



ANNUAL PERFORMANCE REPORT

# **Table of Contents**

Introduction	1
Performance Summary Scorecard	2
Department Performance	4
Program Assessment Rating Tool (PART)	8
President's Management Agenda	17
Performance Background	21
Performance Measures Details	23
Theme 1 – Energy Security	24
Theme 2 – Nuclear Security	122
Theme 3 – Scientific Discovery and Innovation	208
Theme 4 – Environmental Responsibility	
Status of FY 2007 Unmet Measures	

## Introduction

The <u>Department of Energy</u> (Department or DOE) is pleased to present its *Annual Performance Report (APR)* which outlines the Department's performance in fiscal year 2008 against the goals that were set out in the President's proposed fiscal year 2008 budget. The metrics discussed in this report were outlined in the Department's congressional budget justifications and carried through the actual execution of the budget during the fiscal year. Because these metrics were created before final congressional allocations, in some cases the actual appropriation levels did not meet the Department's request and may have affected a program's ability to meet its proposed performance level.

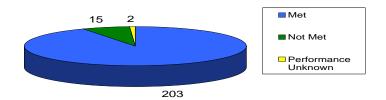
This report fulfills the requirements of both the Government Performance and Results Act (GPRA) and the Office of Management and Budget's (OMB) Circular A-11 to report performance annually. The Department continues to participate in the Pilot Program for Alternative Approaches to Performance Accountability Reporting (PAR Pilot), pursuant to OMB Circular A-136. The goal of the pilot is to improve the quality and transparency of performance and financial reporting. The PAR Pilot gives the Department an alternative platform for presenting performance information, providing more detailed data and web links to assist the reader in finding additional information.

The PAR Pilot is comprised of three reporting components:

- The *Agency Financial Report* (*AFR*) was published, distributed, and placed on the DOE website (Energy.gov) on November 14, 2008. The *AFR* contains all of the required financial statements, accompanying notes, independent auditor's report, Inspector General management challenges, and Management Discussion and Analysis (MD&A). The MD&A section includes an analysis of the financial statements, management controls and compliance information, as well as a high-level discussion of Department performance as it relates to DOE's major priorities.
- The *Annual Performance Report* (*APR*) focuses on detailed performance information including performance targets associated with the Department's budget activities. The report discusses individual and summary performance measure results through narrative descriptions with references to supporting documentation, a concise statement on high-level program challenges and benefits, and the status of all FY 2007 unmet measures. This report was published on the Department of Energy's website (*Energy.gov*) on January 15, 2008.
- The *Citizens' Report* (previously titled *Highlights*) is a concise summary of the Department's financial results and performance information from the *AFR* and *APR* that employs a forward-looking perspective. It addresses both recent accomplishments and challenges for the Department. This report was published on the Department of Energy's website on January 15, 2008, with links to more comprehensive, publicly available information at ExpectMore.gov.

## **Performance Summary Scorecard**

The Department was able to meet 92 percent of the FY 2008 targets based on its Government Performance and Results Act (GRPA) unit program performance measures, as illustrated in the graphic and table below. GPRA units are categories of performance measures that pertain to a specific program area. The Department has 53 GPRA units and tracks 220 performance measures which are also included in its annual budget.



(gros		m Cost <sup>a</sup> n millions)		FY 2008 Budgetary	FY 2008 Performance Targets		
Strategic Theme	FY 2008	FY 2007	GPRA Unit Performance Goal	Expenditures Incurred <sup>b</sup> (million \$)	Met	Unmet	Unknown
1. Energy			1.1.1 Hydrogen/ Fuel Cell Technologies	22	8	1	0
Security			1.1.2 Freedom Car & Vehicle Technologies	191	5	0	0
			1.1.3 Solar Energy	509	4	0	0
			1.1.4 Wind Energy	45	3	1	0
			1.1.5 Geothermal Technology	13	2	0	0
			1.1.6 Biomass & Biorefinery R&D	114	5	0	0
			1.1.11 Petroleum Reserves	239	3	0	0
			1.1.12 Energy Information Administration	97	3	0	0
			1.2.8 Near-Zero Emissions Coal-Based Electricity & Hydrogen Production	415	15	1	1
	Ф. с. 0.00	Φ < 550	1.2.14 New Nuclear Generation Technologies	495	8	0	0
	\$ 6,880	\$ 6,552	1.2.15 National Nuclear Infrastructure	241	2	0	0
			1.3.16 Electricity Delivery & Energy Reliability	131	5	0	0
			1.3.17 Western Area Power Administration	755	3	0	0
			1.3.18 Bonneville Power Administration	2,719	3	0	0
			1.3.23 Southeastern Power Administration	115	2	0	0
			1.3.24 Southwestern Power Administration	35	5	0	0
			1.4.7 DEMP/FEMP	17	2	0	0
			1.4.19 Industrial Technologies	45	3	0	0
			1.4.20 Building Technologies	103	6	0	0
			1.4.21 Weatherization	234	2	0	0
			1.4.22 State Energy Programs	45	2	0	0
			Total	6,624	91	3	1

<sup>&</sup>lt;sup>a</sup> Program Costs are taken from the Department Consolidated Statements of Net Cost.

<sup>&</sup>lt;sup>b</sup> Includes capital expenditures but excludes such items as depreciation, changes in unfunded liability estimates, and certain other non-fund costs and allocations of Departmental Administration activities.

	Prograi (gross \$ ii	m Cost <sup>a</sup> n millions)		FY 2008 Budgetary	FY 2008 Performance Targets		
Strategic Theme	FY 2008	FY 2007	GPRA Unit Performance Goal	Expenditures Incurred <sup>b</sup> (million \$)	Met	Unmet	Unknown
2. Nuclear			2.0.25 Office of the Administrator	368	1	0	0
Security			2.1.26 Directed Stockpile Work	1,404	4	1	0
			2.1.27 Science Campaign	289	6	0	0
			2.1.28 Engineering Campaign	153	5	0	0
			2.1.29 Inertial Confinement Fusion Ignition & High Yield Campaign	492	5	0	0
			2.1.30 Advanced Simulation & Computing Campaign	625	4	0	0
			2.1.31 Pit Manufacturing & Certification Campaign	219	3	1	0
			2.1.32 Readiness Campaign	166	3	0	0
			2.1.33 Readiness in Technical Base & Facilities (Operations)	1,659	3	1	0
			2.1.34 Secure Transportation Asset	231	5	0	0
	\$ 9,088	\$ 0.200	2.1.35 Nuclear Weapons Incident Response	157	1	0	0
	\$ 9,088	\$ 9,088   \$ 9,200	2.1.36 Facilities & Infrastructure Recapitalization Program	168	4	0	0
			2.1.57 Defense Nuclear Security	795	2	0	0
			2.1.38 Environmental Projects & Operations	8	2	0	0
			2.1.58 Cyber Security	c	2	1	0
			2.2.39 Nonproliferation & Verification R&D	306	6	0	0
			2.2.40 Elimination of Weapons-Grade Plutonium Production	119	2	1	0
			2.2.41 Nonproliferation & International Security	142	5	0	0
			2.2.42 International Nuclear Materials Protection, Control & Cooperation	574	4	1	0
			2.2.43 Fissile Materials Disposition	424	2	0	1
			2.2.44 Global Threat Reduction Initiative	194	5	0	0
			2.3.45 Naval Reactors	798	5	0	0
			Total	9,304	79	6	1
3. Scientific			3.1/2.46 High Energy Physics	729	5	0	0
Discovery and Innovation			3.1/2.47 Nuclear Physics	443	5	0	0
Illiovation			3.1/2.48 Biological & Environmental Research	585	6	1	0
	\$ 3,790	\$ 4,004	3.1/2.49 Fusion Energy Sciences	316	3	1	0
			3.1/2.50 Basic Energy Sciences	1,322	4	0	0
			3.1/2.51 Advance Scientific Computing Research	342	2	0	0
			3.3.52 Research Integration		1	0	0
	ı	1	Total	3,737	26	2	0
4.			4.1.53 Environmental Management	6,585	3	3	0
Environmental Responsibility	\$ 5,678	\$ 5,918	4.2.54 Nuclear Waste Disposal	419	2	1	0
Responsibility			4.2.55 Legacy Management	184	2	0	0
	ı		Total	7,191	7	4	0
5. Management Excellence			Not covered by GPRA rati	ngs			

 $<sup>^{\</sup>circ}$  Expenditures included in GPRA Unit 2.1.57.

## **Department Performance**

**Theme 1 – Energy Security:** *Promoting America's energy security through reliable, clean, and affordable energy* 

Energy is a vital force powering business, manufacturing, and the transportation of goods and services to serve the American and world economies. Energy supply and demand plays an important role in the national security and the economic output of the nation. The Department of Energy is working to meet these challenges through implementing four goals to improve energy security. This effort includes increasing the diversity of domestic energy supply options, which in turn reduces susceptibility to fluctuation in the energy markets. DOE is working to discover clean-energy alternatives that minimize the impacts to the environment but at a competitive cost that does not burden the U.S. consumer. DOE is pursuing technologies to improve the reliability of the energy infrastructure to meet higher future energy needs and is working to improve the efficiency of energy use to reduce costs and curtail increasing demand for energy.

The Department tracked 95 performance measures under the Energy Security Theme: 91 measures were met, 3 were unmet, and the results for 1 were not available at the time of publication of this report. Highlights of the measures met include the following: the modeled cost of a 25-kilowatt passenger vehicle lithium ion battery system for conventional hybrid vehicles (exceeded target of \$625), efficiency of solid-state lighting (exceeded target of 101 lumens per watt), market penetration for EnergyStar appliances (exceeded target of 33 percent), and the Strategic Petroleum Reserve drawdown capability (met target of 4.4 million barrels per day). DOE-sponsored research in FY 2008 tested a new hydrogen reformer and has met the target of 35-percent fuel-cell electrical efficiency. This accomplishment will support development of fuel-cell power systems as alternative power sources to grid-based electricity for buildings and other stationary applications. The Nuclear Power 2010 cost-shared regulatory demonstration program supported the submission of two combined Construction and Operating License applications by industry partners to the Nuclear Regulatory Commission in the first half of FY 2008. Achievement of these milestones is critical to enabling an industry decision in 2010 to build a new nuclear power plant.

The three measures which were not met in FY 2008 were related to the Hydrogen, Wind, and Coal programs. The Department plans to submit applications in January 2009 for projects that will promote and bring the best emerging new coal-based power generating technologies to demonstration through the use of industry partnerships. The Department missed its goal of 9.2 cents per kilowatthour for land-based Class 4 areas, but met its goal in shallow offshore Class 6 areas; and will continue to support public-private partnerships and other means to improve large turbine systems which help to reduce energy costs for both land-based and offshore systems. The Hydrogen program just missed is FY 2008 target of \$70 per kilowatt for its fuel cell power system; the modeled cost was estimated at \$73 per kilowatt. The overhead rate (which is a measure of operational efficiency) of our Fossil Energy program did not meet the target rate due to congressional appropriations for program direction in excess of those requested by the President. We will work with Congress to achieve the

appropriate balance in appropriations between overhead and direct work in future appropriations. The Clean Coal Power Initiative (CCPI) did not meet its goal of completing project selections in 2008. The CCPI Round 3 solicitation was delayed, because sufficient funding was not available. Since the plan to issue a solicitation was announced in early 2007, there has been a significant rise in steel, concrete, and construction services costs. As a result, some funds planned for new projects were used to cover cost escalation at existing plants. Similarly, the anticipated cost of new projects has also increased. To provide the additional funds needed for a meaningful new solicitation, the decision was made to move the selection to 2009, thus allowing for inclusion of FY 2009 appropriations. The recent cancelation of some previously selected projects could allow their funds to be used in the CPPI Round 3 solicitation. The solicitation was issued and is currently on schedule to receive proposals on January 15, 2009, and announce selections in July 2009.

### **Theme 2 – Nuclear Security:** *Ensuring America's nuclear security*

The Department of Energy works to ensure national nuclear security by maintaining a reliable and functional nuclear deterrent while transforming our nuclear capability to handle emerging 21st century threats such as terrorism. The Department is also working to prevent nuclear weapons or radiological materials falling into the hands of terrorists or other hostile entities by securing nuclear materials and pursuing an aggressive nonproliferation strategy. Also, the Department works to provide the U.S. Navy with safe and effective nuclear propulsion plants.

The Department tracked 86 performance measures under the Nuclear Security Theme: 79 measures were met, 6 were unmet, and the results for 1 were not available at the time of publication of this report. DOE exceeded the target for cumulative number of second line of defense sites with nuclear detection equipment installed at 251 sites (border crossings and seaports). These installations provide host governments with the technical means to detect, deter, and interdict illicit trafficking of nuclear and other radioactive materials. A cumulative total of 2,133 kilograms of highly enriched uranium and plutonium was removed, as targeted. This removal will reduce the world-wide threat of weapons of mass destruction. DOE achieved an annual target of 100 percent certification of warheads in the nuclear weapons stockpile that are safe, secure, reliable, and available to the President for deployment. This certification ensures the overall availability of the stockpile for the nation's nuclear deterrent. DOE exceeded the annual target of 2,500 by 110 for a total of 2,660 international and domestic experts trained in nonproliferation. This training fulfills the President's policy from 2004 and implements the U.S.-sponsored U.N. Security Council Resolution criminalizing proliferation; it educates experts in the prevention of proliferation of nuclear and nuclearrelated materials, equipment, and technology.

The six unmet measures were related to Directed Stockpile Work, Pit Manufacturing and Verification Campaign, International Nuclear Materials Protection and Cooperation, Elimination of Weapons-Grade Plutonium Production, Cyber Security, and Readiness in Technical Base and Facilities programs. The Department has implemented an action plan and is implementing additional cost efficiencies to reduce the unit cost associated with projected W76 warhead production related to Directed Stockpile Work. The Pit

Manufacturing and Certification Campaign ended in FY 2008, and remaining elements will be absorbed into Directed Stockpile Work and the NNSA Science Campaign. The Department is on track to establish two megaports with host country sharing in FY 2009 working toward a cost savings for the U.S. Government of \$13 million in the International Nuclear Materials Protection and Cooperation program. The construction of the Zheleznogorsk Fossil plant will be re-baselined in FY 2009, which will help facilitate the shut down of one weapons-grade plutonium production reactor in the Elimination of Weapons-Grade Plutonium Production program. In the Cyber Security program the Department continues to work towards 100 percent of planned cyber security site assessment visits conducted by the Office of the Chief Financial Officer at NNSA sites rated effective in FY 2009. The Readiness in Technical Base and Facilities program will re-baseline two major construction projects and recover the schedule for another to execute major construction projects within 90 percent of approved cost and schedule baselines in FY 2009.

**Theme 3 – Scientific Discovery and Innovation:** *Strengthening U.S. scientific discovery, economic competitiveness, and improving quality of life through innovations in science and technology* 

The Department of Energy delivers discoveries and scientific tools that transform understanding of energy and matter and advance the national, economic, and energy security of the United States. The Department endeavors to achieve the major scientific discoveries that will drive U.S. competitiveness, inspire America, and revolutionize approaches to the nation's energy, national security, and environmental quality challenges. DOE also delivers the scientific facilities, trains the next generation of scientists and engineers, provides stewardship for 10 national laboratories and their capabilities and infrastructure required for U.S. scientific primacy, and integrates basic and applied research to accelerate innovation.

The Department tracked 28 performance measures under the Scientific Discovery and Innovation Theme: 26 measures were met and 2 were unmet. Three new major DOE Bioenergy Research Centers were opened, mobilizing the nation's top scientists to discover breakthroughs that will make biofuel production cost effective. DOE research met a computing-capability goal by devoting 30 percent of the resources of primary supercomputer at the National Energy Research Scientific Computing Center to computations that require at least one-eighth of that computer's processors. This capability will enable researchers to simulate complex physical, biological, and socioeconomic systems with greater realism and predictive power.

The two measures that were not met within this theme were in the Biological and Environmental Research and Fusion Energy programs. The target for achieving operating times of the life sciences scientific user facility will be revised with appropriated funding levels for FY 2009.

**Theme 4 – Environmental Responsibility:** Protecting the environment by providing a responsible resolution to the environmental legacy of nuclear weapons production

The federal government is charged with the dual responsibilities of addressing the nuclear weapons production legacy of our past and providing the necessary environmental infrastructure for today that will ensure a clean and safe environment for future generations. To meet those objectives, the Department of Energy seeks to complete the cleanup of the contaminated nuclear weapons manufacturing research and testing sites across the United States and manage the Department's post-closure environmental responsibilities while ensuring the future protection of human health and the environment.

The Department tracked 11 performance measures under the Environmental Responsibility Theme: 7 measures were met, and 4 were unmet. DOE met an environmental cleanup goal for FY 2008 to package for disposition a cumulative total of 326 radioactive facilities, an increase of 15 facilities over FY 2007 completions. Remediation work was completed at a cumulative total of 6,747 release sites, an increase of 206 sites over FY 2007 completions, although this total was 60 sites short of the FY 2008 target because of delays at Richland, Sandia National Laboratory, and Los Alamos National Laboratory. Reductions in the cost of performing long-term surveillance and monitoring activities while meeting all regulatory requirements to protect human health and the environment exceeded the 2-percent target in FY 2008. DOE submitted a license application to the Nuclear Regulatory Commission on June 3, 2008, for the Yucca Mountain repository to store spent nuclear fuel and high-level waste, a month ahead of the target date. DOE also met its measure to publish a Final Rail Alignment Environmental Impact Statement.

The three performance measures which were unmet were in the Department's Civilian Radioactive Waste Management and Environmental Management programs. The Civilian Radioactive Waste Management program did not succeed in having reform legislation enacted that would facilitate financing and construction of the repository and its administrative overhead costs exceeded the target (23% versus 22%), because programmatic appropriations were less than requested and many associated overhead costs were relatively fixed. The program is working to develop improved metrics for determining the operational efficiency of the program in FY 2009. In Environmental Management, the Department is working to complete remediation of the Richland, Sandia, and Los Alamos National Laboratory sites in FY 2009. Cleaning up the environment is a key responsibility of the Department; sites will continue characterizing, packaging, and shipping TRU waste throughout FY 2009 to make up for the FY 2008 shortfall.

## **Program Assessment Rating Tool (PART)**

In 2002, the Office of Management and Budget (OMB) developed the Program Assessment Rating Tool (PART) as an instrument for implementing the President's Management Agenda (PMA) and the Budget and Performance Integration Initiative. The PART provides federal agencies with a tool for assessing program planning, management, and performance against quantitative, outcome-oriented goals. It is a means to inform the funding and management decisions so that programs can become more effective and efficient. As an instrument for periodically evaluating the efficiency and effectiveness of federal programs, the PART enables managers to identify and rectify existing and potential problems associated with program performance.

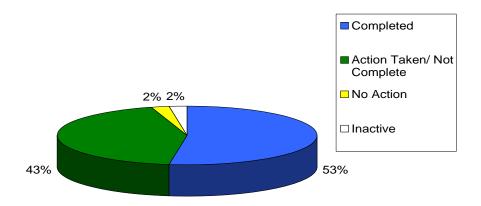
From FY 2002 through 2008, the Department has evaluated 55 of its current programs. Of the assessed programs, 75 percent are rated as "Moderately Effective" or "Effective." The following chart shows DOE's average results by strategic theme.

DOE PART Results By Strategic Theme							
	Average Score	<b>Average Rating</b>					
Theme 1 Energy Security	68	Adequate					
Theme 2 Nuclear Security	85	Effective					
<b>Theme 3</b> Scientific Discovery and Innovation	86	Effective					
Theme 4 Environmental Responsibility	66	Adequate					
DOE-Wide Results	75	<b>Moderately Effective</b>					

More information on DOE PART scores and OMB findings is available at ExpectMore.gov.

A table follows this section that summarizes the FY 2008 status for the 55 Departmental programs which have completed a PART assessment. For each of the PART assessments, the table provides an overall rating of effectiveness with the date of last assessment, the number of program measures that met the FY 2008 targets, the number of measures that did not meet FY 2008 targets, and the number of measures with unknown status. An unknown status indicates that the actual FY 2008 performance was not yet reported at the time of publication. Links are included to detailed explanations of each PART program's performance measures, assessment scores, and improvement plans. Those plans are updated bi-annually. This website provides the public with information on all federal agency programs that have undergone a PART review.

In an effort to continually improve the quality of government programs, PART quality reviews have been conducted since 2002 by OMB. There have been 2,100 PART reviews of DOE activities between FY 2002 and 2008. Of those reviews, 1,098 improvement action plans have been completed, or 53 percent of the total reviews. Action has been taken but not completed on 910 reviews, no action has been taken on 46 reviews, and 46 reviews are classified as inactive. The following graphic illustrates this.



In addition to PART, a majority of the Department's assessed programs periodically initiated independent evaluations to gauge program effectiveness and to support program improvements. Departmental programs and activities are reviewed and audited on an ongoing basis by the Department's Office of Inspector General and the Government Accountability Office.

# **PART Program FY 2008 Summary Table**

Program Name	Rating/ Date of Assessment	Number of Targets Met in FY08	Number of Targets Unmet in FY08	Number of Targets Unknown Status in FY08	Link to Detailed Assessment (including specific performance measures)
Advanced Fuel Cycle Initiative	Moderately Effective 2003	1	0	0	http://www.whitehouse.gov/o mb/expectmore/detail/100000 72.2003.html
Advanced Scientific Computing Research	Moderately Effective 2003	2	0	0	http://www.whitehouse.gov/o mb/expectmore/detail/100000 74.2003.html
Basic Energy Sciences	Effective 2003	4	0	0	http://www.whitehouse.gov/o mb/expectmore/detail/100000 78.2003.html
Biological and Environmental Research	Effective 2003	4	0	0	http://www.whitehouse.gov/omb/expectmore/detail/10000080.2003.html
Biomass and Biorefinery Systems	Adequate 2005	0	0	1	http://www.whitehouse.gov/omb/expectmore/detail/10003400.2005.html
Bonneville Power Administration	Moderately Effective 2002	3	0	0	http://www.whitehouse.gov/omb/expectmore/detail/10000082.2002.html
Building Technologies	Adequate 2003	7	0	0	http://www.whitehouse.gov/o mb/expectmore/detail/100000 84.2003.html
Civilian Radioactive Waste Management Program: Yucca Mountain Project	Adequate 2003	4	2	0	http://www.whitehouse.gov/o mb/expectmore/detail/100010 49.2007.html
Coal Energy Technology	Adequate 2005	7	0	0	http://www.whitehouse.gov/o mb/expectmore/detail/100000 86.2005.html
Distributed Energy Resources	Moderately Effective 2003	0	0	8	http://www.whitehouse.gov/o mb/expectmore/detail/100010 43.2008.html

Program Name	Rating/ Date of Assessment	Number of Targets Met in FY08	Number of Targets Unmet in FY08	Number of Targets Unknown Status in FY08	Link to Detailed Assessment (including specific performance measures)
Electric System Research and Development	Moderately Effective 2006	3	0	0	http://www.whitehouse.gov/o mb/expectmore/detail/100032 41.2006.html
Energy Information Administration	Results Not Demonstrated 2004	2	1	3	http://www.whitehouse.gov/omb/expectmore/detail/10002128.2004.html
Environmental and Post-Retirement Liabilities	Moderately Effective 2007	2	1	0	http://www.whitehouse.gov/o mb/expectmore/detail/100090 32.2007.html
Environmental Management	Adequate 2003	10	5	1	http://www.whitehouse.gov/o mb/expectmore/detail/100011 76.2003.html
Federal Energy Management Program	Moderately Effective 2005	2	0	2	http://www.whitehouse.gov/omb/expectmore/detail/10003401.2005.html
Fusion Energy Sciences	Moderately Effective 2003	1	0	0	http://www.whitehouse.gov/omb/expectmore/detail/10000096.2003.html
Generation IV Nuclear Energy Systems Initiative	Moderately Effective 2003	0	0	1	http://www.whitehouse.gov/omb/expectmore/detail/10000100.2003.html
Geothermal Technology	Moderately Effective 2003	1	0	0	http://www.whitehouse.gov/omb/expectmore/detail/10000102.2003.html
High Energy Physics	Moderately Effective 2003	4	1	0	http://www.whitehouse.gov/omb/expectmore/detail/10000104.2003.html
Hydrogen Technology	Adequate 2007	2	1	1	http://www.whitehouse.gov/o mb/expectmore/detail/100001 06.2007.html
Industrial Technologies Program	Adequate 2005	4	0	0	http://www.whitehouse.gov/o mb/expectmore/detail/100034 02.2005.html

Program Name	Rating/ Date of Assessment	Number of Targets Met in FY08	Number of Targets Unmet in FY08	Number of Targets Unknown Status in FY08	Link to Detailed Assessment (including specific performance measures)
National Nuclear Infrastructure	Results Not Demonstrated 2004	0	0	5	http://www.whitehouse.gov/omb/expectmore/detail/10002130.2004.html
National Nuclear Security Administration: Advanced Simulation and Computing	Effective 2007	4	0	0	http://www.whitehouse.gov/omb/expectmore/detail/10000076.2007.html
National Nuclear Security Administration: Facilities and Infrastructure Recapitalization Program	Moderately Effective 2008	3	1	0	http://www.whitehouse.gov/omb/expectmore/detail/100000888.2002.html
National Nuclear Security Administration: Fissile Materials Disposition Program	Moderately Effective 2006	2	0	0	http://www.whitehouse.gov/omb/expectmore/detail/10003238.2006.html
National Nuclear Security Administration: Global Threat Reduction Initiative Program	Effective 2006	3	1	0	http://www.whitehouse.gov/omb/expectmore/detail/10003239.2006.html
National Nuclear Security Administration: International Nuclear Materials Protection and Cooperation	Effective 2007	1	2	2	http://www.whitehouse.gov/omb/expectmore/detail/10000108.2007.html
National Nuclear Security Administration: Naval Reactors	Effective 2005	5	1	0	http://www.whitehouse.gov/o mb/expectmore/detail/100034 04.2005.html

Program Name	Rating/ Date of Assessment	Number of Targets Met in FY08	Number of Targets Unmet in FY08	Number of Targets Unknown Status in FY08	Link to Detailed Assessment (including specific performance measures)
National Nuclear Security Administration: Nonproliferation and Verification Research and Development	Moderately Effective 2005	6	0	0	http://www.whitehouse.gov/omb/expectmore/detail/10003408.2005.html
National Nuclear Security Administration: Nuclear Weapons Incident Response Program	Moderately Effective 2006	1	0	0	http://www.whitehouse.gov/omb/expectmore/detail/10003240.2006.html
National Nuclear Security Administration: Pit Manufacturing and Certification Campaign	Effective 2006	2	1	0	http://www.whitehouse.gov/o mb/expectmore/detail/100032 37.2006.html
National Nuclear Security Administration: Readiness Campaign	Effective 2005	3	0	0	http://www.whitehouse.gov/o mb/expectmore/detail/100034 06.2005.html
National Nuclear Security Administration: Science Campaign	Moderately Effective 2005	8	0	0	http://www.whitehouse.gov/o mb/expectmore/detail/100034 05.2005.html
National Nuclear Security Administration: Directed Stockpile Work	Moderately Effective 2008	4	1	0	http://www.whitehouse.gov/omb/expectmore/detail/10002126.2004.html
National Nuclear Security Administration: Elimination of Weapons-Grade Plutonium Production Program	Effective 2005	1	2	0	http://www.whitehouse.gov/omb/expectmore/detail/10001044.2005.html

Program Name	Rating/ Date of Assessment	Number of Targets Met in FY08	Number of Targets Unmet in FY08	Number of Targets Unknown Status in FY08	Link to Detailed Assessment (including specific performance measures)
National Nuclear Security Administration: Engineering Campaign	Moderately Effective 2006	5	0	0	http://www.whitehouse.gov/omb/expectmore/detail/10003236.2006.html
National Nuclear Security Administration: Inertial Confinement Fusion Ignition and High Yield Campaign	Effective 2008	4	1	0	http://www.whitehouse.gov/omb/expectmore/detail/10001046.2003.html
National Nuclear Security Administration: Nonproliferation and International Security	Effective 2008	5	0	0	http://www.whitehouse.gov/o mb/expectmore/detail/100021 32.2004.html
National Nuclear Security Administration: Readiness in Technical Base and Facilities	Moderately Effective 2007	3	1	0	http://www.whitehouse.gov/o mb/expectmore/detail/100010 47.2007.html
National Nuclear Security Administration: Safeguards and Security	Moderately Effective 2004	4	1	0	http://www.whitehouse.gov/o mb/expectmore/detail/100001 26.2004.html
National Nuclear Security Administration: Secure Transportation Asset	Moderately Effective 2004	2	3	0	http://www.whitehouse.gov/o mb/expectmore/detail/100021 34.2004.html
Natural Gas Technology	Ineffective 2003	1	0	1	http://www.whitehouse.gov/omb/expectmore/detail/10001183.2003.html
Nuclear Physics	Effective 2003	4	1	0	http://www.whitehouse.gov/o mb/expectmore/detail/100001 14.2003.html
Nuclear Power 2010	Moderately Effective 2008	5	0	0	http://www.whitehouse.gov/o mb/expectmore/detail/100001 16.2003.html

Program Name	Rating/ Date of Assessment	Number of Targets Met in FY08	Number of Targets Unmet in FY08	Number of Targets Unknown Status in FY08	Link to Detailed Assessment (including specific performance measures)
Oil Technology	Ineffective 2003	1	0	1	http://www.whitehouse.gov/omb/expectmore/detail/10000118.2003.html
Solar Energy	Moderately Effective 2003	2	1	2	http://www.whitehouse.gov/omb/expectmore/detail/10000120.2003.html
Southeastern Power Administration	Moderately Effective 2002	4	0	0	http://www.whitehouse.gov/o mb/expectmore/detail/100001 22.2002.html
Southwestern Power Administration	Moderately Effective 2002	7	0	0	http://www.whitehouse.gov/o mb/expectmore/detail/100001 24.2002.html
State Energy Programs	Results Not Demonstrated 2004	0	0	0	http://www.whitehouse.gov/o mb/expectmore/detail/100021 36.2004.html
Strategic Petroleum Reserve	Effective 2003	3	0	0	http://www.whitehouse.gov/o mb/expectmore/detail/100010 48.2003.html
University Nuclear Education Programs	Results Not Demonstrated 2005	0	0	0	http://www.whitehouse.gov/o mb/expectmore/detail/100034 03.2005.html
Vehicle Technologies	Moderately Effective 2004	5	0	0	http://www.whitehouse.gov/o mb/expectmore/detail/100021 38.2004.html
Weatherization Assistance	Moderately Effective 2003	3	0	0	http://www.whitehouse.gov/omb/expectmore/detail/10000128.2003.html
Western Area Power Administration	Moderately Effective 2002	3	0	0	http://www.whitehouse.gov/omb/expectmore/detail/10000130.2002.html

Program Name	Rating/ Date of Assessment	Number of Targets Met in FY08	Number of Targets Unmet in FY08	Number of Targets Unknown Status in FY08	Link to Detailed Assessment (including specific performance measures)
Wind Energy	Moderately Effective 2003	3	1	0	http://www.whitehouse.gov/o mb/expectmore/detail/100002 16.2003.html
Total		170	29	28	

## President's Management Agenda

In 2001, President Bush unveiled the <u>President's Management Agenda</u> (PMA) and challenged the federal government to become more efficient, effective, results-oriented, and accountable. During the past seven years, the PMA has become the primary framework by which the Department has implemented changes to support the President's management goals. The PMA reflects the President's on-going commitment to achieve immediate and measurable results that matter to the American people.

