

ENVIRONMENTAL MANAGEMENT ADVISORY BOARD  
U.S. DEPARTMENT OF ENERGY  
1000 INDEPENDENCE AVENUE, S.W.  
WASHINGTON, D.C. 20585

September 28, 2006

James A. Rispoli  
Assistant Secretary for  
Environmental Management  
1000 Independence Avenue S.W.  
Washington, DC 20585

Dear Mr. Rispoli:

The Environmental Management Advisory Board (EMAB) was asked to provide information, advice, and recommendations concerning issues affecting the Environmental Management (EM) program, in accordance with the Federal Advisory Committee Act. Specifically, you requested the Board to visit the topics of communications and outreach, human capital, and acquisition and project management for the purpose of providing recommendations to improve and develop these areas of interest. In light of this, the Board respectfully submits the attached reports for your review.

Members presented and approved these reports, along with any subsequent recommendations, during the EMAB public meeting on Tuesday, August 23, and Wednesday, August 24, 2006 in Richland, Washington.

I would like to request further guidance on any new direction you would like us to take. In addition we will work with you and your staff to implement the attached recommendations should you choose to do so.

If you have any questions or comments regarding the reports or recommendations, please feel free to contact either myself, or the EMAB Executive Director, Ms. Terri Lamb.

Regards,



James A. Ajello  
Chair