

AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT				1. CONTRACT ID CODE		PAGE OF PAGES 1 1									
2. AMENDMENT/MODIFICATION NO. 0391		3. EFFECTIVE DATE See Block 16C		4. REQUISITION/PURCHASE REQ. NO.		5. PROJECT NO. (If applicable)									
6. ISSUED BY NNSA M&O Contracting Branch NA-PAS-211 Albuquerque Complex P.O. Box 5400 Albuquerque NM 87185-5400		CODE 05115		7. ADMINISTERED BY (If other than Item 6) NNSA Production OFC NA-NPO P.O. Box 2050 Oak Ridge TN 37830		CODE 05047									
8. NAME AND ADDRESS OF CONTRACTOR (No., street, county, State and ZIP Code) CONSOLIDATED NUCLEAR SECURITY, LLC Attn: Susan Starr PO Box 2009 Oak Ridge TN 37830				(x)											
				9A. AMENDMENT OF SOLICITATION NO.											
				9B. DATED (SEE ITEM 11)											
				10A. MODIFICATION OF CONTRACT/ORDER NO. DE-NA0001942											
CODE				FACILITY CODE											
				10B. DATED (SEE ITEM 13) 01/08/2013											
11. THIS ITEM ONLY APPLIES TO AMENDMENTS OF SOLICITATIONS															
☐ The above numbered solicitation is amended as set forth in Item 14. The hour and date specified for receipt of Offers ☐ is extended. ☐ is not extended. Offers must acknowledge receipt of this amendment prior to the hour and date specified in the solicitation or as amended, by one of the following methods: (a) By completing Items 8 and 15, and returning _____ copies of the amendment; (b) By acknowledging receipt of this amendment on each copy of the offer submitted; or (c) By separate letter or electronic communication which includes a reference to the solicitation and amendment numbers. FAILURE OF YOUR ACKNOWLEDGEMENT TO BE RECEIVED AT THE PLACE DESIGNATED FOR THE RECEIPT OF OFFERS PRIOR TO THE HOUR AND DATE SPECIFIED MAY RESULT IN REJECTION OF YOUR OFFER. If by virtue of this amendment you desire to change an offer already submitted, such change may be made by letter or electronic communication, provided each letter or electronic communication makes reference to the solicitation and this amendment, and is received prior to the opening hour and date specified.															
12. ACCOUNTING AND APPROPRIATION DATA (If required) See Schedule															
13. THIS ITEM ONLY APPLIES TO MODIFICATION OF CONTRACTS/ORDERS. IT MODIFIES THE CONTRACT/ORDER NO. AS DESCRIBED IN ITEM 14.															
<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <td style="width:10%;">CHECK ONE</td> <td>A. THIS CHANGE ORDER IS ISSUED PURSUANT TO: (Specify authority) THE CHANGES SET FORTH IN ITEM 14 ARE MADE IN THE CONTRACT ORDER NO. IN ITEM 10A.</td> </tr> <tr> <td></td> <td>B. THE ABOVE NUMBERED CONTRACT/ORDER IS MODIFIED TO REFLECT THE ADMINISTRATIVE CHANGES (such as changes in paying office, appropriation data, etc.) SET FORTH IN ITEM 14, PURSUANT TO THE AUTHORITY OF FAR 43.103(b).</td> </tr> <tr> <td style="text-align: center;">X</td> <td>C. THIS SUPPLEMENTAL AGREEMENT IS ENTERED INTO PURSUANT TO AUTHORITY OF: FAR 52.219-9 Small Business Subcontracting Plan.</td> </tr> <tr> <td></td> <td>D. OTHER (Specify type of modification and authority)</td> </tr> </table>								CHECK ONE	A. THIS CHANGE ORDER IS ISSUED PURSUANT TO: (Specify authority) THE CHANGES SET FORTH IN ITEM 14 ARE MADE IN THE CONTRACT ORDER NO. IN ITEM 10A.		B. THE ABOVE NUMBERED CONTRACT/ORDER IS MODIFIED TO REFLECT THE ADMINISTRATIVE CHANGES (such as changes in paying office, appropriation data, etc.) SET FORTH IN ITEM 14, PURSUANT TO THE AUTHORITY OF FAR 43.103(b).	X	C. THIS SUPPLEMENTAL AGREEMENT IS ENTERED INTO PURSUANT TO AUTHORITY OF: FAR 52.219-9 Small Business Subcontracting Plan.		D. OTHER (Specify type of modification and authority)
CHECK ONE	A. THIS CHANGE ORDER IS ISSUED PURSUANT TO: (Specify authority) THE CHANGES SET FORTH IN ITEM 14 ARE MADE IN THE CONTRACT ORDER NO. IN ITEM 10A.														
	B. THE ABOVE NUMBERED CONTRACT/ORDER IS MODIFIED TO REFLECT THE ADMINISTRATIVE CHANGES (such as changes in paying office, appropriation data, etc.) SET FORTH IN ITEM 14, PURSUANT TO THE AUTHORITY OF FAR 43.103(b).														
X	C. THIS SUPPLEMENTAL AGREEMENT IS ENTERED INTO PURSUANT TO AUTHORITY OF: FAR 52.219-9 Small Business Subcontracting Plan.														
	D. OTHER (Specify type of modification and authority)														
E. IMPORTANT: Contractor ☐ is not ☒ is required to sign this document and return <u>1</u> copies to the issuing office.															
14. DESCRIPTION OF AMENDMENT/MODIFICATION (Organized by UCF section headings, including solicitation/contract subject matter where feasible.) UEI: EWV8QKG1JUV7 The purpose of this modification is to incorporate agreed-upon changes: 1. Section J, Appendix K, Small Business Subcontracting Plan, Fiscal Year 2026 Small Business Goals, is added. All other terms and conditions remain unchanged. Payment: Period of Performance: 07/01/2014 to 09/30/2027															
Except as provided herein, all terms and conditions of the document referenced in Item 9 A or 10A, as heretofore changed, remains unchanged and in full force and effect.															
15A. NAME AND TITLE OF SIGNER (Type or print) Richard J. Tighe, President & Chief Executive Officer				16A. NAME AND TITLE OF CONTRACTING OFFICER (Type or print) Rebekah Connelly											
15B. CONTRACTOR/OFFEROR (Signature of person authorized to sign)		15C. DATE SIGNED		16B. UNITED STATES OF AMERICA (Signature of Contracting Officer)		16C. DATE SIGNED 04/15/2026									