Each agency is held accountable for its performance in carrying out the PMA through quarterly scorecards issued by the Office of Management and Budget (OMB). Agencies are scored green, yellow, or red on their status in achieving overall goals or long-term criteria, as well as their progress in implementing improvement plans. Green means that implementation is proceeding according to plan; yellow means that there is some slippage or other issue requiring adjustment of the plan; and red means that the initiative is in serious jeopardy absent significant management intervention. The Department is scored against six PMA initiatives. Each year, the Department and OMB consider progress made during the previous year and create a proud-to-be plan for the upcoming year's PMA-related activities. The plan is used by the Department to guide further management reforms and by OMB as the baseline for assessing the Department's quarterly performance. Further information on OMB's management of the PMA may be found at ExpectMore.gov.

In FY 2008, DOE continued to make progress in the six PMA initiative areas, as follows:

**Human Capital** (yellow status, green progress) – The Department continued to link Human Capital strategies to the agency's mission and goals. It enhanced the performance culture and made improvements as a result of the <a href="Human Capital Accountability Report">Human Capital Accountability Report</a> while linking initiatives and processes to the Departmental budget. The Department worked toward the goal of having a comprehensive enterprise talent management system in place that encompasses learning and development programs for competencies needed to continue to support the mission of the Department, a workforce pipeline for new talent by using intern and mentoring programs to develop talent and transfer knowledge. During FY 2008, the Department implemented a new employee performance appraisal process. All employees now have measurable results-focused performance plans to support continued improvement in organizational efficiencies and effectiveness.

Commercial Services Management (red status, yellow progress) – In July 2008, the Competitive Sourcing initiative was renamed "Commercial Services Management" (CSM) by OMB to reflect the fact that agencies improve the operation of their commercial functions using a variety of techniques. In addition to competitive sourcing, the CSM initiative will track in-sourcing opportunities, high-performing organizations, and business process reengineering efforts that rely on disciplined management practices (such as baselining of performance and costs and establishing performance agreements) but do not ordinarily involve public-private competition or the potential conversion of work from the government to the private sector. Congress did not appropriate funds for the competitive-sourcing office

in FY 2008. As a result, DOE consolidated this function within the Office of Procurement and Assistance Management to meet the continuing and expanded requirements of this initiative.

The Department studied 1,228 federal positions and more than 1,400 contractor positions since FY 2002 as part of eight competitive sourcing studies. As a result of the competitions, DOE expects to save \$538 million over a 5- to 7-year period. DOE's Office of Legacy Management (LM) was recognized by OMB as a high-performing (cost-saving) organization. Through self-assessment and reorganization, LM transformed itself into a highly efficient organization that is expected to produce \$15 million in savings over 5 years, a 29-percent reduction from baseline operational costs.

**Financial Performance** (green status, green progress) – The Department's FY 2008 financial statements were reviewed by independent auditors and received an unqualified "clean" opinion. No material weaknesses were identified in internal controls, and the auditors concluded that the Department had corrected a significant deficiency identified last year regarding controls over the accounting for estimated environmental liabilities. The Department also completed an evaluation of its financial management system and found it to be in general conformance with governmental financial system requirements and identified no material non-conformances.

The Department is implementing a plan to continuously expand the scope of its routine financial data used to inform management decision-making in additional areas of operations. A key to this effort is the <a href="Manage Dashboard">iManage Dashboard</a>, which uses data available in the iManage Data Warehouse (IDW) and other DOE management information systems. In 2008, the Department initiated an executive financial management review process hosted on the dashboard; budget execution reviews with a focus on uncosted balances were presented quarterly.

The Department also established a new Office of Cost Analysis in the Office of the Chief Financial Officer that has functional responsibility for all program and project cost estimating and analysis in support of Departmental budget, policy, and acquisition decisions. A primary function of this new office is to establish a database containing historical cost information for all DOE programs that is readily accessible through iManage, referred to as the DOE Cost Analysis System.

**Electronic Government** (yellow status, yellow progress) – <u>E-Government</u> uses technology to improve how the federal government serves citizens, businesses, and agencies alike. The Department continues to work on improving its efforts in expanding the use of electronic technology to provide public assess to and dissemination of its information. The Department demonstrated successful implementation of <u>Earned Value Management</u> related to information technology (IT) investments while building on established IT management processes including governance through the <u>Information Technology Council</u> (ITC). The ITC is responsible for reviewing IT investment business cases, overseeing project performance, and ensuring the remediation of poorly performing projects; strong IT project management ensured through a comprehensive IT project managers' certification program;

and updated IT policy and procedures establishing Departmental roles and responsibilities to reduce IT risk and improve investment performance. The Department continues to mature the Enterprise Architecture, which aligns to the Federal Enterprise Architecture, through the documentation and development of architecture segments integrated into the Modernization Roadmap. The Department also continues to support the reduction of redundant processes government-wide by participating in 21 of the President's 27 E-Government initiatives, including e-Authentication, and in 8 of the 9 Lines of Business established by OMB. In addition, the Department continues to leverage internal E-Government opportunities and has initiated or completed 13 of the 15 initiatives, with the remaining scheduled for implementation in the near future.

**Performance Improvement** (green status, green progress) – The Department's <u>Strategic Plan</u> provides a roadmap to address the energy, environmental, scientific, and nuclear security challenges facing our country. The heart of the plan is founded on innovation through science-driven development of new technologies. The Strategic Plan supports performance improvement by focusing on outcomes, reflecting spending priorities, and demonstrating to the American people the Department's commitment to using taxpayer's dollars wisely.

The Department and OMB have worked collaboratively to complete a <u>Program Assessment Rating Tool</u> (PART) review for 55 of the Department's programs. Since 2002, the Department's average PART rating has improved from "Adequate" to "Moderately Effective," reflecting higher average ratings for newly assessed programs between 2003 and 2008 and improved ratings (on average) for reassessed programs. The PART has become an important tool in helping the Department evaluate its programs to achieve results.

In FY 2008, the Department undertook an initiative with OMB to strengthen its performance measures and external reporting through participation in OMB's "Improving the Quality of PART Performance and Efficiency Goals" initiative. This initiative identified the Department's need to develop more outcome-oriented performance measures. DOE and OMB developed action plans to make necessary improvements to DOE's performance metrics and implemented those plans through the PART FY 2008 fall update. The Department revised 35 percent of its FY 2008 performance measures. The new and improved performance metrics will be reflected in the FY 2010 congressional budget submission. Further information on OMB PART scores and findings is located at <a href="ExpectMore.gov">ExpectMore.gov</a>.

The current Departmental controls over documentation to support performance results require program offices to identify the supporting documentation that would be used to validate the performance results when a measure is initially submitted into the performance measurement tracking system. The Chief Financial Office also performed random samples of documentation verification against second-quarter performance results to provide management with reasonable assurance that this control was working effectively.

**Real Property** (green status, green progress) – The Department owns and maintains a real-property portfolio with a replacement value of approximately \$77 billion. This portfolio

includes the national laboratories, 20,000 buildings and structures, and 3.1 million acres of land. Effective real-property management is critical to the efficient acquisition, maintenance, operation, and disposition of assets entrusted to the Department. The Department issued an Asset Management Plan providing the guidelines and principles for managing its real-property portfolio and an implementation document, the "Three Year Rolling Timeline," outlining specific activities to achieve the goals of the Asset Management Plan. The Department continues to improve its Facility Information Management System and satisfied the Federal Real Property Council's goal of 100 percent reporting of all data elements. Further, the Department has implemented a statistical validation program to ensure the integrity of the real-property data and better support real-property decision making. Since FY 2002, the Department disposed of more than 12 million square feet of excess real property and has a plan to continue disposal of unneeded assets.

## **Performance Background**

The Department of Energy's performance programs are designed to achieve well-defined outcome goals that support the strategic goals of the <u>Department's Strategic Plan</u>. Those strategic goals are organized around the five Departmental strategic themes: Energy Security, Nuclear Security, Scientific Discovery and Innovation, Environmental Responsibility, and Management Excellence.

#### **Performance Framework**

The Department uses a performance framework approach in developing program performance metrics to ensure that the right data are measured and to inform program managers, senior leaders, and stakeholders on the progress being made toward the strategic and program goals. The performance framework is a hierarchical relationship from the DOE mission to individual performance standards. During performance planning, high-level goals direct the scope of the supporting performance elements and progress against these goals is indicated by actual performance at the lower levels. These elements are described as follows:

- The **Mission** of the Department of Energy is "Discovering the solutions to power and secure America's future."
- To accomplish the mission, DOE focuses on 5 supporting **Strategic Themes**.
- To support these 5 themes, DOE has developed 16 **Strategic Goals** that specify strategies that, if achieved, will result in accomplishing the mission. The majority of DOE's strategic goals relate to energy technology and security improvements and maintaining associated quality products and services.
- Budgeted programs are charged with helping to achieve these strategic goals. The Department has 52 programs, each with a clearly defined **Program Goal** that aligns with one of the 16 strategic goals.
- Annual **Performance Measures** and associated targets support achievement of the program goal. The performance measures and targets are the outputs and outcomes that each program must achieve to reach the program's goals.
- Individual Employee and Contractor Performance Standards are linked directly to specific performance measures to ensure that individuals are held accountable for achieving results.

#### **Performance Validation and Verification**

The Department employs periodic reviews and audits to validate and verify its performance. For quality and completeness, the Department internally reviews these results, while the independent auditors evaluate key internal controls related to performance reporting. The program offices, the national laboratories, and the Department's contractor work force

maintain source data substantiating performance results. Because of the size and diversity of the Department's portfolio, validation and verification are also supported by the following activities:

- Budget Preparation Analysis: Performance targets submitted at each phase of budget development are reviewed to ensure that they contribute effectively to the achievement of program and departmental goals and are aligned with the Department's strategic themes and goals.
- Internal Controls: Internal controls are used to strengthen the Department's validation and verification of performance results. The Department provides quarterly training to employees to assist them in formulating quality performance measures that meet internal control standards.
- Performance Measure Manager System: In FY 2008, the Department transitioned from the Joule performance measure tracking system to OMB's Line of Business, Performance Measure Manager (PMM). The PMM is a performance-management database facilitated by the Treasury Department with the capability of uploading performance metrics directly into OMB's PARTWeb system. The PMM organizes annual performance measures into various hierarchical structures to show the relationship between individual performance targets and overall departmental performance. Departmental program and staff offices input performance measures and results directly into PMM on a periodic basis. This system is then used to produce the "Performance Measure Details" section of the Department's Annual Performance Report.

## **Performance Measures Details**

The Department's performance measures are tracked quarterly through a Performance Measure Manager (PMM) system. During FY 2008, the Department worked with OMB to align this new system and the OMB PART system with its congressional budget justifications; thus eliminating the prior Joule system. The prior system contained similar performance information, but was not identical. DOE also worked with OMB in FY 2008 to improve measurement quality. This analysis identified the Department's need to develop performance measures that were more outcome-focused and trendable (quantitative). More information on DOE PART scores and OMB findings is available at <a href="ExpectMore.gov">ExpectMore.gov</a>.

For FY 2008, DOE tracked 220 performance measures that provide detailed information and assessment of progress for the Department's 52 program goals. These performance measures are listed in the FY 2008 Targets column of the Annual Performance Results and Targets table in DOE's FY 2009 Congressional Budget Request. The annual progress made toward outcomeoriented, multi-year program goals is a key indicator of whether the Department is making progress toward its 16 strategic goals. Performance measures are organized by DOE strategic theme, and within each strategic theme, by strategic goal. Each performance measure includes the following details:

- Office
- Program
- Strategic goals supported
- Measure name and description
- Commentary on FY 2008 results
- Future plans and explanation of shortfalls
- Supporting documentation
- Associated performance in prior years (FY 2005 through FY 2007)
- Program's PART rating and web link
- Program office web link

#### THEME 1 - ENERGY SECURITY

Office: Energy Efficiency and Renewable Energy

Program: Hydrogen/Fuel Cell Technologies (1.1.1)

Commentary:

Strategic Goal(s) Goal 1.1 Energy Diversity

Hydrogen Storage Research and Development: Materials-Based

Develop chemical hydrogen storage regeneration methods at laboratory-scale, obtain initial data for efficiency and systems analysis, and demonstrate lab-scale reactions capable of at least 40 percent energy efficiency, leading to greater effective storage density and driving range for fuel

cell vehicles.

Met

2008 Results

The Chemical Hydrogen Storage Center of Excellence has developed three regeneration methods for the hydrogen storage material ammonia borane (AB). The Center has demonstrated two of the AB regeneration schemes at laboratory-scale and obtained initial data for efficiency and

systems analysis, for which the Center calculated overall thermodynamic energy efficiencies to

be 60% and 45% for the two approaches. TIAX with input from Air Products and Argonne National Laboratory has completed the initial cost analysis using N-ethylcarbazole as a hydrogen

carrier. The preliminary storage system cost onboard the vehicle is \$15.4/kWh.

Vehicular hydrogen storage continues to be a critical technology barrier and the Hydrogen Program will Future Plans / ramp up R&D to achieve the challenging DOE/FreedomCAR and Fuel Partnership targets. In FY 2009 the

Explanation of Program will complete a down-selection of sorbent-based materials with the potential to meet 2010 targets Shortfalls: and will update system design projections using the most promising materials and evaluate them against the

2009 interim goal of 5 percent by weight (modeled) or 1.7 kWh/kg.

Supporting DOE Chemical Hydrogen Storage Center of Excellence and TIAX report. Documentation:

**Associated Performance in Prior Years** 

Complete baseline on-board storage systems analyses, down select materials, and evaluate

FY 2007: Met against 2007 targets of 1.5 kWh/kg (4.5% by weight) and 1.2 kWh/L.

Complete fabrication and testing of a sub-scale prototype metal hydride storage system; evaluate

progress toward the 2007 target of 1.5 Wh/kg (4.5 wt.%), and complete preliminary design of FY 2006: Met

system with potential to meet 2010 targets (2.0 kWh/kg [6 wt.%], 1.5 kWh/L).

Identify materials with the potential to meet 2010 targets of 2.0 kWh/kg (6 weight percent), 1.5

FY 2005: Met kWh/L.

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/summary/10000106.2007.html PART: Adequate

Program Office: <a href="http://www1.eere.energy.gov/hydrogenandfuelcells/">http://www1.eere.energy.gov/hydrogenandfuelcells/</a>

Office: Energy Efficiency and Renewable Energy

Program: Hydrogen/Fuel Cell Technologies (1.1.1)

Strategic Goal(s) Goal 1.1 Energy Diversity Supported:

**Hydrogen - Operational Efficiency Measure** 

Measure: Maintain administrative costs as a percent of total program costs less than 12 percent.

2008 Results

Overall performance is 6.6%; annual target is to be less than 12%. Commentary:

Future Plans / Future plans are to keep administrative support below the 12% criteria, unless external budgetary decisions Explanation of beyond EERE's control, such as recisions, extended continuing resolutions, etc., impact the criteria formula.

Shortfalls:

Supporting DOE financial accounting system (STARS), based on preliminary FY 2008 actuals.

Documentation:

**Associated Performance in Prior Years** 

Maintain total administrative overhead costs (defined as program direction and program support

FY 2007: excluding earmarks) in relation to total program costs of less than 12%. Met

Maintained total administrative overhead costs (defined as program direction and program

FY 2006: Met support excluding earmarks) in relation to total program costs of less than 12 percent.

Contribute proportionately to EERE's corporate goal of reducing corporate and program adjusted

uncosted obligated balances to a range of 20-25 percent by reducing program annual adjusted FY 2005: Met uncosteds by 10 percent in 2005 relative to the Hydrogen/Fuel Cell Program FY 2004 end of year

adjusted uncosted baseline (\$29,283K) until the target range is met.

**Additional Information** 

PART: http://www.whitehouse.gov/omb/expectmore/summary/10000106.2007.html Adequate

Program Office: http://www1.eere.energy.gov/hydrogenandfuelcells/

Office: Energy Efficiency and Renewable Energy

Program: Hydrogen/Fuel Cell Technologies (1.1.1)

Strategic Goal(s) Goal 1.1 Energy Diversity Supported:

Met

**Hydrogen - Technology Validation** 

Fuel Cell vehicle(s) demonstrate the ability to achieve 250 mile range without impacting cargo or Measure: passenger compartments, leading to greater adoption of fuel cells. Technology Validation prior to

FY 2008 showed 103-190 mile range under real world operating conditions.

2008 Results

The highest range demonstrated through the Technology Validation subprogram (based on the EPA drive cycle) was 254 miles. The Program had previously published the vehicle driving range from Generation 1 vehicles (which primarily used 350-bar tanks), as second-generation vehicles

were introduced in 2007 and 2008, new data was reported that allowed an analysis of the range of

second-generation vehicles based on 700-bar tanks with results indicating that hydrogen stored on-board vehicles at 700-bar can significantly increase driving range, however in several cases it

still does so at the expense of passenger or cargo space.

FY 2005:

Met

Commentary:

Future Plans / Continue vehicle and infrastructure learning demonstration efforts on track towards validating hydrogen and Explanation of final call towards for 2015 to the plans are used in the continue vehicle and infrastructure learning demonstration efforts on track towards validating hydrogen and fuel cell targets for 2015 technology readiness.

Shortfalls:

Supporting Documentation: Fuel Cell Vehicle Range and Driving Behavior Technical Presentations by Composite Data Products.

**Associated Performance in Prior Years** 

Validate achievement of a refueling time of 5 minutes or less for 5 kg of hydrogen at 5,000 psi

FY 2007: Met through the use of advanced sensor, control, and interface technologies.

> Complete installation and 1,000 hours of testing of a refueling station; determine system performance, fuel quality and availability; and demonstrate the ability to produce 5,000 psi

hydrogen from natural gas for a projected cost of \$3.00 per gallon of gasoline equivalent, FY 2006: Met (untaxed at the station, assuming commercial deployment with large equipment production

volumes [e.g., 100 units/year]) by 2009.

Complete validation of an energy station that can produce 5,000 psi hydrogen from natural gas

for \$3.60 per gallon of gasoline equivalent (including co-production of electricity), untaxed at the

station with mature production volumes (e.g., 100 units/year).

**Additional Information** 

PART: http://www.whitehouse.gov/omb/expectmore/summary/10000106.2007.html Adequate

Program Office: http://www1.eere.energy.gov/hydrogenandfuelcells/

Office: Energy Efficiency and Renewable Energy Program: Hydrogen/Fuel Cell Technologies (1.1.1)

Commentary: Not Met

Strategic Goal(s) Goal 1.1 Energy Diversity Supported:

#### Transportation Fuel Cell Systems and Fuel Cell Stack Component Research and **Development**

DOE-sponsored research will reduce the modeled technology cost of a hydrogen-fueled 80kW fuel Measure: cell power system to \$70/kW. Reducing automotive fuel cell costs accelerates the market viability and deployment of fuel cell technologies, which contribute to the Department's goal of increased energy security and reduced greenhouse gas and pollutant emissions.

#### 2008 Results

Research and development sponsored by the Hydrogen Program has resulted in a reduction in the modeled technology cost of a hydrogen-fueled 80kW fuel cell power system from \$94/kW in FY 2007 to \$73/kW in FY 2008, nearly meeting the FY 2008 target of \$70/kW. Directed

Technologies Inc. conducted a cost analysis in FY 2008 that shows the high volume modeled cost to be \$73/kW based on the following: a production volume of 500,000 units per year, a platinum loading and power density representative of a commercially available membrane-electrode assembly, and 7,300 hours durability based on laboratory data achieved in FY 2008 for a membrane-electrode assembly.

Future Plans / The Program will ramp up R&D in fuel cell components to enable meeting 2010 targets of \$45/kW. New Explanation of projects in Fuel Cell Stack Components R&D will be awarded in FY 2009 for topics including Catalyst Shortfalls: Studies, Innovative Concepts, Fuel Cell Degradation Studies, and Transport within the PEM Stack.

Supporting Technical presentation from Directed Technologies, Inc. Documentation:

### **Associated Performance in Prior Years**

DOE-sponsored laboratory scale research will reduce the modeled technology cost to \$90/kW for

FY 2007: Met a hydrogen-fueled 80kW fuel cell power system.

DOE-sponsored laboratory scale research will reduce the modeled technology cost to \$110/kW

FY 2006: for a hydrogen-fueled 80 kW fuel cell power system. Met

DOE-sponsored research will reduce technology cost to \$125/kW for a hydrogen-fueled 50kW

FY 2005: fuel cell power system. Met

#### **Additional Information**

PART: http://www.whitehouse.gov/omb/expectmore/summary/10000106.2007.html Adequate

Program Office: <a href="http://www1.eere.energy.gov/hydrogenandfuelcells/">http://www1.eere.energy.gov/hydrogenandfuelcells/</a>

Office: Energy Efficiency and Renewable Energy Program: Hydrogen/Fuel Cell Technologies (1.1.1)

Supported:

Strategic Goal(s) Goal 1.1 Energy Diversity

Distributed Energy Fuel Cell Systems and Fuel Processor Research and Development

DOE-sponsored research will improve electrical efficiency to 35 percent at full power for a natural gas or propane fueled 5-250 kW stationary fuel cell power system verified by a 5-250 kW

prototype. This will support development of fuel cell power systems as alternative power sources

to grid-based electricity for buildings and other stationary applications.

2008 Results

Intelligent Energy tested a new reformer and has met the target of 35% fuel cell electrical

efficiency as verified by a performance assessment by Sandia National Laboratory. These results Commentary: Met

were based on Hestia reformer data, new fuel cell data and parasitic power losses.

Future Plans / New projects in Distributed Energy Fuel Cell Systems R&D will be awarded in FY 2009 in topics including

Explanation of Shortfalls:

Stationary PEM Power Systems, Solid Oxide Fuel Cell Power Systems, Emergency Backup Power Systems, Fuel Cell Powered Material Handling Equipment, Improved Materials for Portable Power (alternative-fuel fuel cells), and Portable Power.

Supporting Annual Merit Review and Peer Evaluation presentation by Intelligent Energy. Documentation:

**Associated Performance in Prior Years** 

DOE-sponsored research will improve electrical efficiency to 34% at full power for a natural gas

or propane fueled 5-250 kW stationary fuel cell power system verified by a prototype (5-50 kW FY 2007: Met

system).

Due to Congressionally Directed Activities, there was no activity in this area in FY 2006. FY 2006: N/A

Achieve 32 percent efficiency at full power for a natural gas or propane fueled 5-250kW

FY 2005: Met stationary fuel cell system.

**Additional Information** 

PART: Adequate http://www.whitehouse.gov/omb/expectmore/summary/10000106.2007.html

Program Office: http://www1.eere.energy.gov/hydrogenandfuelcells/

Office: Energy Efficiency and Renewable Energy Program: Hydrogen/Fuel Cell Technologies (1.1.1)

Commentary:

Supported:

Strategic Goal(s) Goal 1.1 Energy Diversity

#### Hydrogen Production and Delivery Research and Development: Renewable

Complete benchmark demonstration of reforming technologies and identify development pathways to meet the 2012 target of producing hydrogen from distributed reforming of renewable liquids for

Measure: \$<3.80 gge at large equipment production volumes (e.g., 500 units/yr) and for dispensing at 5,000

psi. Reduced costs of hydrogen production will support technology readiness for hydrogen

powered vehicles.

#### 2008 Results

Benchmark demonstrations of reforming technology were completed using bio-derived liquids at NREL, Ohio State, and Virent Energy Systems, Inc. Results from aqueous phase reforming of carbohydrates and vapor phase reforming of bio-oils indicate that these two pathways would meet

Met the 2012 target cost of \$3.80/gge for the production of hydrogen from renewable liquids, in

addition, projected production cost of hydrogen from the vapor phase reforming of ethanol could provide an additional pathway with improved catalyst integrity and reduced hydrogen delivery

cost.

Future Plans / Activities in Hydrogen Production and Delivery R&D are being deferred until FY 2010 to allow for Explanation of increased effort in the critical technology areas of on board bydrogen storage and fuel cells P&D. Shortfalls: increased effort in the critical technology areas of on-board hydrogen storage and fuel cells R&D.

Supporting Project Review & Quarterly Reports from NREL, Virent Energy Systems Inc., and Ohio State University. Documentation:

#### **Associated Performance in Prior Years**

Complete lab-scale electrolyzer, test to determine whether it achieves 64% energy efficiency and evaluate systems capability to meet \$5.50/gge hydrogen cost target, untaxed at the station, and FY 2007: Met with large equipment production volumes [e.g., 500 units/year].

Due to Congressionally Directed Activities, there was little activity in FY 2006. Target was FY 2006: delayed until FY 2007. N/A

Model cost of hydrogen produced from renewable sources and assess versus the 2010 target of

FY 2005: \$2.85/gge, untaxed at the station at 5,000 psi. Met

#### **Additional Information**

http://www.whitehouse.gov/omb/expectmore/summary/10000106.2007.html PART: Adequate

Program Office: <a href="http://www1.eere.energy.gov/hydrogenandfuelcells/">http://www1.eere.energy.gov/hydrogenandfuelcells/</a>

Office: Energy Efficiency and Renewable Energy

Program: Hydrogen/Fuel Cell Technologies (1.1.1)

Strategic Goal(s) Goal 1.1 Energy Diversity Supported:

**Hydrogen - Reference Materials and Guidelines** 

Develop a hydrogen materials technical reference which reports on embrittlement issues for hydrogen usage up to 10,000 psi delivered. Publish a Best Practices Manual describing hydrogen safety guidelines and lessons learned. Wide acceptance of hydrogen technologies depends on

developing and meeting safety standards in which the public has confidence.

2008 Results

Sandia National Labs developed the Technical Reference for Hydrogen Compatibility of Materials, a living document that will continue to evolve as data are generated from materials

testing and collected from the literature. DOE also published a Hydrogen Safety Best Practices

Manual which contains eight hierarchical, peer-reviewed sections on best practices and is cross-

referenced with the Hydrogen Incidents and Lessons Learned Database and the Hydrogen Safety

Bibliographic Database.

Commentary:

Met

Future Plans / Continue safety, codes and standards efforts on track towards enabling the widespread commercialization of budrogen and final cell technologies.

hydrogen and fuel cell technologies Shortfalls:

Supporting Technical Reference for Hydrogen Compatibility of Materials at http://www.ca.sandia.gov/matlsTechRef/ Documentation: and Hydrogen Safety Best Practices Manual at http://www.h2bestpractices.org.

#### **Associated Performance in Prior Years**

FY 2007: N/A

FY 2006: N/A

FY 2005: N/A

#### **Additional Information**

PART: Adequate http://www.whitehouse.gov/omb/expectmore/summary/10000106.2007.html

Program Office: http://www1.eere.energy.gov/hydrogenandfuelcells/

Office: Energy Efficiency and Renewable Energy

Program: Hydrogen/Fuel Cell Technologies (1.1.1)

Commentary:

Strategic Goal(s) Goal 1.1 Energy Diversity Supported:

Met

Hydrogen - Macro System Model

Measure: Complete and validate Macro system Model for complete hydrogen and delivery pathway analysis.

2008 Results

The macro-system model (MSM) has been completed and can estimate the financial results. primary energy source requirements, and emissions of multiple hydrogen production/delivery pathways by linking H2A, HDSAM, and GREET. The MSM was also validated through

comparison with the European model (E3database) as part the HyWays IPHE project. Inputs and results for nine pathways were compared to similar analyses done using the E3database. The nine

pathways covered 3 timeframes; both central and distributed hydrogen production; delivery as a liquid in trucks and gaseous delivery in pipelines; and production from natural gas, electricity,

biomass, and coal.

Future Plans / In FY 2009, the Program will complete feedstock, capital, capacity and utility sensitivity analyses on the cost Explanation of delivered hydrogen for 6 pathways using the Macro-System Model. This will aid in understanding and assessing technology needs and progress, potential environmental impacts, and the energy-related economic benefits of various hydrogen supply and demand pathways.

The model is available to registered users at http://h2-msm.son.sandia.gov/. Results were presented at the Supporting Hydrogen Program Annual Merit Review (http://www.hydrogen.energy.gov/pdfs/review08/an\_4\_ruth.pdf). Documentation: A report summarizing the results of the U.S.-EU comparative analysis is available at <a href="http://www.hyways-">http://www.hyways-</a>

iphe.org/

**Associated Performance in Prior Years** 

FY 2007: N/A

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/summary/10000106.2007.html PART: Adequate

Program Office: <a href="http://www1.eere.energy.gov/hydrogenandfuelcells/">http://www1.eere.energy.gov/hydrogenandfuelcells/</a>

Office: Energy Efficiency and Renewable Energy Program: Hydrogen/Fuel Cell Technologies (1.1.1)

Supported:

Strategic Goal(s) Goal 1.1 Energy Diversity

Hydrogen Production and Delivery Research and Development: Non-Renewable

Develop a hydrogen materials technical reference which reports on embrittlement issues for hydrogen usage up to 10,000 psi delivered. Publish a Best Practices Manual describing hydrogen safety guidelines and lessons learned. Wide acceptance of hydrogen technologies depends on

developing and meeting safety standards in which the public has confidence.

