

Expanding U.S.-based Lithium-ion Battery Manufacturing

P.I.: Robert Kamischke

EnerDel, Inc.

May 2013

Project ID: ARRAVT003

*This presentation does not contain any proprietary,
confidential or otherwise restricted information.*

Overview

Timeline

- Start January 2010
- End April 2014
- > 91% Complete (Phase I)

Barriers

- Lagging Customer Demand
- Financing
- Long Development Cycle(s)

Budget

- Total Project Funding \$236 M
 - DOE - \$118 M
 - EnerDel - \$118 M
- Funding Received FY 2012: \$62 M

Partners

- Equipment Suppliers
- EV Partners (Volvo, HHI, ATC)
- Purdue University
- USABC

Objectives - Relevance

- Develop competitive mass production capability for Lithium-ion battery cells & battery pack systems
 - Vertically integrated cell fabrication through pack assembly
 - Create domestic manufacturing capacity & skilled workforce
- Enhance supply chain & competitiveness of base materials
 - Develop and qualify domestic & international material suppliers
 - Improve performance, cost, & availability

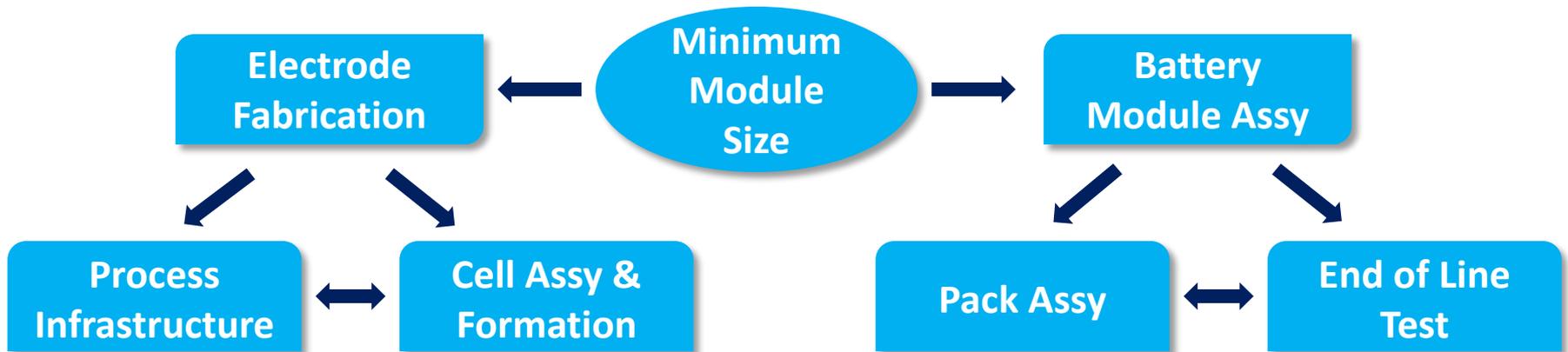
Objectives - Relevance

- Position EnerDel as a tier-one transportation supplier of advanced Lithium-ion battery pack systems
 - Implement APQP product development framework
 - Meet standards and acquire industry certification
 - Qualify manufacturing systems

Approach

- Scalable facility footprint
 - Adapt & upgrade existing cell fabrication site
 - Acquire a new mixed-use manufacturing facility
- Achieve maximum leverage of process infrastructure
 - Achieve break-through process cycle times to minimize equipment & people footprint

Approach



Approach

- “Seed” initial capacity installation; scale upon customer acquisition
 - Design-in batch & serial production build capability
 - Flex capacity with manpower/line-shifts
 - Address system bottlenecks as needed
 - Develop capability to process alternative source rolled or cut electrode materials
 - Develop material packaging & storage methods

Approach

- Layout and automation guidelines
 - Follow lean manufacturing principles
 - Focus automation on Key Product (KPC) and Special Process Characteristics (SPC)
 - Flex through-put with manpower +/-

Approach

- Tool to one standard form factor for cell
 - Adjust chemistry or electrode content to specialize cell characteristics
 - High capacity, mid-power, and high power models
- Tool to one standard form factor for battery module
 - Standardized stack-up from cell to element to module
- Customize for applications at pack level

