

GETTING THE JOB DONE

AMERICAN RECOVERY AND REINVESTMENT ACT

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U.S. Department of Energy

Presented to:
Idaho National Laboratory
Citizen's Advisory Board



Sept. 29, 2010



EM Environmental Management

safety ❖ performance ❖ cleanup ❖ closure

OVERVIEW

- Key Recovery Act Objectives
- Financials
- Small Business
- Jobs
- Performance Metrics
- Footprint Reduction
- Compliance Milestones
- Worker Transition
- Challenges
- Observation and Lessons
- Summary



SECRETARY CHU'S KEY RECOVERY ACT OBJECTIVES



"We will turn this time of economic crisis into an opportunity to build a clean, secure, and prosperous energy future for America...."

—Dr. Steven Chu, Secretary of Energy

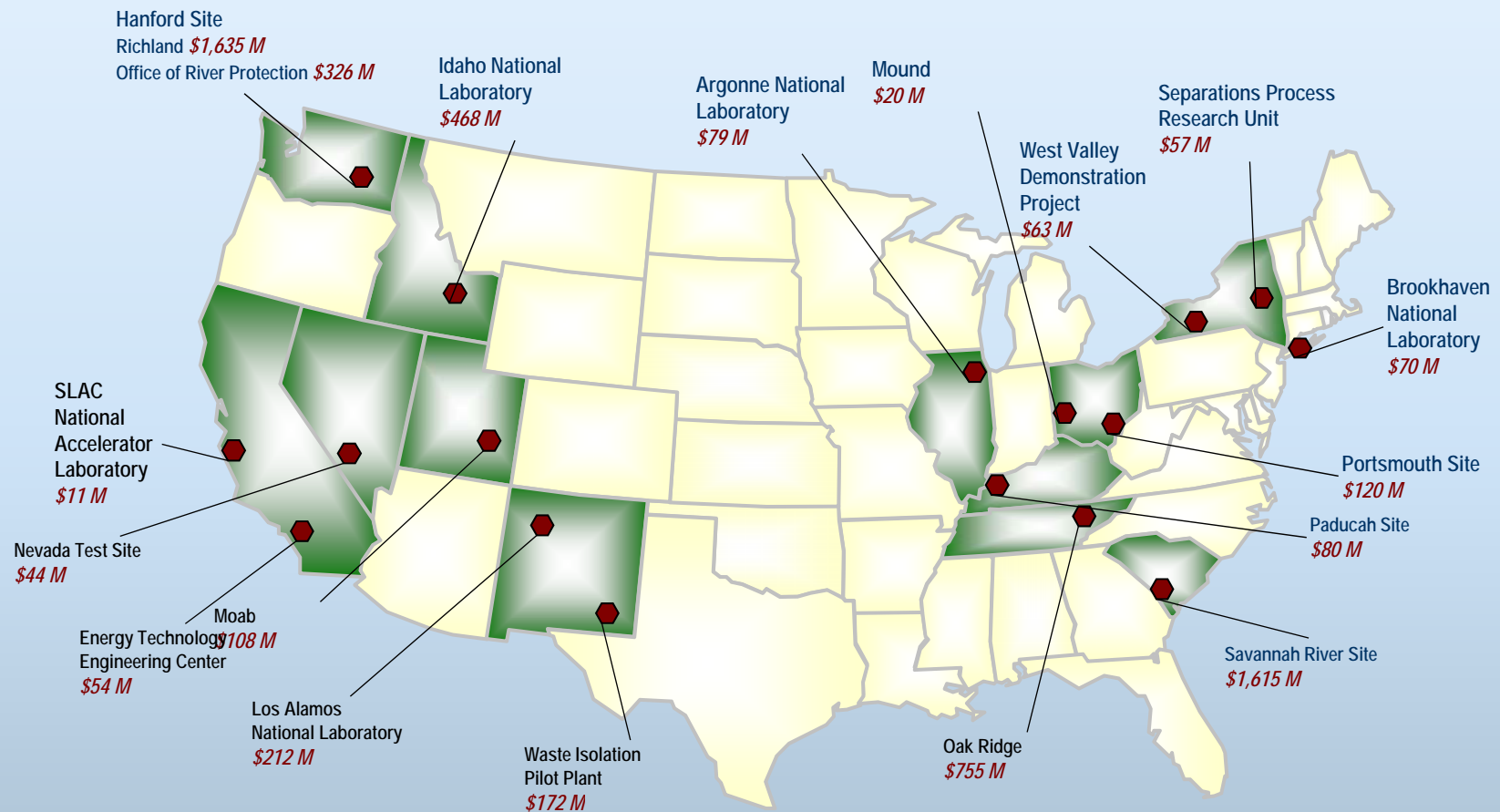
- Start projects quickly
- Ensure projects have lasting value
- Provide public with unprecedented transparency
- Make a significant down payment on the Nation's energy and environmental future



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\$6 Billion: Looking Ahead to Communities Across the Country