2008 Results

Sandia National Labs developed the Technical Reference for Hydrogen Compatibility of Materials, a living document that will continue to evolve as data are generated from materials

testing and collected from the literature. DOE also published a Hydrogen Safety Best Practices Met Manual which contains eight hierarchical, peer-reviewed sections on best practices and is cross-

referenced with the Hydrogen Incidents and Lessons Learned Database and the Hydrogen Safety

Bibliographic Database.

Explanation of

FY 2005:

Commentary:

Future Plans / Continue safety, codes and standards efforts on track towards enabling the widespread commercialization of hydrogen and fuel cell technologies.

Shortfalls:

Met

Supporting Technical Reference for Hydrogen Compatibility of Materials at http://www.ca.sandia.gov/matlsTechRef/ Documentation: and Hydrogen Safety Best Practices Manual at http://www.h2bestpractices.org.

**Associated Performance in Prior Years** 

Complete preliminary lab scale tests to identify technologies that produce 5,000 psi hydrogen from natural gas for \$2.50/gge, untaxed at the station and with large equipment production FY 2007: Met

volumes [e.g., 500 units/year].

Complete the development of a laboratory scale distributed natural gas-to-hydrogen production FY 2006:

and dispensing system that can produce 5,000 psi hydrogen for \$3.00/gge.

Complete the research for a distributed natural gas-to-hydrogen production and dispensing

system that can produce 5,000 psi hydrogen for \$3.00/gge (untaxed and without co-producing

Met electricity) at the station in 2006.

**Additional Information** 

PART: http://www.whitehouse.gov/omb/expectmore/summary/10000106.2007.html Adequate

Program Office: http://www1.eere.energy.gov/hydrogenandfuelcells/

Office: Energy Efficiency and Renewable Energy

Program: Freedom Car & Vehicle Technologies (1.1.2)

Strategic Goal(s) Goal 1.1 Energy Diversity

Supported:

**Hybrid Electric Systems (Energy Storage)** 

Reduce the projected cost at high volume of a high power, 25 kW, passenger vehicle lithium ion

battery to \$625 per battery system for conventional hybrid vehicles.

2008 Results

The projected cost for a 25 kilowatt battery is \$621 for the Hybrid Electric Vehicle battery that Commentary: Met

was developed in the U.S. Advanced Battery Consortium battery development contract. This is

expected to be the first entry of lithium ion batteries into a production vehicle.

Future Plans / In FY 2009 DOE will continue to support the development of alternative lithium ion battery chemistries for

Explanation of conventional hybrid vehicles and will focus the R&D portfolio on developing batteries for Plug-In hybrid

Shortfalls: vehicles.

Documentation:

PART:

Supporting Contractor July 2008 Quarterly Progress Review.

**Associated Performance in Prior Years** 

Reduce high power, 25 kW, passenger vehicle, lithium ion battery cost to \$700 per battery

FY 2007: Met system.

Reduce the projected cost at high volume of a high power, 25 kW, light vehicle, lithium ion

battery to \$750 per battery system. FY 2006: Met

Reduce high-power, 25 kW, light vehicle, lithium ion battery cost to \$900 per battery system. FY 2005: Met

**Additional Information** 

Moderately http://www.whitehouse.gov/omb/expectmore/summary/10002138.2004.html Effective

Program Office: http://www1.eere.energy.gov/vehiclesandfuels/

Office: Energy Efficiency and Renewable Energy

Program: Freedom Car & Vehicle Technologies (1.1.2)

Strategic Goal(s) Goal 1.1 Energy Diversity

Supported:

Measure:

**Lightweight Materials Technology** 

Reduce the modeled weight of a mid-sized passenger vehicle body and chassis components by 25

percent relative to baseline.

2008 Results

The weight reduction and cost effectiveness were assessed based on the use of lightweight

material options for body and chassis components under two plausible mid-size vehicle scenarios achieving reductions of 27-32%. Each scenario focused on a specific lightweight material option,

i.e. aluminum or glass-fiber-reinforced polymer-matrix composites (FRPMC). The focus was on

under-body systems, but additional chassis components were also selected for the glass-FRPMC

scenario.

Future Plans /

Commentary:

Explanation of R&D activities to reduce passenger vehicle weight will continue in FY 2009.

Shortfalls:

Supporting Draft Oak Ridge National Report for the finings will be reported in the Vehicle Technologies Lightweight

Documentation: Materials annual report for FY 2008.

Met

**Associated Performance in Prior Years** 

Develop technologies which, if implemented in high volume, could reduce the weight of body

FY 2007: Met and chassis components by 10%.

Complete R&D on technologies, which, if implemented in high volume, could reduce the

FY 2006: Not Met projected (i.e. modeled) bulk cost of automotive-grade carbon fiber to less than \$3.00/pound.

Complete R&D on technologies, which, if implemented in high volume, could reduce the price of

FY 2005: Met automotive-grade carbon fiber to less than \$4.50/pound.

**Additional Information** 

Moderately PART:

Effective

http://www.whitehouse.gov/omb/expectmore/summary/10002138.2004.html

Program Office: http://www1.eere.energy.gov/vehiclesandfuels/

Office: Energy Efficiency and Renewable Energy

Program: Freedom Car & Vehicle Technologies (1.1.2)

Strategic Goal(s) Goal 1.1 Energy Diversity Supported:

**Advanced Combustion Engine Research and Development** 

In the laboratory, demonstrate passenger vehicle combustion engines with a 43 percent brake thermal efficiency. Complete progress review of heavy-duty engine research and down-select from 4 to 2 the number of cooperative agreements for continued R&D, based on the best prospects

of achieving the 2013 goal of 55 percent engine efficiency.

2008 Results

The Oak Ridge National Laboratory has demonstrated in the laboratory a brake thermal efficiency (BTE) of 43% on a General Motors 1.9-L diesel engine (an interim milestone to demonstrating the 2010 objective of 45% BTE with Tier 2 Bin 5 emissions for light-duty

Commentary: engines). Advanced efficiency technologies investigated in FY 2008 include thermal energy Met

recovery, electrification of auxiliary components, lubricants, and fuel properties. A progress review of heavy-duty engine R&D was completed and preparation for a future down-select from

4 to 2 contracts was made.

Future Plans / R&D activities to improve both passenger and commercial vehicle engine efficiency will continue in FY Explanation of 2009, but R&D on commercial vehicles will be at a reduced level and implementation of the down select is

Shortfalls: expected in FY 2009.

Supporting Technical presentation at DOE Vehicle Technologies Program Merit Review. Documentation:

**Associated Performance in Prior Years** 

In the laboratory, demonstrate passenger vehicle combustion engines with a 42% brake thermal

FY 2007: Met efficiency.

Achieve 41 percent brake thermal efficiency for light vehicle combustion engines and 50 percent

brake thermal efficiency, while meeting EPA 2010 emission standards (0.2 g/hp-hr NOx), for

FY 2006: Met heavy vehicle combustion engines.

Light vehicle combustion will reach 39 percent brake thermal efficiency and heavy vehicle

combustion engines will be greater than 45 percent efficiency while meeting EPA 2007 emission FY 2005: Met

standards (1.2 g/hp-hr NOx).

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/summary/10002138.2004.html Effective

Program Office: http://www1.eere.energy.gov/vehiclesandfuels/

Office: Energy Efficiency and Renewable Energy

Program: Freedom Car & Vehicle Technologies (1.1.2)

Strategic Goal(s) Goal 1.1 Energy Diversity

Supported:

**Vehicles - Operational Efficiency Measure** 

Measure: Maintain administrative costs as a percent of total program costs less than 12 percent.

2008 Results

Met Commentary:

Overall performance is 6.6%; annual target is to be less than 12%.

Future Plans / Future plans are to keep administrative support below the 12% criteria, unless external budgetary decisions Explanation of beyond EERE's control, such as recisions, extended continuing resolutions, etc., impact the criteria formula.

Shortfalls:

Documentation:

Supporting DOE financial accounting system (STARS), based on preliminary FY 2008 actuals.

**Associated Performance in Prior Years** 

Maintain total administrative overhead costs (defined as program direction and program support

FY 2007: excluding earmarks) in relation to total program costs of less than 12%. Met

Maintain total administrative overhead costs (defined as program direction and program support

FY 2006: Met excluding earmarks) in relation to total program costs of less than 12 percent.

Contribute proportionately to EERE's corporate goal of reducing corporate and program adjusted

uncosted obligated balances to a range of 20-25 percent by reducing program annual adjusted

FY 2005: Not Met uncosteds by 10 percent in 2005 relative to the program FY 2004 end of year adjusted uncosted

baseline (\$73,102K) until the target range is met.

**Additional Information** 

Moderately PART:

http://www.whitehouse.gov/omb/expectmore/summary/10002138.2004.html Effective

Program Office: <a href="http://www1.eere.energy.gov/vehiclesandfuels/">http://www1.eere.energy.gov/vehiclesandfuels/</a>

Office: Energy Efficiency and Renewable Energy

Program: Freedom Car & Vehicle Technologies (1.1.2)

Strategic Goal(s) Goal 1.1 Energy Diversity Supported:

Hybrid and Electric Propulsion/Advanced Power Electronics

In the laboratory, demonstrate a current source inverter for use in traction drive applications with an inherent boost capability of 3X, a reduction of motor voltage harmonic distortion of 90% and motor bearing leakage current by 90%, and a reduction in capacitor requirements from 2000uF to

200uF.

2008 Results

The Oak Ridge National Laboratory has demonstrated in the laboratory a current source inverter

Commentary: Met for use in traction drive applications with an inherent boost capability of 3.45X, a reduction of

motor voltage harmonic distortion of 90% and motor bearing leakage current by 90%, and a

reduction in capacitor requirements from 2000uF to 195uF.

Future Plans / R&D activities to improve cost and performance of electric powertrains for hybrid and plug-in hybrid Explanation of electric powertrains for hybrid and plug-in hybrid electric powertrains for hybrid ele

electric vehicles will continue in FY 2009. Shortfalls:

Documentation:

Supporting Oak Ridge National Laboratory report.

**Associated Performance in Prior Years** 

Demonstrate in the laboratory a motor with a specific power of 1.0 kW/kg, power density of 3.0

FY 2007: Met kW/liter, projected cost of \$9/kW peak, and efficiency of 90%.

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/summary/10002138,2004.html Effective

Program Office: <a href="http://www1.eere.energy.gov/hydrogenandfuelcells/">http://www1.eere.energy.gov/hydrogenandfuelcells/</a>

Office: Energy Efficiency and Renewable Energy

Program: Solar Energy (1.1.3)

Strategic Goal(s) Goal 1.1 Energy Diversity

Supported:

**Concentrated Solar Power (CSP)** 

Measure:

Modeled levelized cost of power from large-scale concentrating solar power (CSP) plants in the

range of \$0.11-\$0.13/kWh from completed R&D.

2008 Results

Levelized cost of energy (LCOE) calculations are based on 2008 cost and performance

projections for a 100 MW parabolic trough reference plant. These projections are used as inputs

Commentary: Met to the Solar Advisor Model, which generates financial and performance output metrics. The

original Joule target was based on a 2006 dollar analysis, and the \$2006 adjusted LCOE value for

the plant is 11.6 ¢/kWh.

Explanation of Explanation of Parket harrier for generating electricity and fuels resulting in further reductions in levelized cost of an

Shortfalls: market barrier for generating electricity and fuels resulting in further reductions in levelized cost of energy.

FY 2007:

Supporting NREL Technical Document Documentation:

**Associated Performance in Prior Years** 

Develop CSP trough collector and receiver technologies that enable a system conversion

efficiency of 13.1%. The levelized cost of energy from such a system is expected to be in the

Met range of \$0.11-\$0.13/kWh.

Conduct advanced research on trough collectors and receivers that will lead to a reduction in the

FY 2006: modeled cost of energy from CSP troughs to \$0.12-\$0.14/kWh. Met

FY 2005: N/A

**Additional Information** 

Moderately PART:

Effective

http://www.whitehouse.gov/omb/expectmore/summary/10000120.2003.html

Program Office: http://www1.eere.energy.gov/solar/

Office: Energy Efficiency and Renewable Energy

Program: Solar Energy (1.1.3)

Strategic Goal(s) Goal 1.1 Energy Diversity

Supported:

Photovoltaic (PV) Energy Systems - Crystalline Silicon

Reduce producer manufacturing cost of silicon PV modules to \$1.70 per Watt, roughly equivalent Measure:

to a modeled levelized cost of energy of \$0.14-\$0.23/kWh.

2008 Results

DOE is supporting company-led, early-stage PV projects under the Solar America Initiative's "PV

Incubator" funding opportunity. Calisolar, one of the companies selected, has the capability to

Commentary: Met produce photovoltaic cells at a cost under \$1.00 per Watt by using less expensive, metallurgical

grade silicon. This process enables certain manufacturers to produce modules at a cost of \$1.70

per Watt or less.

Future Plans / Calisolar and other silicon technology PV Incubator awardees will scale up novel, low cost manufacturing Explanation of techniques that will contribute to lowering the \$/W for silicon PV manufacturing and help reach residential

Shortfalls: and commercial levelized cost of energy targets.

Documentation:

FY 2005:

Supporting Contractor Technical letter

**Associated Performance in Prior Years** 

Verify, using standard laboratory measurements, a conversion efficiency of 14.5% of U.S.-made, FY 2007:

commercial crystalline silicon PV modules. Production cost of such modules is expected to be

Met \$1.80 per Watt.

Verify, using standard laboratory measurements, a conversion efficiency of 13.8 percent of U.S.-

made, commercial crystalline silicon PV modules. Production cost of such modules is expected to FY 2006: Met

be \$1.90 per Watt.

Verify, using standard laboratory measurements, a conversion efficiency of 13.5 percent of U.S.-

made, commercial crystalline silicon PV modules. Production cost of such modules is expected

to be \$1.95 per Watt.

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/summary/10000120.2003.html Effective

Program Office: http://www1.eere.energy.gov/solar/

Met

Office: Energy Efficiency and Renewable Energy

Program: Solar Energy (1.1.3)

Met

Strategic Goal(s) Goal 1.1 Energy Diversity

Supported:

**Photovoltaic Energy Systems - Thin-Film** 

Complete R&D that will reduce the direct manufacturing cost of thin film PV modules to \$1.60 per Measure:

Watt, roughly equivalent to a modeled levelized cost of energy of \$0.14-\$0.23/kWh.

2008 Results

DOE provides funding to First Solar and other industry partners through the three-year

subcontract "Development of Robust High Efficiency Thin-Film CdTe PV Modules." A long-

term objective of this relationship is to demonstrate commercial, low-cost, and reproducible PV modules. First Solar's "Corporate Overview Q2 2008" report states a module cost of \$1.12/W.

Future Plans / First Solar and thin film PV Incubator awardees will scale up novel, low cost manufacturing techniques that

Explanation of will contribute to lowering the \$/W for thin film PV manufacturing and help reach residential and

Shortfalls: commercial levelized cost of energy targets.

Commentary:

Supporting Contractor Technical Letter Documentation:

**Associated Performance in Prior Years** 

Develop thin-film PV modules with an 11.8% conversion efficiency that are capable of

FY 2007: Met commercial production in the U.S.

Develop thin-film PV modules with an 11.2 percent conversion efficiency that are capable of

FY 2006: Met commercial production in the U.S.

Develop thin-film PV modules with an 11.0 percent conversion efficiency that are capable of

FY 2005: Met commercial production in the U.S.

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/summary/10000120,2003.html Effective

Program Office: <a href="http://www1.eere.energy.gov/solar/">http://www1.eere.energy.gov/solar/</a>

Office: Energy Efficiency and Renewable Energy

Program: Solar Energy (1.1.3)

Strategic Goal(s) Goal 1.1 Energy Diversity

Supported:

**Solar - Operational Efficiency Measure** 

Measure: Maintain administrative costs as a percent of total program costs less than 12 percent.

2008 Results

Overall performance is 6.6%; annual target is to be less than 12%. Met Commentary:

Future Plans / Future plans are to keep administrative support below the 12% criteria, unless external budgetary decisions Explanation of beyond EERE's control, such as recisions, extended continuing resolutions, etc., impact the criteria formula.

Shortfalls:

Supporting DOE financial accounting system (STARS), based on preliminary FY 2008 actuals.

Documentation:

**Associated Performance in Prior Years** 

Maintain total administrative overhead costs (defined as program direction and program support

FY 2007: excluding earmarks) in relation to total program costs of less than 12%. Met

Maintain total administrative overhead costs (defined as program direction and program support

FY 2006: Met excluding earmarks) in relation to total program costs of less than 12 percent.

Contributed proportionately to EERE"s corporate goal of reducing corporate and program

adjusted uncosted obligated balances to a range of 20-25 percent by reducing program annual

FY 2005: Met adjusted uncosteds by 10 percent in 2005 relative to the program FY 2004 end of year adjusted

uncosted baseline (\$19,342K) until the target range is met.

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/summary/10000120.2003.html Effective

Program Office: <a href="http://www1.eere.energy.gov/solar/">http://www1.eere.energy.gov/solar/</a>

Office: Energy Efficiency and Renewable Energy

Program: Wind Energy (1.1.4)

Strategic Goal(s) Goal 1.1 Energy Diversity

Supported:

Wind - Low Wind Speed Technology (LWST)

4.0 cents per kWh modeled cost of wind power in land-based Class 4 wind speed areas (i.e., 13 mph annual average wind speed at 33 feet above ground); and 9.2 cents per kWh modeled cost of wind power in Class 6 wind speed areas (i.e., 15 mph annual average wind speed at 33 feet above

ground) for shallow offshore systems.

2008 Results

Modeled cost of wind power in land-based Class 4 areas equaled 4.05 cents per kWh. Improved

data incorporating experience gained in prototype testing led to higher-than-expected COE and the missed target. Modeled cost of wind power in shallow offshore Class 6 areas equaled 9.2

cents per kWh, meeting the target level.

Commentary: Not Met

Future Plans / This represents approximately a 1% shortfall for 2008 for modeled cost of energy targets. The program will Explanation of Shortfalls: Continue to support public-private partnerships and other means to achieve the technological improvement in large turbine systems that in turn drive targeted reductions in modeled cost of energy for both land-based and Offshore systems.

Documentation:

Supporting NREL Technical letter

**Associated Performance in Prior Years** 

COE of 4.1 cents/kWh in onshore Class 4 winds: 9.25 cents/kWh for shallow water offshore

systems in Class 6 winds; and 11.93 cents/kWh for transitional offshore systems in Class 6

FY 2007: Met winds.

Wind - LWST - COE Target: 4.2 cents per kWh in onshore Class 4 winds; 9.3 cents per kWh for

FY 2006: Met offshore systems in Class 6 winds.

> Complete fabrication and begin testing advanced variable speed power converter. Test first advanced blade, incorporating improved materials and manufacturing techniques. Field test the

FY 2005: Met first full-scale Low Wind Speed Technology prototype turbine. This contributes to the Annual

LWST COE Target: 4.3 cents per kWh in Class 4 winds.

**Additional Information** 

Moderately PART:

http://www.whitehouse.gov/omb/expectmore/summary/10000216.2003.html Effective

Program Office: <a href="http://www1.eere.energy.gov/windandhydro/">http://www1.eere.energy.gov/windandhydro/</a>

Office: Energy Efficiency and Renewable Energy

Program: Wind Energy (1.1.4)

Strategic Goal(s) Goal 1.1 Energy Diversity

Supported:

Wind - Operational Efficiency Measure

Measure: Maintain administrative costs as a percent of total program costs less than 12 percent.

2008 Results

Commentary: Met Overall performance is 6.6%; annual target is to be less than 12%.

Future Plans / Future plans are to keep administrative support below the 12% criteria, unless external budgetary decisions Explanation of bound EERE's control such as recisions extended continuing resolutions, etc., impact the criteria formula

Shortfalls:

Documentation:

FY 2006:

Supporting DOE financial accounting system (STARS), based on preliminary FY 2008 actuals.

**Associated Performance in Prior Years** 

Maintain total administrative overhead costs (defined as program direction and program support

excluding earmarks) in relation to total program costs of less than 12%. FY 2007: Met

Maintain total administrative overhead costs (defined as program direction and program support

Met excluding earmarks) in relation to total program costs of less than 12 percent.

Contribute proportionately to EERE"s corporate goal of reducing corporate and program adjusted

uncosted obligated balances to a range of 20-25 percent by reducing program annual adjusted

FY 2005: Met uncosteds by 10 percent in 2005 relative to the program FY 2004 end of year adjusted uncosted

baseline (\$18,371K) until the target range is met.

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/summary/10000216.2003.html Effective

Program Office: http://www1.eere.energy.gov/windandhydro/

Office: Energy Efficiency and Renewable Energy

Program: Wind Energy (1.1.4)

Strategic Goal(s)
Supported: Goal 1.1 Energy Diversity

Wind - Technology Acceptance

Measure: 22 States with at least 100 megawatts (MW) of wind power capacity installed.

2008 Results

23 states now exceed 100 MW of installed wind power capacity. Wind Powering America has Commentary: Met

provided extensive support to several states that achieved the 100 MW level in 2008.

Future Plans / Wind Powering America will continue to support priority states struggling to meet target installed capacity

Explanation of levels and those nearing set installed capacity targets.

Shortfalls:

Supporting NREL Technical Letter Documentation:

**Associated Performance in Prior Years** 

20 States with over 100 MW wind installed. FY 2007: Not Met

19 States with over 100 MW wind installed. FY 2006: Not Met

32 States with over 20 MW installed; 15 States with over 100 MW installed. FY 2005: Not Met

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/summary/10000216.2003.html Effective

Program Office: http://www1.eere.energy.gov/windandhydro/

Office: Energy Efficiency and Renewable Energy

Program: Wind Energy (1.1.4)

Strategic Goal(s) Goal 1.1 Energy Diversity

Wind - Distributed Wind Technology (DWT)

Measure: 500 new units of distributed wind turbines deployed in market.

2008 Results

A total of 3,376 distributed wind turbines were deployed, exceeding the target of 500 new units Commentary: Met

deployed above the 2,400 unit baseline.

Future Plans / Distributed Wind Turbine will continue to focus on projects in partnership with industry to develop

Explanation of innovative concepts, components, and prototypes primarily for residential, farm, and industrial applications,

Shortfalls: and explore the potential for larger turbines for distributed applications.

Supporting NREL Technical Letter

Documentation:

**Associated Performance in Prior Years** 

COE of 10-15 cents /kWh in Class 3 winds. FY 2007: Met

COE of 11-16 cents /kWh in Class 3 winds. FY 2006: Met

Complete prototype testing of 1.8 kW Small Wind Turbine, finishing the International

Electrotechnical Commission suite of tests for acoustics, power, durability, and safety. This FY 2005: Met

contributes to the Annual DWT COE Target: 12-18 cents per kWh in Class 3 winds.

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/summary/10000216.2003.html Effective

Program Office: <a href="http://www1.eere.energy.gov/windandhydro/">http://www1.eere.energy.gov/windandhydro/</a>

Office: Energy Efficiency and Renewable Energy

Program: Geothermal Technology (1.1.5)

Strategic Goal(s) Goal 1.1 Energy Diversity

Supported:

Geothermal

Measure: Conclude EGS technology evaluation and publish a new Geothermal program plan.

2008 Results

The program concluded it's EGS technology evaluation, the report entitled "An Evaluation of

EGS Technology" has been finalized and published. Additionally the program released a new

Met Geothermal program plan entitled, "Geothermal Technologies Program Draft Multi-Year Commentary:

Research, Development and Demonstration Plan 2009-2015".

FY 2006:

Met

Future Plans / The Geothermal Program will continue to pursue developing Enhanced Geothermal System (EGS)

Explanation of domenstrations and EGS component research & development

Shortfalls: demonstrations and EGS component research & development.

Supporting Report: "An Evaluation of EGS Technology"; and Geothermal Technologies Program Draft Multi-Year

Documentation: Research, Development and Demonstration Plan 2009-2015.

**Associated Performance in Prior Years** 

Geothermal - Complete an iterim report on EGS technology evaluation, and report on completion

FY 2007: of program activities and projects funded in FY 2006. Met

Develop an Electronic Repository which makes digitized copies of all Geothermal Technology

Program Research Development and Deployment Technical Reports available via the internet,

while demonstrating reduction in cost of power for flash systems to 4.9 cents/kWh from 5.3

cents/kWh in 2005 and reducing cost of binary to 8.2 cents/kWh from 8.5 in 2005 based on

modeled analysis.

Field test a fully integrated Diagnostics-While-Drilling (DWD) advanced drilling system in a

high-temperature geothermal well, verifying control of drilling operations in real time, thereby

FY 2005: Met reducing costs. If successful, DWD will reduce drilling costs by one half of the total cost

reduction target for drilling.

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/summary/10000102.2003.html Effective

Program Office: <a href="http://www1.eere.energy.gov/geothermal/">http://www1.eere.energy.gov/geothermal/</a>

Office: Energy Efficiency and Renewable Energy

Program: Geothermal Technology (1.1.5)

Strategic Goal(s) Goal 1.1 Energy Diversity Supported:

**Geothermal - Operational Efficiency Measure** 

Measure: Maintain administrative costs as a percent of total program costs less than 12 percent.

2008 Results

Overall performance is 6.6%; annual target is to be less than 12%. Commentary:

Future Plans / Explanation of Shortfalls: Future plans are to keep administrative support below the 12% criteria, unless external budgetary decisions beyond EERE's control, such as recisions, extended continuing resolutions, etc., impact the criteria formula.

Documentation:

Supporting DOE financial accounting system (STARS) based on preliminary FY 2008 actuals.

**Associated Performance in Prior Years** 

Maintain total administrative overhead costs (defined as program direction and program support

FY 2007: excluding earmarks) in relation to total program costs of less than 12 percent. Met

Maintain total administrative overhead costs (defined as program direction and program support

FY 2006: Met excluding earmarks) in relation to total program costs of less than 12 percent.

Contribute proportionately to EERE's corporate goal of reducing corporate and program adjusted

uncosted obligated balances to a range of 20-25 percent by reducing program annual adjusted FY 2005:

uncosteds by 10 percent in 2005 relative to the program FY 2004 end of year adjusted uncosted

baseline (\$21,644K) until the target is met.

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/summary/10000102.2003.html Effective

Program Office: <a href="http://www1.eere.energy.gov/geothermal/">http://www1.eere.energy.gov/geothermal/</a>

Met

Office: Energy Efficiency and Renewable Energy

Program: Biomass & Biorefinery R&D (1.1.6)

Strategic Goal(s) Goal 1.1 Energy Diversity

Supported:

**Biomass - Operational Efficiency Measure** 

Measure: Maintain administrative costs as a percent of total program costs less than 12 percent.

2008 Results

Overall performance is 6.6%; annual target is to be less than 12%. Met Commentary:

Future Plans / Explanation of Shortfalls: Future plans are to keep administrative support below the 12% criteria, unless external budgetary decisions beyond EERE's control, such as recisions, extended continuing resolutions, etc., impact the criteria formula.

FY 2005:

Documentation:

Supporting DOE financial accounting system (STARS), based on preliminary FY 2008 actuals.

**Associated Performance in Prior Years** 

Maintain total administrative overhead costs (defined as program direction and program support

FY 2007: excluding earmarks) in relation to total program costs of less than 12%. Met

Maintain total administrative overhead costs (defined as program direction and program support

FY 2006: Met excluding earmarks) in relation to total program costs of less than 12 percent.

Contributed proportionately to EERE's corporate goal of reducing corporate and program

adjusted uncosted obligated balances to a range of 20-25 percent by reducing program annual adjusted uncosteds by 10 percent in 2005 relative to the Biomass & Biomass Refinery Systems

Program FY 2004 end of year adjusted uncosted baseline (\$62,235K) until the target range is

Met

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/summary/10003400.2005.html PART: Adequate

Program Office: <a href="http://www1.eere.energy.gov/biomass/">http://www1.eere.energy.gov/biomass/</a>

Office: Energy Efficiency and Renewable Energy

Program: Biomass & Biorefinery R&D (1.1.6)

Measure:

Strategic Goal(s) Goal 1.1 Energy Diversity Supported:

Met

## **Biomass - Platforms Research and Development - Sugars**

Achieve a modeled cost of a mixed, dilute sugar stream suitable for fermentation to ethanol of \$0.13 per pound of sugars (equivalent to \$2.39 per gallon of cellulosic ethanol) through the formulation of improved enzyme mixtures and pretreatments (in \$2007). The cost of the sugar stream ties directly to the price of ethanol, a substitute for gasoline and key output of a biorefinery. Reduction in the cost of sugars can lead to commercialization of biorefineries that produce fuels

(such as ethanol), chemicals, heat, and power from biomass.

### 2008 Results

Bench scale experiments identified the best available cocktails of commercial enzymes for production of fermentable sugars from corn stover, with batch operations and relatively dilute systems. Modeling based on experimental results verified the cost target of \$0.13 per pound of fermentable sugars (in 2007 dollars) was met. These results were achieved by a combination of

dilute acid pretreatment at 180°C and various mixtures of enzymes.

The program will continue to work to achieve a modeled cost target of \$0.12 per pound of sugars (in 2007 Future Plans / dollars and equivalent to \$2.29 per gallon of cellulosic ethanol) through the formulation of improved enzyme Explanation of mixtures and fermentation organisms. In FY 2009 the program will continue to work to achieve a modeled Shortfalls: cost target of \$0.12 per pound of sugars (in 2007 dollars and equivalent to \$2.29 per gallon of cellulosic ethanol) through the formulation of improved enzyme mixtures and fermentation organisms.

