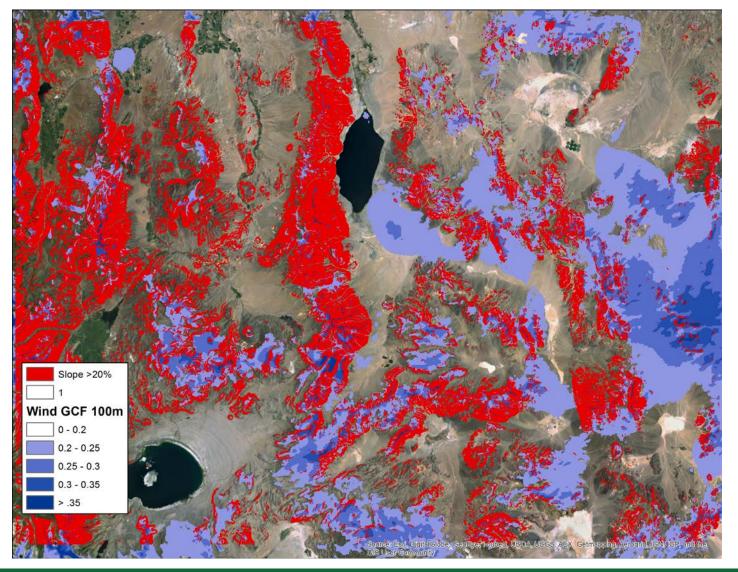


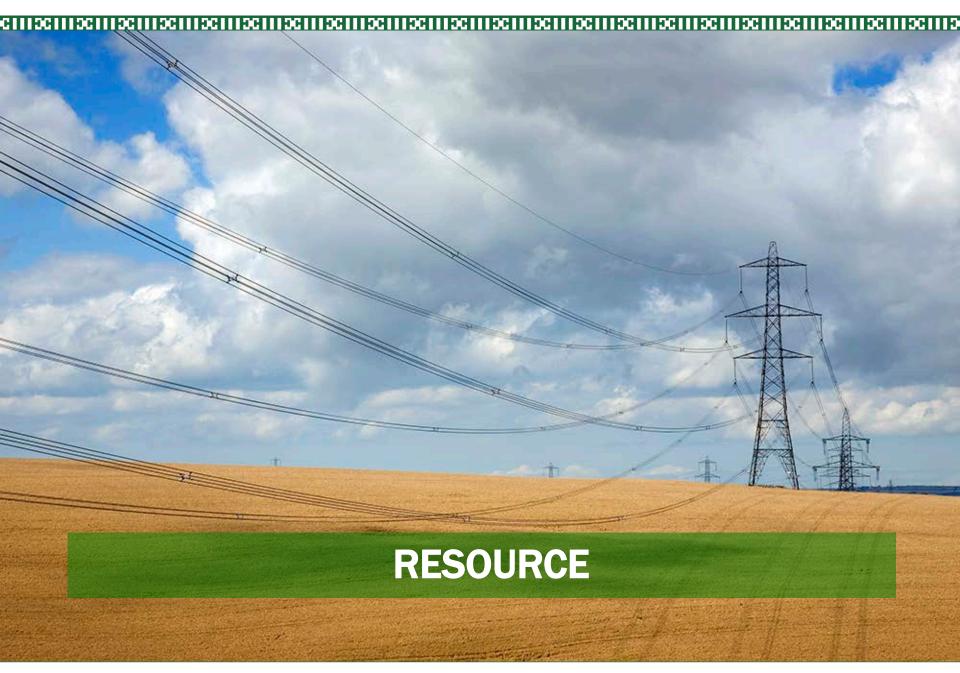
# **Initial Site Considerations – 5% Slope**





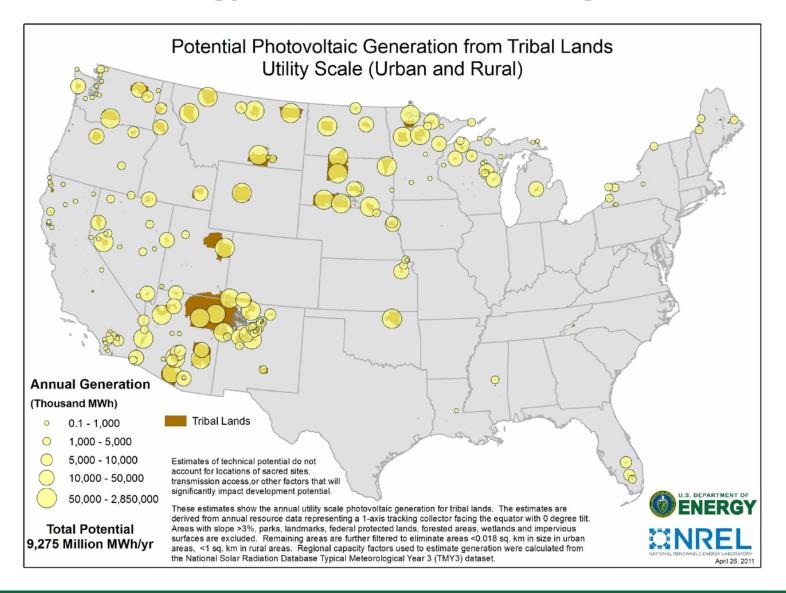
# **Initial Site Considerations – 20% Slope**