September 16, 2025

Ms. Deborah L. Garland
Contracting Officer
Y-12 Field Office
Post Office Box 2009
Oak Ridge, Tennessee 37831-6501

Ms. Katherine A. Hernandez
Contracting Officer
Y-12 Field Office
Post Office Box 2009
Oak Ridge, Tennessee 37831-6501

Dear Ms. Garland & Ms. Hernandez:

Contract DE-NA0001942, Fiscal Year 2026 Small Business Subcontracting Goals & Plan

Reference: Email from Chelsea M. Murphy to Distribution, "ACTION: FY'26 M&O Small Business Subcontracting Goal Submission," dated August 4, 2025 (Received August 12, 2025)

Pursuant to the above-referenced direction and the terms of the subject Contract, Consolidated Nuclear Security, LLC (CNS) hereby provides its proposed Small Business Goals for Fiscal Year (FY) 2026. Also, as requested, attached is the CNS Small Business Subcontracting Plan for your review and approval.

The projected FY 2026 Procurement Influenced Base and Small Business Goals addressing each of the categories are shown below by Contract Line-Item Number (CLIN) and are represented in the table reflecting specific socioeconomic proposed percentages and dollars against the FY 2025 goal percentage. All goals meet or exceed the suggested minimum percentages as outlined in the above-referenced direction.

Projected Procurement Influenced Subcontracting:

CLIN 0001 (Y-12 M&O)	\$660,787,532
CLIN 0002 (Uranium Processing Facility)	\$150,000,000
Total FY 2026 Projected Procurement Base:	\$810,787,532

	FY25 Goal %	FY26 Proposed %	FY26 Proposed \$
Small Business	56.0%	57.0%	\$462,148,893
Small Disadvantaged Business	15.0%	15.0%	\$121,618,130
Woman Owned Small Business	7.0%	5.0%	\$40,539,377
HUBZone Small Business	4.0%	4.0%	\$32,431,501
Veteran Owned Small Business	6.0%	6.0%	\$48,647,252
Service-Disabled Veteran Owned Small Business	3.5%	5.0%	\$40,539,377
Other Than Small Business	44.0%	43.0%	\$348,638,639
Total Projected Procurement Base	100%	100%	\$810,787,532

Ms. Deborah L. Garland and Ms. Katherine A. Hernandez

Page 2

September 16, 2025

For FY 2026, the overall Small Business goal is increased by 1% over FY 2025 and Service-Disabled Veteran Owned Small Business is 1.5% higher than the current year. The Small Disadvantaged Business and HUBZone goals remain the same. The Woman Owned Small Business (WOSB) goal was lowered to the current DOE/SBA requirement of 5% for the following reasons:

- Due to the type of procurements awarded by CNS, there are a limited number of WOSB capable of meeting the requirements for the work.
- In early FY 2026 we anticipate a de-obligation of approximately \$5M due to withdrawal of funding for a previously awarded contract. This will impact WOSB performance in FY 2026.