National Renewable Energy Laboratory Technical Reports

Supporting Documentation:

Commentary:

### **Associated Performance in Prior Years**

Complete integrated tests of pretreatment and enzymatic hydrolysis in conjunction with existing fermentation organisms at bench-scale on corn stover that validate \$0.125 per pound sugars on FY 2007: Met the pathway to achieving \$0.064 per pound in 2012.

Complete laboratory and economic assessment of 2 different feedstocks, identifying operating conditions that link pretreatment with enzymes that could be scaled-up and have the potential of

FY 2006: Met achieving the goal of \$0.125 per pound sugar by 2007.

Completed a technical and economic evaluation of integrated biomass to fuels systems to validate

the sugar cost of \$0.135 per pound and syngas cost of \$6.13 per million BTU. FY 2005: Met

### **Additional Information**

PART: Adequate http://www.whitehouse.gov/omb/expectmore/summary/10003400.2005.html

Program Office: <a href="http://www1.eere.energy.gov/biomass/">http://www1.eere.energy.gov/biomass/</a>

Office: Energy Efficiency and Renewable Energy

Program: Biomass & Biorefinery R&D (1.1.6)

Strategic Goal(s) Goal 1.1 Energy Diversity

#### **Biomass - Biomass Feedstock Platform**

Conduct replicated field trials across regions to determine the impact of residue removal on grain yield (in subsequent years); field trials (including genetic evaluations) to develop energy crops Measure: within a geographical region; resource assessments to determine regional feedstock supply curves (variable costs of feedstock across various sites); and economic studies that identify the best site conditions and general locations for biorefineries within a region, all of which can demonstrably

2008 Results

contribute to the goal of producing feedstocks at \$32 per dry ton by 2012.

Replicated field trials using model energy crops were established across the most promising energy crop regions, and field trials are also underway to determine the effect of residue removal on crop productivity and soil health and obtain time series data on net primary productivity and sustainability metrics for soil carbon and other soil nutrients. Interagency Regional Feedstock Partnership development of a corn stover residue removal computer model also began, and a Geographic Information System team has also been established at the five SunGrant centers and

will supply their area data for modeling and storage purposes The replicated field trials established in 2008 will continue in 2009 in an effort to ascertain baseline data on

Future Plans / Explanation of Shortfalls:

Commentary:

Met

plant productivity, soil health, and sustainability metrics. The perennial energy crops (switchgrass, miscanthus, native grasses) will continue to be monitored and sampled until the crops are mature enough for a full harvest (approximately three years time). Annual energy crops such as energycane and sorghum will be replanted in 2009 and harvested to determine composition and productivity. The annual agricultural residue trials (corn and cereal stover) will also be replanted and harvested and their plant and soils data collected for monitoring and modeling purposes. Data from all of these trials, as well as from other efforts funded by the Program, will be incorporated into a GIS-based framework that will provide the best biomass resource database, models, and tools available for a wide variety of users including Federal and State governments, biorefinery developers, growers, and researchers.

Supporting Documentation:

FY 2007:

Oak Ridge National Laboratory Technical Reports

**Associated Performance in Prior Years** 

Complete a core R&D engineering design and techno-economic assessment of an integrated wet storage - biomass field pre-processing assembly system with a pretreatment process that could potentially be scaled up to produce feedstocks to achieve a reduction to \$35 per ton by 2012 from \$53 per ton as of 2003. This is based on the original baseline and cost reduction targets specific

to corn stover.

FY 2006: N/A

Met

FY 2005: N/A

### **Additional Information**

http://www.whitehouse.gov/omb/expectmore/summary/10003400,2005.html PART: Adequate

Program Office: <a href="http://www1.eere.energy.gov/biomass/">http://www1.eere.energy.gov/biomass/</a>

Office: Energy Efficiency and Renewable Energy

Program: Biomass & Biorefinery R&D (1.1.6)

Strategic Goal(s) Goal 1.1 Energy Diversity

Supported:

Biomass - Platforms Research and Development - Syngas

Achieve a modeled cost of a cleaned and reformed biomass-derived synthesis gas or oils of \$6.88/MBtu by demonstrating pilot-scale technology capable of economically converting biomass residues, pulping liquors, or waste fats and greases. Reduction in the cost of syngas can lead to commercialization of biorefineries that produce fuels, chemicals, heat, and power from biomass.

2008 Results

The achievement of an Minimum Ethanol Selling Price (MESP) of \$1.92 per gallon (in 2007 dollars, based on a feedstock cost of \$60/ton) was verified through modeling and calculations

Commentary: Met based on data from laboratory trials completed in FY 2008. The laboratory trials involved

biomass gasification, syngas cleanup and mixed alcohols synthesis, followed by ethanol

separation.

Future Plans / Research and development and analysis will continue on synthesis gas cleanup to facilitate cost effective Explanation of production of biofuels. The performance goal for the conversion platforms is to reduce the processing cost of Shortfalls: converting cellulosic feedstocks to ethanol to \$0.82/gallon by 2012 and \$0.60/gallon by 2017.

Supporting Laboratory and Contracter Technical Reports Documentation:

**Associated Performance in Prior Years** 

Demonstrate conversion of 50% of non-methane (C2+ higher) hydrocarbons that result in a FY 2007: Met

syngas cost of \$7.15/MBtu in 2007 (equivalent electricity cost of 6.83 cents/kWh).

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/summary/10003400.2005.html PART: Adequate

Program Office: http://www1.eere.energy.gov/biomass/

Office: Energy Efficiency and Renewable Energy

Program: Biomass & Biorefinery R&D (1.1.6)

Commentary:

Future Plans /

Shortfalls:

FY 2007:

Strategic Goal(s) Goal 1.1 Energy Diversity Supported:

Met

**Biomass - Utilization of Platform Outputs** 

Approve a final engineering design package of at least one commercial scale biorefinery capable of processing up to 700 metric tones per day of lignocellulosic feedstocks. The approved design Measure: package must address any findings from an independent engineering review to validate contractor costs and scheduled timeline. Validation of biorefinery concepts will reduce technological risk and

attract additional sources of capital to accelerate deployment and oil displacement.

2008 Results

A final engineering design package was approved for a commercial scale lignocellulosic biorefinery. It is for the gasifier system, which is a critical, major component. The gasifier system is for the first module. At final plant build out combed modules are planned to process up to 2750 tonnes per day of lignocellulosic feedstock. Significant progress is being made on the other design packages such as the alcohol synthesis reactors, and some are also nearing final design. The design package has been sent out for vendor quotes and are expected to be returned by 10-15-08. Purchase Orders for fabrication are expected to be placed by 11-01-08. The Independent Engineer, R.W. Beck, and the DOE Project Officer participated in a design review of the above noted process equipment on September 25, 2008 and no major issues were

identified.

The program will continue to demonstrate and deploy advanced integrated biorefinery technologies which will include the following: initiate construction of at least one commercial-scale biorefinery project and Explanation of in 2007 to the in 2007 under the 932(d) solicitation; approve preliminary engineering design packages, conduct market analysis and financial projections for at least five demonstration scale biorefinery selected in FY 2008; and

Supporting Technical Reports Documentation:

Met

**Associated Performance in Prior Years** 

issue a funding opportunity for additional demonstration and pilot plant projects early in FY09.

Complete a preliminary engineering design package, market analysis, and financial projection for at least one industrial-scale project for near term agricultural pathways (corn wet mill, corn dry mill, oilseed) to produce a minimum of 15 million gallons of biofuels per year (as mandated by

the Energy Policy Act).

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

PART: Adequate http://www.whitehouse.gov/omb/expectmore/summary/10003400,2005.html

Program Office: http://www1.eere.energy.gov/biomass/

Office: Fossil Energy

Program: Petroleum Reserves (1.1.11)

Strategic Goal(s) Goal 1.1 Energy Diversity

Supported:

**SPR Operating Cost** 

Ensure cost efficiency of SPR operations by achieving operating cost per barrel of capacity of

Measure: \$0.204

2008 Results

This measure is a calculation of annual program costs divided by the total storage capacity in

barrels (727 million barrels). Year-end annual costs equate to an operating cost per barrel of Commentary: Met

\$0.187. Cumulative costs were below the target due to cost efficiencies achieved.

Future Plans /

Explanation of The program will continue efforts to achieve cost efficiencies wherever possible.

Shortfalls:

Supporting Year-End financial reports from the Department's accounting system, STARS.

Documentation:

**Associated Performance in Prior Years** 

Achieve operating cost per barrel of capacity of \$0.203. FY 2007: Met

FY 2006: Met

Achieve operating cost per barrel of capacity of \$0.204.

FY 2005: N/A

**Additional Information** 

PART: http://www.whitehouse.gov/omb/expectmore/detail/10001048.2003.html Effective

Program Office: http://www.fe.doe.gov/programs/reserves/index.html

Office: Fossil Energy

Program: Petroleum Reserves (1.1.11)

Strategic Goal(s) Goal 1.1 Energy Diversity

Supported:

Sustained (90 day) Drawdown Rate

Enable ready distribution of SPR oil by achieving maximum sustained (90day) drawdown rate of Measure:

4.4 million barrels per day.

2008 Results

The SPR maintained its drawdown rate of 4.4 million barrels per day. This metric reflects the

Commentary: Met drawdown rate (in barrels per day) that the SPR can sustain for an initial 90 days in order to

distribute crude oil from underground storage sites to distribution points.

Future Plans / Expansion of the Reserve to one billion barrels will enable an increase in the drawdown rate from 4.4 Shortfalls: MMB/Day to 5.9 MMB/Day.

Supporting SPR Drawdown Readiness and Capability (RECAP) Report and the Online Readiness Computerized

Documentation: Assessment (ORCA) System.

**Associated Performance in Prior Years** 

Achieve maximum sustained (90 day) drawdown rate of 4.4 MMB/Day. FY 2007: Met

Achieve maximum sustained (90 day) drawdown rate of 4.4 MMB. FY 2006: Met

Achieve maximum sustained (90 day) drawdown rate of 4.4 MMB. FY 2005: Met

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/detail/10001048.2003.html PART: Effective

Program Office: http://www.fe.doe.gov/programs/reserves/index.html

Office: Fossil Energy

Program: Petroleum Reserves (1.1.11)

Strategic Goal(s) Goal 1.1 Energy Diversity

**Drawdown Readiness** 

Measure: Ensure drawdown readiness by achieving > 95% of monthly maintenance and accessibility goals.

2008 Results

This final rating of 98% represents the weighted average of several maintenance performance

elements calculated on a monthly basis. Results for the fiscal year are based upon the average Commentary: Met

scores for all 12 months and exceeds the target of 95%.

Future Plans / Not applicable. Explanation of

Shortfalls:

Supporting SPR Maintenance Performance Accountability Report (MPAR).

Documentation:

**Associated Performance in Prior Years** 

FY 2007: N/A

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/detail/10001048.2003.html PART: Effective

Program Office: http://www.fe.doe.gov/programs/reserves/index.html

Office: Energy Information Administration

Program: Energy Information Administration (1.1.12)

Strategic Goal(s) Goal 1.1 Energy Diversity

Met

Supported:

**Quality of EIA Information Products** 

Quality of EIA Information Products: 90 percent or more of customers are satisfied or very Measure:

satisfied with the quality of EIA information.

2008 Results

EIA believes that the ratings and comments from our customers provide us with important

insights into how our information is used, who the customers are, what they are looking for, and areas for future improvements. This feedback helps EIA to continue to provide high-quality and

relevant information.

Future Plans /

Commentary:

Explanation of EIA has conducted customer surveys annually for over 10 years, and plans to continue to do so.

Shortfalls:

Supporting The survey results are proof that the survey was conducted. EIA conducted the Customer Survey with OMB

Documentation: approval and the results are stored in the files of the National Energy Information Center office in EIA.

**Associated Performance in Prior Years** 

Complete customer satisfaction survey. FY 2007: Met

Quality of EIA Information Products: 90 percent or more of customers are satisfied or very

satisfied with the quality of EIA information. Results: In FY 2006, 93 percent of customers were

FY 2006: Met satisfied or very satisfied with the quality.

Ouality of EIA Information Products: 90 percent or more of customers rate them-selves in

customer surveys as satisfied or very satisfied with the quality of EIA information. Results: In

FY 2005: Met FY 2005, 90 percent of customers were satisfied or very satisfied with the quality.

**Additional Information** 

Results Not PART:

http://www.whitehouse.gov/omb/expectmore/detail/10002128.2004.html Determined

Program Office: www.eia.doe.gov

Office: Energy Information Administration

Program: Energy Information Administration (1.1.12)

Strategic Goal(s) Goal 1.1 Energy Diversity

Supported:

**Timeliness of EIA Information Products** 

Measure:

Timeliness of EIA Information Products: 95 percent of selected EIA recurring products meet their

release date targets (all product types).

2008 Results

Many energy markets rely on EIA data being available on schedule, and by meeting these needs,

EIA helps to promote efficient energy markets and, to a lesser extent, sound policy making and public understanding. Together, these help to promote a diverse supply and delivery of reliable,

affordable, and environmentally sound energy, both now and in the future.

Commentary:

Future Plans / EIA is committed to providing our customers with information on schedule, and plans to continue to monitor

Shortfalls:

Met

Internal tracking: EIA selected which products to track, established scheduled release dates, and is tracking Supporting the actual and scheduled release dates. The Statistics and Methods Group within EIA verifies data and Documentation:

calculations and stores the file.

**Associated Performance in Prior Years** 

FY 2007: Met Products meeting release schedules.

> Timeliness of EIA Information Products: 90 percent of selected EIA recurring products meet their release date targets (all product types). Results: In FY 2006, 94 percent of products met

FY 2006: Met

their release date targets.

Timeliness of EIA Information Products: 85 percent of EIA recurring products meet their release

FY 2005: Met date targets. Results: In FY 2005, 91 percent of products met their release date targets.

**Additional Information** 

Results Not PART: http://www.whitehouse.gov/omb/expectmore/detail/10002128.2004.html Determined

Program Office: www.eia.doe.gov

Office: Energy Information Administration

Program: Energy Information Administration (1.1.12)

Strategic Goal(s) Goal 1.1 Energy Diversity

Supported:

**Cost Savings Realized From Surveys** 

Cost savings realized from a subset of surveys, released on schedule, without any decrease in Measure:

accuracy.

Met

2008 Results

EIA was able to operate one of its major surveys, the Annual Survey of Domestic Oil and Gas

Reserves, in an efficient manner by reducing the costs of data purchases and using staff and

contractors efficiently. In addition, we were able to add some features to the information that we

release.

Commentary:

Future Plans / EXPlanation of EIA will continue to operate in an efficient manner, and will calculate an efficiency measure.

Shortfalls:

Supporting unentation: Internal tracking. Costs are tracked by the office(s) responsible for the survey(s) and stored by the Statistics and methods Group within EIA.

Documentation:

**Associated Performance in Prior Years** 

FY 2007: N/A

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

Results Not PART: http://www.whitehouse.gov/omb/expectmore/detail/10002128.2004.html Determined

Program Office: www.eia.doe.gov

Office: Fossil Energy

Program: Near-Zero Emissions Coal-Based Electricity & Hydrogen Production (1.2.8)

Strategic Goal(s)

Supported:

Measure:

Commentary:

Met

Goal 1.2 Environmental Impacts of Energy

### **Advanced Research - Fiber Optic Sensors**

Complete prototype demonstration of distributed fiber optic sensors capable of selective and accurate gas detection of hydrogen (H2) and carbon monoxide (CO). Demonstration of sensory technology will aim at functional sensors for high temperature (500°C), high pressure (200 PSI0) in harsh (high temperature transient, corrosive and erosive) environments to be used in integrated temperature, pressure, and gas measurement applications by 2009, to enable and enhance the operation of gasification based near-zero emission power plants by providing measurement of key constituents.

### 2008 Results

The feasibility of fabricating and designing fiber optic based gas sensors for synthesis gas has been successfully demonstrated in the laboratory. Sensor devices for Hydrogen (H2) and Carbon Monoxide (CO) have been developed using nanocrystalline materials coated on silica based optical fibers and is one of the first demonstrations of this technology for high temperature (500 oC) operations. Approximately 60 days of laboratory testing (tube furnace to 500oC with gas flow controls) of the sensor devices has been completed to demonstrate survivability and initial performance of the sensors. Characterization of the nano material structures and high temperature testing is continuing to support the transition of the technology out of the laboratory and to more realistic process conditions. Enabling the in situ detection of gases at high temperature will improve the real time operation of gasification, gas clean up, and fuel systems. Advancements in sensors and controls leads to improved operation of the power systems, specifically the gasification systems, as outlined in this annual target. Operation improvements leads to better overall efficiency, high plant reliability, and reduced emissions. Higher efficiencies and reduced emissions are primary pathways for achieving FE goals towards the development and deployment of environmentally benign Fossil Energy power systems.

Future Pans for 2012 and Beyond: Continue development of harsh environments sensors including demonstration and commercialization of sensors that dramatically and positively impact the operation of power generation systems through improved computerized process control of the power systems. In 2012 and beyond, sensors are envisioned to be small, pervasive, and low cost. Process controls will represent both management of information as well as the algorithms and models to perform control without intervention by plant operators. It is further envisioned that sensors will be highly integrated with a process and the actuation technology used to manipulate equipment thus enabling the operation of complex processes in a seamless, reliable and optimally efficient manner.

Supporting Documentation:

Future Plans /

Explanation of

Shortfalls:

Semi annual technical reports for award NT#42439, "Development of Nanocrystalline Doped Ceramic Enabled Fiber Sensors for High Temperature In-Situ Monitoring of Fossil Fuel Gases" to New Mexico Tech and semi annual and final technical reports for award NT#42438 to GE Global Research, "Distributed Fiber Optic Gas Sensing for Harsh Environments". Additionally there are informal updates and reviews of the projects and letters confirming accomplishment of the quarterly milestones.

### **Associated Performance in Prior Years**

FY 2007: N/A FY 2006: N/A FY 2005: N/A

#### **Additional Information**

PART: Adequate <a href="http://www.whitehouse.gov/omb/expectmore/detail/10000086.2005.html">http://www.whitehouse.gov/omb/expectmore/detail/10000086.2005.html</a>

Program Office: <a href="http://www.fossil.energy.gov">http://www.fossil.energy.gov</a>

Office: Fossil Energy

Program: Near-Zero Emissions Coal-Based Electricity & Hydrogen Production (1.2.8)

Supported:

Commentary:

Met

Strategic Goal(s) Goal 1.2 Environmental Impacts of Energy

## **Advanced Research - Steady State Simulator**

Complete and validate the development of a prototype virtual power plant steady state simulator that can be integrated with NETL's Advanced Process Engineering Co-Simulator (APECS)

Measure: together with an immersive virtual engineering plant walk-through environment for use by 2011 to

ensure the availability of new generation power systems by reducing the cost and development

time required for new clean coal fired power plants.

## 2008 Results

Demonstrations of varying degrees have been performed and integrated with NETL's Advanced Process Engineering Co-Simulator (APECS) with an immersive virtual engineering plant walkthrough capability. This effort has included increasing the efficiency of the process/computational fluid dynamic (CFD) co-simulation development process for a coal gasifier and other components of an advanced clean coal fired power plant. Initial work was critical to the simulation process since it provided the foundation for data storage and usage in the co-simulation process. Participants completed the coding and testing of an entrained flow gasifier model in a form such that an APECS user could adjust key parameters that impact gasifier performance. A final approach to development of a Reduced Order Model (ROM) using Principal Component Analysis (PCA) was completed to enable much faster CFD calculations. Resulting efforts enable the demonstration of the integrated CFD simulation within APECS

including virtual engineering capability (VE-suite).

While the basis and platform for APECS is underway, the utilization of the software, expansion of its Future Plans / simulation capabilities, and validation of the integrated models will continue to ensure the simulation Explanation of environment provide the greatest value to designers and developers that will have access to APECS. As the Shortfalls: modeling and simulation capabilities expand in all arenas, APECS will serve as primary source for relevant simulation of FE based power generation systems and facilities.

> Documentation supporting this target include quarterly reports from ANSYS Inc., #NT42443, "Software Framework for Advanced Power Plant Simulations" and Reaction Engineering International, #NT42444,

Supporting "A Virtual Engineering Framework for Simulating Advanced Power Systems." In addition, signed Documentation: verification letters from users/observers of the virtual demonstration of the integrated co-simulation virtual platform have been provided for this target. Also, informal updates, emails, and reviews of the projects are available as additional and supporting documentation.

## **Associated Performance in Prior Years**

FY 2007: N/A FY 2006: N/A FY 2005: N/A

#### **Additional Information**

PART: http://www.whitehouse.gov/omb/expectmore/summary/10000086.2005.html Adequate

Office: Fossil Energy

Program: Near-Zero Emissions Coal-Based Electricity & Hydrogen Production (1.2.8)

Strategic Goal(s)

Supported:

Goal 1.2 Environmental Impacts of Energy

#### **Advanced Turbines**

Initiate development of large frame hydrogen-fired turbine technologies (Phase II), including final combustion system down selection, and complete the test plan for the full head-end combustion Measure: system testing to achieve single digit NOx at progressively higher temperature and pressure.

Complete preliminary rig tests of 3rd stage turbine blades as input to design for ability to withstand increased power output to ensure the availability of a new generation of electric power generating

"platforms".

## 2008 Results

A key requirement for developing turbines for coal based power systems that minimize the emissions of carbon dioxide is high temperature, stable and low NOx combustion of hydrogen fuels. In FY 08 the GE and Siemens hydrogen turbine projects made excellent progress in the area of hydrogen combustion through a full range of testing, including a full head-end combustor test. This was demonstrated in large part by meeting all four of the FY 08 GPRA quarterly milestones. Results from these tests demonstrated that low single digit NOx emissions at combustion temperatures high enough to attain projected efficiency increases are possible.

Commentary: Met Adding to the significance of these tests is that they were conducted with full-scale combustor hardware. The full head end represents the largest replicated component in the turbine combustion system (typically 14 – 16 combustor "head-ends" will comprise the combustion systems on a f-frame machine). This efficiency increase and the aerodynamic and mechanical improvement anticipated in third stage turbine blades will allow turbines to be built that are more efficient, have higher power output, lower emissions and cost less (\$/kW). These turbines will allow coal based integrated gasification combined cycle power plants, which minimize the emissions of carbon dioxide, to be deployed with a lower cost of electricity.

Shortfalls:

Future Plans / In FY 2012 the R&D testing associated with phase II of the GE and Siemens hydrogen turbine projects will Explanation of conclude. It is anticipated that a competitively issued phase III award will be made in 2013 to design a pre commercial prototype machine. By 2015 a pre commercial prototype machine or the associated components may be tested.

Supporting Documentation:

1) Advanced IGCC/Hydrogen Gas Turbine Development, work performed by GE Energy Schenectady, NY 12345 through a DOE Cooperative Agreement. 2) Advanced Hydrogen Turbine Development; work performed by Siemens Power Generation, Inc., 4400 Alafaya Trail, Orlando, Florida 32826 through a DOE Cooperative Agreement. Official letters of quarterly milestone accomplishment have been submitted and project presentations made at quarterly review meetings.

## **Associated Performance in Prior Years**

Complete prototype combustor module testing, demonstrate performance of achieving single digit NOx at lower flame temperatures (2100 degree F vs design inlet temperature of 2500 FY 2007: degrees F) and pressures, and identify the two most promising low NOx, high-hydrogen fueled, Met

combustion concepts for further evaluation and testing in Phase II of the hydrogen turbine

development projects.

Initiate a prototype combustor module test for large frame engines of low NOx combustion FY 2006: Met technology (trapped vortex, catalytic, lean premix, or modified diffusion flame) using simulated

coal based synthesis gas to demonstrate progress towards a 2 ppm NOx emissions goal.

FY 2005: N/A

#### **Additional Information**

http://www.whitehouse.gov/omb/expectmore/summary/10000086.2005.html PART: Adequate

Office: Fossil Energy

Program: Near-Zero Emissions Coal-Based Electricity & Hydrogen Production (1.2.8)

Goal 1.2 Environmental Impacts of Energy Supported:

### **Carbon Sequestration - Net Cost**

Net cost of carbon dioxide (CO2) capture and sequestration as measured by percent of cost of electricity to 90% capture at a cost of electricity increase of 19% when compared to a conventional (off-the-shelf) non-capture power plant by validating technology improvements of an advanced power plant with carbon capture technology to ensure availability of affordable, environmentally responsible domestic energy.

## 2008 Results

As indicated in the 2007 PART goal justification for the Sequestration Program, an advanced Integrated Gasification Combined Cycle plant with carbon capture and sequestration technologies under development at NETL, projects to have an increase in cost of electricity of 19%. This work has been done in laboratory scale experiments which are typically equivalent to kilowatt (kW) scale experimentation. Commercial based systems will require development to 100s of megawatts (MW) in size. Research in 2008 focused on the development of these types of technologies toward commercialization. Specifically, research was conducted to further develop polybenzimidazole (PBI) membranes for pre-combustion capture by SRI International and Los Alamos National Laboratory. This work involves the development of ASPEN-based engineering process models along with the production and evaluation of hollow-fiber based PBI membranes. Due to the need for additional technologies capable of approaching the 2012 program goals, a funding opportunity announcement for pre-combustion CO2 capture technologies was also released in 2008. Project selections and awards from this effort are expected in 2009. Research was also performed by the sequestration program on post-combustion CO2 capture during a transition of the research to another program at NETL.

Commentary: Met

As the pre-combustion technologies currently funded and those selected next year for funding are Future Plans / successfully developed at the laboratory scale, CO2 capture options capable of achieving Sequestration Explanation of program goals will then be scaled up toward commercialization. This involves the progression of capture Shortfalls: system through pilot or slip-stream testing, large scale field testing, demonstration, and then ultimate commercialization.

Documentation of the cost of electricity of the IGCC system was provided in the 2007 PART justification Supporting through an analysis performed for NETL by Noblis. Project performance information is available through Documentation: project quarterly reports and through presentations made at the 2008 Conference on Carbon Sequestration, May 2008, Pittsburgh, PA.

#### **Associated Performance in Prior Years**

Validate technology improvements of an advanced power plant with carbon capture technology that can be extrapolated and translates to 90% carbon capture at a cost of electricity increase of 20% when compared to a conventional (off-the-shelf) non-capture power plant.

FY 2006: N/A FY 2005: N/A

FY 2007:

### **Additional Information**

PART: Adequate http://www.whitehouse.gov/omb/expectmore/summary/10000086.2005.html

Program Office: <a href="http://www.fossil.energy.gov">http://www.fossil.energy.gov</a>

Met

Office: Fossil Energy

Program: Near-Zero Emissions Coal-Based Electricity & Hydrogen Production (1.2.8)

Supported:

Goal 1.2 Environmental Impacts of Energy

### **Carbon Sequestration - Phase II**

Complete site selection, reservoir modeling, site characterization, and begin injection at depleted oil reservoir, unmineable coal seam, and saline formation to demonstrate that storage of CO2 in geologic formations is a viable greenhouse gas mitigation option to develop technologies that can safely and economically store carbon dioxide from coal-based energy systems.

## 2008 Results

Site selection, reservoir modeling, site characterization, and injection at depleted oil reservoir, unmineable coal seam, and saline formations have all been performed or initiated during this year. These activities were accomplished by several of the Regional Partnerships. The development of technologies that can safely and economically store carbon dioxide from coal-

based energy systems is vital if the CO2 emissions from a coal fired power plant are to be Commentary: Met

sequestered. These tests are at a scale of 100-10,000's of tons of CO2 and lay the initial work for large-scale development tests (scale of 1,000,000 tons of CO2). By understanding and working through the technical, regulatory issues, legal and public outreach at the Phase II level will help

facilitate these issues for Phase III testing.

Explanation of

Future Plans / The remaining Phase II injection tests will be started over the next FY and Best Management Practices will be developed that will be useful for Phase III and updated during the Phase III test results.

These activities are documented through project monthly reports, UIC permits, an external IOGCC report

Supporting and several NETL techlines. RCSP Web page:

Documentation: http://www.netl.doe.gov/technologies/carbon seq/partnerships/partnerships.html

#### **Associated Performance in Prior Years**

FY 2007: N/A

> Performed pilot-scale testing and also laboratory testing of different CO2 capture technologies to lead to significant improvement in cost and performance, and initiated field sequestration activities within the Regional Partnerships, including selecting and awarding seven Phase II

FY 2006: Met Regional Carbon Sequestration Partnerships that will begin to evaluate regional infrastructure and technologies to permanently sequester greenhouse gas emissions through small scale validations

tests.

Completed at least two pilot scale tests on emerging advanced capture technologies related to

FY 2005: Met oxyfuel, sorbents, membranes or hydrates.

### **Additional Information**

http://www.whitehouse.gov/omb/expectmore/summary/10000086.2005.html PART: Adequate

Office: Fossil Energy

Program: Near-Zero Emissions Coal-Based Electricity & Hydrogen Production (1.2.8)

Strategic Goal(s) Goal 1.2 Environmental Impacts of Energy

### **Carbon Sequestration - Phase III**

Award initial round of Phase III (development) of the Regional Carbon Sequestration Partnerships, conduct site selection, and complete National Environmental Policy Act (NEPA) activities for at least four large volume field tests through the use of industry partnerships bringing the best emerging new coal-based power generating technologies to deployment.

## 2008 Results

Six Regional Carbon Sequestration Partnerships Phase III projects were awarded. Since award, these projects have begun their initial activities which include the site selection and documentation necessary for the National Environmental Policy Act (NEPA) requirements. NEPA requirements are being satisfied in the most cost effective and efficient manner to permit an accelerated schedule to injection. The following projects have completed NEPA requirements in accordance with the stage of the project: A Findings of No-Significant Impact (FONSI) was issued for Illinois Basin-Decatur Project by the Midwest Geological Sequestration Consortium (MGSC), and SECARB Development Phase Saline Formation Demonstration - Cranfield by the Southeast Regional Carbon Sequestration Partnership (SECARB). A Categorical Exclusion (CX)

Commentary: Met was issued for Fort Nelson CO2 Acid Gas Injection Project by the Plains CO2 Reduction Partnership (PCOR), Farnham Dome Deep Saline Development Project by the Southwest Regional Partnership for Carbon Sequestration (SWP), Large Volume Injection of CO2 in Western Ohio by the Midwest Regional Carbon Sequestration Partnership (MRCSP), and Sequestration of CO2 from Oxyfuel Combustion Unit by the West Coast Regional Carbon Sequestration Partnership (WESTCARB). These tests will inject up to 1 million tons of Carbon Dioxide (CO2) per project with some at this rate per year into regionally significant geologic storage sites. These large scale injection tests are key to establish the best practices and develop required regional infrastructure for CO2 sequestration in geologic formations.

