#### FEDERAL ENERGY MANAGEMENT PROGRAM





Introduction to Renewable Energy Project Finance Structures October 3rd, 2012 **Jason Coughlin** 

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### **Project Finance Structures**



- Why is this topic relevant?
  - Increase your understanding of the project finance process with a "behind the scenes" look at common structures used when financing renewable energy projects with a Power Purchase Agreement (PPA).
  - Introduce terminology.
  - Project finance structures can influence certain terms in the PPA.
  - May need to novate contracts, provide consent and/or agree to assignment of documents given that ownership can change over the life of the project.

# **Existing Resources**



#### Milbank presentation to FUPWG\* – 4/12/12

- Lots of excellent details on taxes, incentives, and project structures.
- http://www1.eere.energy.gov/femp/pdfs/fupwg\_spring12\_regante.pdf

#### NREL's Renewable Energy Finance portal

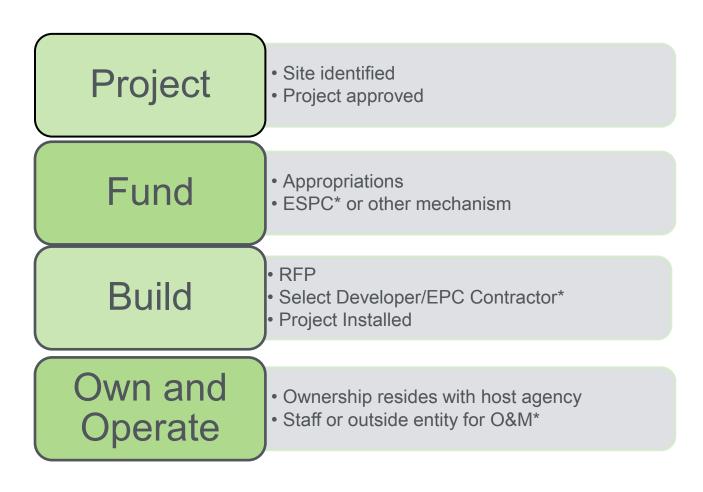
- Sources information from a number of public and private sources
- https://financere.nrel.gov/finance/



\*Federal Utility Partnership Working Group

# Traditional Renewable Energy Project Development Framework





- \* Energy Services Performance Contract
- \* Engineering, Procurement and Construction
- \* Operations and Maintenance

# Emergence of PPA-based Financing for Renewable Energy Projects

**Host Purchase** 

of Electricity



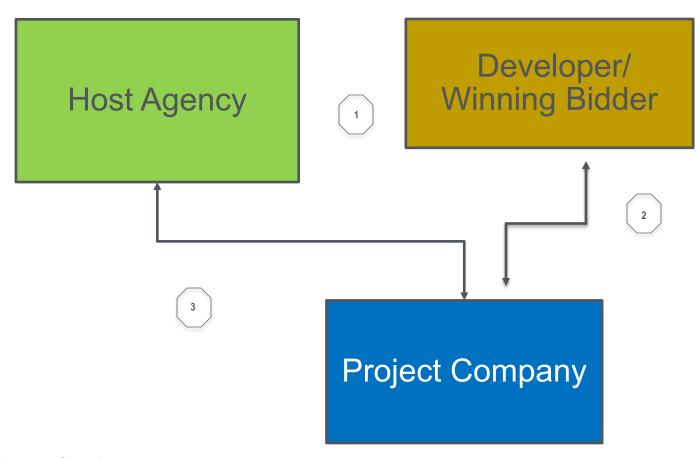
#### Site identified Project Project approved RFP for a PPA provider Select PPA provider Contract · Sign license, easement or other land use agreement (LUA) Fund and Third party investors fund project Developer manages construction Build Own and Third party investors will own project O&M subcontracted out by project owners Operate

Year one price per kWh fixed

Annual escalator

End of term options

# Introducing the Project Company



#### **Example Process Overview**

- Developer selected.
- Developer creates Project Company.
- 3. Contract documents either 1) signed with the Project Company, 2) novated to Project Company, or 3) some other arrangement?