12 States, 17 Sites
 Uranium/Thorium \$70 M
 Management & Oversight \$41 M



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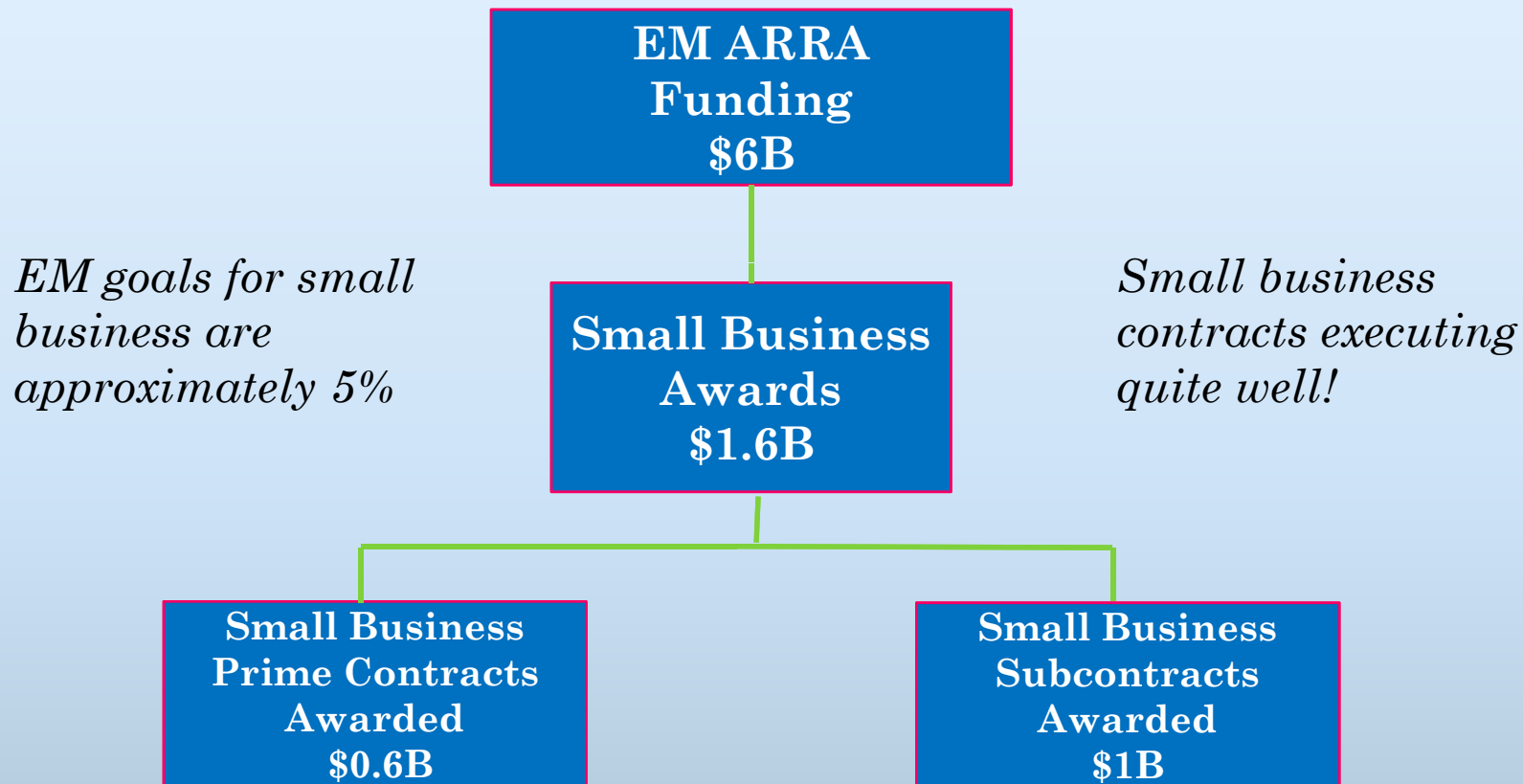
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RECOVERY ACT FINANCIALS

- EM Recovery Act Program up and running over 16 months
- Total EM Recovery Act allocation — **\$6B**
- Obligated to contracts — **\$5.9B**
- Outlaid (Payments) to date — **\$2.7B**
- On-track to outlay \$3B by September 2010
- Majority of projects to be complete and funds spent by 2011



RECOVERY ACT FUNDING AWARDED TO SMALL BUSINESSES



Data as of end of July 2010



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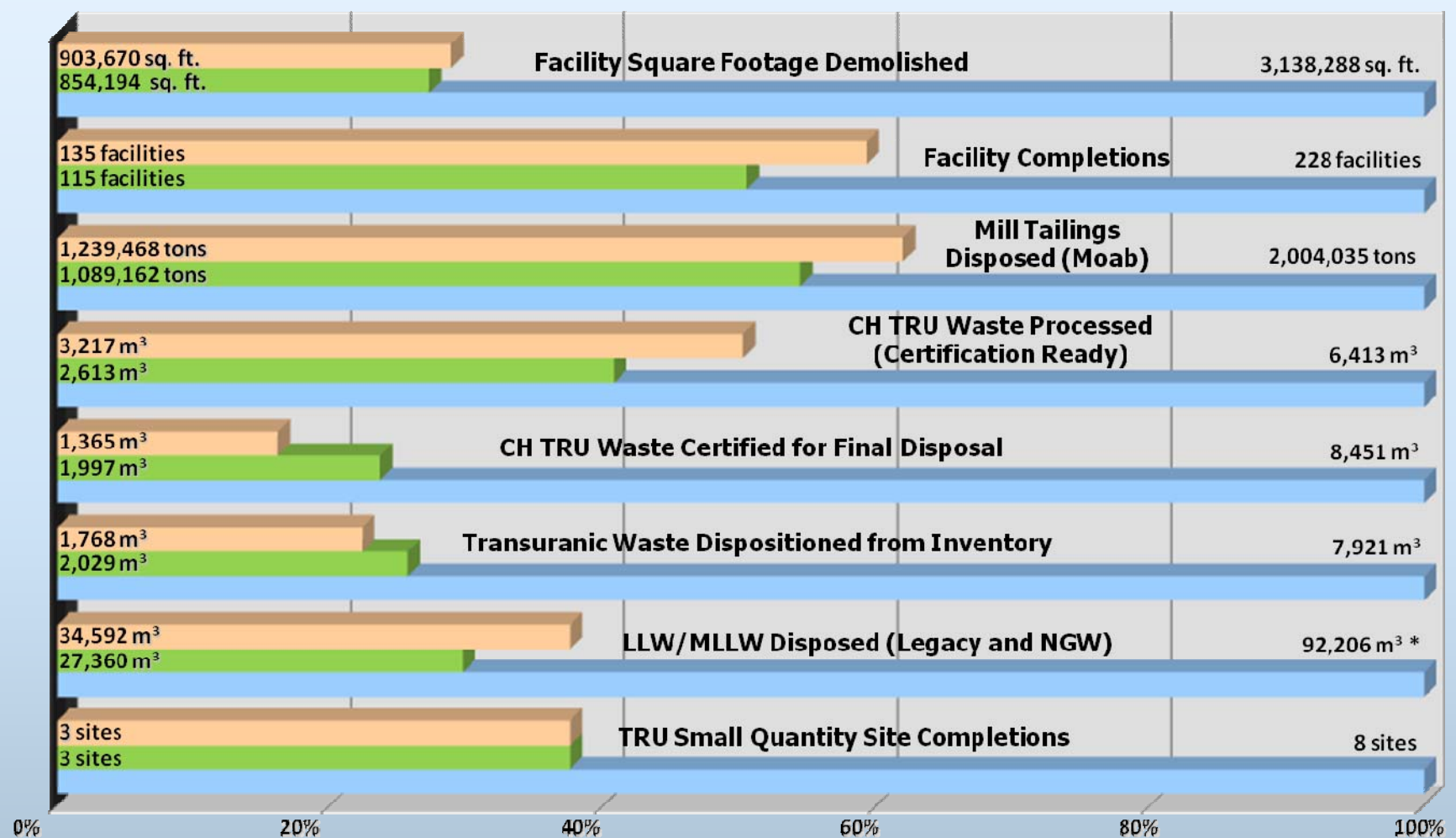
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RECOVERY ACT JOBS

- Prime Contractors plus Subcontractors — **10,485 FTEs**
 - As reported into Federalreporting.gov second quarter 2010 (Apr-Jun 2010)
 - On target in relation to estimated Recovery Act job numbers
- Headcount — **24,234**
 - Represents prime contractor and subcontractor workers compensated with Recovery Act funding since the start of EM Recovery Act Projects April 2009. The headcount includes full-time, part-time, and temporary workers.