CNS will continue engaging in outreach activities to identify and use small business subcontractors to the maximum extent practicable to expand our small business industrial base, maintain growth in small business utilization, and offset large business spend.

If you have any questions or concerns, please contact me at 865.241.0629 or Scott Clemons at 865.241.4907.

Sincerely,


Ashley Craig Watkins
Acting Sr. Director, Supply Chain Management

Attachments: As Stated

c/att: Joshua S. Beeler, YFO-50
Scott E. Clemons
Rebekah D. Connelly, YFO-50
Lindsey C. Evans
Nicolina F. Grover
Barry S. Hyden
Ryan T. Johnston
Frances A. Lopez
Greta S. Ownby
Susan C. Starr
Belynda J. Thompson, YFO-50

APPROVAL:

By: Deborah L Garland  Date: _____
YFO Contracting Officer

**Consolidated Nuclear Security, LLC
SUBCONTRACTING PLAN - FY2026**

This plan follows the format for addressing the fifteen elements as shown at Federal Acquisition Regulation (FAR) 52.219-9(d) (SEP 2023). This template does not absolve the offeror from meeting all requirements of an acceptable plan as required by the clause. Failure to provide an acceptable plan as prescribed by contracting officer will render the offeror ineligible for contract award (See FAR 19.702(a)(1)).

CONTRACT NUMBER: DE-NA0001942

Contractor Name and address:
Consolidated Nuclear Security, LLC
301 Bear Creek Road
P.O. Box 2009, Oak Ridge, TN 37830

Approximate Value of Contract: \$31,220,857,894.06 Inception To Date

Contract Period of Performance (if applicable): *January 8, 2013 - September 30, 2027*

(x) Individual Subcontracting Plan () Master Subcontracting Plan () Commercial Plan

(1) GOALS

State goals as a percentage of total planned subcontracting dollars (required) and as a percentage of total contract dollars (optional, per the contracting officer) that will go to all Small Business (SB) concerns, Historically Underutilized Business Zone (HUBZone) SB concerns, Small Disadvantaged Business (SDB) concerns, Woman-Owned SB (WOSB) concerns, Veteran-Owned SB (VOSB) concerns, and Service-Disabled Veteran-Owned SB (SDVOSB) concerns.

This Small Business Subcontracting Plan includes goals for subcontracting with Small Business (SB) concerns including Veteran-Owned Small Business (VOSB), Service-Disabled Veteran-Owned Small Business (SDVOSB), HUBZone Small Business (HUBSB), Small Disadvantaged Business (SDB), and Woman Owned Small Business (WOSB), collectively referred to as "small business concerns." Small business subcontracting goals reflect a positive impact on local geographic areas and commitment to support small businesses. Accomplishments towards these goals will be submitted through the eSRS System.

The proposed goals are based on the estimated budget, commercial purchases, and procurement influenced spend derived from the fiscal year budget. The percentage and dollar goals shown below are for Fiscal Year (FY) 2026 only. Subsequent goals will be determined yearly based on anticipated budget forecasts and will then be added to the prime contract.

Goals may be changed within the first six months of each fiscal year by agreement between the Contracting Officer and the Contractor if there is a cancelation or an addition of program or project funding.

Goal Table

Base Contract Year/Period - FY2026

Approximate Contract Period Value:

Total Y-12: \$2,841,553,000

Total Y-12 less Uranium Processing Facility (UPF): \$2,125,053,000

Total Value of all planned subcontracting: \$810,787,532 (Y-12: \$660,787,532; UPF: \$150,000,000)

Base Contract Period	(%) Total Planned Subcontracting dollars	Notes
a. SB:	57%	(Includes HUBZone SB, SDB, WOSB, VOSB, SDVOSB, ANCs, and Indian tribes when applicable)
b. VOSB:	6%	
c. SDVOSB:	5%	
d. HUBZone:	4%	
e. SDB:	15%	(Includes ANCs and Indian tribes)
f. WOSB:	5%	

(2) STATEMENT OF DOLLARS

The following dollar values correspond to the percentage goals in (1). These dollar amounts will vary based on funding and actual spend during the FY.