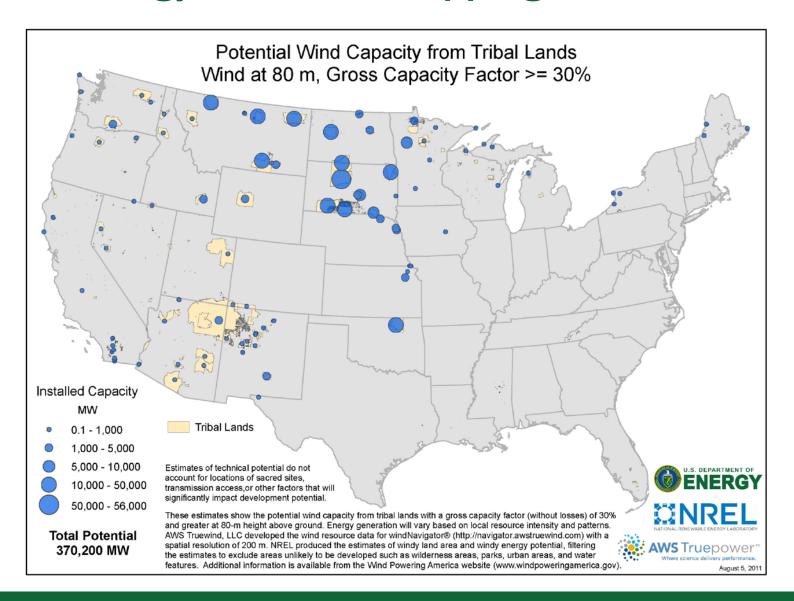




# Solar PV Energy Resource Mapping



# Wind Energy Resource Mapping



#### **PVWatts**

#### http://maps.nrel.gov/pvwatts

#### **Basic PV Modeling**



#### **Project Description**

The PVWatts application is an interactive map-based interface to rapidly utilize the PVWatts calculator. The PVWatts calculator is a basic solar modeling tool developed at NREL to allow non-experts to quickly obtain performance estimates for grid-connected PV systems.

#### Project Impact

This project is focused on providing the general public with a basic solar performance modeling tool and is one of the most heavily visited page on the NREL website. Users can get an estimate of expected monthly and annual solar resource values for any location in the United States.

#### **Users**

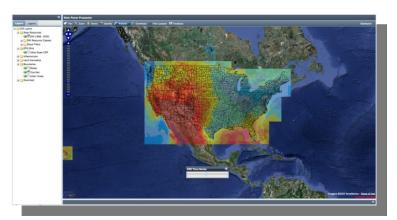
Generally solar installers, but really anyone is able to use this to get a first cut of the potential output. Many national subsidy providers use PVWatts to determine the amount of subsidy a homeowner can receive.

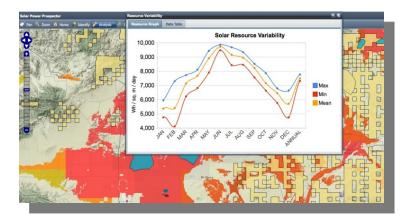
Data Analysis and Visualization Group Project Lead: Dan Getman Dan.getman@nrel.gov



## The Solar Prospector

#### Citing Utility-Scale CSP





Data Analysis and Visualization Group Project Lead: Ted Quinby ted.quinby@nrel.gov

#### http://maps.nrel.gov/prospector

#### **Project Description**

The Solar Prospector is a Web-based Geographic Information System (GIS) tool designed to assist industry professionals in the siting of utility-scale solar plants. The tool employs various GIS datasets to help identify areas that may have a high potential for solar plant development. Additionally, the Solar Prospector forms a platform to disseminate all solar related geospatial data to the larger industry and analysis community.