Technical Accomplishments/Progress

Manufacturing Start-up



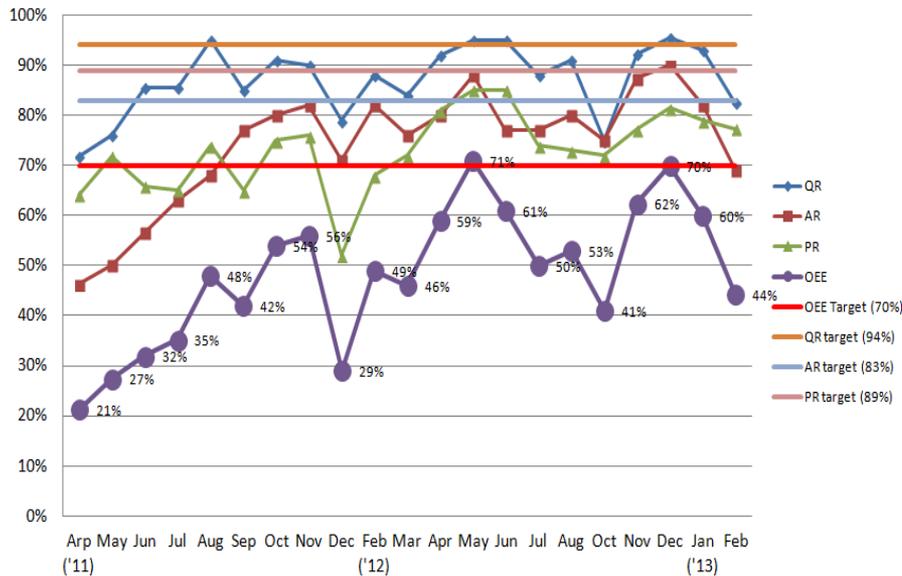
	Acquire	Install	Start-up
Facility II	3 mos.	1 mos.	2 mos.
Electrode	14 mos.	2 mos.	2 mos.
Cell Assy	7 mos.	2 mos.	7 mos.
Formation	9 mos.	3 mos.	3 mos.
Module/Pack	9 mos.	1 mos.	1 mos.

Technical Accomplishments/Progress

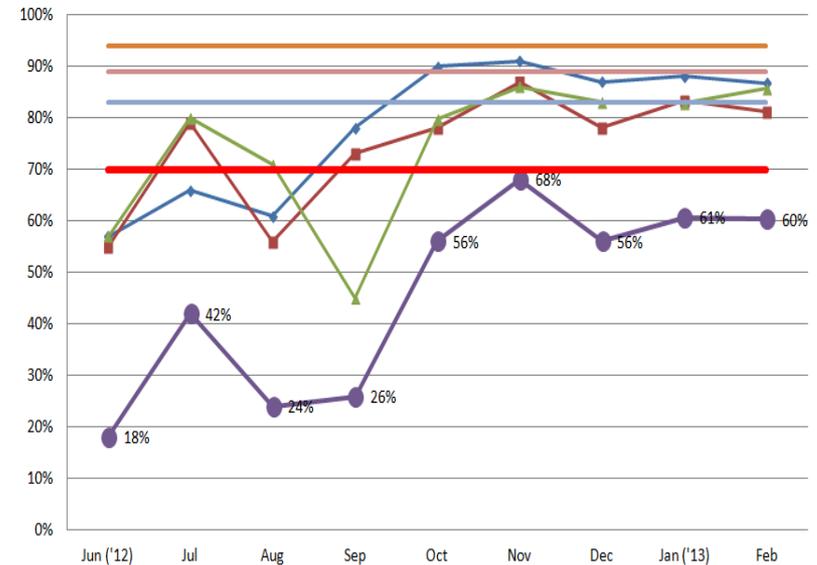
- Cell manufacturing

- Production approval for EnerDel's first Lithium-ion cell mass production system
- Cell Validation phase Overall Equipment Effectiveness (OEE) improvement

