



Low Cost, Structurally Advanced Novel Electrode and Cell Manufacturing

William Woodford
24M Technologies, Inc.
June 8, 2017

Project ID#
ES245

Timeline

- Project start: 1 Oct 2014
- Project end: 30 Sept 2016
- Percent complete: 100%

Budget

- Total project funding
 - DOE share: \$1,945,774
 - 24M share: \$658,940
- Funding received in FY16
 - DOE share: \$868,975
 - 24M share: \$245,653

Barriers

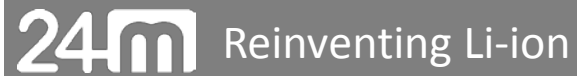
- Cost – current costs are three times too high on a kWh basis
- Performance – High energy density battery systems are needed to meet both volume and weight targets
- Abuse tolerance, reliability, ruggedness – many Li-ion batteries are not intrinsically tolerant to abusive conditions

Partners

- 24M Technologies - LEAD

- Transitioning from R&D to commercialization:
- Transformative Li-ion battery technology
 - Invented at MIT
 - Commercialized by 24m
- Semisolid Li-ion lowers battery COGS, improves safety
 - Reduces COGS by 30%, targeting < \$90/kWh by 2020
 - Proven: 15,000 cells made to date on pilot production line
- Semisolid Li-ion simplifies Manufacturing process
 - ~50% reduction in overall CapEx per MWh of capacity
 - Enables modular, distributed manufacturing
 - Requires only 1/20th the capital per capacity block

Company Summary



Next generation Li-ion with MIT roots, world class investors, first deal signed, scaling production



Experience

Founders: Yet-Ming Chiang,
W. Craig Carter, Throop Wilder

Deep battery &
Mfg experience

Direct access to MIT lab
advancements



Capital

\$75MM in equity
\$8MM in US programs

Top-tier venture capital
Global industrial partners

Prestigious programs
ARPA-E, DOE-VT, USABC



Business

32,000 ft² pilot facility
15,000+ cells built

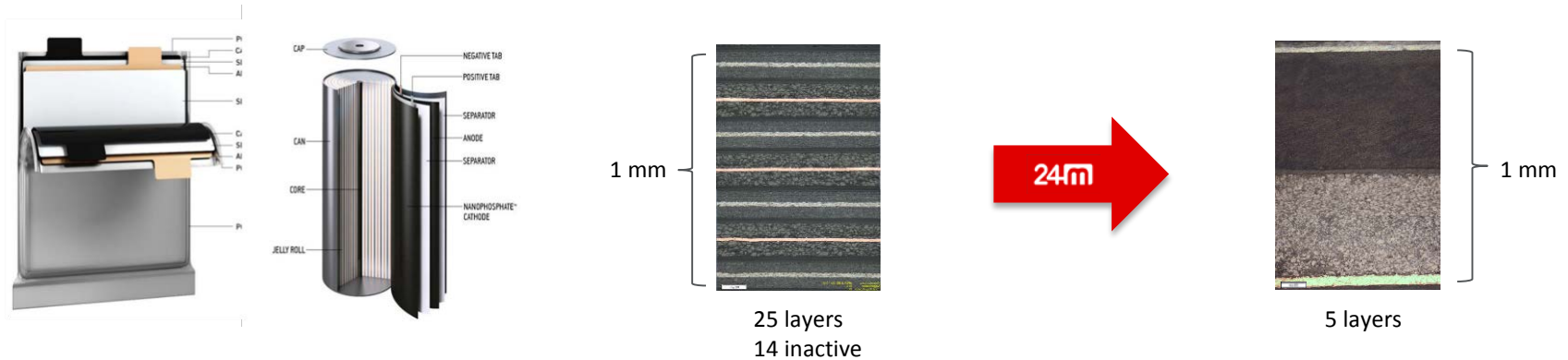
Commercialization begun
First deal signed