RECOVERY ACT DOLLARS AT WORK



*Overall goal for LLW & MLLW Disposed increased 16,523 cubic meters, due to better estimates from Oak Ridge (CR 20100647)

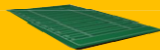










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Actual to Date (08/31/10)
 Target to Date (08/31/10)
 ARRA Total

GETTING THE JOB DONE

| Performance Measure | Overall ARRA Goals (Sept. 30, 2011) | August 31, 2010 Plan | Accomplishments (as of August 31, 2010) | |
|---|--|----------------------|--|--|
| Facility Square Footage Demolished (square feet) | 3,138,288 | 854,194 | 903,670 (29% of goal) | = 16 football fields  |
| Demolition Debris and Soil Permanently Disposed (cubic meters) | 1,319,047* | 646,551 | 764,181 (58% of goal) | = 306 Olympic swimming pools  |
| Mill Tailings Disposed (tons) | 2,004,035 | 1,089,162 | 1,239,468 62% of goal | = 8,607 rail cars  ⇒  |
| Contact-Handled Transuranic Waste Processed (certification-ready) (cubic meters) | 6,413 | 2,613 | 3,217 (50% of goal) | = 15,451 55-gal drums  |
| Contact-Handled Transuranic Waste Certified for Final Disposal (cubic meters) | 8,451 | 1,997 | 1,365 (16% of goal) | = 468 TRUPACT IIs (6,557 55-gal drums) (156 shipments)  |
| Transuranic Waste Inventory Dispositioned (cubic meters) | 7,921 | 2,029 | 1,768 (22% of goal) | = 8,491 55-gal drums   |
| Low-Level and Mixed Low-Level Waste Permanently Disposed (cubic meters) | 92,206** | 27,360 | 34,592 (38% of goal) | = 166,150 55-gal drums  |

*Overall goal for D&D Debris and Soil Remediated decreased 5851 cubic meters, due to better estimates from Oak Ridge (CR 20100647)

**Overall goal for LLW & MLLW Permanently Disposed Increased 16,523 cubic meters, due to better estimates from Oak Ridge (CR 20100647)



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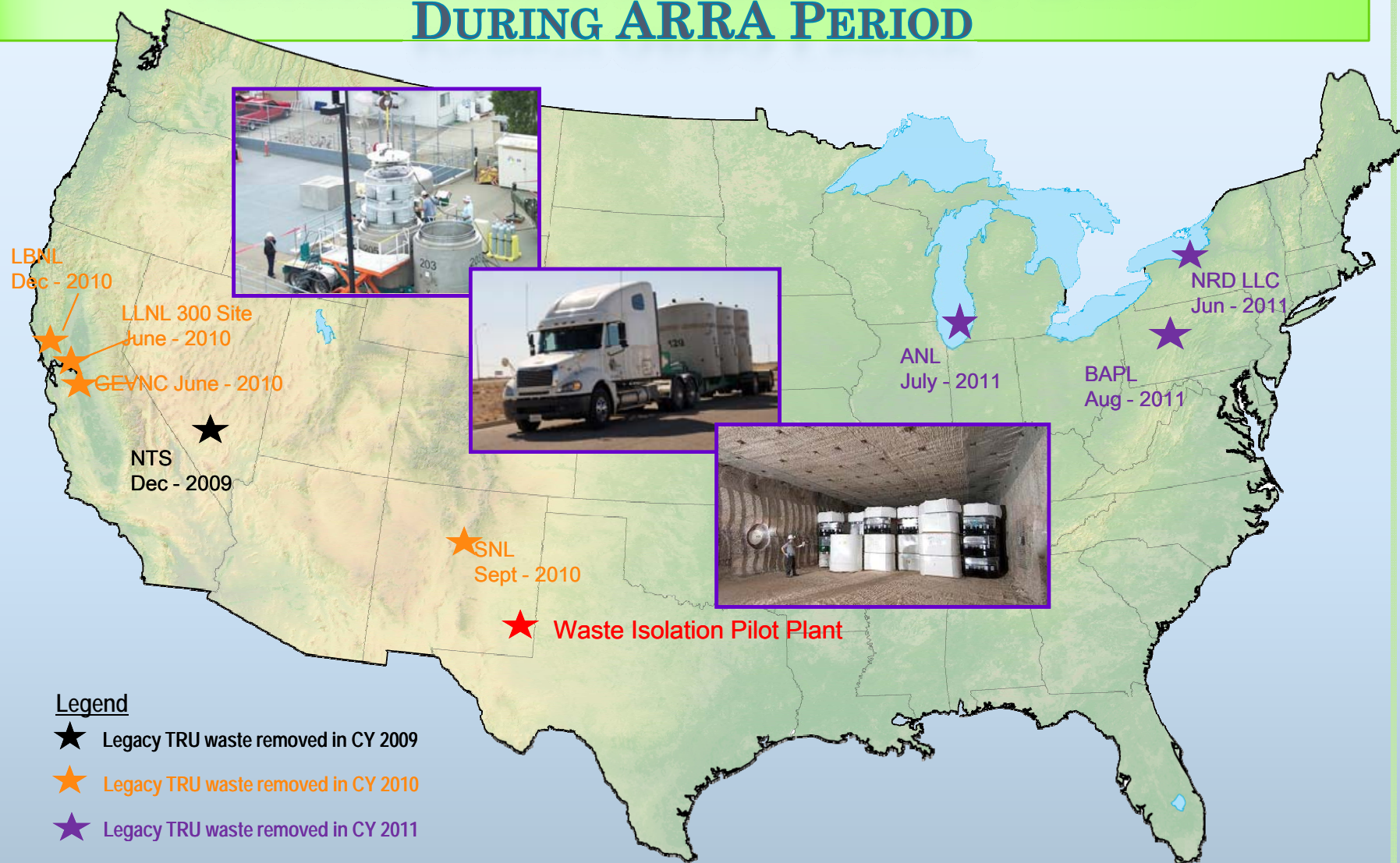
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ACCELERATING COMPLIANCE MILESTONES