High Capacity Cell



Mid-Power Cell



Technical Accomplishments/Progress

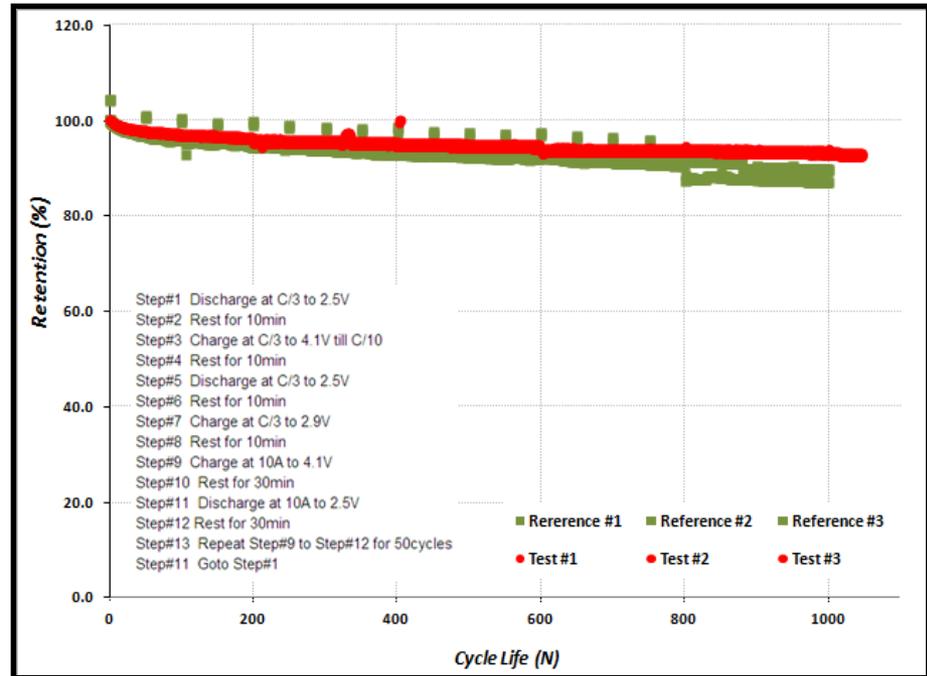
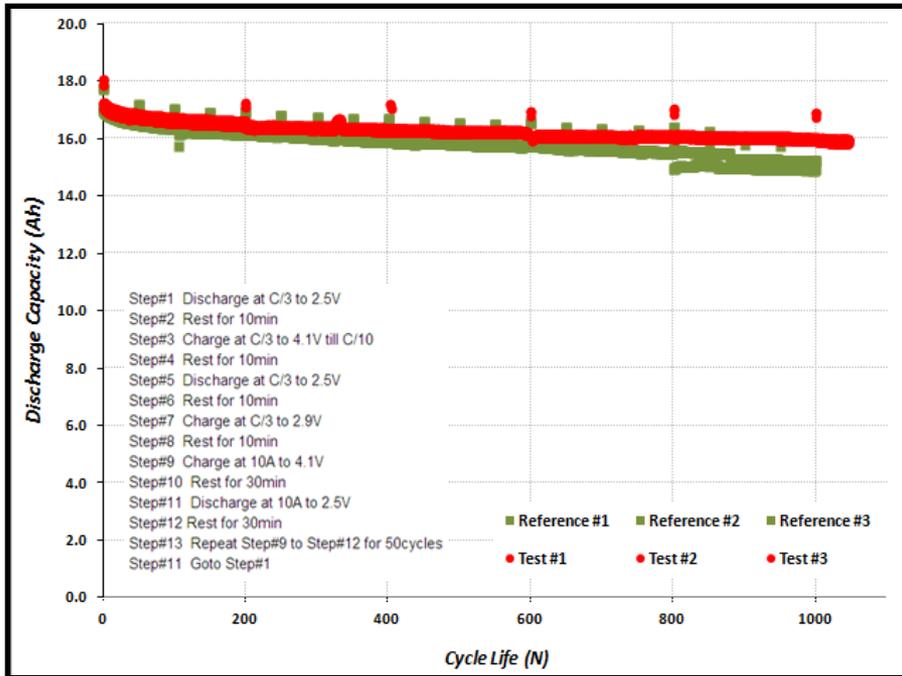
- Production Validation: Model Types & 2nd Material Sources

Cell Type	Model	DS Anode			SS Cathode			DS Cathode			Material Validation - 2nd Source					
		Korea	US		Korea	US		Korea	US		M/Oxide	E-Lyte	NMP	Cu Foil		
		Notched	Die-Cut	Laser Cut	Notched	Die-Cut	Laser Cut	Notched	Die-Cut	Laser Cut						
EV - Capacity	A	Green			Green			Green								
	D	Green				Green			Green							
	E	Green				Green				Green						
	E1	Green					Green									
	F		Green		Green			Green								
	F1			Green	Green			Green								
	G	Green			Green				Green							
	G1	Green			Green					Green						
	H		Green			Green			Green							
	H1			Green	Green			Green								
	J		Green		Green				Green							
	J1			Green	Green					Green						
	K		Green		Green				Green			Yellow	Blue		Yellow	
	K1			Green			Green			Green			Blue			
K2			Green		Green				Green			Blue				
PHEV - Mid Power	K			Green		Green			Green		Yellow	Blue				
	K1			Green		Green				Green	Yellow	Blue				
	K2			Green			Green			Green	Yellow	Blue				