Future Plans / These Phase III Regional Partnership projects will have a performance period for up to 10 years and Explanation of therefore will not be completed until after 2012. These partnership projects, along with FutureGen and Shortfalls: Clean Coal Power Initiative projects, should lead to the deployment of commercial projects by 2020.

Supporting There are NETL Techline and award documents available for each award and also NEPA documents (CXz Documentation: and EAs).

#### **Associated Performance in Prior Years**

FY 2007: N/A

FY 2006: N/A

FY 2005: N/A

### **Additional Information**

PART: http://www.whitehouse.gov/omb/expectmore/detail/10000086.2005.html Adequate

Office: Fossil Energy

Program: Near-Zero Emissions Coal-Based Electricity & Hydrogen Production (1.2.8)

Supported:

Commentary:

Goal 1.2 Environmental Impacts of Energy

Clean Coal Power Initiative (CCPI) Technology Demonstrations - Round 1 and 2

Make go/no go decisions regarding continuation applications for projects awarded under Rounds

Measure: 1 & 2 CCPI that will promote and bring the best emerging new coal-based power generating

technologies to demonstration through the use of industry partnerships.

### 2008 Results

project was made based on successful completion of the requirements contained in Budget Period 1. The CCPI technical review team met on December 6, 2007, and approval to continue to Budget Period 2 was issued on December 11, 2007 as documented in memorandum on file. A go-decision was made to continue the Excelsior Mesaba Energy Project through a no-cost time extension to the cooperative agreement. The extension is intended to provide Excelsior sufficient time to complete the requirements of the current period; specifically, to accomplish permitting, siting, preliminary engineering and design, and offtake arrangements sufficient to arrive at a

Go/no go decisions were made for Rounds 1 and 2 projects. A decision to continue the Pegasus

financial close determination. Go-decision for continuing the Excelsior Mesaba Energy Project through a no-cost time extension occurred March 11, 2008. Completion of these two milestones supports the FE goals by continuing active industrial projects, as appropriate, under competitive CCPI solicitations with the goal of successful completion of projects to meet the long-term objectives of the Clean Coal program.

Mesaba - Pending successful completion of site permitting, and DOE's issuance of a favorable NEPA Record of Decision, construction is planned to be initiated in 2010.

Future Plans / Southern Company – Pending successful completion of site permitting, and DOE's issuance of a favorable Explanation of NEPA Record of Decision, construction is planned to be initiated in 2010. Shortfalls:

WMPI - Negotiations toward an award of this project have ended, therefore there are no future plans for this

project.

Met

Documentation of the decision to continue the Pegasus project into Budget Period 2 is documented by a

Supporting memorandum by the CCPI technology team in the Pegasus project file.

Documentation: Pegasus (Pegasus was bought out by NeuCO): www.neuco.net/

Mesaba: www.excelsiorenergy.com

### **Associated Performance in Prior Years**

Award CCPI-2 projects based on decisions made in FY 2006. FY 2007: Met

Make go/no go decisions regarding award of cooperative agreements for all projects selected

FY 2006: Met under Round 2 CCPI.

Initiate 100% of the active industrial projects selected under the first round of the competitive

FY 2005: Met CCPI solicitation and make project selections from the second round CCPI solicitation.

### **Additional Information**

http://www.whitehouse.gov/omb/expectmore/detail/10000086.2005.html PART: Adequate

Office: Fossil Energy

Program: Near-Zero Emissions Coal-Based Electricity & Hydrogen Production (1.2.8)

Strategic Goal(s) Goal 1.2 Environmental Impacts of Energy

Clean Coal Power Initiative (CCPI) Technology Demonstrations - Round 3

Complete CCPI Round 3 solicitation, proposal evaluations and project selections to assemble the initial portfolio of advanced technology systems that sequester carbon dioxide to encourage the Nation's energy industry to identify and cost share the best emerging new coal-based power

generating technology.

2008 Results

The annual target is not met. The 4Q milestone will not be met before the end of the year. The issue with this milestone will impact schedule but not cost to achieve. The due date for submission of applications to the CCPI-3 Funding Opportunity Announcement is January 15, 2009. This amounts to a 3½ month schedule slip for this milestone. The annual target will be met by July 2009, when announcement of selections is scheduled for CCPI-3. There is no additional cost in meeting this annual target of completing the CCPI-3 solicitation. Activities are only delayed, there are no additional activities required to meet this milestone or annual target. The overall impact of this delay is that there will be delays in initiating and completing projects under Objective 7, Clean Coal Power Initiative (CCPI) Technology Demonstrations. Future solicitations will not be delayed because schedules for these future solicitations depend on future

year appropriations, which are not affected by the delay in meeting this milestone.

The milestone was not met in 2008. The CCPI Round 3 solicitation was delayed because sufficient funding was not available. Since the plan to issue a solicitation was announced in early 2007, there has been a significant rise in steel, concrete, and construction services costs. As a result, some funds planned for new Future Plans / projects were used to cover cost escalation at existing projects. Similarly, the anticipated cost of new projects

Commentary: Not Met

Explanation of has also increased. To provide the additional funds needed for a meaningful new solicitation, the decision Shortfalls: was made to move the selection to 2009, thus allowing for inclusion of fiscal year 2009 appropriations. The

recent cancelation of some previously selected projects could allow their funds to be used in the CCPI Round 3 solicitation. The solicitation was issued, and is currently on schedule to receive proposals on

January 15, 2009, and announce selections in July 2009.

Supporting Documentation:

Announcement is posted on the Industry Interactive Procurement System (IIPS).

**Associated Performance in Prior Years** 

FY 2007: N/A

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

PART: http://www.whitehouse.gov/omb/expectmore/summary/10000086.2005.html Adequate

Office: Fossil Energy

Program: Near-Zero Emissions Coal-Based Electricity & Hydrogen Production (1.2.8)

Strategic Goal(s) Goal 1.2 Environmental Impacts of Energy

Supported:

**FE Operational Efficiency Measure** 

Maintain total administrative overhead costs in relation to total program costs of less than 17

percent. Baseline for administrative overhead rate currently being validated.

2008 Results

Commentary:

FE is working on developing an appropriate methodology for calculating the

operational efficiency measure.

Future Plans / Explanation of Shortfalls: FE anticipates having an appropriate methodology for calculating the operational efficiency measure for the FY 2010 Budget.

Supporting Documentation: N/A

**Associated Performance in Prior Years** 

FY 2007: N/A

FY 2006:

N/A

FY 2005:

N/A

**Additional Information** 

PART: Adequate http://www.whitehouse.gov/omb/expectmore/summary/10000086.2005.html

Program Office: <a href="http://www.fossil.energy.gov">http://www.fossil.energy.gov</a>

Office: Fossil Energy

Program: Near-Zero Emissions Coal-Based Electricity & Hydrogen Production (1.2.8)

Commentary:

FY 2007:

FY 2006:

FY 2005:

Strategic Goal(s) Goal 1.2 Environmental Impacts of Energy

#### **Fuels**

Met

Design and build a bench scale prototype system that combines multiple gas separation process and Measure: meets or exceeds hydrogen separation target of 95% purity to develop more affordable methods to extract commercial grade hydrogen.

### 2008 Results

Research Institute and Argonne National Laboratory. The tests demonstrated that hydrogen can be effectively separated from syngas with purity of greater than 95%. In addition, the tests demonstrated that high hydrogen flux rates can be achieved, which meet or exceed the 2010 target flux rates (although in absence of sulfur contaminants). Meeting the Annual Target supports the FE goals in that: The objective of the work conducted under the Hydrogen from Coal Program is to produce hydrogen, as an alternative fuel, from domestic coal resources in an efficient and environmentally friendly manner. The membrane testing was conducted at the bench-scale of research development. Following this scale, the technology will be matured to the pilot, pre-engineering, and pre-commercial scales prior to being considered at commercial

During FY08, successful membrane tests were conducted by Eltron Research, Southwest

readiness.

Future Plans / By 2010, the Fuels Program will complete the development of modules capable of producing Explanation of hydrogen from coal at \$0.9 per kilogram (\$30/barrel crude oil equivalent, without incentives or tax credits) Shortfalls: when integrated with advanced coal power systems.

Quarterly report for the project "Scale-up of Hydrogen Transport Membranes for IGCC & FutureGen Coalto-Hydrogen Production Plants" - Project No. DE-FC26-05NT42469, Eltron Research, Inc. The report was Supporting issued on June 1, 2008 and covers the period January - March 2008. Quarterly report for the project "High Documentation: Permeability Ternary Palladium Alloy Membranes with Improved Sulfur and Halide Tolerances" - Project No. DE-FC26-07NT43056, Southwest Research Institute. The report was issued in July 2008 and covers the period May - July 2008.

## **Associated Performance in Prior Years**

Develop industry standards for the design and operation of a scale-up reactor for simultaneous production of additional hydrogen and its separation in accordance with the standards and Met requirements in the RD&D plan.

Developed industry standards for the design and operation of a bench scale advanced hydrogen separation system, identify such standards and requirements in the RD&D plan, and conduct initial tests of a prototype unit to validate design parameters.

Completed analysis and continued compilation of data derived from hydrogen separations research and document in the Hydrogen from Coal RD&D Plan. These are in a format that can be used as the basis for developing industry standards needed to design and operate commercialscale separation technology.

### **Additional Information**

http://www.whitehouse.gov/omb/expectmore/detail/10000086.2005.html PART: Adequate

Program Office: <a href="http://www.fossil.energy.gov">http://www.fossil.energy.gov</a>

Met

Met

Office: Fossil Energy

Program: Near-Zero Emissions Coal-Based Electricity & Hydrogen Production (1.2.8)

Strategic Goal(s) Goal 1.2 Environmental Impacts of Energy

#### **FutureGen**

The performance measure for FutureGen was listed as under development in the FY 2009 Budget, due to the restructuring. The measure subsequently developed is: Complete the issuance of the Funding Opportunity Announcement for the restructured FutureGen project that will lead in future years to competitively awarded demonstration projects, which integrate commercial-scale, coalbased power generation with geologic sequestration of carbon dioxide.

### 2008 Results

On June 24, 2008, the DOE approved and released the Final Funding Opportunity Announcement (FOA) for Restructured FutureGen. A DOE Press Release announced that the FOA was publically published in the DOE Industry Interactive Procurement System (IIPS). The interim annual target was to "Complete the issuance of the Funding Opportunity Announcement for the restructured FutureGen project that will lead in future years to competitively awarded demonstration projects, which integrate commercial-scale, coal-based power generation with geologic sequestration of carbon dioxide." The approval and release of the FOA was a major step toward receiving industry proposals.

Commentary: Met

> Meeting the Annual Target supports the FE goals in that the FOA is another opportunity to meet the FE goal to create public/private partnerships to provide technology to ensure continued electricity production from the extensive U.S. fossil fuel resource, including control technologies to permit reasonable-cost compliance with emerging regulations.

The Restructured FutureGen approach aims to accelerate the near-term deployment of advanced clean coal technology by equipping new IGCC or other clean coal commercial power plants with CCS technology. By Future Plans / funding multiple projects DOE expects at least to double the amount of CO2 sequestered compared to the Explanation of amount under the concept announced in 2003. When these plants are operational, they will be the cleanest Shortfalls: coal-fired power plants in the world - each capturing and storing an expected 1 million metric tons of carbon dioxide per year.

The placement of Funding Opportunity Announcement in the Industry Interactive Procurement System Supporting (IIPS) on June 24, 2008. NETL Acquisition and Assistance Division has on file, approvals from DOE from Documentation: the Business Clearance Review and Senior DOE Management approvals to release the solicitation.

#### **Associated Performance in Prior Years**

FY 2007: N/A FY 2006: N/A FY 2005: N/A

### **Additional Information**

PART: Adequate http://www.whitehouse.gov/omb/expectmore/summary/10000086.2005.html

Office: Fossil Energy

Program: Near-Zero Emissions Coal-Based Electricity & Hydrogen Production (1.2.8)

Commentary:

FY 2006:

FY 2005:

Strategic Goal(s) Goal 1.2 Environmental Impacts of Energy

**Gasification - Cost** 

Met

Capital cost of advanced, coal-based, gasification energy plants, in \$/kW (in constant 2003) dollars), of \$1150/kW by validating technology improvements in gasifier feed (oxidizer and/or fuel), gasifier, gas cleanup, air separation, and turbine technology to ensure availability of

affordable, environmentally responsible domestic energy.

2008 Results

Based on data from test results conducted at pilot scale (0.1-0.2% of the size of a single train 250 MWe facility), systems analysis coordinated by NETL have shown that when incorporated into

the IGCC process flow sheet, technology advancements in the Advanced Power Systems

Program result in a 43% thermal efficiency at a capital cost of \$1,140/kWe (2003 baseline of

\$1300/KW).

Plans for 2012 and Beyond: Sponsor RD&D to continue scale-up of promising technologies with the goal Future Plans / of having them installed at working IGCC. In FY 2012 the R&D testing associated with phase II of the GE Explanation of and Siemens hydrogen turbine projects will conclude. It is anticipated that a competitively issued phase III

Shortfalls: award will be made in 2013 to design a pre commercial prototype machine. By 2015 a pre commercial

prototype machine or the associated components may be tested.

Supporting This result was documented in the 2008 Coal Performance Assessment Rating Tool (PART) Status Report. Documentation:

**Associated Performance in Prior Years** 

Validate technology improvements in gasifier feed (oxidizer and/or fuel), gasifier, gas cleanup and turbine technology that translate to a system with 42% efficiency at a capital cost of

FY 2007: \$1200/kW and progress toward the 2010 goal of an advanced coal-based power system capable Met of achieving 45-50% efficiency at a capital cost of \$1000/kW or less.

Begin construction and testing of advanced gas separation technologies. In FY 2006, the Gasification Technologies program will move gas separation, including ceramic membrane, hydrogen separation, CO2 hydrate formation and ceramic membrane air separation, closer to

commercialization, eventually leading to capital cost reductions of \$60-\$80 per kW from the baseline of \$1200/kW for IGCC systems and efficiency improvements of >1 efficiency points.

Begin construction of slip stream test units, test planning, and testing of advanced gas cleanup concepts using real coal-derived synthesis gas. In FY 2005, the Gasification Technologies program will move ultra-clean cleanup, including economical and efficient sulfur removal and/or multi-contaminant cleanup, a significant step closer to commercialization, eventually leading to capital cost reductions of \$60-80.kWe and efficiency improvements of >1 efficiency points and the turbine technology area of Advanced Power will show progress towards the contribution of

2 - 3 percentage points improvement in combined cycle turbine efficiency.

**Additional Information** 

PART: Adequate http://www.whitehouse.gov/omb/expectmore/summary/10000086.2005.html

Program Office: <a href="http://www.fossil.energy.gov">http://www.fossil.energy.gov</a>

Met

Met

Office: Fossil Energy

Met

Program: Near-Zero Emissions Coal-Based Electricity & Hydrogen Production (1.2.8)

Commentary:

Strategic Goal(s) Goal 1.2 Environmental Impacts of Energy

**Gasification - Efficiency** 

Efficiency from advanced, coal-based, gasification energy plants (efficiency is the percent of fuel energy converted to electricity) capable of achieving 43% efficiency by validating technology improvements in gasifier feed (oxidizer and/or fuel), gasifier, gas cleanup and turbine technology

to ensure availability of affordable, environmentally responsible domestic energy.

2008 Results

Based on data from test results conducted at pilot scale (0.1-0.2% of the size of a single train 250 MWe facility), systems analysis coordinated by NETL have shown that when incorporated into

the IGCC process flow sheet, technology advancements in the Advanced Power Systems

Program result in a 43% thermal efficiency at a capital cost of \$1,140/kWe (2003 baseline of

\$1300/KW).

Future Plans for 2012 and Beyond: Sponsor RD&D to continue scale-up of promising technologies with the

Future Plans / goal of having them installed at working IGCC. In FY 2012 the R&D testing associated with phase II of the Explanation of GE and Siemens hydrogen turbine projects will conclude. It is anticipated that a competitively issued phase

Shortfalls: III award will be made in 2013 to design a pre commercial prototype machine. By 2015 a pre commercial

prototype machine or the associated components may be tested.

Supporting This result was documented in the 2008 Coal Performance Assessment Rating Tool (PART) Status Report. Documentation:

**Associated Performance in Prior Years** 

Validate technology improvements in gasifier feed (oxidizer and/or fuel), gasifier, gas cleanup and turbine technology that translate to a system with 42% efficiency at a capital cost of

FY 2007: Met \$1200/kW and progress toward the 2010 goal of an advanced coal-based power system capable

of achieving 45-50% efficiency at a capital cost of \$1000/kW or less.

Begin construction and testing of advanced gas separation technologies. In FY 2006, the Gasification Technologies program will move gas separation, including ceramic membrane,

hydrogen separation, CO2 hydrate formation and ceramic membrane air separation, closer to FY 2006: Met commercialization, eventually leading to capital cost reductions of \$60-\$80 per kW from the

baseline of \$1200/kW for IGCC systems and efficiency improvements of >1 efficiency points.

Begin construction of slip stream test units, test planning, and testing of advanced gas cleanup concepts using real coal-derived synthesis gas. In FY 2005, the Gasification Technologies program will move ultra-clean cleanup, including economical and efficient sulfur removal and/or multi-contaminant cleanup, a significant step closer to commercialization, eventually leading to

capital cost reductions of \$60-80.kWe and efficiency improvements of >1 efficiency points and the turbine technology area of Advanced Power will show progress towards the contribution of

2 - 3 percentage points improvement in combined cycle turbine efficiency.

**Additional Information** 

PART: Adequate http://www.whitehouse.gov/omb/expectmore/detail/10000086.2005.html

Program Office: <a href="http://www.fossil.energy.gov">http://www.fossil.energy.gov</a>

Met

FY 2005:

Office: Fossil Energy

Program: Near-Zero Emissions Coal-Based Electricity & Hydrogen Production (1.2.8)

Strategic Goal(s)

Goal 1.2 Environmental Impacts of Energy

Supported:

### **Innovations for Existing Plants**

The performance measure for Innovations for Existing Plants in the FY 2009 Budget was: "Program activity will be redirected to the development of technology to reduce CO2 emissions

from pulverized coal (PC) power plants. Annual performance targets are under development." The

Measure: measure subsequently developed is: "Ensure a low cost option for reducing green house gases and allow continued use of the Nation's most abundant fossil resource by validating technology improvements of an advanced power plant with 90% carbon capture that can be extrapolated and translates to an electricity cost increase of 40% when compared to a conventional non-capture power plant."

#### 2008 Results

Over the past two decades, the Department of Energy's (DOE) Innovations for Existing Plants (IEP) Program has played an important role in moving advanced emission control technologies from concept to commercial reality. The successes from the program have been many. The IEP program has now taken on the challenge of climate change. The IEP program has shifted focus to R&D on carbon dioxide (CO2) capture technologies that can be retrofitted to existing pulverized coal-fired power plants.

Commentary: Met The interim IEP CO<sub>2</sub> capture performance (90% CO<sub>2</sub> capture) and cost target (no more than a 35% increase in COE) for new and existing pulverized coal power plants was established in 2008 through detailed engineering analyses studies specific to new and existing pulverized coal power plants. The program has established step wise targets for laboratory-scale development of postand oxy-combustion CO<sub>2</sub> capture technologies that will show, through engineering and economic analyses, yearly progress towards meeting the performance and cost goals.

In 2008, the key activity undertaken by the IEP program was the issuance of a funding opportunity announcement (FOA) specifically focused on post-combustion and oxy-combustion CO<sub>2</sub> capture technologies for existing coal-fired power plants. Projects selected from this FOA were selected based upon the potential ability of the technology to meet the IEP program goals.

Future Plans / Fossil Energy and the Office of Management and Budget will reevaluate this measure as part of the FY 2010 Explanation of budget process

Supporting The award documents for the 15 selections from the funding opportunity announcement along with the Documentation: analysis and claims available in the project application. UOP project quarterly report.

#### **Associated Performance in Prior Years**

FY 2007: Complete field tests of technologies deployable at 75% of conventional cost (50 - 75% removal). Met

Conducted initial pilot scale slipstream field test of at least one technology capable of 90% FY 2006: Met

mercury removal.

Developed field performance and cost data for emission control technologies and established FY 2005: Met baseline for emissions transport from coal-fired boilers in support of proposed mercury and air

quality regulations.

#### **Additional Information**

http://www.whitehouse.gov/omb/expectmore/detail/10000086.2005.html PART: Adequate

Program Office: http://www.fossil.energy.gov

Office: Fossil Energy

Program: Near-Zero Emissions Coal-Based Electricity & Hydrogen Production (1.2.8)

Strategic Goal(s)

Supported:

Commentary:

Met

Goal 1.2 Environmental Impacts of Energy

**SECA Fuel Cells - Capital Costs (Stack Modules)** 

Capital cost of solid oxide fuel cell (SOFC) stack modules reduced to at least \$225/kW of projected manufacturing costs by validating technology improvements to the SECA fuel cell stack to reduce the cost and environmental impact of new clean coal fired plants (Integrated Gasification

Combined Cycle plants).

#### 2008 Results

FuelCell Energy, Inc. (FCE) is representative of the progress in solid oxide fuel cell (SOFC) system cost reduction within the Solid State Energy Conversion Alliance (SECA), having achieved a stack cost of \$197/kW, surpassing the FY08 target of \$225/kW. This cost is based upon stack tests initiated by FCE in July, 2008 and FCE's stack cost model. Stack tests were nominally 10kW. This represents a basic building block for any commercial scale plant. The basic building block may reach 50kW in the future but given the modularity of Solid Oxide fuel cell stacks the 10kW is sufficiently large to demonstrate commercial parameters. The Solid State Energy Conversion Alliance (SECA) program supports the development of advanced fuel cell systems through fuel cell power block research, development, design and manufacturing. This work, validated through stack testing, will reduce the cost and environmental impact of new clean coal fired plants (Integrated Gasification Combined Cycle plants), enable 99% CO2 Capture, reduce freshwater requirements substantially and increase energy security through increased use of domestic energy resources. Achievement of this annual target - system costs of \$600/kW or less - reflects significant progress towards the SECA goal of low-cost, high-efficiency modular solid oxide fuel cell (SOFC) systems.

Future Plans / I Explanation of I Shortfalls:

Use SECA technology in intermediate and full scale central demonstrations with distributed generation spinoffs. Planned demonstrations are as follows: By 2010, the Fuel Cells activity will increase reliability of the Solid State Energy Conversion Alliance (SECA) fuel cell technology to commercially acceptable levels and reduce the cost of the fuel cell power block to \$400/kW (assuming 250 MW per year production); and provide the technology base to permit low cost (\$400/kW, a 10-fold reduction versus the 2000 baseline), ultra-clean, 40-60 percent electrical efficiency (when coal fueled), and kilowatt-scale solid oxide fuel cell modules for grid-independent distributed generation applications. Within current SECA industry teams, a new SECA manufacturing element will be initiated in FY 2009, with a scheduled completion date of FY 2012, supporting near-zero atmospheric emissions demonstration. By FY 2015, the activity will have tested multi-MW-class, coal and carbon capture fuel cell systems with a minimum 50 percent HHV efficiency, emissions of less than 0.5 ppm nitrogen oxides, carbon capture ready and suitable for integration with high efficiency gasification. Ultimately, by FY 2018, technology will be developed for 250 MW-class pressurized fuel cell/turbine systems for integration with high efficiency gasification. These systems capable of 50-60 percent HHV efficiency integrated with gasification will be available for demonstration in 2020. Support continued development of SECA technology and advanced electrochemical energy concepts including combined coal gasification and electrochemical energy conversion through R&D.

Supporting Documentation:

These results are documented in the FCE report to DOE titled "Phase 1 Baseline SOFC Power Block Factory Cost Estimate, Rev 00, Non-Proprietary." These results will be further documented in the EPAct-protected cost estimate, the Test Report and Phase I Final Report for the project).

#### **Associated Performance in Prior Years**

Validate technology improvements to the SECA fuel cell stack that reduce projected stack FY 2007: Met

manufacturing costs to at least \$250/kW.

Four SECA industry teams completed phase I prototype validation demonstrating SECA phase I

efficiency and cost goals. Incorporate seal and interconnect concepts into fuel cell stacks and

perform initial tests.

Began prototype validation of technical requirements for low cost SECA fuel cell systems.

Tested prototype capable of achieving SECA cost reductions and efficiency Phase I goals. Under

the SECA Core Program, validate one new sealing concept; 20% improvement in metallic

interconnect performance relative to FY 2004; and 20% sulfur tolerance relative to FY 2004.

These validations will aid SECA industry teams in achieving cost reduction and energy efficiency

goals.

#### **Additional Information**

PART: http://www.whitehouse.gov/omb/expectmore/summary/10000086.2005.html Adequate

Program Office: <a href="http://www.fossil.energy.gov">http://www.fossil.energy.gov</a>

Met

Met

FY 2006:

FY 2005:

Office: Fossil Energy

Program: Near-Zero Emissions Coal-Based Electricity & Hydrogen Production (1.2.8)

Strategic Goal(s) Goal 1.2 Environmental Impacts of Energy

**SECA Fuel Cells - Capital Costs (System)** 

Capital cost of solid oxide fuel cell (SOFC) system reduced to at least \$600/kW projected manufacturing costs by validating technology improvements of the Solid State Energy Conversion Alliance (SECA) fuel system to reduce the cost and environmental impact of new clean coal fired

plants.

Met

#### 2008 Results

FuelCell Energy, Inc. (FCE) is representative of the progress in solid oxide fuel cell (SOFC) system cost reduction within the Solid State Energy Conversion Alliance (SECA), having achieved a system cost of \$560/kW, surpassing the FY08 target of \$600/kW. This cost is based upon stack tests initiated by FCE in July, 2008 and systems modeling and analysis. The Solid State Energy Conversion Alliance (SECA) program supports the development of advanced fuel cell systems through fuel cell power block research, development, design and manufacturing. Stack tests were nominally 10kW. This represents a basic building block for any commercial scale plant. The basic building block may reach 50kW in the future but given the modularity of Solid Oxide fuel cell stacks the 10kW is sufficiently large to demonstrate commercial parameters. This work, validated through stack testing, will reduce the cost and environmental impact of new clean coal fired plants (Integrated Gasification Combined Cycle plants), enable 99% carbon dioxide (CO2) Capture, reduce freshwater requirements substantially and increase energy security through increased use of domestic energy resources. Achievement of this annual target system costs of \$600/kW or less - reflects significant progress towards the SECA goal of lowcost, high-efficiency modular solid oxide fuel cell (SOFC) systems.

Shortfalls:

Commentary:

offs. Planned demonstrations are as follows: By 2010, the Fuel Cells activity will increase reliability of the Solid State Energy Conversion Alliance (SECA) fuel cell technology to commercially acceptable levels and reduce the cost of the fuel cell power block to \$400/kW (assuming 250 MW per year production); and provide the technology base to permit low cost (\$400/kW, a 10-fold reduction versus the 2000 baseline), ultra-clean, 40-60 percent electrical efficiency (when coal fueled), and kilowatt-scale solid oxide fuel cell modules for grid-independent distributed generation applications. Within current SECA industry teams, a new SECA manufacturing element will be initiated in FY 2009, with a scheduled completion date of FY 2012, supporting near-zero atmospheric emissions demonstration. By FY 2015, the activity will have tested multi-MW-class, coal and carbon capture fuel cell systems with a minimum 50 percent HHV efficiency, emissions of less than 0.5 ppm nitrogen oxides, carbon capture ready and suitable for integration with high efficiency gasification. Ultimately, by FY 2018, technology will be developed for 250 MW-class pressurized fuel cell/turbine systems for integration with high efficiency gasification. These systems capable of 50-60 percent HHV efficiency integrated with gasification will be available for demonstration in 2020. Support continued development of SECA technology and advanced electrochemical energy concepts including combined coal gasification and electrochemical energy conversion through R&D.

Use SECA technology in intermediate and full scale central demonstrations with distributed generation spin-

These results are documented in the FCE report to DOE titled ""Phase 1 Baseline SOFC Power Block Supporting Factory Cost Estimate, Rev 00, Non-Proprietary." These results will be further documented in the EPAct-Documentation: protected cost estimate, the Test Report and Phase I Final Report for the project (DOE project DE-FC26-04NT41837).

**Associated Performance in Prior Years** 

FY 2007: N/A

FY 2006: N/A

FY 2005: N/A

# **Additional Information**

PART: Adequate <a href="http://www.whitehouse.gov/omb/expectmore/summary/10000086.2005.html">http://www.whitehouse.gov/omb/expectmore/summary/10000086.2005.html</a>

Program Office: <a href="http://www.fossil.energy.gov">http://www.fossil.energy.gov</a>

Office: Fossil Energy

Program: Near-Zero Emissions Coal-Based Electricity & Hydrogen Production (1.2.8)

Strategic Goal(s)
Supported: Goal 1.2 Environmental Impacts of Energy

**SECA Fuel Cells - Power Density** 

Maintaining Economic Power Density of solid oxide fuel cell (SOFC) with increased size by validating technology improvements to at least 250 mW/cm2 in cost reduction full system test to reduce the cost and environmental impact of new clean coal fired plants (Integrated Gasification

Combined Cycle plants).