#### **Project Impact**

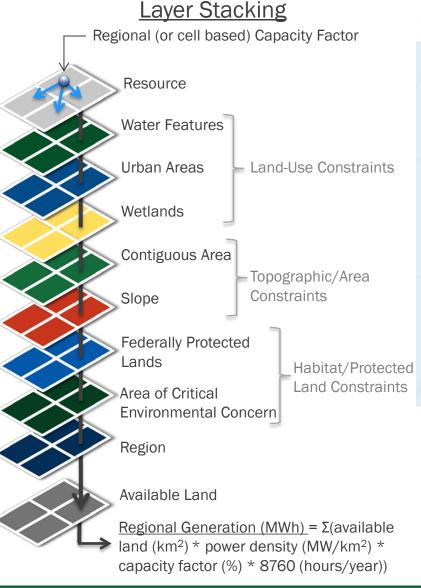
This project provides the location of solar resources, land ownership, and general infrastructure in an easy to use map format. Users can quickly download hourly solar resource data for specific locations and perform temporal analyses for any location in the United States and North Mexico.

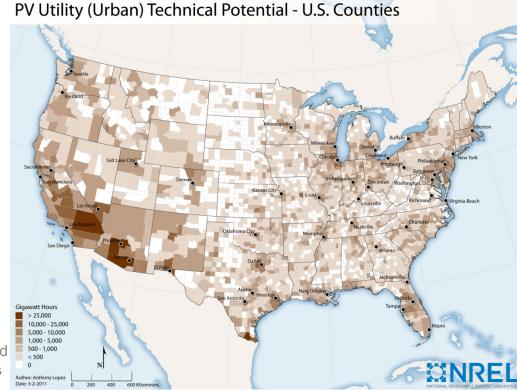
#### Users

- Originally developed for CSP and expanded to PV; the CSP project development industry is a heavy user of the tool
- DOE/Lab analysts
- PV developers interested in information from the federal government



#### Renewable Resource Characterization & Technical Potential





Technical Potentials produced:

- Photovoltaic (PV) Utility Urban & Rural
- PV Rooftop
- Concentrating Solar Power (CSP)
- Onshore Wind
- Offshore Wind
- Biopower Gaseous and Solid Biomass
- Geothermal
- Hydropower

#### **NREL Tools Links**

Map Apps at NREL <a href="http://maps.nrel.gov">http://maps.nrel.gov</a>

MapSearch <a href="http://www.nrel.gov/gis/mapsearch/">http://www.nrel.gov/gis/mapsearch/</a>

REAtlas <a href="http://maps.nrel.gov/reatlas">http://maps.nrel.gov/reatlas</a>

IMBY <a href="http://mercator.nrel.gov/imby">http://mercator.nrel.gov/imby</a>

SAM <a href="http://sam.nrel.gov">http://sam.nrel.gov</a>

HyDRA <a href="http://maps.nrel.gov/hydra">http://maps.nrel.gov/hydra</a>

RE\_Atlas <a href="http://maps.nrel.gov/re\_atlas">http://maps.nrel.gov/re\_atlas</a>

Solar Prospector <a href="http://maps.nrel.gov/prospector">http://maps.nrel.gov/prospector</a>

OpenPV <a href="http://openpv.nrel.gov/gallery">http://openpv.nrel.gov/gallery</a>

PVDAQ <a href="http://maps.nrel.gov/pvdaq">http://maps.nrel.gov/pvdaq</a>

LCOE Calculator <a href="http://www.nrel.gov/analysis/tech\_lcoe.html">http://www.nrel.gov/analysis/tech\_lcoe.html</a>

GeoREServ API <a href="http://rpm.nrel.gov/docs/georeserv/">http://rpm.nrel.gov/docs/georeserv/</a>

REEDS <a href="http://www.nrel.gov/analysis/reeds/">http://www.nrel.gov/analysis/reeds/</a>

PV JEDI <a href="http://www.nrel.gov/analysis/jedi/">http://www.nrel.gov/analysis/jedi/</a>