- Approximately 40 agreements/orders in place with regulators dealing with EM's cleanup mission
- Recovery Act projects on-track to accelerate 46 compliance milestones (between 1 to 19 years)
- Already 23 of 46 milestones have been met
- A listing of accelerated milestones and states can be found at www.em.doe.gov/emrecovery



EIGHT SMALL QUANTITY SITES PROJECTED TO BE DE-INVENTORIED OF LEGACY TRU WASTE DURING ARRA PERIOD

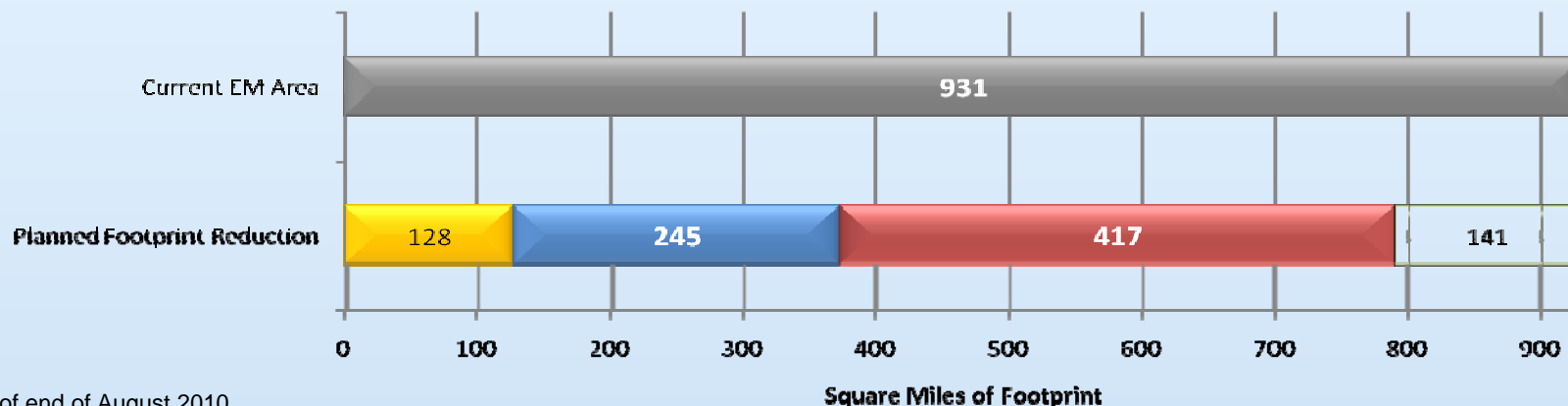


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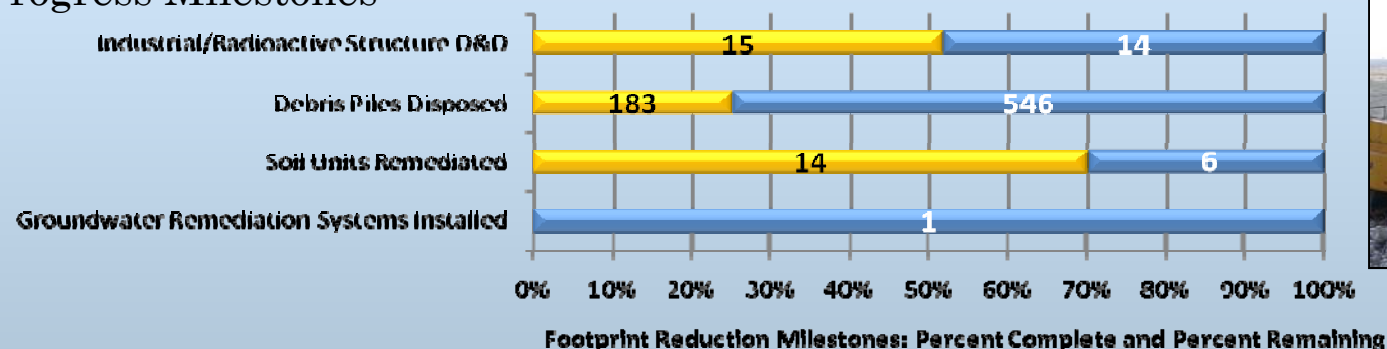
HIGH PRIORITY PERFORMANCE GOAL – FOOTPRINT REDUCTION

Planned Completions by Year and Site



■ Actual Completed to Date
 ■ 2011 Reduction
 ■ 2015 Reduction
 ■ Remaining Area
 ■ Current EM Area

Progress Milestones



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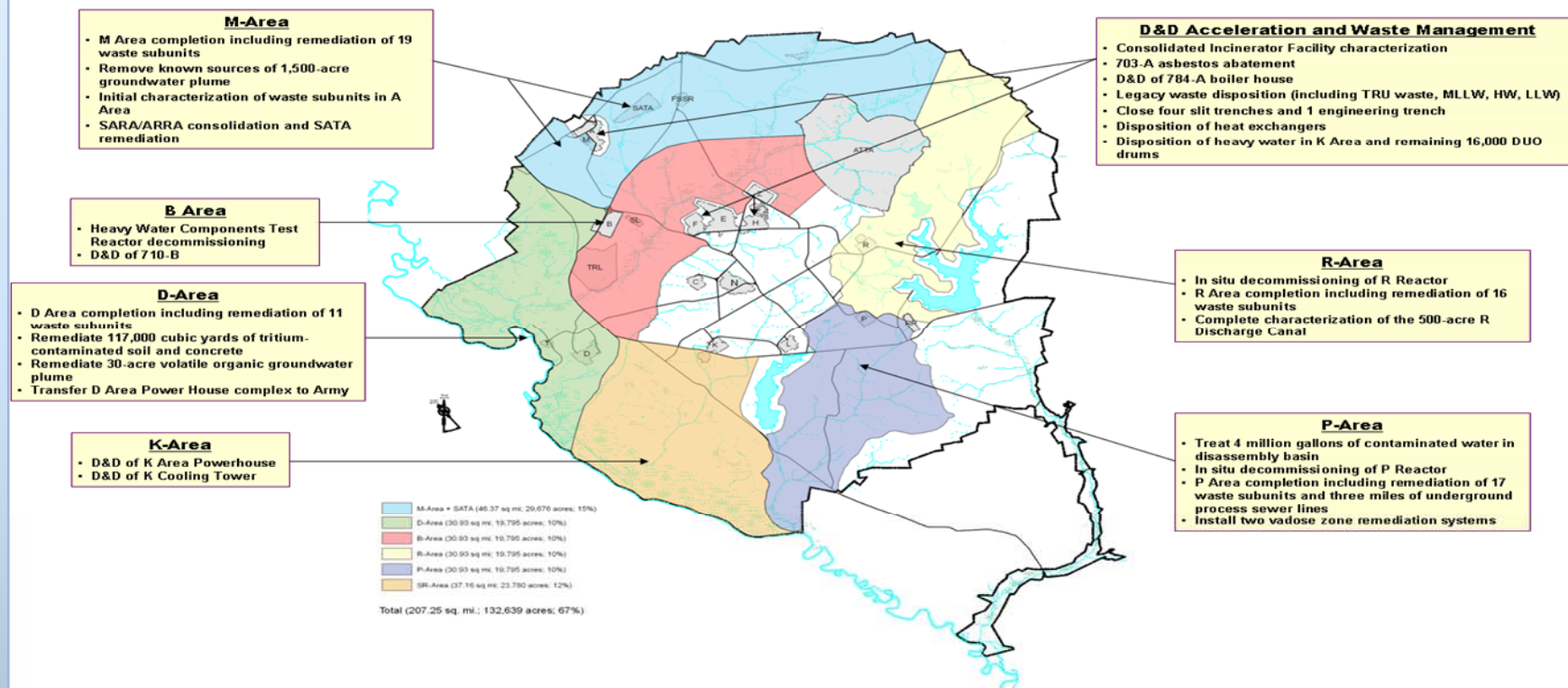
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SAVANNAH RIVER SITE FOOTPRINT REDUCTION