### 2008 Results

system cost reduction within the Solid State Energy Conversion Alliance (SECA), having achieved a power density of 312mW/cm2 in scaled cells, surpassing the FY08 target of 250mW/cm2. Stack tests were nominally 10kW. This represents a basic building block for any commercial scale plant. The basic building block may reach 50kW in the future but given the modularity of Solid Oxide fuel cell stacks the 10kW is sufficiently large to demonstrate commercial parameters. This result is based upon stack tests initiated by FCE in July, 2008. The SECA program supports the development of advanced fuel cell systems through fuel cell power block research, development, design and manufacturing. This work, validated through stack testing, will reduce the cost and environmental impact of new clean coal fired plants (Integrated Gasification Combined Cycle plants), enable 99% Carbon Dioxide (CO2) Capture, reduce freshwater requirements substantially and increase energy security through increased use of domestic energy resources. Achievement of this annual target - system costs of

\$600/kW or less - reflects significant progress towards the SECA goal of low-cost, high-

FuelCell Energy, Inc. (FCE) is representative of the progress in solid oxide fuel cell (SOFC)

efficiency modular solid oxide fuel cell (SOFC) systems.

Use SECA technology in intermediate and full scale central demonstrations with distributed generation spin-

Shortfalls:

Commentary:

Met

Solid State Energy Conversion Alliance (SECA) fuel cell technology to commercially acceptable levels and reduce the cost of the fuel cell power block to \$400/kW (assuming 250 MW per year production); and provide the technology base to permit low cost (\$400/kW, a 10-fold reduction versus the 2000 baseline), ultra-clean, 40-60 percent electrical efficiency (when coal fueled), and kilowatt-scale solid oxide fuel cell modules for grid-independent distributed generation applications. Within current SECA industry teams, a new SECA manufacturing element will be initiated in FY 2009, with a scheduled completion date of FY 2012, supporting near-zero atmospheric emissions demonstration. By FY 2015, the activity will have tested multi-MW-class, coal and carbon capture fuel cell systems with a minimum 50 percent HHV efficiency, emissions of less than 0.5 ppm nitrogen oxides, carbon capture ready and suitable for integration with high efficiency gasification. Ultimately, by FY 2018, technology will be developed for 250 MW-class pressurized fuel cell/turbine systems for integration with high efficiency gasification. These systems capable of 50-60 percent HHV efficiency integrated with gasification will be available for demonstration in 2020. Support continued development of SECA technology and advanced electrochemical energy concepts including combined coal gasification and electrochemical energy conversion through R&D.

offs. Planned demonstrations are as follows: By 2010, the Fuel Cells activity will increase reliability of the

These results are documented in the FCE report to DOE titled "Phase 1 Baseline SOFC Power Block Factory Supporting Cost Estimate, Rev 00, Non-Proprietary." These results will be further documented in the EPAct-protected Documentation: cost estimate, the Test Report and Phase I Final Report for the project.

**Associated Performance in Prior Years** 

FY 2007: N/A

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

PART: Adequate <a href="http://www.whitehouse.gov/omb/expectmore/summary/10000086.2005.html">http://www.whitehouse.gov/omb/expectmore/summary/10000086.2005.html</a>

Program Office: <a href="http://www.fossil.energy.gov">http://www.fossil.energy.gov</a>

Office: Nuclear Energy

Met

Program: New Nuclear Generation Technologies (1.2.14)

Strategic Goal(s) Goal 1.2 Environmental Impacts of Energy

Supported:

**Advanced Fuel Separations Technology** 

Measure:

Commentary:

Create a technology development document on recycling technology options, including their readiness and risks, the state of technology development acheived to date, future research and development, and economic evaluations needed to achieve the GNEP vision.

#### 2008 Results

Partnership Technology Roadmap Phase 1" which provides technology readiness and risks, the state of technology development achieved to date, future research and development, and economic evaluations needed to evaluate and realize potential recycle options. This report is supported by the results of previous fuel cycle research and development activities in the areas of spent fuel separations, advanced recycling reactor; transmutation fuel and related fabrication

In FY 2008, the program met its annual target by completing the "Global Nuclear Energy

processes; safeguards and waste forms.

Successful achievement of the FY 2008 annual target validates the need for continuation of advanced fuel Explanation of cycle R&D activities in FY 2009. R&D results and other relevant information, including public comments Shortfalls: on the GNEP Draft Programmatic Environmental Impact Statement will be collected to inform the future direction of the Advanced Fuel Cycle Initiative.

Supporting Monthly program reports and documentation validating specific milestones; Program Manager Certification

Documentation: Memorandum.

FY 2006:

#### **Associated Performance in Prior Years**

Complete research and development activities, focused on advanced fuel separations technology development and demonstration, to support the Secretary of Energy's determination of the need FY 2007: Met for a second geologic repository for spent nuclear fuel by FY 2008.

> Complete research and development activities that allow the AFCI program to support the Secretary of Energy's determination of the need for a second geologic repository for spent Met

nuclear fuel by FY 2008.

Issue preliminary report on the post-irradiation examination (PIE) of actinide-bearing metal and FY 2005: Met nitride transmutation fuels in the Advanced Test Reactor (ATR).

#### **Additional Information**

Moderately PART: http://www.whitehouse.gov/omb/expectmore/summary/10000072.2003.html Effective

Program Office: <a href="http://nuclear.energy.gov">http://nuclear.energy.gov</a>

Office: Nuclear Energy

Program: New Nuclear Generation Technologies (1.2.14)

Strategic Goal(s) Goal 1.2 Environmental Impacts of Energy Supported:

**Generation IV Research and Development Activities** 

Determine a path forward for the design and construction of a next generation nuclear power plant Measure: (NGNP) by 2011 by submitting a Next Generation Nuclear Plant (NGNP) licensing strategy to

Congress and completing NGNP conceptual design technology selection studies.

2008 Results

In FY 2008, Generation IV met its annual performance measure through a number of research, design and regulatory activities, including submission of the Next Generation Nuclear Plant

(NGNP) Licensing Strategy, prepared jointly by DOE and the Nuclear Regulatory Commission

(NRC), to Congress in August 2008. In addition, the program completed NGNP conceptual Commentary: Met

design technology selection studies and evaluated alternatives for entering into formal costsharing partnerships with industry. The program also made significant progress in fuels, graphite,

and high temperature materials research and development in support of the NGNP.

As a result of its FY 2008 accomplishments, the program is prepared to complete the first round of testing on potential fuels and high-temperature materials for the NGNP. In FY 2009, the program will initiate the

Future Plans / second round of testing of fuels and materials. The program will also continue cooperation with NRC on Explanation of NGNP R&D activities; these activities are focused on the early resolution of generic safety issues for gas Shortfalls:

cooled reactors. Finally, the program tentatively plans to begin the process of engaging industry in the cost-

shared, public-private partnership for development of the NGNP in FY 2009

Supporting Monthly program reports and documentation validating specific milestones; Program Manager Certification

Documentation: Memorandum.

**Associated Performance in Prior Years** 

Complete Generation IV Research and Development Activities. Met FY 2007:

Complete GenIV research and development activities to inform a design selection for the next

FY 2006: Met generation nuclear power plant by FY 2011.

Issue the final design documents for the fuel capsule, test train, fission product monitoring

FY 2005: system, and control system for the fuel irradiation shakedown test (AGR-1). Met

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/summary/10000100.2003.html Effective

Program Office: <a href="http://nuclear.energy.gov">http://nuclear.energy.gov</a>

Office: Nuclear Energy

Program: New Nuclear Generation Technologies (1.2.14)

Commentary:

Strategic Goal(s) Goal 1.2 Environmental Impacts of Energy Supported:

#### Nuclear Hydrogen Initiative (NHI) Research and Development Activities

Select a hydrogen production technology by 2011 that will be demonstrated in a pilot scale

Measure: experiment by conducting integrated laboratory-scale experiments on sulfur-iodine,

thermochemical and high temperature electrolysis processes.

### 2008 Results

In FY 2008, the program met its annual performance measure through the operation of ILS experiments for both sulfur-iodine (S-I) and HTE hydrogen production processes. The SI ILS achieved its first integrated operation in April 2008, with hydrogen being produced from reactants that were generated within and transferred among the three sections of the experiment. In September 2008, the HTE ILS was operated at full power (with three modules installed) to produce hydrogen. In addition, a multi-cell electrolyzer for the Hybrid Sulfur cycle was successfully tested in March 2008, demonstrating the potential for that technology to be scaled-up to meet commercial needs. These tests provided valuable data on operating procedures, chemical reaction data, and performance of proposed materials of construction which will be incorporated

into decision criteria for the technology to ultimately be carried forward.

Successful achievement of the FY 2008 performance measure enables the program to continue experiments Explanation of on the HTE, S-I, and Hybrid Sulfur hydrogen production technologies during FY 2009. This Future Plans / experimentation will help inform the selection of a hydrogen production technology to demonstrate at pilot Shortfalls:

scale by 2011.

Met

Supporting Monthly program reports and documentation validating specific milestones; Program Manager Certification

Documentation: Memorandum.

#### **Associated Performance in Prior Years**

Complete NHI research and development activities focused on thermochemical and high temperature electrolysis (HTE) processes to support the Department's selection of a hydrogen FY 2007: Met

production technology in 2011.

Complete development of key technologies and infrastructure requirements in preparation for the FY 2006: Met thermochemical and hightemperature electrolysis integrated laboratory-scale experiments.

Issue conceptual design documents for the thermochemical and hightemperature electrolysis pilot

FY 2005: Met scale experiments.

#### **Additional Information**

PART: N/A

Office: Nuclear Energy

Program: New Nuclear Generation Technologies (1.2.14)

Commentary:

FY 2007:

FY 2006:

Strategic Goal(s) Goal 1.2 Environmental Impacts of Energy Supported:

Nuclear Power (NP) 2010 Engineering and Licensing Activities

Enable industry to make a decision to build a new nuclear power plant by 2010 by supporting New

Measure: Nuclear Plant Licensing Demonstration Projects and by administering the Department's standby

support program.

2008 Results

In FY 2008, the program met its annual performance measure through completion of final reports for the cost and schedule baselines from the program's two reactor manufacturing partners, issuance of Conditional Agreement guidance for the standby support program, and completion of

a lessons learned report on the Early Site Permitting process. NP 2010's cost-shared regulatory

demonstration program supported the submission of two combined Construction and Operating License (COL) applications by industry partners to the Nuclear Regulatory Commission (NRC)

in the first half of FY 2008. Achievement of these milestones is critical to helping enable an

industry decision in 2010 to build a new nuclear power plant.

The NP 2010 Program will continue to support its industry and reactor vendor partners' work in achieving Explanation of Explan standardized new plant designs. Additionally, the program will continue to work on establishing the Standby

Support program for the nuclear industry.

Supporting Monthly program reports and documentation validating specific milestones; Program Manager Performance

Documentation: Certification Memorandum.

Met

Met

Met

**Associated Performance in Prior Years** 

Complete NP 2010 engineering and licensing activities, focusing on the resolution of reactor certification and design issues and the preparation and review of Construction and Operation

License (COL) applications, to enable an industry decision in 2010 to build a new nuclear power

plant.

Complete engineering and licensing demonstration activities necessary to implement the NP 2010

program in accordance with the principles of project management, to help ensure that program

performance goals are achieved on schedule and within budget.

Issue project implementation plans for two Construction and Operating Licensing (COL)

FY 2005: Met Demonstration Projects.

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/summary/10000116.2003.html Effective

Program Office: http://www.nuclear.gov

Office: Nuclear Energy

Program: New Nuclear Generation Technologies (1.2.14)

Strategic Goal(s) Goal 1.2 Environmental Impacts of Energy

Supported:

**Total NE Administrative Overhead Costs** 

Measure:

Maintain total administrative overhead costs in relation to total program costs of less than eight

percent.

2008 Results

For FY 2008, the Office of Nuclear Energy maintained a total administrative overhead cost Commentary: Met

efficiency of 6.51%, in relation to total R&D program costs. Achievement of the annual target

shows that R&D program management costs are being effectively controlled.

Future Plans / The Department is pursuing a common approach for calculating total administrative over head costs in its Explanation of applied R&D programs, allowing some measure of comparability among program offices. The Office of

Shortfalls: Nuclear Energy will continue to work to increase its R&D program management efficiency during FY 2009.

Documentation:

Supporting Quarterly Measure Calculation and Program Manager Performance Certification Memorandum

**Associated Performance in Prior Years** 

Maintain total administrative overhead costs in relation to total program costs less than 8%. FY 2007: Met

Maintain total administrative overhead costs in relation to total R&D program costs of less than 8

FY 2006: Met percent. (Baseline for administrative overhead rate is currently being validated).

Achieve cumulative variance of less than 10 percent from each of the cost and schedule baselines

for the Advanced Fuel Cycle, Generation IV Nuclear Energy Systems and Nuclear Hydrogen

FY 2005: Met Initiatives.

**Additional Information** 

PART: N/A

Program Office: http://www.nuclear.gov

Office: Nuclear Energy

Met

Program: New Nuclear Generation Technologies (1.2.14)

Strategic Goal(s) Goal 1.2 Environmental Impacts of Energy

Supported:

**Advanced Fuel Cycle Facility** 

Measure: Complete trade-off studies of new versus existing facilities for an Advanced Fuel Cycle Facility,

including economic evaluations.

2008 Results

In FY 2008, the program met its annual target by completing four strategic trade-off studies of new versus existing facilities for am Advanced Fuel Cycle Facility. The analysis of existing

facilities culminated with the report "Evaluation of Existing Department of Energy Facilities to Support the Advanced Fuel Cycle Facility Mission," issued in September 2008. Additionally,

this work was valuable in supporting the development of the draft GNEP Programmatic

Environmental Impact Statement (PEIS) and its underlying analyses.

Successful achievement of the FY 2008 performance measure will help re-focus the advanced burner reactor program and technology development activities in support of Advanced Fuel Cycle Initiative (AFCI) R&D

Future Plans / Explanation of Shortfalls:

Commentary:

efforts. The concepts and analyses developed by the program can support AFCI's use of existing facilities for improving integrated laboratory-scale demonstration capabilities involving spent fuel separations, advanced waste form development, transmutation fuel and target fabrication, and integrated advanced

safeguards technology.

Supporting Monthly program reports and documentation validating specific milestones; Program Manager Certification

Documentation: Memorandum.

**Associated Performance in Prior Years** 

FY 2007: N/A

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

PART: N/A

Office: Nuclear Energy

Met

Program: New Nuclear Generation Technologies (1.2.14)

Strategic Goal(s) Goal 1.2 Environmental Impacts of Energy

Supported:

**Advanced Burner Reactor** 

Measure: Complete initial industry design studies for the Advanced Burner Reactor, including an evaluation

of the development costs for the various prototype options.

2008 Results

In FY 2008, the program met its annual target by completing initial industry design studies for the ABR. These activities included an evaluation of industry deliverables, including development

costs for various prototype options, received in June 2008. Continuation awards were made to

three industry teams in September 2008. An evaluation of the conceptual design studies, along

with other related deliverables from the industry consortia, was also used to inform AFCI R&D

activities for FY 2009 and beyond.

Commentary:

Future Plans / Successful achievement of the FY 2008 performance measure will help re-focus the advanced burner reactor Explanation of program and technology development activities. The final phase of industry feedback in FY 2009 will

continue to help influence the scope of technology development activities within the Advanced Fuel Cycle

Shortfalls: Initiative (AFCI) program.

Supporting Monthly program reports and documentation validating specific milestones; Program Manager Certification

Documentation: Memorandum.

**Associated Performance in Prior Years** 

FY 2007: N/A

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

PART: N/A

Office: Nuclear Energy

Met

Program: New Nuclear Generation Technologies (1.2.14)

Strategic Goal(s) Goal 1.2 Environmental Impacts of Energy

Supported:

**Consolidated Fuel Treatment Center** 

Measure: Complete technical and economic evaluations of four industry-led conceptual design studies for a

nuclear fuel recycling center.

2008 Results

In FY 2008, the program met its annual target by completing initial industry design studies for a

nuclear fuel recycling center. These activities included an evaluation of industry deliverables,

including development costs for various recycling facility options, received in June 2008.

Continuation awards were made to three industry teams in September 2008. An evaluation of the conceptual design studies, along with other related deliverables from the industry consortia, was

also used to inform AFCI R&D activities for FY 2009 and beyond.

Commentary:

Future Plans / Successful achievement of the FY 2008 performance measure will help re-focus the used fuel recycling Explanation of program and technology development activities. The final phase of industry feedback in FY 2009 will

continue to help influence the scope of technology development activities within the Advanced Fuel Cycle Shortfalls:

Supporting Monthly program reports and documentation validating specific milestones; Program Manager Certification

Documentation: Memorandum.

**Associated Performance in Prior Years** 

FY 2007: N/A

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

PART: N/A

Office: Nuclear Energy

Program: National Nuclear Infrastructure (1.2.15)

Strategic Goal(s) Goal 1.2 Environmental Impacts of Energy

Supported:

Commentary:

#### **Cost and Schedule Baseline Variance**

To ensure unique nuclear facilities are available to support critical Departmental missions, achieve cumulative variance of less than 10 percent from cost and schedule baselines at Idaho National

Measure: Laboratory for Idaho Facilities Management program facilities and activities (which include

facilities used by the Radiological Facilities Management program), consistent with safe

operations.

#### 2008 Results

For FY 2008, the program met its target by achieving cumulative cost and schedule variances at

Idaho National Laboratory of less than 10%. The cumulative cost variance (CV) was + 3.5

Met percent and the schedule variance (SV) was -4.8%. Monitoring performance against established baselines helps managers achieve desired program results consistent with NE's budget execution

strategy, and provides early identification of possible problems in budget execution.

Future Plans / This measure will be tracked in FY 2009 to continue to demonstrate the program's ability to execute work Explanation of with established cost and schedule baselines. Maintaining this standard will enable to Office of Nuclear

Shortfalls: Energy to ensure critical infrastructure at Idaho National Laboratory is available to help meet program goals.

Supporting Monthly Idaho Facilities Management Reports and Program Manager Performance Certification

Documentation: Memorandum

FY 2007:

FY 2005:

#### **Associated Performance in Prior Years**

Consistent with safe operations, achieve cumulative variance of less than 10% from each of the

cost and schedule baselines for the Radiological Facilities Management (RFM) and Idaho

Facilities Management (IFM) programs at INL.

Consistent with safe operations, achieve cumulative variance of less than 10 percent from each of

the cost and schedule baselines for the Reactor Technology Complex and the Materials and Fuels

FY 2006: Met Complex.

Met

Met

Consistent with safe operations, achieve cumulative variance of less than 10 percent from each of

the cost and schedule baselines for the Radiological Facilities Management and Idaho Facilities

Management programs.

#### **Additional Information**

Results Not PART: http://www.whitehouse.gov/omb/expectmore/summary/10002130.2004.html Determined

Program Office: http://www.nuclear.gov

Office: Nuclear Energy

Met

Program: National Nuclear Infrastructure (1.2.15)

Strategic Goal(s) Goal 1.2 Environmental Impacts of Energy

Supported:

Commentary:

**Facility Operability Index** 

To ensure unique nuclear facilities are available to support critical Departmental missions,

Measure: maintain a facility operability index of 0.9 for key Idaho Facilities Management and Radiological

Facilities Management program facilities.

2008 Results

For FY 2008, the Idaho Facilities Management program achieved an overall FOI of 0.93; the Space and Defense program achieved an overall FOI of 0.98; and the Medical Isotopes program

achieved an overall FOI of 0.99. Successful achievement of the milestones for each program

indicates that essential infrastructure and associated activities are operational to ensure that the Department's unique nuclear infrastructure, required for advanced nuclear energy research and

development, is available to support national priorities.

This measure will continue to be tracked in FY 2009. The Space and Defense Power Systems program will

Future Plans / continue to track the same elements from FY 2008. Idaho Facilities Management will evaluate its current Explanation of list of critical operability elements and determine if revisions are required for FY 2009; due to increased

Shortfalls: customer requirements, it is anticipated that the number of elements will increase. All programs will

continue to maintain a FOI of 0.9 or above.

Supporting Annual Operating Plans and Periodic Performance Reports; Program Manager Performance Certification

Documentation: Memorandum

**Associated Performance in Prior Years** 

Maintain operability of key Radiological Facilities Management and Idaho Facilities

Management-funded facilities to enable accomplishment of Nuclear Energy, other DOE and

FY 2007: Met Work-for-Others milestones by achieving a Facility Operability Index (FOI) of 0.9 or greater.

Maintain operability of Radiological Facilities Management and Idaho Facilities Management-

funded facilities to enable accomplishment of Nuclear Energy, other DOE and Work-for-Others FY 2006: Met

milestones by achieving a Facility Operability Index of 0.9.

Keep cost and schedule milestones for upgrades and construction of key nuclear facilities within

10 percent of approved baselines, using the cost-weighted mean percent variance (+/-10 percent) FY 2005: Met

approach.

**Additional Information** 

Results Not PART: http://www.whitehouse.gov/omb/expectmore/summary/10002130.2004.html Determined

Office: Electricity Delivery and Energy Reliability

Program: Electricity Delivery and Energy Reliability (1.3.16)

Strategic Goal(s) Goal 1.3 Energy Infrastructure

Supported:

Commentary:

**Energy Storage Program** 

Test three ionic liquids for possible use as electrolytes in batteries or electrochemical capacitors Measure: with the potential for doubling the energy and increasing the power by at least 50% for capacitors

or doubling the lifetime and improving safety of rechargeable non-aqueous batteries.

2008 Results

The best candidate electrolyte was determined to be the cerium chloride-DMSO-based system having an 8 Volt working range, significantly higher than the typical 2.6-2.8 Volt systems and with a corresponding 3 to 4 fold increase in energy density. All of the ionic liquids (IL)

evaluated do exhibit higher working voltages, however they also exhibit significantly higher ionic

resistance. Consequently, the systems provide higher energy, but with a reduced power

capability that is problematic for many applications. The cerium chloride-DMSO based system with a dissolved lithium salt exhibits much lower resistance and does not suffer from this reduced power behavior. Interaction of this electrolyte system with a variety of electrode materials was also explored for a better understanding of the fundamental processes associated with the

passivation process.

Future Plans / The cerium chloride - DMSO system will be further investigated during FY09 and individual cells in pouch Explanation of and \$1650? formet will be assembled for testing

Shortfalls: and '1650' format will be assembled for testing.

Supporting Electrolyte Research Final Report for the DOE Energy Storage Systems Program, FY08 Quarter 4 FileName:

Documentation: - O4 ElectrolyteResearch SAND Draft.doc

**Associated Performance in Prior Years** 

Commission two major pioneering energy storage systems in collaboration with the CEC and NYSERDA, and complete data collection and monitoring of three systems commissioned during FY 2007: Met

FY 2006.

Met

Commissioned three pioneering energy storage systems in collaboration with the California

FY 2006: Met Energy Commission and collect preliminary technical and economic data.

Complete the manufacture of and factory testing on a 2MW / 2MWh zinc-bromine battery system

(consisting of four 500kW / 500kWh units) for supplying extra power during peak load

FY 2005: Not Met conditions at a utility substation.

**Additional Information** 

Moderately http://www.whitehouse.gov/omb/expectmore/summary/10001045.2003.html PART: Effective

Program Office: <a href="http://oe.energy.gov/">http://oe.energy.gov/</a>

Office: Electricity Delivery and Energy Reliability

Program: Electricity Delivery and Energy Reliability (1.3.16)

Strategic Goal(s) Goal 1.3 Energy Infrastructure

Supported:

**High Temperature Superconductivity** 

Measure: Demonstrate prototype 50,000 A-m critical current-length for second generation wire.

2008 Results

SuperPower produced and demonstrated 2G wire sections with I x L greater than 54,360 A-m. Commentary: Met

(360 x 151).

Future Plans /

Explanation of Project completed. No future plans.

Shortfalls:

Supporting SuperPower HTS Presentation of Second Generation Wire, September 2008

Documentation:

**Associated Performance in Prior Years** 

Complete six months operation of superconducting cable operating on the grid at greater than 10

FY 2007: kilovolts. Met

Operated a first-of-a-kind superconducting power cable on the electric grid for 240 hours. FY 2006: Met

Completed the manufacture of a 200m superconducting power cable for American Electric Power

FY 2005: Met (AEP).

**Additional Information** 

PART: N/A

Program Office: http://oe.energy.gov/

Office: Electricity Delivery and Energy Reliability

Program: Electricity Delivery and Energy Reliability (1.3.16)

Strategic Goal(s) Goal 1.3 Energy Infrastructure Supported:

Research and Development Program Efficiency Measure

Maintain total Research and Development Program Direction costs in relation to total Research Measure:

and Development costs of less than 12%.

2008 Results

Year end calculations indicates an overhead efficiency for OE R&D at 8.37%, below the 12% Met Commentary:

target.

Future Plans / Continue to limit program direction costs to 12% or less over the entire year.

Explanation of Shortfalls:

RM Common R&D Efficiency Measure FY08 Summary in Excel (Common RD Efficiency Measure -

Summary - FY08 4th Quarter 09.26.08.xls); RM Common R&D Efficiency Measure FY08 Calculation in

Supporting Excel (Common RD Efficiency Measure - FY08 Calc Worksheet - 4th Quarter 09 12 08.xls); RM Common

Documentation: R&D Efficiency Measure FY08 METHODOLOGY in Excel. (Common RD Efficiency Measure -

METHODOLOGY - FY08 4th Quarter 09.26.08.xls)

**Associated Performance in Prior Years** 

Maintain total Research and Development Program Direction costs in relation to total Research

FY 2007: Met and Development costs of less than 12%.

Maintain total Research and Development Program Direction costs in relation to total Research

FY 2006: and Development costs at less than 12%. Met

Reduce by 10% the total time required by OETD to complete its FY 2006 CFO, OMB and

FY 2005: Met Congressional budget submissions as compared to its comparable FY 2005 budget submissions.

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/summary/10001045.2003.html Effective

Program Office: http://oe.energy.gov/

Office: Electricity Delivery and Energy Reliability

Program: Electricity Delivery and Energy Reliability (1.3.16)

Strategic Goal(s) Goal 1.3 Energy Infrastructure

Supported:

**Visualization and Control** 

Commission an Area Interchange Error (AIE) visualization system at the North American Electric

Measure: Reliability Corporation (NERC) for monitoring compliance with mandatory rules that will improve

the reliability of the Nation's electric grid.

2008 Results

The Area Interchange Error (AIE) visualization system has been completed and delivered to

NERC, and they have accepted the system. The NERC Board of Trustees Technology Committee

Commentary: Met (BOTTC) has reviewed and approved including the AIE tool as part of NERC Mission Critical

applications. NERC Information Technology (IT) Group is now supporting and maintaining the

AIE tool.

Future Plans /

Explanation of Project completed. No future plans.

Shortfalls:

Documentation:

Supporting CERTS 4th Quarter Report, September 2008, for the DOE/OE Transmission Reliability Program.

**Associated Performance in Prior Years** 

Develop a plan that delineates the division of duties between DOE and the Electric Reliability

Organization (ERO) relative to the research and development activities of DOE, and the

deployment of a wide area transmission reliability measurement network in North America by the FY 2007: Met

ERO.

Facilitated the installation and operation of 30 additional measurement units and 2 additional

archiving and analysis locations in a real-time measurement network, for a cumulative total of

FY 2006: Met 80 measuring units and 8 archiving and analysis locations.

Installed four additional data concentrators at four different data archiving and analysis

locations, achieving a prototype wide area measurement system in the Nation's Eastern

Interconnection consisting of six fully functioning data archiving and analysis locations installed

at six different utilities.

Met FY 2005: Completed field hardware installation at a cumulative total of at least 100 commercial, industrial

> and/or municipal customers participating in the demand response and load conservation network in Connecticut, and reduce peak demand (kilowatt hours) in real- time by 5-8% on average (as compared to non-curtailed kilowatt hour consumption) for all participating customers, thereby

improving the energy efficiency of electricity usage.

**Additional Information** 

Moderately PART:

http://www.whitehouse.gov/omb/expectmore/summary/10001045.2003.html Effective

Program Office: <a href="http://oe.energy.gov/">http://oe.energy.gov/</a>

Office: Electricity Delivery and Energy Reliability

Program: Electricity Delivery and Energy Reliability (1.3.16)

Strategic Goal(s)
Supported: Goal 1.3 Energy Infrastructure

**Improvement in Grid Utilization** 

Measure: Award contracts to demonstrate improvement in grid utilization of 5% by 2009 and 20% by 2015.

2008 Results

Nine projects were selected. Cooperative agreements have been awarded and are in place and the

National Energy Technology Laboratory (NETL). NETL was responsible for awarding contracts Commentary: Met

and will manage those cooperative agreements.

Future Plans / Explanation of Shortfalls: Work tasks will begin through the cooperative agreements as project teams work to achieve peak load reduction goals for future years.

Supporting Cooperative agreements are at NETL procurement. NETL procurement can be contacted on details of

Documentation: cooperative agreements.

**Associated Performance in Prior Years** 

FY 2007: N/A

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

Moderately http://www.whitehouse.gov/omb/expectmore/summary/10001045.2003.html PART: Effective

Program Office: http://oe.energy.gov/

Office: Western Area Power Administration

Program: Western Area Power Administration (1.3.17)

Strategic Goal(s) Goal 1.3 Energy Infrastructure Supported:

**System Reliability Performance - NERC Rating** 

Meet North American Electric Reliability Corporation (NERC) Control Performance Standards (CPS) of CPS1>100 and CPS2>90 and meet or exceed industry averages. CPS1 measures a generating system's performance at matching supply to changing demand requirements and

supporting desired system frequency in one minute increments. CPS2 measures a generating system's performance at limiting the magnitude of generation and demand imbalances in ten

minute increments.

2008 Results

Western's FY 2008 CPS1 and CPS2 averages are 184.42 and 98.92, respectively. Balanced

Commentary: Met supply and demand reflect efficient power operations which contribute to the stability of the

Nation's integrated electric grid.

Future Plans / Explanation of Shortfalle. Western will continue to operate its system at the highest level of reliability and exceed NERC operating requirements.

Supporting NERC Control Performance Report.

Documentation:

**Associated Performance in Prior Years** 

Attain acceptable North American Electric Reliability Corporation (NERC) ratings for the following NERC Control Performance Standards (CPS) measuring the balance between power generation and load: 1) CPS1 which measures generation/load balance and support system Met frequency on one minute intervals (rating >100); and 2) CPS2 which limits any imbalance

magnitude to acceptable levels (rating >90).