33 Patents issued
73 pending globally

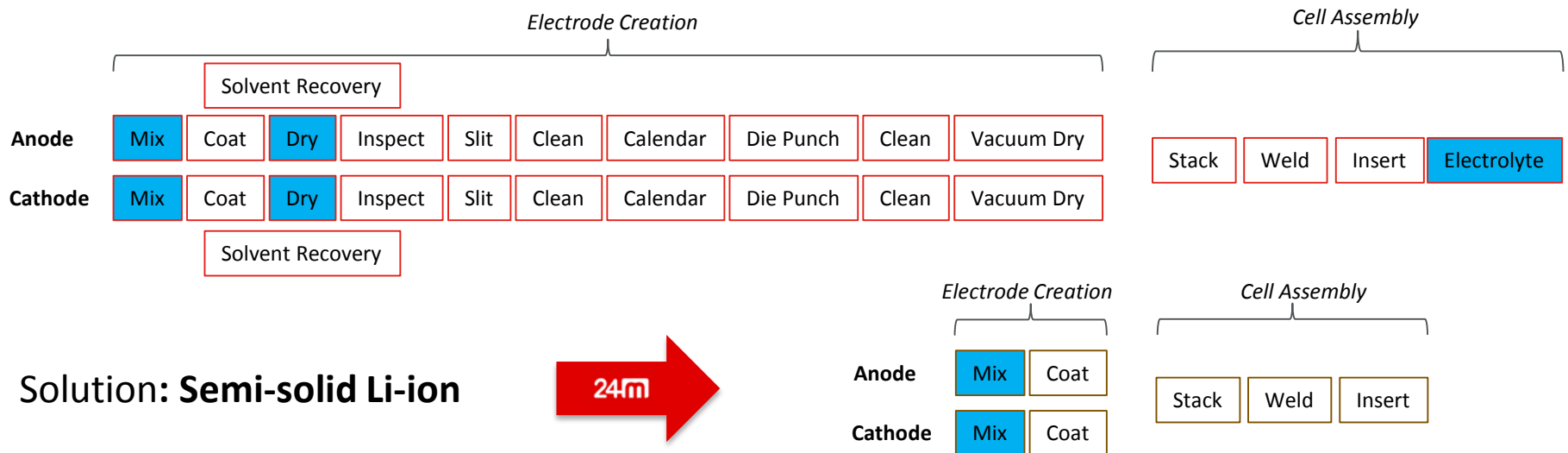
Reinventing Li-ion

Design Challenge: **Too much inactive material**

Solution: **Semi-solid Li-ion**



Manufacturing Challenge: **Complex, wet/dry/wet operations**



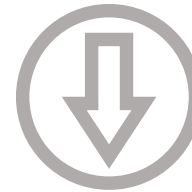
Inherent Materials Cost Advantage

Thick electrodes reduce or eliminate inactive materials, leading to radically cost-reduced and application-enabling economics

Components		24M BOM Advantage	
		Conventional	24M
Cathode	LFP	100%	----
	Carbon	100%	----
	Electrolyte	100%	-4%
	Al. Foil	100%	-61%
	NMP	100%	-100%
Anode	Binder	100%	-100%
	Graphite	100%	----
	Carbon	100%	----
	Electrolyte	100%	-12%
	Copper foil	100%	-63%
Package	Binder	100%	-100%
	Separator	100%	-82%
	Pouch	100%	-49%
	Tab/Tape	100%	-52%
TOTAL:		100%	30%



Use of traditional, off-the-shelf active materials



Drastic reduction of costly inactive materials



Elimination of process-specific components

Lithium-ion Manufacturing

Elimination of many process steps drives down costs and reduces overall footprint

	Traditional	24m
Capital Cost	\$200k per MWh	\$100k per MWh
Min Efficient Production	500MWh	150MWh
Min Capital Required	\$250M	\$15M
COGS	\$150/kWh	\$90/kWh
Operating Costs	-	50%
Footprint	-	25%