Technical Accomplishments/Progress

- Production validation cell cycling test results

High Capacity Cell – Standard Cycling

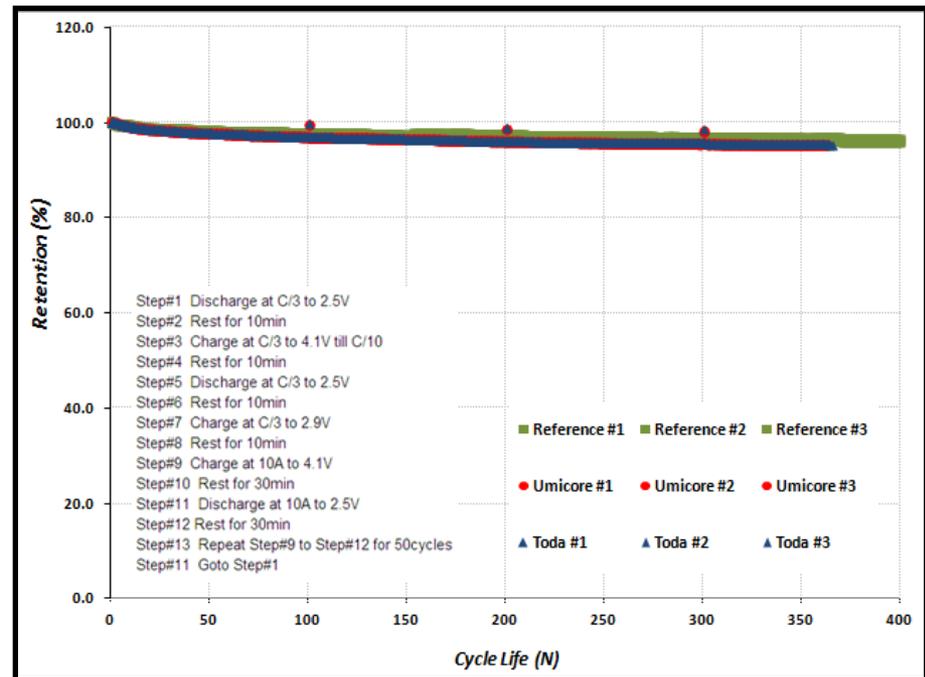
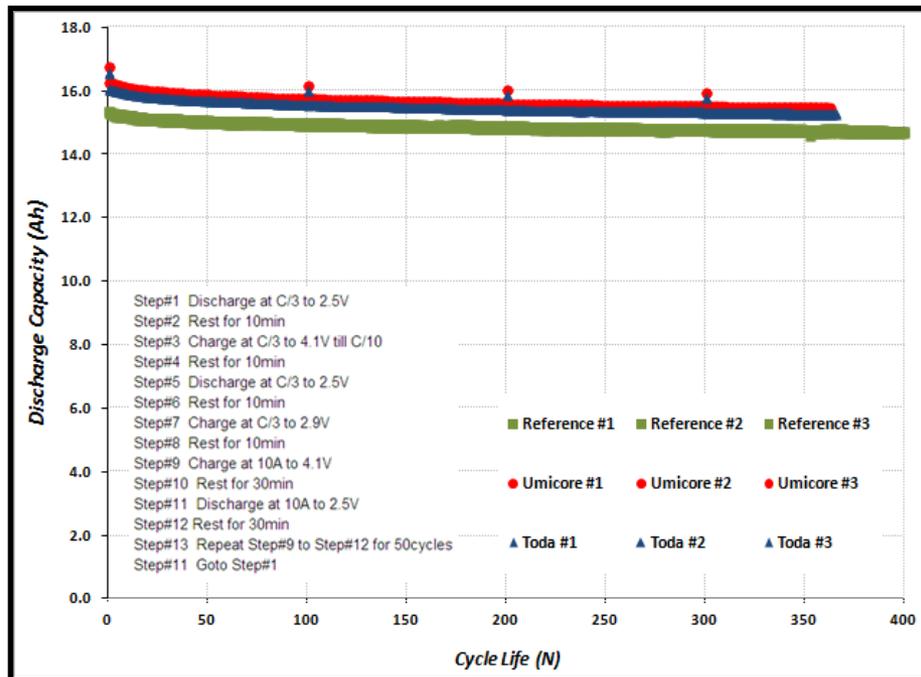