Attain acceptable North American Electric Reliability Council (NERC) ratings for the following Control Performance Standards (CPS) measuring the balance between power generation and load: 1) CPS1 which measures generation/load balance and support system frequency on 1-Met minute intervals (rating>100); and 2) CPS2 which limits any imbalance magnitude to acceptable

levels (rating>90).

Attain acceptable North American Electric Reliability Council (NERC) ratings for the following Control Performance Standards (CPS) measuring the balance between power generation and

load: 1) CPS1 which measures generation/load balance and support system frequency on 1minute intervals (rating>100); and 2) CPS2 which limits any imbalance magnitude to acceptable

levels (rating>90).

**Additional Information** 

Moderately http://www.whitehouse.gov/omb/expectmore/summary/10000130.2002.html PART: Effective

Program Office: www.wapa.gov

FY 2007:

FY 2006:

FY 2005:

Met

Office: Western Area Power Administration

Program: Western Area Power Administration (1.3.17)

Strategic Goal(s) Goal 1.3 Energy Infrastructure

Supported:

**Repayment of Investment Performance** 

Ensure unpaid investment (UI) is equal to or less than the allowable unpaid investment (AUI) in Measure:

accordance with DOE Order RA 6120.2 and Reclamation Law.

2008 Results

Western achieved its FY 2008 repayment ratio in that collective repayment data for the UI/AUI Commentary: Met

ratio was equal to or less than 1.00. This supports Western's commitment to repay Federal

investment within required repayment periods, meeting our obligations to the U.S. Treasury.

Future Plans / Western will continue to meet all long-term project repayment obligations. Explanation of

Shortfalls:

Supporting Final FY 2007 Power Repayment Studies.

Documentation:

**Associated Performance in Prior Years** 

Ensure unpaid investment is equal to or less than the allowable unpaid investment. Achieve a

FY 2007: Met ratio of unpaid to allowable unpaid <= 1.00.

FY 2006: N/A

Ensure unpaid Federal Investment (UI) is equal to or less than the allowable unpaid investment

(AUI). Achieve a ratio of unpaid to allowable unpaid <= 1.00. Actual: 1.0 FY 2005: Met

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/summary/10000130.2002.html Effective

Program Office: www.wapa.gov

Office: Western Area Power Administration

Program: Western Area Power Administration (1.3.17)

Strategic Goal(s) Goal 1.3 Energy Infrastructure

Supported:

**System Reliability Performance - Outages** 

Measure: Accountable customer and/or transmission element outages will not exceed 26 for FY 2008.

2008 Results

For FY 2008, Western reported 22 accountable outages against our target of 26 or less.

Achieving this target reflects our ability to effectively operate and maintain the power system to Commentary: Met

ensure dependable service to customers.

Future Plans /

Explanation of Western will continue to provide reliable service to our customers.

Shortfalls:

Supporting FY 2008 Accountable Outages Report.

Documentation:

**Associated Performance in Prior Years** 

Accountable customer and/or transmission element outages will not exceed 26 for FY 2007. FY 2007: Met

FY 2006: N/A

System Reliability Performance: Accountable customer and/or transmission element outages will

FY 2005: not exceed the average number of outages for the past five years. Goal: <= 23 outages; Actual: 23 Met

#### **Additional Information**

Moderately PART:

Effective

http://www.whitehouse.gov/omb/expectmore/summary/10000130.2002.html

Program Office: www.wapa.gov

Office: Bonneville Power Administration

Program: Bonneville Power Administration (1.3.18)

Strategic Goal(s) Goal 1.3 Energy Infrastructure Supported:

**Hydropower Generation Efficiency Performance** 

Achieve > or = 97.5% Heavy-Load-Hour Availability (HLHA) through efficient performance of Measure:

Federal hydro-system processes and assets, including joint efforts of BPA, Army Corps of

Engineers, and Bureau of Reclamation.

2008 Results

BPA achieved this target with 99.6% Heavy-Load-Hour Availability for FY 2008, demonstrating

Bonneville's commitment and ability to provide reliable power to the region. By optimizing planned maintenance and taking into consideration expected forced outages, BPA's heavy load

hour performance ensured that BPA had the system capacity to serve its system load.

Future Plans /

Commentary:

Explanation of We will continue high levels of performance to meet program missions consistent with permanent authority.

Shortfalls:

Met

Supporting 4th Quarter FY 2008 Findings Memo Documentation:

**Associated Performance in Prior Years** 

Achieve > or = 97.5% Heavy Load Hour Availability (HLHA) through efficient performance of

Federal hydro-system processes and assets, including joint efforts of BPA, Army Corps of Engineers, and Bureau of Reclamation. HLHA is actual machine capacity available during

FY 2007: Met heavy-load hours (0700-2200 Monday-Saturday), divided by planned available capacity during

heavy-load hours.

Achieve 97% HLHA through efficient performance of Federal hydro-system processes and

assets, including joint efforts of BPA, Army Corps of Engineers, and Bureau of Reclamation.

FY 2006: Met HLHA is actual machine capacity available during heavy-load hours (0700-2200 Monday-

Saturday), divided by planned available capacity during heavy-load hours.

Same measure as FY 2006. Hydropower Generation EfficiencyPerformance: Met Goal (97%); Met FY 2005:

Actual: 100%

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10000082.2002.html Effective

Program Office: http://www.bpa.gov

Office: Bonneville Power Administration

Program: Bonneville Power Administration (1.3.18)

Strategic Goal(s) Goal 1.3 Energy Infrastructure

Supported:

**Repayment of Federal Power Investment Performance** 

Measure: Meet planned annual repayment of principal on Federal power investments.

2008 Results

BPA met this performance target for the 25th straight year, demonstrating Bonneville's ongoing

commitment to meeting its obligations to U.S. taxpayers. BPA made a total \$963 million

payment, \$211 million of which was additional amortization due to debt optimization (credits of Commentary: Met

\$223 million resulted in a net cash payment of \$740 million). Of this total, BPA's FY 2008

repayment of principal amount was \$555 million.

Future Plans /

Explanation of We will continue high levels of performance to meet program missions consistent with permanent authority.

Shortfalls:

Documentation:

Supporting 4th Quarter FY 2008 Findings Memo

**Associated Performance in Prior Years** 

Meet planned annual repayment of principal on Federal power investments. FY 2007: Met

Meet planned annual repayment of principal on Federal power investments. Met Goal (\$304

FY 2006: Met million): Actual: \$646 million.

Meet planned annual repayment of principal on Federal power investments. Met Goal (\$303

FY 2005: Met million); Actual: \$618 million.

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10000082.2002.html Effective

Program Office: <a href="http://www.bpa.gov">http://www.bpa.gov</a>

Office: Bonneville Power Administration

Program: Bonneville Power Administration (1.3.18)

Strategic Goal(s)
Supported: Goal 1.3 Energy Infrastructure

#### **BPA System Reliability Performance - NERC Rating**

Attain average North American Reliability Council (NERC) compliance ratings for the following NERC Control Performance Standards (CPS) measuring the balance between power generation

Measure: and load, including support for system frequency: (1) CPS1, which measures generation/load

balance on one-minute intervals (rating > or = 100); and (2) CPS2, which limits any imbalance

magnitude to acceptable levels (rating > or = 90).

#### 2008 Results

BPA achieved 6 of 6 possible CPS pass ratings in all four quarters for FY 2008, demonstrating Bonneville's ongoing commitment and ability to provide reliable transmission for the region. For

Met July, August and Sept. 2008 respectively, BPA achieved performance on CPS-1 of 197.0%,

187.6%, and 187.1%, against a target of no less than 100%; and on CPS-2 of 97.6%, 96.0%, and

96.8%, against a target of no less than 90%.

Future Plans /

Commentary:

Explanation of We will continue high levels of performance to meet program missions consistent with permanent authority.

Shortfalls:

Documentation:

Supporting 4th Quarter FY 2008 Findings Memo

#### **Associated Performance in Prior Years**

Attain average North American Electric Reliability Council (NERC) compliance ratings for the following NERC Control Performance Standards (CPS) measuring the balance between power

generation and load, including support for system frequency: (1) CPS1, which measures FY 2007: Met generation/load balance on one-minute intervals (rating > or = 100); and (2) CPS2, which limits

any imbalance magnitude to acceptable levels (rating > or = 90). (1.3.18.1)

Attain average NERC compliance ratings for the following NERC Control Performance

Standards (CPS) measuring the balance between power generation and load, including support

for system frequency: (1) CPS1, which measures generation/load balance on one-minute FY 2006: Met

intervals (rating greater than or equal to 100); and (2) CPS2, which limits any imbalance

magnitude to acceptable levels (rating greater than or equal to 90).

Actual: Met - CPS1: 193.3%; CPS2: 96.1%

Same measure as FY 2006

FY 2005: Actual Met - CPS1: 198.5%; CPS2: 94.3% Met

#### **Additional Information**

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10000082.2002.html Effective

Program Office: <a href="http://www.bpa.gov">http://www.bpa.gov</a>

Office: Southeastern Power Administration

Program: Southeastern Power Administration (1.3.23)

Strategic Goal(s) Goal 1.3 Energy Infrastructure Supported:

**Repayment of Federal Power Investment Performance** 

Meet planned annual repayment of principal on Federal power investments. Repay the required Measure:

repayment of \$22.2 million in FY 08.

2008 Results

During FY 2008, Southeastern achieved 100% of required repayment of the Federal investment.

Accomplishing this goal reflects Southeastern's commitment to repay the Federal investment and

Commentary: Met maintain financial integrity.

Future Plans / Southeastern will continue to efficiently operate its system and meet or exceed its annual repayment

Explanation of obligations.

Shortfalls:

Supporting FY 2008 Power Repayment Studies

Documentation:

**Associated Performance in Prior Years** 

Meet planned annual repayment of principal on Federal power investments. Repay the required

FY 2007: Met repayment of \$1.0 million.

Repay \$40.7 million annually under average water conditions to meet required payments as they

come due and assure that all aged investments will be replaced on a timely basis now and in the FY 2006: Not Met

future.

Meet planned annual repayment of principal on Federal power investment. Actual: \$51 million

FY 2005: Met

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/summary/10000122.2002.html Effective

Program Office: <a href="http://www.bpa.gov">http://www.bpa.gov</a>

Office: Southeastern Power Administration

Program: Southeastern Power Administration (1.3.23)

Supported:

Strategic Goal(s) Goal 1.3 Energy Infrastructure

**System Reliability Performance - NERC** 

Meet North American Electric Reliability Council (NERC) Control Performance Standards (CPS) of CPS1>100 and CPS2>90 and meet or exceed industry averages. CPS1 measures a generating system's performance at matching supply to changing demand requirements and supporting desired

system frequency in one minute increments. CPS2 measures a generating system's performance at

limiting the magnitude of generation and demand imbalances in ten minute increments.

2008 Results

During FY 2008, Southeastern achieved 6 out of 6 control compliance ratings. Southeastern's average annual results are 207.19 for CPS 1 & 99.81 for CPS 2. Accomplishing this goal reflects Met

Southeastern's ability to maintain safe, efficient and effective power system operation for control

area performance.

Commentary:

Future Plans / Southeastern will continue to operate its system at the highest level of reliability and meet or exceed NERC

operating requirements. Shortfalls:

Met

Met

Met

Documentation:

FY 2007:

FY 2006:

FY 2005:

Supporting NERC Monthly Control compliance Rating Report for 2000 through 2008. Unlike other regions SERC data is not publicly available in the SERC section of the NERC website due to confidentiality issues. Data can be found by contacting SERC at http://www.nerc.com/filez/cps.html.

**Associated Performance in Prior Years** 

Meet North American Electric Reliability Council (NERC) Control Performance Standards (CPS) of CPS1>100 and CPS2>90. CPS1: minute by minute measures a generating system's ability to match supply to changing demand requirements and support desired system frequency (about 60 cycles per second); CPS2: measures systems ability to limit the magnitude of generation and

demand imbalances.

Meet NERC Control Performance Standards (CPS) of CPS1>100 and CPS2>90. CPS1: minute

by minute measures a generating system's ability to match supply to changing demand requirements and support desired system frequency (about 60 cycles per second); CPS2:

measures systems ability to limit the magnitude of generation and demand imbalances.

Meet NERC Control Performance Standards (CPS) of CPS1>100 and CPS2>90. CPS1: minute

by minute measures a generating system's ability to match supply to changing demand requirements and support desired system frequency (about 60 cycles per second); CPS2:

measures systems ability to limit the magnitude of generation and demand imbalances.

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/summary/10000122.2002.html Effective

Program Office: www.sepa.doe.gov

Office: Southwestern Power Administration

Program: Southwestern Power Administration (1.3.24)

Strategic Goal(s) Goal 1.3 Energy Infrastructure

Supported:

**Annual Operating Cost Performance** 

Provide power at the lowest possible cost by keeping average operation and maintenance cost per Measure:

kilowatt-hour below the National average for hydropower.

2008 Results

During FY 2008, cost per kilowatt-hour statistics are as follows:

Southwestern: \$0.0130

National industry average: \$0.0153

Commentary: Met

Therefore, Southwestern is less than the National industry average.

Achieving this target reflects Southwestern's ability to control annual Operations and

Maintenance costs, thereby providing power at the lowest possible cost.

Explanation of Southwestern will continue to provide the lowest possible cost power by keeping average operation and

Shortfalls:

Supporting Annual Reports, Energy Information Administration Form 1 Reports, CBO Budget and Economic Outlook

Documentation: Forecast.

**Associated Performance in Prior Years** 

Provide power at the lowest possible cost by keeping average operation and maintenance cost per

FY 2007: Met kilowatt-hour below the National average for hydropower.

Provide power at the lowest possible cost by keeping average operation and maintenance cost per

kilowatthour below the National average for hydropower.

FY 2006: Met Actual: Southwestern: \$0.0116; National industry average: \$0.0136

Provide power at the lowest possible cost by keeping average operation and maintenance cost per

kilowatt-hour below the National average for hydropower. FY 2005: Met

Actual: Southwestern: \$0.0109; National industry average: \$0.0126

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/summary/10000124.2002.html Effective

Program Office: <a href="http://www.swpa.gov/">http://www.swpa.gov/</a>

Office: Southwestern Power Administration

Program: Southwestern Power Administration (1.3.24)

Strategic Goal(s)

Goal 1.3 Energy Infrastructure

Supported:

**Economic Benefit Performance** 

Measure:

Provide \$468 million in economic benefits to the region from the sale of hydroelectric power

(under average water conditions).

2008 Results

During FY 2008, Southwestern achieved 113%, or \$537.8 million, of the \$474 million annual goal. Achieving this target reflects Southwestern's effort to provide economic benefits within its

marketing area through the delivery of Federal hydropower, thereby advancing the President's

commitment to provide both renewable and affordable energy to the nation, while reducing the

nation's use of conventional fossil fueled energy.

Future Plans /

Commentary:

Met

Explanation of Southwestern will continue to provide economic benefits to the region.

Shortfalls:

Energy dollar values were obtained from U.S. Army Corps of Engineers' (Corps) Greers Ferry Lake

Reallocation Study dated September 1997. Capacity dollar values were developed by the Corps'

Supporting Hydropower Analysis Center using Federal Energy Regulatory Commission procedures. Actual generation

Documentation: was obtained from the Corps power plant reports. Southwestern has 2,247.8 megawatts of capacity for support of the 2052.6 megawatts of marketed capacity with 5,570.0 gigawatt-hours of energy produced from

average water conditions.

**Associated Performance in Prior Years** 

Provide \$468 million in economic benefits to the region from the sale of hydroelectric power

FY 2007: Met (under average water conditions).

Provide \$462 million in economic benefits to the region from the sale of hydroelectric power

FY 2006: Not Met (under average water conditions). Actual: \$322 million.

Provide \$457 million in economic benefits to the region from the sale of hydroelectric power

FY 2005: Met (under average water conditions). Actual: \$488 million.

**Additional Information** 

PART: Moderately Effective http://www.whitehouse.gov/omb/expectmore/summary/10000124.2002.html

Program Office: <a href="www.swpa.gov">www.swpa.gov</a>

Office: Southwestern Power Administration

Program: Southwestern Power Administration (1.3.24)

Strategic Goal(s) Goal 1.3 Energy Infrastructure Supported:

Repayment of the Federal Power Investment Performance

Measure: Repay the Federal Investment within the required repayment period.

2008 Results

During FY 2008, Southwestern achieved 100.0% of planned repayment of the Federal

investment. Achieving this target reflects Southwestern's commitment to meet repayment of the Commentary: Met

Federal investment, thereby achieving and maintaining financial integrity.

Future Plans / Southwestern will continue to efficiently operate its system and meet or exceed its annual repayment

Shortfalls: obligations.

Supporting FY 2008 Power Repayment Studies. Documentation:

**Associated Performance in Prior Years** 

Repay the Federal Investment within the required payment period. Met FY 2007:

Repay the Federal investment within the required repayment period. Actual: met all required

FY 2006: Met repayment.

Repay the Federal investment within the required repayment period. Actual: met all required

FY 2005: Met repayment.

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/summary/10000124.2002.html Effective

Program Office: www.swpa.gov

Office: Southwestern Power Administration

Program: Southwestern Power Administration (1.3.24)

Strategic Goal(s) Goal 1.3 Energy Infrastructure Supported:

**System Reliability Performance - NERC Rating** 

Meet NERC Control Performance Standards (CPS) of CPS1>100 and CPS2>90 and meet or

exceed industry averages. CPS1 measures a generating system's performance at matching supply

Measure: to changing demand requirements and supporting desired system frequency in one minute

increments. CPS2 measures a generating system's performance at limiting the magnitude of

generation and demand imbalances in ten minute increments.

2008 Results

During FY 2008, Southwestern achieved 6 out of 6 control compliance ratings. Southwestern's

average annual results are 199.49 for CPS 1 & 99.82 for CPS 2. Achieving this target reflects Southwestern's ability to maintain acceptable power system operation for control area

performance, thereby operating the power system efficiently and effectively.

FY 2007:

FY 2005:

Commentary:

Future Plans / Southwestern will continue to operate its system at the highest level of reliability and exceed NERC explanation of operating requirements.

Shortfalls:

Met

Met

Met

Supporting NERC Monthly Control compliance Rating Report for 2000 through 2008. Data can be found at

Documentation: http://www.nerc.com/~filez/cps.html.

**Associated Performance in Prior Years** 

Meet industry averages (CPS1: 161.81 and CPS2: 97.21) and at a minimum, meet NERC Control Performance Standards (CPS) of CPS1>100 and CPS2>90. CPS1: minute by minute measures a

generating system's ability to match supply to changing demand requirements and support desired

system frequency (about 60 cycles per second); CPS2: measures systems ability to limit the

magnitude of generation and demand imbalances.

Meet industry averages (CPS1:161.8 and CPS2: 97.2) and at a minimum, meet NERC Control

Performance Standards (CPS) of CPS1>100 and CPS2>90. CPS1: minute by minute measures a generating system's ability to match supply to changing demand requirements and support desired

FY 2006: Met system frequency (about 60 cycles per second); CPS2: measures systems ability to limit the

magnitude of generation and demand imbalances. Actual: CPS 1: 180.23; CPS 2: 99.18.

Meet industry averages (CPS1: 162.0 and CPS2: 96.7) and at a minimum, meet NERC Control

Performance Standards (CPS) of CPS1>100 and CPS2>90. CPS1: minute by minute measures a generating system's ability to match supply to changing demand requirements and support desired

system frequency (about 60 cycles per second); CPS2: measures systems ability to limit the

magnitude of generation and demand imbalances. Actual: CPS 1: 186.74; CPS 2: 99.40.

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/summary/10000124.2002.html Effective

Program Office: www.swpa.gov

Office: Southwestern Power Administration

Program: Southwestern Power Administration (1.3.24)

Strategic Goal(s) Goal 1.3 Energy Infrastructure

Supported:

**System Reliability Performance - Outages** 

Measure: Operate the transmission system so there are no more than three preventable outages annually.

2008 Results

During FY 2008, Southwestern had no preventable customer outages. Achieving this target

reflects Southwestern's ability to provide reliable service to customers each year, thereby Commentary: Met

maintaining power system reliability.

Future Plans /

Explanation of Southwestern will continue to provide reliable service to their customers.

Shortfalls:

Documentation:

Supporting Southwestern's Point of Delivery Incidents Log.

**Associated Performance in Prior Years** 

Operate the transmission system so there are no more than 3 preventable outages annually. FY 2007: Met

Operate the transmission system so there are no more than 3 preventable outages annually.

FY 2006: Met Actual: Southwestern incurred one preventable outage.

FY 2005: N/A

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/summary/10000124.2002.html Effective

Program Office: www.swpa.gov

Office: Energy Efficiency and Renewable Energy

Program: Federal Energy Management Program (1.4.7)

Supported:

Strategic Goal(s) Goal 1.4 Energy Productivity

Federal Energy Management Program (FEMP) Contract Awards

Estimated lifecycle energy savings expected in Federal agencies' facilities as a result of FEMP activities are 20.2 trillion Btus (TBtu). FEMP's facilitation activities include alternative financing, technical assistance, and directly funded energy efficiency projects within the Department. These

savings should result in about a 0.4 percent annual reduction in energy intensity.

2008 Results

Activities yielded 49.2 trillion cumulative lifecycle Btu savings through the end of the year which Commentary: Met

should result in about a 0.7 percent annual reduction in energy intensity.

Future Plans / Estimated lifecycle energy savings expected in Federal agencies' facilities as a result of FEMP activities are

Explanation of 34.4 trillion Btus (TBtu). FEMP's facilitation activities include alternative financing and/or technical

Shortfalls: assistance.

Copies of awarded contracts between the Energy Service Company (ESCO); For UESCs, memorandum from Supporting

the Federal Agency receiving the award; for technical assistance, memorandum or reports from DOE

Documentation: National Laboratories or other contractors.

**Associated Performance in Prior Years** 

Complete Energy Savings Performance Contract (ESPC) and Utility Energy Savings Contract FY 2007: Met

(UESC) contract awards, fund DOE retrofit projects and provide technical assistance that will

result in lifecycle Btu savings of 17.1 trillion. (1.4.7.1)

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/summary/10003401.2005.html Effective

Program Office: http://www1.eere.energy.gov/femp/

Office: Energy Efficiency and Renewable Energy

Program: Federal Energy Management Program (1.4.7)

Strategic Goal(s) Goal 1.4 Energy Productivity Supported:

Federal Energy Management Program (FEMP) Operational Efficiency Measure

Measure: Maintain administrative costs as a percent of total program costs less than 12 percent.

2008 Results

Overall performance is 6.6%; annual target is to be less than 12%. Commentary:

Future Plans / Explanation of Future plans are to keep administrative support below the 12% criteria, unless external budgetary decisions Explanation of beyond EEPE's control such as recipions, extended continuing resolutions, etc. impact the criteria formula

Shortfalls:

FY 2005: Not Met

beyond EERE's control, such as recisions, extended continuing resolutions, etc., impact the criteria formula.

Documentation:

Supporting DOE financial accounting system (STARS) based on preliminary FY 2008 actuals.

**Associated Performance in Prior Years** 

Maintain total administrative overhead costs (defined as program direction and program support

FY 2007: Met excluding earmarks) in relation to total program costs of less than 12%. (1.4.7.2)

Maintain total administrative overhead costs (defined as Program Direction and Program Support

excluding earmarks) in relation to total program costs of less than 12 percent. FY 2006: Met

Contribute proportionately to EERE's corporate goal of reducing corporate and program adjusted

uncosted obligated balances to a range of 20-25 percent by reducing program annual adjusted uncosteds by 10 percent in 2005 relative to the FEMP/DEMP Program FY 2004 end of year

adjusted uncosted baseline (\$11,266K) until the target range is met.+

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/summary/10003401.2005.html Effective

Program Office: http://www1.eere.energy.gov/femp/

Office: Energy Efficiency and Renewable Energy

Program: Industrial Technologies (1.4.19)

Strategic Goal(s) Goal 1.4 Energy Productivity

Supported:

**Industry - Emerging Technologies** 

Measure:

Commercialize 3 new technologies in partnership with the most energy-intensive industries that improve energy efficiency of an industrial process or product by at least 10 percent.

2008 Results

Three technologies were commercialized in partnership with industry, they included: Plastics or

Fibers from Bio-Based Polymers; a technology in the Chemicals industry, Improved Methods for

Met the Production of Polyurethane Foam; and Process for Converting Waste Glass Fiber into a Concrete Additive. Each technology resulted in substantial energy savings ranging from

20 percent to over 90 percent.

Commentary:

Future Plans / The Industrial Technologies Program will continue to partner with energy intensive industries to Explanation of Commercializa more technologies with substantial reductions to energy efficiency.

Shortfalls:

Documentation:

Supporting Pacific Northwest National Laboratory monthly reports

**Associated Performance in Prior Years** 

Commercialize 3 new technologies in partnership with the most energy-intensive industries that

FY 2007: Met improve energy efficiency of an industrial process or product by at least 10%.

Commercialize 3 new technologies in partnership with the most energy-intensive industries. FY 2006: Met

Commercialize 3 new technologies in partnership with the most energy-intensive industries. FY 2005: Met

**Additional Information** 

PART: http://www.whitehouse.gov/omb/expectmore/summary/10003402.2005.html Adequate

Program Office: http://www1.eere.energy.gov/industry/

Office: Energy Efficiency and Renewable Energy

Program: Industrial Technologies (1.4.19)

Strategic Goal(s) Goal 1.4 Energy Productivity

Supported:

**Industry - Operational Efficiency Measure** 

Measure: Maintain administrative costs as a percent of total program costs less than 12 percent.

2008 Results

Commentary: Met Overall performance is 6.6%; annual target is to be less than 12%.

Explanation of Explan

FY 2006:

FY 2005:

Met

Met

beyond EERE's control, such as recisions, extended continuing resolutions, etc., impact the criteria formula.

Documentation:

Supporting DOE financial accounting system (STARS), based on preliminary FY 2008 actuals.

**Associated Performance in Prior Years** 

Maintain total administrative overhead costs (defined as program direction and program support FY 2007:

Met excluding earmarks) in relation to total program costs of less than 12%.

Maintain total Program Direction costs, in relation to, total program costs in the range of 8-12

percent to demonstrate efficient and effective EERE-wide business and technical support to

mission direct programs.

Contribute proportionately to EERE's corporate goal of reducing corporate and program adjusted

uncosted obligated balances to a range of 20-25 percent by reducing program annual adjusted

uncosteds by 10 percent in 2005 relative to the program FY 2004 end of year adjusted uncosted

baseline (\$40,741K) until the target range is met.

**Additional Information** 

PART: http://www.whitehouse.gov/omb/expectmore/summary/10003402.2005.html Adequate

Program Office: <a href="http://www1.eere.energy.gov/industry/">http://www1.eere.energy.gov/industry/</a>

Office: Energy Efficiency and Renewable Energy

Program: Industrial Technologies (1.4.19)

Strategic Goal(s) Goal 1.4 Energy Productivity

Supported:

**Industry - Unique Energy-Intensive Industrial Plants** 

An estimated 100 trillion Btus energy savings from applying EERE technologies and services to Measure:

400 energy-intensive U.S. plants.

2008 Results

1,407 unique plants newly using the Department energy technologies and services were able to

Commentary: Met reduce energy intensity in their plants. Estimated savings from adoption of more efficient

technologies and practices are 106 trilion Btus.

Future Plans / The Industrial Technologies Program will continue to partner with energy intensive industries to Explanation of Commercialize more technologies with substantial reductions to energy efficiency.

Shortfalls:

Supporting Oak Ridge National Laboratory supporting documents. Documentation:

**Associated Performance in Prior Years** 

An estimated 125 trillion Btus saved by an additional 1,000 energy intensive U.S. plants applying

FY 2007: Met EERE technologies and services.

An additional 200 (leading to a cumulative 8,600) energy intensive U.S. plants will apply EERE

technologies and services contributing to the goal of a 20 percent reduction in energy intensity FY 2006: Met

from 2002 levels by 2020.

An additional 200 (leading to a cumulative 7000) energy intensive U.S. plants will apply EERE

FY 2005: Met technologies and services.

**Additional Information** 

PART: Adequate http://www.whitehouse.gov/omb/expectmore/summary/10003402.2005.html

Program Office: http://www1.eere.energy.gov/industry/

Office: Energy Efficiency and Renewable Energy

Program: Building Technologies (1.4.20)

Strategic Goal(s) Goal 1.4 Energy Productivity

Supported:

**Buildings - Appliance Standards** 

Complete 11-13 proposals to update appliance standards and test procedures publish in the Federal Register. Final rules will be issued for 1-2 of these product categories, consistent with the law, to amend appliance standards and test procedures that are economically justified and will result in

significant energy savings.

2008 Results

DOE completed 17 proposals to update appliance standards and test procedures, including the Commentary: Met

final rules for Packaged Terminal Air-Conditioners and Heat Pumps and Furnaces and Boilers.

Future Plans /

Documentation:

FY 2006:

FY 2005:

Explanation of DOE will continue to work on on-going rulemakings.

Shortfalls:

Rulemaking proposals submitted to the Federal Register. Rulemaking proposals completed this fiscal year include: Furnaces and Boilers Final Rule (3 products) (72 FR 65136), Home Appliances Group 1 ANOPR (4 products) (72 FR 64431), Lamps ANOPR (2 products) (73 FR 13620), Lamps Test Procedure NOPR (3 Supporting products) (73 FR 13465), Packaged Terminal Air-Conditioner NOPR (1 product) (73 FR 18858), Beverage

Vending Machine ANOPR (1 product) (73 FR 34094), Packaged Terminal Air-Conditioner Final Rule (1 product) (Issued 9/29/08, pending publication), Home Appliances Group 1 NOPR (2 products) (Issued

9/29/08, pending publication).

**Associated Performance in Prior Years** 

Final rules will be issued for 3-5 product categories, consistent with enacted law, to amend appliance standards and test procedures that are economically justified and will result in

FY 2007: Not Met significant energy savings. This includes final rules for distribution transformers and residential

furnaces and boilers.