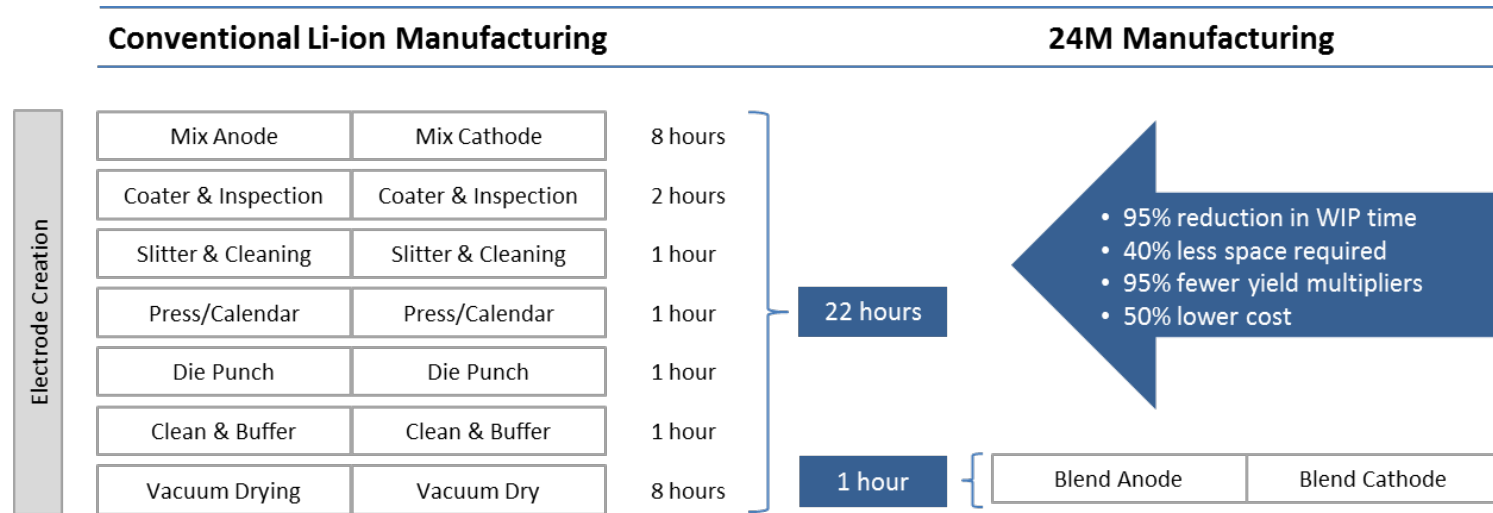
Simpler, lower cost, lower risk.

- Program Objective: Re-invent the Li-ion battery from electrode design through high volume manufacturing
 - Demonstrate that 24M's novel electrode and manufacturing approach can be scaled to mass production suitable for automotive applications.
 - Novel electrode architecture that enables abuse tolerant battery systems.
 - Reduction of inactive materials that translates to higher energy density battery systems with a simpler architecture



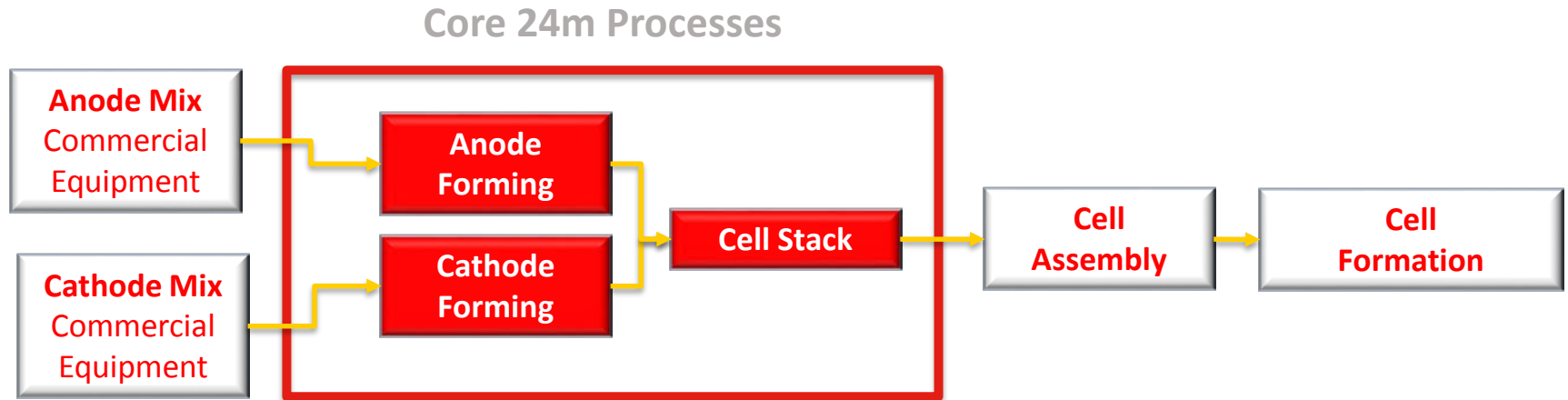
13,000+ prototype cells built

Program Approach/Strategy



- Fewer unit operations
- 1/3rd the capex of conventional Li-ion
- Ability to reach economies of scale without requiring ~\$500M capital investment