- Passed cycling test acceptance criteria

Technical Accomplishments/Progress

- Production validation cell cycling test results

Mid-Power Cell – Standard Cycling



- Acceptance pending test completion – on track

Technical Accomplishments/Progress

- Module & pack manufacturing
 - Capacity ramped in 6 months to 17k equivalent EV Packs
 - Packs in customer use



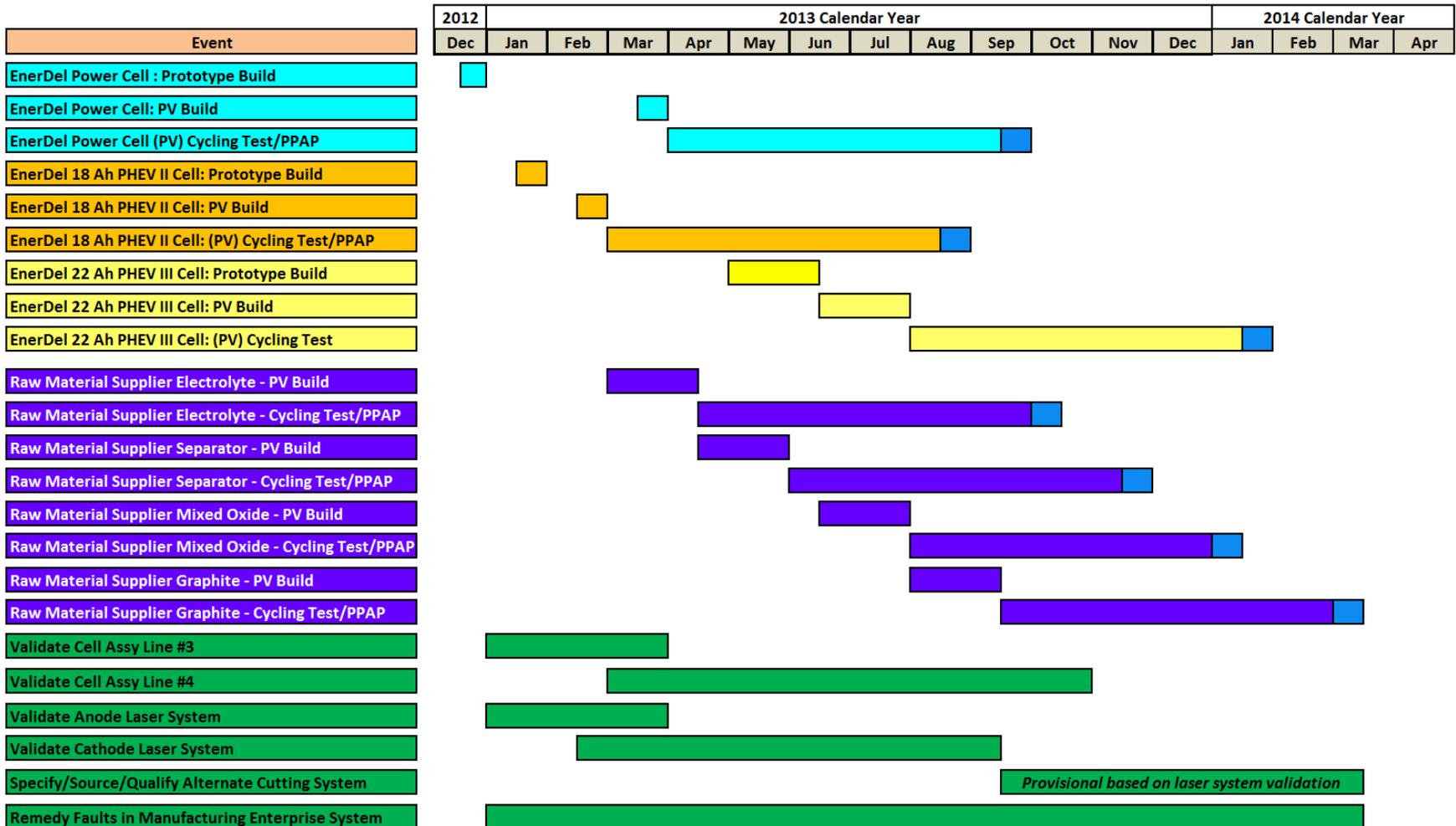
Portland General Electric



Federal Grid Company
of Unified Energy System

Future Work

VT Grant (EE-002724) Project Plan: Phase I Extension Request of January 2013



Provisional based on laser system validation



Summary Performance

Objective

Status

- Physical Facilities for LIB Production in-place
- Qualified LIB Mfg'ing System on-track
- Qualified/Trained Mfg'ing Staff on-track
- Domestic Raw Material Suppliers on-track