ACHIEVE >50% BY 2011 AND ACHIEVE >80-90% BY 2015

SRS Foot Print Reduction Strategy

Achieve Greater Than 50% Footprint Reduction by 2011



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HANFORD SITE FOOTPRINT REDUCTION

ACHIEVE >50% BY 2011 AND ACHIEVE >80-90% BY 2015

2010

Excluding C-7 waste site and B Reactor Museum

- All B & C Area Interim ROD Remedial Actions Complete
- Completion of 9 sites in IU2/IU6 (Segment 1 Area) (ARRA funded)
- Goal of Footprint reduction of ~33 Square Miles

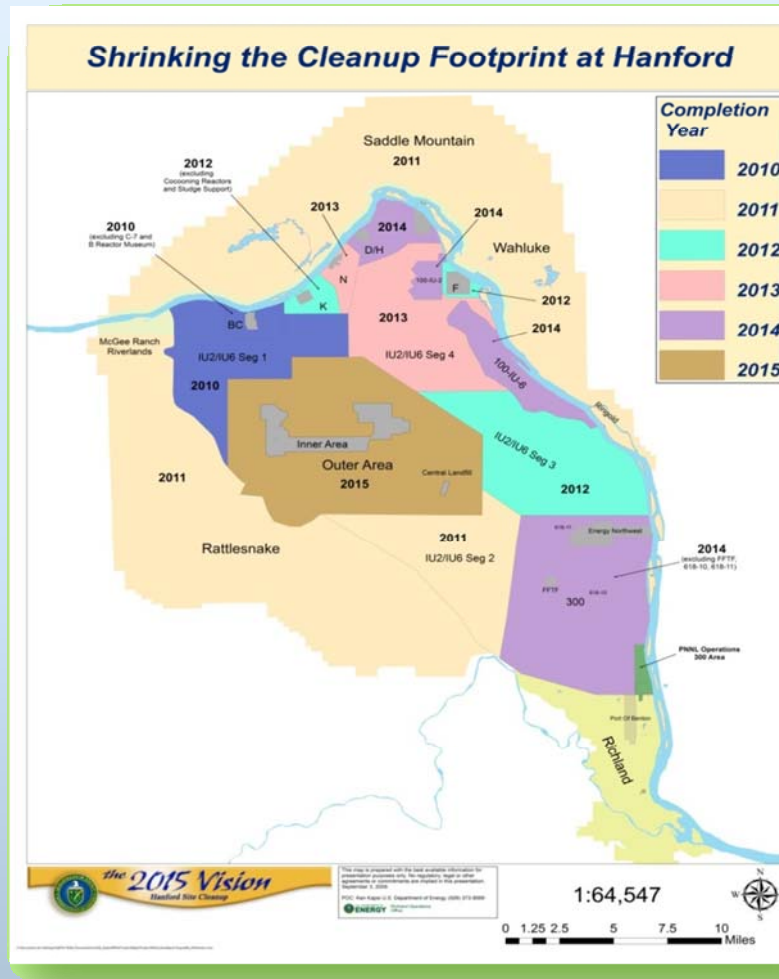
2011

- Disposition 11 Excess facilities in the Rattlesnake Area ((ARRA funded)
- Complete processing of Interim ROD Remedial Actions IU2/IU6 (Segment 2 Area)
- Cleanup of non-contaminated debris at Rattlesnake/Arid Lands Ecology Reserve
- Final closeout for waste sites in the Saddle Mountain and Wahluke Areas (ARRA funded)
- Footprint reduction of ~247 Square Miles

2012

Excluding Cocooning Reactors and sludge support

- All K Area Interim ROD Remedial Actions Complete (except K West)
- Remediation completion of 39 waste sites (ARRA funded)
- Interim ROD Remedial Actions at F Area complete
- Remediation completion of 12 waste sites at F Area
- All Interim ROD Remedial Actions IU2/IU6 (Segment 3) complete including orphan sites (ARRA funded)
- Footprint reduction of ~44 Square Miles



2013

- Interim Safe Storage of N Reactor Complete
- All N Area Final ROD Remedial Actions Complete
- Completion of ~100 waste sites at 100N
- Complete D4 on ~25 facilities at 100N
- All N Area Groundwater Remedies Implemented
- Complete Interim ROD Remedial Actions for IU2/IU6 (Segment 4) including orphan sites
- Footprint reduction of ~35 Square Miles

2014

Excluding FFTF, 618-10, 618-11 burial grounds

- Complete all D & H Area Final ROD Remedial Actions
- Implement all D & H Area Groundwater Remedies including pump and treat (ARRA funded)
- Complete 300 Area Final ROD Remedial Actions
- Complete remediation of 36 waste sites in the 300 Area
- Complete D4 of 54 facilities in the 300 Area
- Complete remediation of the 618-7 Burial Ground
- Complete all 100-IU2 & IU6 Area Final ROD Remedial Actions
- Complete remediation of 68 waste sites at 100-IU2 and 100-IU6
- Complete all 100-IU2 & 100-IU6 Area Final ROD GW Remedial Actions
- Footprint reduction of ~78 Square Miles

2015

- All 200 West Carbon Tetrachloride, Uranium and Technetium 99 Groundwater Remedies including P&T completed (ARRA funded)
- Remediate 24 waste sites in the 200 and 600 areas (ARRA funded)
- D4 of 18 structures (ARRA funded)
- Complete design of Non-Radioactive Dangerous Waste Landfill (NRDWL) and Solid Waste Landfill (SWL) remedies
- Footprint reduction of ~70 sq miles



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Washington (*Hanford*)

Richland Operations Office

- **618-10 Burial Grounds.** The trenches at 618-10 have long been regarded as some of Hanford's worst waste sites. Using ARRA funds, WCH will characterize the site.
- **618-11 Burial Grounds.** Along with 618-10, the 618-11 Burial Grounds are among the biggest challenges faced by WCH using ARRA funds.
- **Waste Site Remediation.** WCH is employing ARRA funds to clean up many failed waste sites not originally part of its contract.
- **Confirmatory Sampling of other new sites.** WCH is proposing to complete the early sampling process of 66 potential waste sites using ARRA funds.