Base Contract Period (Dollar value):

Total planned subcontracting dollars:	\$ 810,787,532
a. Dollars planned to be subcontracted to SB (includes HUBZone SB, SDB, WOSB, VOSB, SDVOSB,):	\$ 462,148,893
b. Dollars planned to be subcontracted to VOSB:	\$ 48,647,252
c. Dollars planned to be subcontracted to SDVOSB:	\$ 40,539,377
d. Dollars planned to be subcontracted to HUBZone SB:	\$ 32,431,501
e. Dollars planned to be subcontracted to SDB (includes ANCs and Indian tribes):	\$121,618,130
f. Dollars planned to be subcontracted to WOSB:	\$ 40,539,377

(3) DESCRIPTION OF PRINCIPAL TYPES OF SUPPLIES AND SERVICES TO BE SUBCONTRACTED AND TYPES OF BUSINESSES SUPPLYING THEM (Check all that apply)

PRINCIPAL SUPPLY/SERVICE	SB	VOSB	SDVOSB	HUBZone SB	SDB	WOSB
Information Technology (hardware, software, etc.)	x	x				
Architectural & Engineering Services	x				x	x
Construction	x	x	x	x	x	x
Construction Support	x	x	x	x	x	x
Equipment Fabrication	x	x	x	x	x	
Professional Services	x				x	
General Commodities	x	x	x	x	x	x

(4) METHOD USED TO DEVELOP GOALS

Explain how you arrived at your percentage goals and dollars for subcontracting to SB, VOSB, SDVOSB, HUBZone SB, SDB, and WOSB: *Past performance and multi-year agreements/contract awards.*

(5) METHOD USED TO IDENTIFY POTENTIAL SUBCONTRACTING SOURCES (Check all that apply):

- ☒ Company Source Lists
- ☒ System for Award Management (SAM) database
- ☒ Veteran Service Organizations
- ☐ National Minority Purchasing Council Vendor Information Service
- ☐ U.S. Department of Commerce Minority Business Development Agency's Research and Information Division
- ☒ SB, HUBZone SB, SDB, and WOSB Trade Associations
- ☒ SBA's Lists of Certified SDB and HSB Concerns and the Small Business Search database
- ☒ SB and Minority Business trade fairs or conferences
- ☒ APEX Accelerator & Small Business Development Center referrals and events; Economic development associations/organizations (ie. chambers of commerce, ETEC, ETEBA)

(6) INDIRECT COSTS (Check which applies.)

☒ Indirect costs **have not** been included in establishing subcontracting goals.

☐ Indirect costs **have** been included in establishing subcontracting goals.

If included, describe how you determine the proportionate share of indirect costs incurred with:

SB (Including ANCs and Indian tribes):

VOSB:

SDVOSB:

HUBZone SB:

SDB (Including ANCs and Indian tribes):

WOSB:

(7) ADMINISTRATION OF SUBCONTRACTING PROGRAM

The following individual employed by the offeror will administer this subcontracting plan:

Name: [REDACTED]

Address: 301 Bear Creek, P.O. Box 2009, Oak Ridge, TN 37831

Telephone: [REDACTED]

Title: Vendor Advocate (Small Business Program Manager)

Description of Duties:

Has general overall responsibility for the Contractor's subcontracting program, i.e., developing, preparing, and executing individual subcontracting plans and monitoring performance relative to the requirements of this particular plan.

The actual duties of how the administrator will carry out the requirements of this individual plan may include, but are not limited to, the following activities:

- Maintaining source lists of potential SB, VOSB, SDVOSB, HUBZone SB, SDB, and WOSB subcontractors
- Ensuring that procurement packages are structured to permit participation of SB, VOSB, SDVOSB, HUB Zone SB, SDB, and WOSB subcontractors to the maximum extent possible
- Seeking other SB concerns utilizing outreach opportunities
- Ensuring that proper documentation is provided by the bid proposal team if an SB, VOSB, SDVOSB, HUB Zone SB, SDB, or WOSB subcontractor who provided a low bid is not selected
- Attending business opportunity workshops, minority business enterprise seminars, trade fairs, etc.
- Monitoring achievements, keeping records, and measuring performance against established goals
- Monitoring activities to evaluate compliance with the subcontracting plan and CNS procedures
- Mentoring SBs currently under subcontract and enhancing their ability to provide timely, cost-effective, and quality services
- Facilitating contact between SB suppliers and respective procurement and technical / program personnel
- Advising and training procurement personnel on the purposes of the Small Business Subcontracting Plan and fostering their support of the plan
- Attending SB training and monitoring program changes to ensure compliance
- Ensuring applicable procedures and instructions are reviewed and amended to foster CNS "small business first" philosophy
- Ensuring that subcontracts contain the flow down clauses pertaining to SB concerns, when required, and maintaining the policies and procedures required by the prime contract
- Reviewing and approving small business subcontracting plans submitted by large businesses, where applicable
- Verifying that lower-tier large business subcontractors submit small business subcontracting plans (when applicable) and the required semi-annual and annual subcontracting reports, and verifying compliance
- Establishing and maintaining contacts and communication with other SB program advocates to support and enhance the CNS SB program
- Maintaining good working relationships with SBA and DOE/NNSA representatives to obtain assistance and coordination in finding capable SBs
- Submitting monthly progress reports to NNSA reporting on small business utilization

(8) EQUITABLE OPPORTUNITY TO COMPETE

Describe your efforts to ensure that SB, VOSB, SDVOSB, HUBZone SB, SDB, and WOSB will have an equitable opportunity to compete for subcontracts. Examples of these efforts include, but are not limited to, the following activities:

Outreach Efforts to Obtain Sources:

- Contacting minority and small business service and trade associations
- Contacting business development organizations
- Attending small and minority business procurement conferences and trade fairs
- Using SAM and SBA databases to research sources
- Fostering relationships with small businesses and organizations providing guidance/support for small businesses

Internal Efforts to Guide and Encourage Purchasing Personnel:

- Presenting workshops, seminars, and training programs
- Establishing, maintaining, and using SB, VOSB, SDVOSB, HUBZone SB, SDB, and WOSB source lists, guides, and other data for soliciting subcontracts
- Reviewing source lists prior to solicitation and adding small business to lists as appropriate
- Conducting introduction sessions between purchasing representatives and small business suppliers through virtual/in-person one-on-one meetings and through matchmaking sessions

(9) INCLUSION OF FAR CLAUSE 52.219-8, "UTILIZATION OF SMALL BUSINESS CONCERNS," IN SUBCONTRACTS

Place a check by each statement as assurance that the following will be done (Proposed subcontracting plans with unchecked boxes are considered unacceptable):

- x I agree to include clause at FAR 52.219-8, "Utilization of Small Business Concerns," in all subcontracts that offer further subcontracting opportunities.
- x I will require all subcontractors (except SB concerns or entities that are treated as small business concerns by statute) that receive subcontracts **in excess of the applicable threshold specified in FAR 19.702(a) on the date of subcontract award** to adopt a subcontracting plan that complies with the clause at FAR 52.219-9, Small Business Subcontracting Plan.

(10) REQUIREMENT TO COOPERATE IN STUDIES AND SUBMISSION OF REPORTS

Place a check by each statement as assurance that the following will be done (Proposed subcontracting plans with unchecked boxes are considered unacceptable):

- x (i) I agree to cooperate in any studies or surveys as may be required.
- x (ii) I agree to submit periodic reports so the government can determine the extent of compliance with the subcontracting plan.
- x (iii) I agree, after November 30, 2017, to include subcontracting data for each order when reporting subcontracting achievements for indefinite-delivery, indefinite-quantity contracts intended for use by multiple agencies.
- x (iv) I agree to:
 - a. Submit the Individual Subcontract Report (ISR) and/or the Summary Subcontract Report (SSR), in accordance with paragraph I of the clause at FAR 52.219-9 using the Electronic Subcontracting Reporting System (eSRS) at <http://www.esrs.gov>. The reports shall provide information on subcontract awards to SB concerns (including ANCs and Indian tribes that are not SBs), VOSB concerns, SDVOSB concerns, HUBZone SB concerns, SDB concerns (including ANCs and Indian tribes that have not been certified by SBA as SDBs), WOSB concerns, HICUs, and MIs. Reporting will be in accordance with the clause at FAR 52.219-9, or as provided in agency regulations.
 - b. Submit the ISR semi-annually during contract performance for the periods ending March

31 and September 30, and to submit a report within 30 days of contract completion. I shall submit the reports within 45 days after the close of each reporting period, unless otherwise directed by the contracting officer. Reports are required when due, regardless of whether there has been any subcontracting activity since the inception of the contract or the previous reporting period. When the contracting officer rejects an ISR, I agree to submit a revised ISR within 30 days of receiving the notice of the ISR rejection.