120 MWh Line: Capex: \$15M, \$125k per MWh/yr Throughput



- 24M CapEx is ~50% of conventional for same output
- Requires 1/20th the initial CapEx of conventional Li-ion
- Uses 1/4 the space of conventional plants
- Scalable to GWh in demand-matching steps
- Can place factories near centers of demand

Milestones – ALL Completed

Work Stream	Task Description	2014 Q4	2015 Q1	2015 Q2	2015 Q3	2015 Q4	2016 Q1	2016 Q2	2016 Q3
1	Increase anode volume loading percentage	Milestone Complete			Milestone Complete			Milestone Complete	
2	Increase cathode volume loading percentage		Milestone Complete				Milestone Complete		
3	Implementation of automated forming of anode and cathode electrodes			Milestone Complete					
4	80 cm ² electrode yield			Milestone Complete					
5	80 cm ² format cell manufacturing quality		Milestone Complete		Go/No-Go Deliverables Delivered				
6	Increase electrode footprint 260+ cm ²		Milestone Complete			Milestone Complete			
7	Meet electrode quality metrics for production quality at footprint >260 cm ²			Milestone Complete			Milestone Complete		
8	260+ cm ² electrode yield				Milestone Complete				Milestone Complete
9	260+ cm ² format cell manufacturing quality						Milestone Complete		Deliverables Delivered

Milestones Achieved

80 cm² cell

- Milestone 1.1: Anode volume loading +3%
- Milestone 1.2: Anode volume loading +5%
- Milestone 1.3: Anode volume loading +10%
- **+10% achieved**
- Milestone 2.1: Cathode volume loading +3%
- Milestone 2.2: Cathode volume loading +5%
- **+10% achieved**
- Milestone 3.1: F80 electrode quality
- **Weight and thickness tolerance demonstrated**
- Milestone 4.1: F80 electrode yield
- **Target electrode yield achieved based on weight and thickness**
- Milestone 5.1: F80 cell yield
- **Target cell yield 80% yield based on capacity and impedance**
- Deliverable 5.2: 10 cells shipped to ANL
- **10 cells built and shipped to ANL 10/7/16**

>260 cm² cell

- Milestone 6.1: Anode and cathode electrodes with larger footprint
- **Cathode and Anode electrodes successfully formed with area of 260 cm²**
- Milestone 6.2: Anode and cathode electrode with larger footprint using HVM
- **Cathode and Anode electrodes successfully formed with area of 260 cm² using high volume manufacturing method**
- Milestone 7.1: F260 electrode quality
- **Target electrode quality demonstrated in large-format electrodes**
- Milestone 7.2: F260 electrode quality using HVM
- **Target electrode quality demonstrated in large-format electrodes made using high volume manufacturing method**
- Milestone 8.1: F260 electrode yield
- **Target large-format electrode yield achieved**
- Milestone 8.2: F260 electrode yield
- **Target large-format electrode yield achieved**
- Milestone 9.1: F260 cell build yield
- **Target cell yield achieved with >100 Ah cells based on capacity and impedance**
- Deliverable 9.2: 4 cell shipped to ANL
- **Target cell yield achieved with >100 Ah cells based on capacity and impedance**

- All program work is completed

- 24M has met all program milestones
- Specific accomplishments are
 - Increasing energy density of semi-solid electrodes
 - Developing and implementing electrode-level quality metrics
 - Demonstrating quality and yield for the manufacturing method at the 80 cm² electrode footprint
 - Delivering demonstration cells to Argonne National Laboratory for independent testing
 - Scaling the electrode forming processes were scaled to a large-format (> 260 cm²) electrode footprint
 - Demonstrating quality and yield for the large-format electrodes
 - Developing and demonstrating a high-volume manufacturing approach for large-format electrode fabrication
 - Demonstrating quality for the large-format electrodes formed by the high volume manufacturing method
 - Prototyping and delivering large-format cells (> 100 Ah capacity) with consistent capacity and impedance which were delivered to Argonne National Laboratory for independent testing
- 24M continues work on the scale-up for manufacturing processes building off the methods developed and demonstrated during this program