Office of River Protection

- Meeting schedule milestones for Tank/Farm upgrades for Waste Treatment and Immobilization Plant feed readiness including:
 - Electrical modifications in SY farm.
 - Removal of the 242-T HEPA exhaust filters Removal of the P-28 exhauster in SY Farm.
 - Continue fabrication of split plugs for SP & SY farms.



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GETTING WORK DONE

Washington (*Hanford*) Cont'd.

The Environmental Restoration Disposal Facility (ERDF)

ERDF is the hub of the WCH scope of work and supports a major portion of other Hanford contractor (OHC) waste disposal. Wastes collected from sites around the Hanford complex are brought to ERDF for treatment and disposal. WCH operates the ERDF and is currently using ARRA funds to upgrade and expand its capabilities to meet the needs of Hanford's accelerating mission.



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GETTING THE WORK DONE

Idaho

- Decontaminate and Decommission buildings that no longer have a useful mission.
- Accelerate removal of buried radioactive waste which will be packaged and sent to appropriate offsite disposal sites.
- Accelerate removal and disposal of remote-handled transuranic waste.
- Speed packaging, removal and offsite disposal of mixed low-level waste currently stored on site.



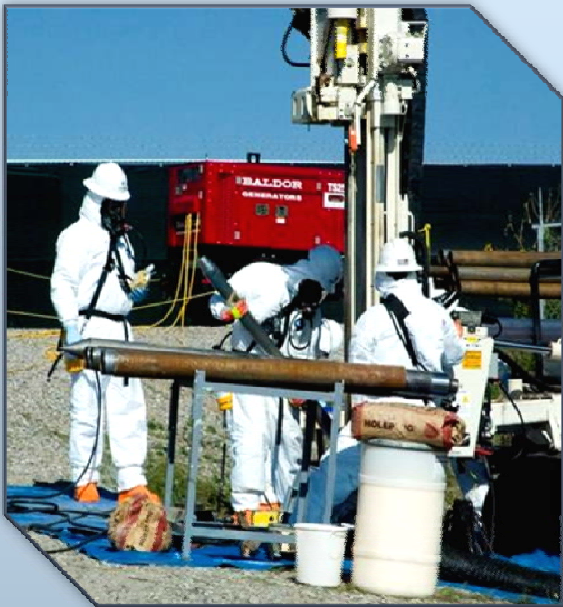
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GETTING THE WORK DONE

New Mexico

- **LANL (*Los Alamos National Laboratory*)**
 - Initiated Material Disposal Area-B geo-probe data collection activities.
 - Equipment Removal and waste packaging activities at the Tritium Systems Test and Assembly facility.



Core sampling at MDA B



- **WIPP (*Disposal of Transuranic Wastes*)**
 - Accelerate retrieval, treatment, and/or repackaging of legacy inventory of transuranic waste at 12 sites.
 - Allowing 11 sites to be completed by 2015 instead of 2022
 - Transport Waste to WIPP permanent disposal.
 - Completing activities early results in over \$2 billion life-cycle cost savings.



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GETTING THE WORK DONE

Tennessee

Oak Ridge National Laboratory

- Building 3026 Wooden Superstructure:
 - Continued preparation of waste profiles
 - Began exterior siding removal
 - Began clearing pipe and equipment from face of Cell Banks 1 & 2
 - Began construction of windbreaks for vent modifications
 - Stabilized off-gas piping with acrylic
 - Utility isolations being completed by UT-B



*Activities at
ORNL
Building 3026*

East Tennessee Technology Park

- Building K-27 Pre-Demolition Activities
 - Began removal of wood/fence walls within the vaults
 - Continued removal of combustibles on the vault and cell floors
 - Conducted pre-bid walk down for the Asbestos Abatement subcontract



*Placing the
first
intermodal
for the K-27
Project*



GETTING WORK DONE

Utah/Nevada

○ Moab

- Removal of 2 million tons of mill tailings (by-product of uranium ore mining) away from the Colorado River to a new disposal cell approximately three years ahead of schedule.

○ Nevada Test Site

- Initiated demolition of the movable shed and nuclear furnace piping at the Test Cell C Facility.
- Completed drilling of the first groundwater well in Pahute Mesa.



Demolition of the movable shed and nuclear furnace piping at NTS Test Cell C Facility.



GETTING THE WORK DONE

New York

○ West Valley Demonstration Project

- WVES developed systematic approach to assessing individual qualifications and tailoring training requirements to the individuals.

○ Brookhaven National Laboratory

- Cleanup of cesium contaminated soil at the former Hazardous Waste Management Facility perimeter.

○ SPRU (Separation Process Research Unit)

- Completed design and began construction of the evaporation pond.
- Road installation completed in August 2009.
- 6 intermodal containers of waste shipped in August



Road installation completed at SPRU.

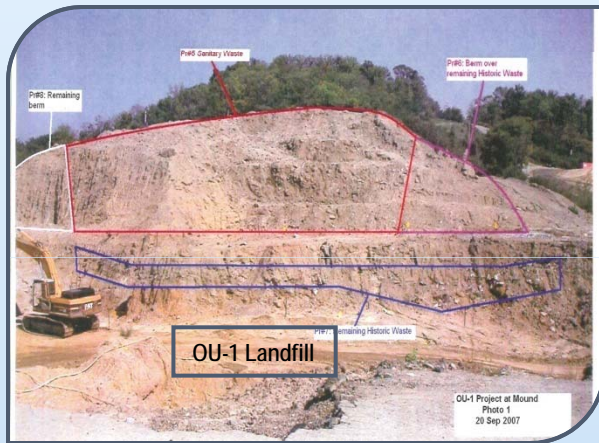


New West Valley employees participate in asbestos removal training in preparation for ACM removal in the Main Plant.