# The Project Company



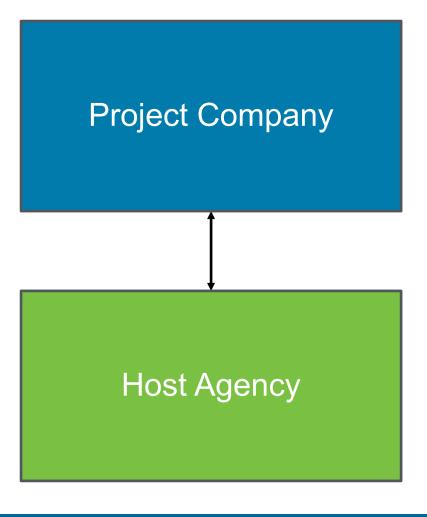
- The Project Company is the legal owner of the project
- Often referred to as an SPV or an SPE
- Limited Liability

**Project Company** 

# **Project Company Relationships**



### **PPA Transaction**

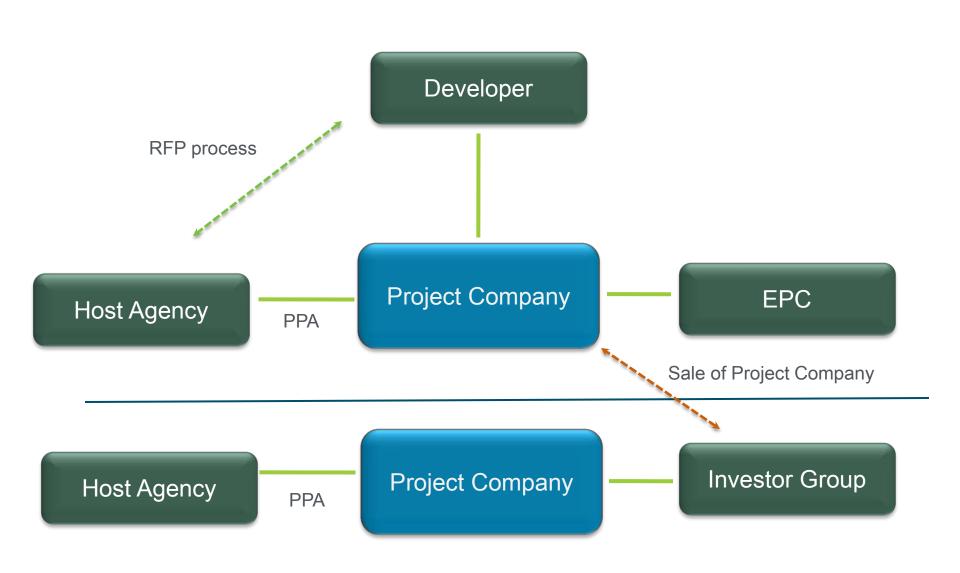


### Relationships

- Significant contracts and assets at the Project Company level.
  - Project assets/cash flows, equity investments, contracts, insurance, warrantees and reserves.
- Solar Developer(s)
- EPC Contractor
- Investors
- Lenders
- Lawyers, Consultants, et.