- c. Submit the SSR annually by October 30 for the twelve-month period ending September 30. When an SSR is rejected, I agree to submit a revised SSR within 30 days of receiving the notice of SSR rejection.
- x (v) I agree to ensure that my subcontractors with subcontracting plans agree to submit the ISR and/or the SSR using eSRS.
- x (vi) I agree to provide this prime contract number, its unique entity identifier number, and the email address of our company official responsible for acknowledging receipt of or rejecting the ISRs, to all first-tier subcontractors with subcontracting plans so they can enter this information into the eSRS when submitting their ISRs.
- x (vii) I agree to require that each subcontractor with a subcontracting plan provide the prime contract number, its own unique entity identifier number, and the email address of the subcontractor's official responsible for acknowledging receipt of or rejecting the ISRs, to its subcontractors with subcontracting plans.

(11) DESCRIPTION OF TYPES OF RECORDS TO BE MAINTAINED (Check if in agreement. Proposed subcontracting plans with unchecked boxes are considered unacceptable):

- x I agree to maintain the following records to show compliance with this subcontracting plan:
 - a. Source lists, guides, and other data that identify SB, VOSB, SDVOSB, HUBZone SB, SDB, and WOSB concerns.
 - b. Records on organizations contacted to locate SB, VOSB, SDVOSB, HUBZone SB, SDB, and WOSB sources.
 - c. Records on each subcontract solicitation resulting in an award of more than the simplified acquisition threshold, indicating:
 - (1) Whether SB concerns were solicited and, if not, why not
 - (2) Whether VOSB concerns were solicited and, if not, why not
 - (3) Whether SDVOSB concerns were solicited and, if not, why not
 - (4) Whether HUBZone SB concerns were solicited and, if not, why not
 - (5) Whether SDB concerns were solicited and, if not, why not
 - (6) Whether WOSB concerns were solicited and, if not, why not
 - (7) If applicable, the reason award was not made to a SB, SDVOSB, VOSB, HUBZone SB, SDB, or WOSB concern
 - d. Records of outreach efforts to contact:
 - (1) Trade associations
 - (2) Business development organizations
 - (3) Conferences and trade fairs to locate SB, HUBZone SB, SDB, SDVOSB, and WOSB sources
 - (4) Veterans service organizations
 - e. Records of internal guidance and encouragement provided to buyers through:
 - (1) Workshops, seminars, training, etc.
 - (2) Monitoring performance to evaluate compliance with the program's requirements.

- f. On a contract-by-contract basis, records to support award data submitted to the government, including the name, address, and business size of each subcontractor. (Does not apply to commercial plans.)

Describe other types of records that will be maintained as part of the subcontracting program/plan requirements and goals, if applicable: N/A

(12-15) Other Assurances

- x (12) I agree to make a good faith effort to acquire articles, equipment, supplies, services, or materials, or obtain the performance of construction work from the small business concerns that I used in preparing the bid or proposal, in the same or greater scope, amount, and quality used in preparing and submitting the bid or proposal. The small business concerns used in preparing the bid or proposal include:
 - a. Any small business concern identified as a subcontractor in the bid or proposal or associated small business subcontracting plan, to furnish certain supplies or perform a portion of the contract; or
 - b. Any small business concern whose pricing or cost information or technical expertise was used in preparing the bid or proposal, where there is written evidence of an intent or understanding that the small business concern will be awarded a subcontract for the related work if I am awarded the contract.
- x (13) I agree to provide the contracting officer with a written explanation if I fail to acquire articles, equipment, supplies, services, or materials or obtain the performance of construction work as described in the preceding statement of this section. I will submit this explanation to the contracting officer within 30 days of contract completion.
- x (14) I agree to not prohibit a subcontractor from discussing with the contracting officer any material matter pertaining to payment to or utilization of a subcontractor.
- x (15) I agree to pay my small business subcontractors on time and in accordance with the terms and conditions of the subcontract, and to notify the contracting officer if I pay a reduced or an untimely payment to a small business subcontractor.

This subcontracting plan was prepared by:

Signature



Printed name: Ashley Craig Watkins

Title: Acting Sr. Director, Supply Chain Management

Phone number:



Date prepared: September 16, 2025