GETTING THE WORK DONE

Ohio



Mound OU-1

- Initiated excavation activities in the eastern leg of the OU-1 historic waste area.
- Estimated waste volume for transportation and disposal – approximately 10,100 cubic meters
- Footprint reduction - 9 acres allowing for 100% of the site to be transferred for economic reuse
- Projected ARRA project completion is September 2011
- Cleanup industrial reuse and economic redevelopment and the safe removal of radioactive materials and other contamination from the OU-1 landfill area.



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WORKER TRANSITION

- To the extent possible, EM desires to retain pool of highly skilled labor force trained under ARRA
- Since June 2010 HQ working with sites to develop site specific worker transition plans
- HQ is ready to approve site plans and proceed with implementing worker transition activities including:
 - Job fairs and outplacement services (coordination with local & state agencies)
 - Resume' writing, interview and job skills, job search tools, and retirement counseling
- EM is working to engage contractor community to assist in supporting worker transition activities
 - Providing access to corporate and commercial industry vacancies
- Long term vision is to develop contractor employee service centers to support all EM contractor employees



CHALLENGES

- **Contract Definitization.** Goal: All ARRA activities definitized in contracts by FY 2010
- **Project Execution.** Goal: majority of ARRA projects complete by September 2011. To date, nine projects will extend in FY 2012
- **Payments.** Goal, is to outlay \$3B by end of September 2010. Working with sites and contractors to ensure timely processing of invoices
- **Critical Decision 4 (CD-4) for ARRA Projects.** Need to understand all requirements and deliverables on a site-specific basis
- **Worker Transition.**
 - Most RA funding for 10,500 jobs will cease September 2011
 - Plans for worker transition being drafted by sites
 - To extent possible, EM desires to retain pool of highly skilled labor force trained under RA
 - EM Service Centers to include job search training, access to job openings, career counseling, and community involvement



OBSERVATIONS AND LESSONS

- **Safety**
 - Even with numerous new employees, noteworthy record, keys pre-planning characterization (hazards, risks) and mentoring approach
- **Pre-Planning**
 - 2015 Strategic Initiative – on-the-shelf projects ready to go
 - Contracts ready to go – easy to add additional scope
 - Scope of ARRA projects well defined/characterized
 - Compliance agreements in place
 - Clearer project scoping, costing and scheduling
- **Early and Frequent Communications**
 - On-going engagement with Stakeholders, Regulators, Tribal Nations, Congress, OMB, GAO, IG. Newsflashes, newsletters videos, briefings, etc.
- **Recruiting and Teaming**
 - Create a sense of urgency, power of a small enthusiastic dedicated team
- **Reinforced use of DOE Order 413 Project Management System**
 - Strict adherence reviews (external, program, others), reporting, metrics
- **On-the-ground Site Representatives**
 - Site assessment, assistance, advocacy and oversight



OBSERVATIONS AND LESSONS

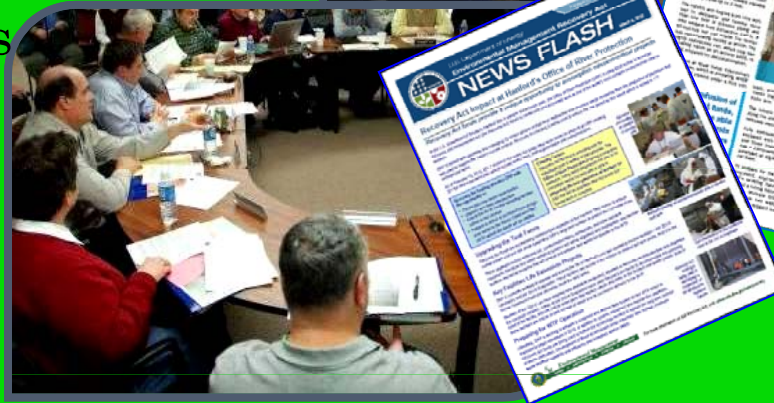
- **Vigorous engagement between HQ and Recovery Act Sites**
 - Day to day interactions
 - HQ site visits – support and oversight roles
- **IPABs data collection system**
 - Financials, metrics, change control
- **Clear definitive projects – carving of work scope**
 - Based on the right scope, cost and schedule
 - Easier to manage, more meaningful reporting, achieving results
- **Sharper reporting resolution**
 - Dashboard – EVMS, EAC, metrics, milestones
 - Spending rates
- **Looking to the Future**
 - Getting out in-front of issues
 - Risk management
 - ARRA ramp-down



PROACTIVE COMMUNICATION

EM Headquarters and Field sites are striving to provide “unprecedented transparency” as to where the ARRA money is going and what is being accomplished

- Hot Link Jobs Button
- EM Recovery Act newsletter
- Weekly News Flash
- EM Recovery Act website
- Stakeholder conference calls
- Public meetings
- OMB/Congress
- GAO/IG



SUMMARY

Safety is our **#1** priority for all EM Recovery Act projects!

- Over \$5.965 billion obligated to contracts for EM Recovery projects
- Over \$2.7 billion spent on Recovery work
- Over 24,000 workers have benefitted in 12 States
- Over \$3B planned to be spent by end of FY2010
- Over 90% of ARRA to be spent by end of FY2011
- Achieved EM small business prime and subcontracting goal
- Monthly monitoring of project execution and performance
- Active engagement with stakeholders and regulators



LEARN MORE ABOUT THE EM RECOVERY ACT PROGRAM



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U.S. DEPARTMENT OF ENERGY

SCIENCE & TECHNOLOGY ENERGY SOURCES ENERGY EFFICIENCY THE ENVIRONMENT PRICES & TRENDS NATIONAL SECURITY SAFETY & HEALTH

RECOVERY AND REINVESTMENT

You are here: DOE Home > Recovery and Reinvestment > Ask an Expert: DOE Recovery Act Clearinghouse

RECOVERY.GOV [Printer-Friendly](#)

Ask an Expert: DOE Recovery Act Clearinghouse

The purpose of the DOE Recovery Act Clearinghouse is to help increase the availability of information about DOE's American Recovery and Reinvestment Act of 2009 (ARRA) activities. The Clearinghouse will provide initial consultations, and also make referrals when appropriate to other information sources (websites, documents, DOE staff, etc).

You can [contact us](#) with your questions using our submittal form, by calling our toll-free number: 1-888-DOE-RCVY (1-888-363-7289), or browse our list of frequently asked questions. Media inquiries should be directed to the [DOE Press Office](#).