OpenEI <a href="http://openei.org">http://openei.org</a>

Smartgrid.gov <a href="http://smartgrid.gov">http://smartgrid.gov</a>



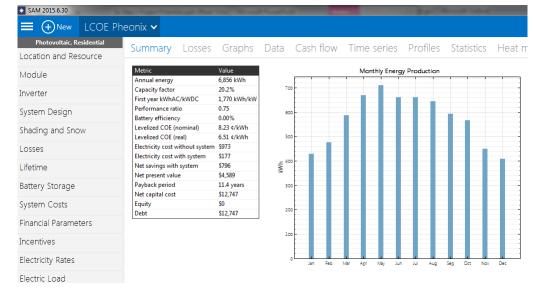


# Advanced Tool: NREL's System Advisor Model

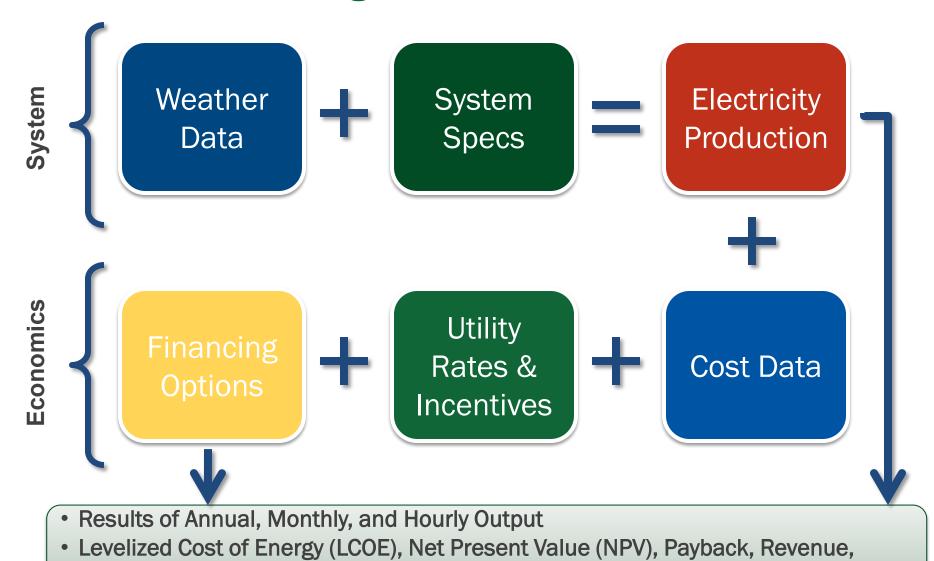
**Available at:** https://sam.nrel.gov/

NREL's System Advisor Model (SAM) is a free computer program that **calculates a renewable energy system's hourly energy output** over a single year and **calculates the cost of energy** for a renewable energy project over the life of the project.

- Solar, wind, geothermal, and other renewable and fossil technologies available
- These calculations are done using detailed performance models, a detailed cash flow finance model, and a library of reasonable default values for each technology and target market



# General Modeling Workflow



Capacity Factor

# **Technologies in SAM**



**Photovoltaics** 



**Concentrating PV** 



Solar Water Heating



**Geothermal** 



**Parabolic Trough** 



**Power Tower** 



**Linear Fresnel** 



**Dish-Stirling** 



**Small Wind** 



**Utility-Scale Wind** 



**Biomass Power** 



**Conventional** 



# Commercial-Scale Project Risks – Post Step 1

|                          |  | <u></u>  |
|--------------------------|--|--|
|                          | Risks  | Risk Assessment Post Step 1                                    |
| Development              | <ul> <li>Poor or no renewable energy resource assessment</li> <li>Not identifying all possible costs</li> <li>Unrealistic estimation of all costs</li> <li>Community push-back and competing land use</li> </ul> | Screened good sites Reduced Reduced Reduced                    |
| Site                     | <ul> <li>Site access and right of way</li> <li>Not in my backyard (NIMBY)/build absolutely nothing anywhere (BANANA)</li> <li>Transmission constraints/siting new transmission</li> </ul>                        | Unchanged; Critical to have site control and community support |
| Permitting               | <ul> <li>Tribe-adopted codes and permitting requirements</li> <li>Utility interconnection requirements</li> <li>Interconnection may require new transmission, possible NEPA</li> </ul>                           | Reduced<br>Reduced<br>High risk, reduced                       |
| Finance                  | <ul> <li>Capital availability</li> <li>Incentive availability risk</li> <li>Credit-worthy purchaser of generated energy</li> </ul>   | High risk, unchanged Reduced Unchanged                         |
| Construction/ Completion | <ul> <li>Engineering, procurement, and construction (EPC) difficulties</li> <li>Cost overruns</li> <li>Schedule</li> </ul>   | Assumed low, mitigable, or allocatable                         |
| Operating                | <ul> <li>Output shortfall from expected</li> <li>Technology O&amp;M</li> <li>Maintaining transmission access and possible curtailment</li> </ul>   | Assumed low, mitigable, or allocatable                         |



# Small Group Exercise

 Evaluate pre-identified 10 sites on a map for potential development (considering what you just learned)