# Sale of the Project Company





# **Project Finance Structures**

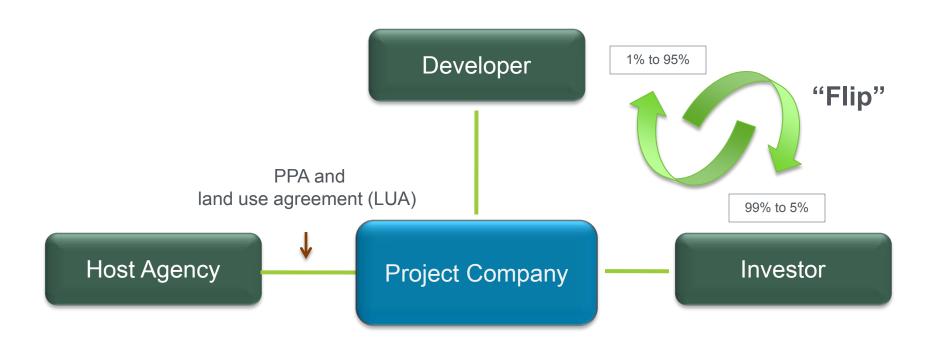


- Partnership Flip
- Sale Leaseback
- Inverted Lease

**Project Company** 

### Partnership Flip

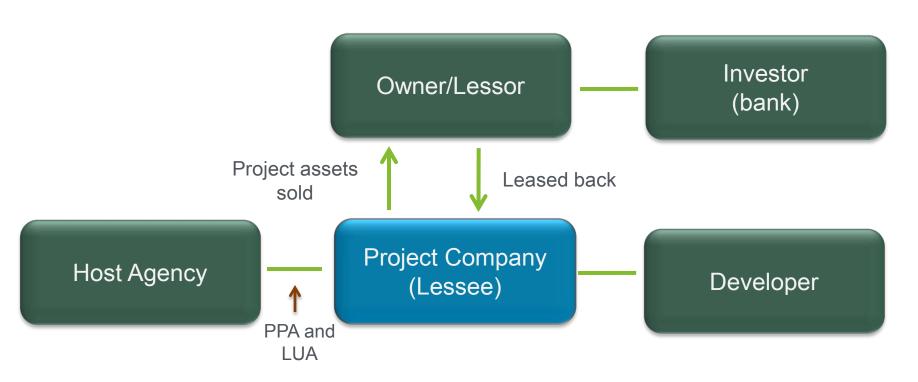




- Equity Investor in the transaction <u>before</u> project is placed in service.
- Investor initially majority owner then flips to minority owner.
- After flip, developer can buy out investor.
- Relatively straightforward exit for investor.
- Flip can be time-based or yield-based.

### Sale Leaseback

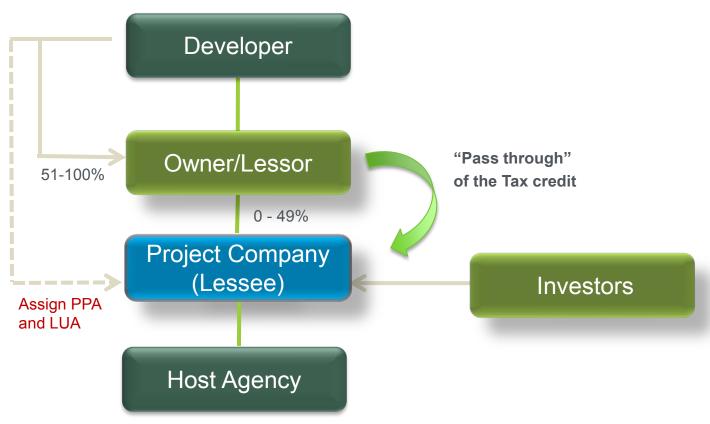




- Assets are sold and leased back rather than the company itself.
- Investor has 90 days <u>after</u> project is placed in service to enter in to the transaction.
- PPA and site relationship remain with Project Company during lease.
- Exit less straightforward for investor; lessee needs to re-purchase assets.

### **Inverted Lease**



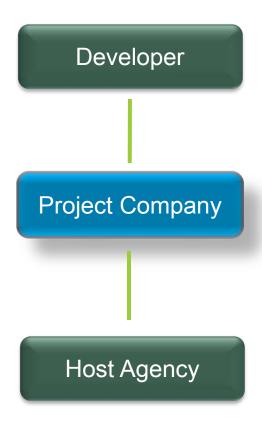


- Separates tax credit from depreciation.
- Investor in <u>before</u> placed in service date.
- Easy exit for investor at end of lease term.

Percentages are indicative

### Inverted Lease after Investor Exit





Conceptual rather than actual legal representation of structure after investor exit.

#### How a Structure is Chosen



#### Developer – Investor Continuum



#### **Investors**

- Target return
- Short or long term investment
- Ease of exit
- Accounting treatment
- Depreciation benefits
- Familiarity with structure
- Degree/types of risks to assume
- Relationship with developer

#### **Developer**

- Access to capital to fund projects
- Cost to buyout investor
- Timing of return on investment
- Ability to monetize depreciation
- Amount of risk willing to absorb
- Number of potential investors/partners

\*The return – and returns – of tax equity for US renewable projects. 2011.

Bloomberg New Energy Finance
www.bnef.com/WhitePapers/download/54

# Summary



- Third party financing has dramatically impacted the market.
- Complex financial structures are involved in financing PPA-based renewable energy projects.
- Legal ownership of projects and assets can and will likely change throughout the life of the project.
- Financing structures have the potential to influence PPA terms with the Host Agency.

#### **Contact Information**



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