FREQUENTLY ASKED QUESTIONS

Funding Opportunities

- [How do I find out about the funds available from DOE?](#)
- [When will funds become available?](#)
- [What types of funding are available from DOE?](#)
- [How do I apply for a grant from DOE?](#)
- [How do I apply for a contract from DOE?](#)
- [How do I apply for a loan guarantee from DOE?](#)
- [How do I apply for funds that are administered through a state/local program?](#)

EM Recovery Act Program Office

<http://www.em.doe.gov/emrecovery>

Email: EMRecovery@em.doe.gov

Phone: 202-586-2083

DOE Recovery Act Clearinghouse

<http://RecoveryClearinghouse.energy.gov>

Email: RecoveryClearinghouse@hq.doe.gov

Phone: 1-888-DOE-RCVY



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BACKUP SLIDES

- Funding Obligations at EM Sites
- Small Business Awards
- Reported Jobs using Recovery Act Funds



Recovery Act Funding Obligations at EM Sites

| Site | Spend Plan | Obligated to Contracts | Outlaid (Payments) to Date |
|--|------------------------|------------------------|----------------------------|
| Argonne National Laboratory | \$79,000,000 | \$79,000,000 | \$30,807,854 |
| Brookhaven National Laboratory | \$70,810,000 | \$70,810,000 | \$43,348,007 |
| ETEC | \$51,675,000 | \$51,675,000 | \$42,292,580 |
| Hanford (Office of River Protection) | \$326,035,000 | \$326,035,000 | \$129,759,783 |
| Hanford (Richland) | \$1,634,500,000 | \$1,634,500,000 | \$666,128,486 |
| Idaho | \$467,875,000 | \$467,875,000 | \$237,027,308 |
| Los Alamos National Laboratory | \$211,775,000 | \$200,375,000 | \$117,339,272 |
| Moab | \$108,350,000 | \$108,350,000 | \$50,444,816 |
| Mound | \$17,900,000 | \$17,900,000 | \$13,975,180 |
| Nevada Test Site | \$44,325,000 | \$44,325,000 | \$29,695,172 |
| Oak Ridge | \$755,110,000 | \$751,051,821 | \$262,045,132 |
| Paducah | \$80,400,000 | \$80,400,000 | \$38,124,832 |
| Portsmouth | \$119,800,000 | \$119,800,000 | \$64,449,562 |
| Savannah River | \$1,615,400,000 | \$1,615,399,948 | \$767,752,751 |
| SLAC | \$14,300,000 | \$11,800,000 | \$6,403,073 |
| SPRU | \$58,575,000 | \$58,575,000 | \$23,524,639 |
| WIPP | \$172,375,000 | \$172,175,000 | \$80,375,723 |
| West Valley | \$62,875,000 | \$62,875,000 | \$31,727,354 |
| Title X Uranium/Thorium Reimbursements | \$70,000,000 | \$69,350,000 | \$45,650,002 |
| Management & Oversight | \$28,920,000 | \$23,598,663 | \$16,070,849 |
| Total * | \$5,990,000,000 | \$5,965,870,432 | \$2,696,942,375 |

* Total does not include \$10 million reprogrammed to DOE Departmental Administration

Financial data are based on reporting as September 7, 2010 and are subject to change.



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RECOVERY ACT FUNDING AWARDED TO SMALL BUSINESSES

| | EM Recovery Act Small Business Contract Awards | | |
|------------------------------------|--|--|--------------------------------------|
| Site | Prime to Small Business Subcontracts (As of 7/31/10) | DOE Prime Small Business Contracts (As of 07/31/10*) | Total Small Business Contract Awards |
| Argonne | \$19,785,656 | \$0 | \$19,785,656 |
| Brookhaven | \$21,939,686 | \$0 | \$21,939,686 |
| ETEC | \$24,587,220 | \$0 | \$24,587,220 |
| Hanford-Office of River Protection | \$60,095,159 | \$6,600,480 | \$66,695,639 |
| Hanford-Richland | \$372,954,834 | \$17,829,586 | \$390,784,420 |
| Idaho | \$38,949,745 | \$15,770,549 | \$54,720,294 |
| Los Alamos | \$129,363,493 | \$0 | \$129,363,493 |
| Moab | \$5,838,031 | \$3,445,000 | \$9,283,031 |
| Mound | \$0 | \$17,900,000 | \$17,900,000 |
| Nevada | \$12,842,550 | \$8,936,201 | \$21,778,751 |
| Oak Ridge | \$86,238,599 | \$276,819,830 | \$363,058,429 |
| Paducah | \$0 | \$78,800,000 | \$78,800,000 |
| Portsmouth | \$0 | \$118,200,000 | \$118,200,000 |
| Savannah River | \$272,114,070 | \$6,170,737 | \$278,284,807 |
| SLAC | \$0 | \$11,800,000 | \$11,800,000 |
| SPRU | \$1,490,784 | \$14,775,000 | \$16,265,784 |
| West Valley | \$15,189,504 | \$0 | \$15,189,504 |
| WIPP | \$23,510,361 | \$6,984,365 | \$30,494,726 |
| TOTALS | \$1,084,899,691 | \$584,031,748 | \$1,668,931,439 |

*Prior to closeout of IDW Data.



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OVER 24,000 WORKERS HAVE BENEFITTED

Reported EM Jobs Using Recovery Act Funding
(CY2010)

| Site (State) | Q2 CY 2010 Recovery.gov Prime Contractor plus Subcontractor Jobs (FTEs) (Apr-Jun 2010) | EM Recovery Act Headcount "Lives Touched" (Cumulative from start of project through Jun 30, 2010) |
|-----------------------|--|--|
| Argonne (IL) | 113 | 349 |
| Brookhaven (NY) | 112 | 182 |
| ETEC (CA) | 11 | 323 |
| Hanford-ORP (WA) | 479 | 1,928 |
| Hanford-Richland (WA) | 2,645 | 6,074 |
| Idaho (ID) | 907 | 2,040 |
| Los Alamos (NM) | 421 | 952 |
| Moab (UT) | 213 | 279 |
| Mound (OH) | 38 | 52 |
| Nevada (NV) | 144 | 624 |
| Oak Ridge (TN) | 1,860 | 4,587 |
| Paducah (KY) | 293 | 806 |
| Portsmouth (OH) | 430 | 925 |
| Savannah River (SC) | 2,244 | 3,669 |
| SLAC (CA) | 33 | 178 |
| SPRU (NY) | 125 | 362 |
| West Valley (NY) | 136 | 392 |
| WIPP (NM) | 282 | 512 |
| TOTALS | 10,485 | 24,234 |



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