Complete analytical and regulatory steps necessary for DOE issuance of 4 rules, consistent with enacted law, to amend appliance standards and test procedures that are economically justified and will result in significant energy savings. Develop for DOE issuance notices of proposed

Met rulemaking (NOPRs) regarding energy conservation standards for electric distribution

transformers, commercial unitary air conditioners and heat pumps, and residential furnaces and

boilers.

Complete analytical and regulatory steps necessary for DOE issuance of 3-4 rules, consistent with

enacted law, to amend appliance standards and test procedures that are economically justified and

will result in significant energy savings.

**Additional Information** 

PART: Adequate http://www.whitehouse.gov/omb/expectmore/summary/10000084.2003.html

Program Office: http://www1.eere.energy.gov/buildings/

Met

Office: Energy Efficiency and Renewable Energy

Program: Building Technologies (1.4.20)

Strategic Goal(s) Goal 1.4 Energy Productivity

Supported:

**Buildings - Commercial Buildings** 

Complete four additional design technology packages for new commercial buildings (that achieve 30 percent increase in energy efficiency relative to the ASHRAE 90.1-2004 benchmark) with five

year or less payback. These design technology packages will be for small to medium-sized

commercial buildings.

2008 Results

Commercial Buildings completed 4 design technology packages -- 2 of which provided at least

30% energy savings (highway lodging, warehouse). The other 2 provide energy savings of at Commentary: Met

least 50% (grocery stores and medium-box retail).

FY 2007:

FY 2005:

Met

Met

Future Plans / Complete four additional design technology packages for new commercial buildings (that achieve 30% Explanation of

Shortfalls: energy savings relative to ASHRAE Standard 90.1-2004).

Pacific Northwest National Laboratory Technical Support Documents:

Warehouses--30% Energy Savings, December 2007,

http://www.pnl.gov/main/publications/external/technical reports/PNNL-17056.pdf Supporting

Highway Lodging--30% Energy Savings, September 2008, Documentation:

http://www.pnl.gov/main/publications/external/technical\_reports/PNNL-17875.pdf

Medium Box Retail--50% Energy Savings, September 2008, http://www.nrel.gov/docs/fy08osti/42828.pdf Grocery Stores--50% Energy Savings, September 2008, http://www.nrel.gov/docs/fy08osti/42829.pdf

**Associated Performance in Prior Years** 

Complete the development of one new design technology package for a second small to medium

sized commercial building type to achieve 30% energy savings over American Society of

Heating, Refrigerating and Air-Conditioning Engineers, Inc. (ASHRAE) 90.1-2004.

Complete the development of one design technology package to achieve 30 percent or better

energy savings, focusing on a single, high priority building type, such as small commercial retail FY 2006: Met

or office buildings, based on the technical and market assessments completed in 2005.

Complete assessments of controls technology, optimization methods and market opportunities,

with substantial input from designers and building owners, to establish a framework for

development of programmatic pathways to achieve 50 percent or better energy performance in

significant numbers of buildings enabling development of design and/or technology packages for

new commercial buildings.

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/summary/10000084.2003.html PART: Adequate

Program Office: http://www1.eere.energy.gov/buildings/

Office: Energy Efficiency and Renewable Energy

Program: Building Technologies (1.4.20)

Strategic Goal(s) Goal 1.4 Energy Productivity

Supported:

**Buildings - Energy Star** 

Achieve market penetration target for ENERGY STAR® appliances of 33 percent (baseline 30 Measure: percent in 2003), 6 percent for CFLs (baseline 2% in 2003), and 48 percent for windows (baseline

40 percent in 2003).

2008 Results

The FY08 ENERGY STAR market penetration was 47% for appliances, 20% for CFLs, and 57% Commentary: Met

for windows.

Met

Future Plans / Continue to revise ENERGY STAR criteria and conduct campaigns and partnership to increase market

Shortfalls: penetration.

FY 2007:

FY 2006:

Supporting Compiled Data Reports by D&R International. Documentation:

**Associated Performance in Prior Years** 

Increase market penetration of appliances to 30 to 32% (baseline 30% calendar year 2003), to 2.5 to 4% for compact fluorescent lamps (CFLs) (baseline 2% calendar year 2003) and 45 to 50% for

windows (baseline 40% for calendar year 2003). Estimated energy savings will be 0.032 Quads Met

and \$671 million in consumer utility bill savings.

Increase market penetration of appliances (clothes washers, dishwashers, room air conditioners and refrigerators) to 38 percent to 42 percent (baseline of 30 percent, 2003 calendar year) to two

percent to three percent for compact fluorescent lamps (baseline 2percent, 2003 calendar year),

and 40 percent to 45 percent for windows (baseline 40 percent, 2004). Estimated energy savings

will be 0.30 quads and \$657 million in consumer utility billing savings.

Recruit 500 additional retail stores, 5 additional utilities and 10 additional manufacturers.

Complete draft Commercial Window specification, Begin update of Residential Window FY 2005: Met

specification. Expand coordination with all gateway activities.

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/summary/10000084.2003.html PART: Adequate

Program Office: http://www1.eere.energy.gov/buildings/

Office: Energy Efficiency and Renewable Energy

Program: Building Technologies (1.4.20)

Strategic Goal(s) Goal 1.4 Energy Productivity

Supported:

**Buildings - Operational Efficiency Measure** 

Measure: Maintain administrative costs as a percent of total program costs less than 12 percent.

2008 Results

Overall performance is 6.6%; annual target is to be less than 12%. Commentary: Met

Future Plans / Explanation of Future plans are to keep administrative support below the 12% criteria, unless external budgetary decisions Explanation of beyond EEPE's control such as recipions, extended continuing resolutions, etc. impact the criteria formula beyond EERE's control, such as recisions, extended continuing resolutions, etc., impact the criteria formula.

Documentation:

Supporting DOE financial accounting system (STARS), based on preliminary FY 2008 actuals.

**Associated Performance in Prior Years** 

Maintain total administrative overhead costs (defined as program direction and program support

FY 2007: Met excluding earmarks) in relation to total program costs of less than 12%.

Maintain total administrative overhead costs (defined as program direction and program support

excluding earmarks) in relation to total program costs of less than 12 percent. FY 2006: Met

Contribute proportionately to EERE's corporate goal of reducing corporate and program

uncosteds to a range of 20-25 percent by reducing program annual uncosteds by 10 percent in FY 2005: Not Met

2005 relative to the program uncosted baseline in 2004 (\$33,417k) until the target range is met.

## **Additional Information**

http://www.whitehouse.gov/omb/expectmore/summary/10000084.2003.html PART: Adequate

Program Office: <a href="http://www1.eere.energy.gov/buildings/">http://www1.eere.energy.gov/buildings/</a>

Office: Energy Efficiency and Renewable Energy

Program: Building Technologies (1.4.20)

Strategic Goal(s) Goal 1.4 Energy Productivity

Supported:

**Buildings - Residential Buildings** 

Complete one design technology package for new residential buildings (that is 40 percent more

Measure: energy efficient relative to the 2004 Building America benchmark) at net zero financed cost to the

homeowner for one climate zone.

2008 Results

The Residential Buildings research report for the 40% energy savings level in the Marine Climate and five detailed case study reports have been completed. The report documents that ten homes Commentary: Exceeded

have been cost effectively built in five communities to meet the Buildilng Technologies Program

success criteria.

Future Plans / Explanation of Shortfalls: Residential research activities in 2009 will focus on completing 40% technology packages for two additional climate regions.

Supporting Five detailed 40% case study reports have been completed and posted on the Building America project Documentation: management site, www.eere.energy.gov/extranet/buildings/building\_america/joule\_milestones08.html.

**Associated Performance in Prior Years** 

Document in Technology Package Research Reports research results for production ready new residential buildings that are 30% more efficient in 1 climate zone and 40% more efficient in 1 FY 2007: Met

climate zone than the whole-house Building America benchmark.

Complete system research with lead builders in two climate zones demonstrating production-

ready new residential buildings that are 30 percent more efficient than the whole-house Building FY 2006: Met America benchmark and document the results in Technology Package Research Reports.

Complete the research for production-ready new residential buildings that are 30 percent more efficient than the whole-house Building America benchmark in 2 climate zones and document the FY 2005: Met

results in Technology Package Research Reports.

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/summary/10000084.2003.html PART: Adequate

Program Office: http://www1.eere.energy.gov/buildings/

Office: Energy Efficiency and Renewable Energy

Program: Building Technologies (1.4.20)

Strategic Goal(s) Goal 1.4 Energy Productivity

Supported:

**Buildings - Solid State Lighting** 

Achieve efficiency of "white light" solid-state lighting in a lab device, of at least 101 lumens per

Measure: Watt.

Met

2008 Results

Cree created a prototype cool white light-emitting diode (LED) that delivers 107 lumen per Watt

(lm/W) at 350mA. Based on a 1 millimeter-square chip, the new prototype LED produces white light with a correlated color temperature (CCT) of 5500K and a color rendering index (CRI) of

Commentary:

Future Plans / Achieve at least 110 lumen/Watt of white light from a laboratory LED module, based on cost-shared explanation of research which is competitively selected.

Shortfalls: research which is competitively selected.

Documentation:

Supporting A data sheet that details the photometric testing from Cree.

**Associated Performance in Prior Years** 

Achieve at least 86 lumens per Watt (in a laboratory device) of white light from solid state

FY 2007: Met devices based on cost-shared research which is competitively selected.

Conduct cost-shared, competitively selected research on technology to achieve 65 lm/W (in a

laboratory device) of white light from solid state devices with industry, National Laboratories, FY 2006: Met

and universities.

Select five new competitively based research awards for costshared research on technology (such

as optical materials and device structures) to achieve =65 lm/W white light from solid state

FY 2005: Met devices with industry, National Laboratories, and universities.

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/summary/10000084.2003.html PART: Adequate

Program Office: http://www1.eere.energy.gov/buildings/

Office: Energy Efficiency and Renewable Energy

Program: Weatherization (1.4.21)

Strategic Goal(s) Goal 1.4 Energy Productivity

Supported:

Weatherization - Operational Efficiency Measure

Measure: Maintain administrative costs as a percent of total program costs less than 12 percent.

2008 Results

Overall performance is 6.6%; annual target is to be less than 12%. Commentary:

Future Plans / Explanation of Future plans are to keep administrative support below the 12% criteria, unless external budgetary decisions Explanation of beyond EEPE's control such as recipions, extended continuing resolutions, etc. impact the criteria formula beyond EERE's control, such as recisions, extended continuing resolutions, etc., impact the criteria formula.

Supporting DOE financial accounting system (STARS), based on preliminary FY 2008 actuals.

Documentation:

**Associated Performance in Prior Years** 

Maintain total administrative overhead costs (defined as program direction and program support

excluding earmarks) in relation to total program costs of less than 12%. (1.4.21.2) FY 2007: Met

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

Moderately PART:

Effective

http://www.whitehouse.gov/omb/expectmore/summary/10000128.2003.html

Program Office: <a href="http://apps1.eere.energy.gov/weatherization/">http://apps1.eere.energy.gov/weatherization/</a>

Office: Energy Efficiency and Renewable Energy

Program: Weatherization (1.4.21)

Strategic Goal(s) Goal 1.4 Energy Productivity

Supported:

**Weatherization Assistance Program** 

75,848 low-income family homes weatherized annually with DOE funds, and support the Measure:

weatherization of 50,000 additional homes with leveraged funds.

2008 Results

Commentary: Met Total of units weatherized is 94,487.

Future Plans /

Explanation of EERE will continue to implement the Weatherization Program.

Shortfalls:

Supporting WinSAGA Database.

Documentation:

**Associated Performance in Prior Years** 

Weatherize 70,051 units with DOE funds. FY 2007: Met

Weatherize 97,300 homes, with DOE funds. FY 2006: Met

Weatherize 92,500 homes, with DOE funds, and support the weatherization of approximately

FY 2005: Met 100,000 additional homes with leveraged funds.

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/summary/10000128.2003.html Effective

Program Office: <a href="http://apps1.eere.energy.gov/weatherization/">http://apps1.eere.energy.gov/weatherization/</a>

Office: Energy Efficiency and Renewable Energy

Program: State Energy Programs (1.4.22)

Met

Strategic Goal(s) Goal 1.4 Energy Productivity

Supported:

Commentary:

FY 2005:

Met

**State Energy Program** 

Achieve an average annual energy savings of 10-12 trillion source Btus (an estimated \$60-70 Measure:

million in annual energy cost savings) with DOE funds

2008 Results

Total Btu savings for year are 11.35 trillion source Btu (an estimated \$60-70 million in annual

energy cost savings). Note that estimation methodology has been question....measures." replace

with "Issues have been identified with the estimation methodology for energy savings, which are being addressed in a underway State Energy Program evaluation which will update the estimation

methodology.

Future Plans / The Department of Energy Inspector General has identified issues with the estimation methodology for

Explanation of energy savings, which are being addressed in an ongoing independent State Energy Program

Shortfalls: evaluation that will propose an update to the estimation methodology.

ORNL/CON 492: " An Evaluation of State Energy Program Accomplishments." Supporting

DOE IG Report: Management Control Over the State Energy Program's Formula Grants Documentation:

http://www.ig.energy.gov/documents/CalendarYear2006/OAS-M-06-05.pdf

**Associated Performance in Prior Years** 

Achieve an average annual energy savings of 12-14 trillion source Btus (an estimated \$72-78

FY 2007: Met million in annual energy cost savings) with DOE funds. (1.4.22.1)

Achieve an average annual energy savings of 8-10 trillion source Btus (an estimated \$50-60

million in annual energy cost savings) with DOE funds. Achieve an additional average energy

FY 2006: savings of 26-30 trillion source Btus (an estimated \$190-\$200 million in annual energy cost Met

savings) from leveraged funds.

Achieve an annual energy savings of 10,250,000 source Btus and \$64,780.000 in annual energy

cost savings with DOE funds. Achieve an annual energy savings 36,695,000 source Btus and \$231,912.400 in annual energy cost savings with leveraged funds. Program will update Btu to

dollar calculation derived from 2003 metrics study to establish new baseline.

**Additional Information** 

Results Not PART: http://www.whitehouse.gov/omb/expectmore/summary/10002136.2004.html Determined

Program Office: http://apps1.eere.energy.gov/state\_energy\_program/

Office: Energy Efficiency and Renewable Energy

Program: State Energy Programs (1.4.22)

Strategic Goal(s) Goal 1.4 Energy Productivity

Supported:

State Energy Program - Operational Efficiency Measure

Measure: Maintain administrative costs as a percent of total program costs less than 12 percent.

2008 Results

Commentary: Overall performance is 6.6%; annual target is to be less than 12%.

Future Plans / Explanation of Future plans are to keep administrative support below the 12% criteria, unless external budgetary decisions Explanation of beyond EEPE's control such as recipions, extended continuing resolutions, etc. impact the criteria formula beyond EERE's control, such as recisions, extended continuing resolutions, etc., impact the criteria formula.

Documentation:

Supporting DOE financial accounting system (STARS), based on preliminary FY 2008 actuals.

**Associated Performance in Prior Years** 

Maintain total administrative overhead costs (defined as program direction and program support

FY 2007: Met excluding earmarks) in relation to total program costs of less than 12%. (1.4.22.2)

Maintain total administrative overhead costs (defined as program direction and program support

excluding earmarks) in relation to total program costs of less than 12 percent. FY 2006: Met

Contribute proportionately to EERE's corporate goal of reducing corporate and program adjusted

uncosted obligated balances to a range of 20-25 percent by reducing program annual adjusted

FY 2005: Met uncosteds by 10 percent in 2005 relative to the program FY 2004 end of year adjusted uncosted

baseline (\$21,257K) until the target range is met.

**Additional Information** 

Results Not PART: http://www.whitehouse.gov/omb/expectmore/summary/10002136.2004.html Determined

Program Office: <a href="http://apps1.eere.energy.gov/state\_energy\_program/">http://apps1.eere.energy.gov/state\_energy\_program/</a>

### THEME 2 - NUCLEAR SECURITY

Office: National Nuclear Security Administration

Program: Office of the Administrator (2.0.25)

Goal 2.1 Nuclear Deterrent and Goal 2.2 Weapons of Mass Destruction and Goal 2.3 Nuclear Propulsion Strategic Goal(s)

Supported:

**OMB PART Score** 

Annual average NNSA Program score on the OMB Program Assessment Rating Tool (PART)

Measure: assessment indicating progress in budget performance integration and results (EFFICIENCY

MEASURE) FY 2008 target: 85%

2008 Results

Exceeded the annual target of an average OMB PART score by receiving a score of 88% in FY

2008. This result is important because it indicates that NNSA has set a challenging measure, that Commentary: Exceeded

is not routinely met, and that NNSA's program managers are thoroughly involved in budget

performance integration and achieving results.

Future Plans /

Explanation of The annual target will remain constant in FY 2009.

Shortfalls:

Documentation:

Supporting OMB reported results on PARTWeb.

**Associated Performance in Prior Years** 

Cumulative average NNSA Program score on the OMB PART assessment indicating progress in

FY 2007: Not Met budget performance integration and results (EFFICIENCY MEASURE) FY 2007 target: 85%

Achieve a cumulative average NNSA Program score of 80 percent on the OMB PART

FY 2006: Met assessment indicating progress in budget performance integration and results (NA GG 1/2.50.02)

Achieve an average NNSA Program score of 75 percent (cumulative) on the OMB Program

FY 2005: Met Assessment Rating Tool (PART) (NA GG 1/2.50.03)

**Additional Information** 

PART: N/A

Program Office: http://nnsa.energy.gov/

Office: National Nuclear Security Administration

Program: Directed Stockpile Work (2.1.26)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**Annual Warheads Certification** 

Annual percentage of warheads in the Stockpile that are safe, secure, reliable, and available to the Measure:

President for deployment (Annual Outcome) FY 2008 target: 100%

2008 Results

Achieved the annual target of 100% of weapons as safe, secure, reliable, and available. This

Commentary: Met result is important because it ensures the overall availability of the nuclear weapons stockpile for

the nation's nuclear deterrent.

Future Plans /

Explanation of The annual target will remain at 100% in FY 2009.

Shortfalls:

1. Annual Assessment Report:

-Laboratory-published Warhead Annual Assessment Reports

-Annual Laboratory Director Annual Assessment Letters

-Report on Stockpile Assessment

-Annual Certification Memorandum to the President (Secretaries of Defense & Energy)

Supporting Documentation:

2. Weapon Reliability Reports (WRRs) (Biannually)

3. Significant Finding Investigation Reports (Quarterly)

4. Weapon Yield Certification (Information in WRRs)

5. End-of-Year Reconciliation Report

6. NA-10 milestone Reporting Tool (MRT) status reports on critical DSW milestones

**Associated Performance in Prior Years** 

Annual percentage of warheads in the Stockpile that are safe, secure, reliable, and available to the

FY 2007: Met President for deployment (Annual Outcome) FY 2007 target: 100%

Assure that 100 percent of warheads in the Stockpile are safe, secure, reliable, and available to

FY 2006: Met the President for deployment (NA GG 1.27.01)

Assure that 100 percent of warheads in the Stockpile are safe, secure, reliable, and available to

FY 2005: Met the President for deployment (NA GG 1.27.08)

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10002126.2004.html Effective

Program Office: http://nnsa.energy.gov/defense programs/The Stockpile.htm

Office: National Nuclear Security Administration

Program: Directed Stockpile Work (2.1.26)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

B61-7/11 LEP

Met

Cumulative percentage of progress in completing NWC-approved B61-7/11 LEP activity (Long-Measure:

term Output) FY 2008 target: 90%

2008 Results

Achieved the cumulative target of 90% (increase of 20%) in accordance with the B61-7/11

baseline schedule. This result is important because, by extending the life of the B61-7/11 for the U.S. Air Force, the NNSA has demonstrated its ability to meet DoD requirements and national

security needs on schedule.

Future Plans /

Commentary:

Explanation of The annual target will increase to 100% in FY 2009.

Shortfalls:

1. B61 7/11 ALT 357 CSA LEP NNSA Program Plan (revised under Enhanced Management Guidelines)

2. Production and Planning Directive (P&PD)

3. B61 7/11 Program Control Documents Supporting

Documentation:

4. B61 7/11 LEP Integrated Master Schedule

5. B61 7/11 LEP Selected Acquisition Report (SAR)

6. NA-10 Milestone Reporting Tool (MRT) status reports

**Associated Performance in Prior Years** 

Cumulative percentage of progress in completing NWC-approved B61-7/11 LEP activity (Long-

term Output) (2.1.26.04) FY 2007 target: 70% FY 2007: Met

Complete 40 percent (cumulative) of the Nuclear Weapons Council (NWC) B61-7/11 Life

FY 2006: Not Met Extension Program (LEP) activity (NA GG 1.27.06)

Complete 30 percent of progress (cumulative) in completing NWC-approved B61-7/11 Life

FY 2005: Not Met Extension Program (LEP) activity (NA GG 1.27.03)

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10002126.2004.html Effective

Program Office: <a href="http://nnsa.energy.gov/defense">http://nnsa.energy.gov/defense</a> programs/The Stockpile.htm

Office: National Nuclear Security Administration

Program: Directed Stockpile Work (2.1.26)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**Stockpile Maintenance** 

Annual percentage of items supporting the Enduring Stockpile Maintenance completed (and

Measure: Annual percentage of prior-year non-completed items completed) (Annual Output) FY 2008 target:

95% (100%)

2008 Results

Achieved the annual target of completing scheduled stockpile maintenance annual target of 95%

Commentary: Met (100% of prior year). This result is important because it keeps active nuclear weapons fully

operational, if needed by the President.

Future Plans /

Explanation of The annual target will remain constant at 95% (100%) in FY 2009.

Shortfalls:

1. End-of-Year Reconciliation Report

2. Limited Life Component Exchange, including DoD shipping schedules/database

3. Program Control Document(s) (PCDs)

Supporting

FY 2007:

Met

4. Quarterly Surveillance Backlog Report (From NA-122)

Documentation: 5. Approved Authorization Basis Document

6. Nuclear Safety Research & Development Working Group Report

**Associated Performance in Prior Years** 

Annual percentage of items supporting Enduring Stockpile Maintenance completed (Annual

percentage of prior-year non-completed items completed) (Annual Output) (2.1.26.2) FY 2007

target: 95% (100%)

Complete 95 percent of items supporting Enduring Stockpile Maintenance (complete 100 percent

FY 2006: Not Met of prior-year non-completed items) (NA GG 1.27.03)

Complete 95 percent of items supporting Enduring Stockpile Maintenance (annual percentage of

FY 2005: Not Met prior-year non-completed items completed) (NA GG 1.27.02)

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10002126.2004.html Effective

Program Office: http://nnsa.energy.gov/defense programs/The Stockpile.htm

Office: National Nuclear Security Administration

Program: Directed Stockpile Work (2.1.26)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

W76-1 Life Extension Program (LEP)

Cumulative percentage of progress in completing Nuclear Weapons Council (NWC)-approved

W76-1 Life Extension Program (LEP) activity (Long-term Output) FY 2008 target: 44%

2008 Results

Achieved the cumulative annual target of 44% (schedule increase of 5%) in accordance with the current W76-1 baseline schedule; projected increase of 5.2% over last year's actual to cumulative

44%. Previous technical problems (affecting schedule) associated with production of the special

material for the Canned Sub-Assembly have been resolved. This result is important because extending the life of the W76-1, a weapon system for Navy submarines, is on a highly success-

oriented refurbishment schedule to meet DoD requirements and national security needs.

Future Plans /

Commentary:

Explanation of The annual target will increase to 48% in FY 2009.

Shortfalls:

1. W76-1 LEP Project Execution Plan (revised under Enhanced Management Guidelines)

2. Production and Planning Directive (P&PD)

3. W76-1 Program Control Documents

4. W76-1 LEP Full-Scale Engineering Development Schedule

Documentation: 5. W76-1 LEP Selected Acquisition Report (SAR)

6. NA-10 Milestone Reporting Tool (MRT) status reports

**Associated Performance in Prior Years** 

Cumulative percentage of progress in completing Nuclear Weapons Council (NWC)-approved W76-1 Life Extension Program (LEP) activity (Long-term Output) (2.1.26.03) FY 2007 target:

FY 2007: Not Met 39%

Met

Complete 29 percent progress (cumulative) for Weapons Council (NWC)-approved W76-1 Life

Extension Program (LEP) activities (NA GG 1.27.04) FY 2006: Met

Complete 29 percent progress (cumulative) for Weapons Council (NWC)-approved W76-1 Life

FY 2005: Met Extension Program (LEP) activities (Long-term Output) FY 2005 target: 29%

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10002126.2004.html Effective

Program Office: http://nnsa.energy.gov/defense programs/The Stockpile.htm

Office: National Nuclear Security Administration

Program: Directed Stockpile Work (2.1.26)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**LEP Production Costs** 

Cumulative percent reduction in projected W76 warhead production costs per warhead from Measure: established validated baseline, as computed and reported annually by the W76 LEP Cost Control

Board (EFFICIENCY MEASURE) FY 2008 target: 1%

#### 2008 Results

warhead production costs per warhead from established validated baseline, but the program is on a recovery schedule; increase to a cumulative of 0.78% for FY 2008. This result is important because the NNSA must demonstrate an increasingly cost-effective life extension program within the nuclear weapons program. The annual target was missed because projected/realized cost increases in FY 2007 and FY 2008 resulted from the Canned Sub-Assembly special material technical issue, Arming, Fusing and Firing (AF&F) System issue, Electrostatic Discharge (ESD) issue at Pantex, and increasing health care and compensation costs passed on to the LEP from the

M&O contractors. Although this target was missed, the majority of the cost increases will be

Did not achieve the cumulative target of 1% (decrease of 0.5%) reduction of projected W76

offset by efficiencies elsewhere in the program.

Commentary: Not Met

Future Plans / Additional cost efficiencies are being implemented in FY 2009 to reduce the unit cost. The annual target Explanation of will be adjusted according to the Astrian Plan.

Shortfalls: will be adjusted according to the Action Plan.

1. W76-1 LEP Project Execution Plan (revised under Enhanced Management Guidelines)

Supporting 2. W76-1 LEP Cost Control Board Reports

Documentation: 3. W76-1 LEP Selected Acquisition Report (SAR)

#### **Associated Performance in Prior Years**

Cumulative percent reduction in projected W76 warhead production costs per warhead from established validated baseline, as computed and reported annually by the W76 LEP Cost Control

FY 2007: Not Met Board (EFFICIENCY MEASURE) (2.1.26.05) FY 2007 target: .5%

FY 2006: N/A

FY 2005: N/A

#### **Additional Information**

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10002126.2004.html Effective

Program Office: http://nnsa.energy.gov/defense\_programs/The\_Stockpile.htm

Office: National Nuclear Security Administration

Program: Science Campaign (2.1.27)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**Dual-Axis Radiographic Hydrotest Facility (DARHT)** 

Cumulative percentage of progress towards completing the Dual-Axis Radiographic

Measure: Hydrodynamic Test Facility (DARHT) to provide data required to certify the safety and reliability

of the U.S. nuclear weapons stockpile (Long-term Outcome) FY 2008 target: 100%

2008 Results

Achieved the annual cumulative target of 100% (increase of 20%) completion of DARHT. The

project is 100% complete Critical Decision 4; "Start of Operations" was issued on May 16, 2008,

ahead of the baseline schedule. This result is important because it enables the continued

certification of weapons without underground nuclear testing.

Future Plans /

Commentary:

Explanation of No Future Plans. This performance measure has been completed.

Shortfalls:

1. Project schedule and major decision points documented in Project Plan

2. JASON Report, October 2006

3. On-site observation of the completed work (by Program Manager (on 031507)

Documentation:

4. Monthly and quarterly progress reports and reviews

5. PARS database/status

Met

6. NA-10 Milestone Reporting Tool (MRT) status reports

**Associated Performance in Prior Years** 

Cumulative percentage of progress towards completing the Dual-Axis Radiographic Hydrotest

Facility (DARHT) to provide data required to certify the safety and reliability of the U.S. nuclear

FY 2007: Met weapons stockpile (Long-term Outcome) (2.1.27.02) FY 2007 target: 80%

Complete 60 percent (cumulative) of the Dual-Axis Radiographic Hydrotest (DARHT) facility to

provide data required to certify the safety and reliability of the U.S. nuclear weapons stockpile

FY 2006: Met (NA GG 1.28.02)

Complete 25 percent of progress (cumulative) towards conducting the first 2-axis hydrodynamics

test/hydro shot on the Dual-Axis Radiographic Hydrotest Facility (DARHT) to support

FY 2005: Met assessment of nuclear performance required by the National Hydrodynamics Plan

(NA GG 1.28.02)

**Additional Information** 

Moderately http://www.whitehouse.gov/omb/expectmore/detail/10003405.2005.html PART: Effective

Program Office: <a href="http://nnsa.energy.gov/defense\_programs/science.htm">http://nnsa.energy.gov/defense\_programs/science.htm</a>

Office: National Nuclear Security Administration

Program: Science Campaign (2.1.27)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**Hydrodynamic Testing** 

Annual percentage of hydrodynamic tests completed in accordance with the National

Measure: Hydrodynamics Plan, to support the assessment of nuclear performance (Annual Output) FY 2008

target: 75%

2008 Results

Achieved the annual target of 75% of hydrodynamic tests completed. This result is important Commentary: Met

because these experiments are critical to W76-1 Life Extension Program and W88 certifications.

The performance measure will be removed since the National Hydrotest Plan is now under DSW.

Explanation of

FY 2007:

Future Plans / The performance measure will be replaced in FY 2009 with a new measure more representative of current

Shortfalls:

1. This measure is documented in the National Hydrotest Plan.

Milestones to support the performance measure are documented in the Campaign's plans.

Supporting 2. Site report of individual hydrotest conducted

Documentation: 3. Radiographs and videotapes of the hydrotest tests conducted

4. NA-10 Milestone Reporting Tool (MRT) status reports

**Associated Performance in Prior Years** 

Annual percentage of hydrodynamic tests completed in accordance with the National

Hydrodynamics Plan, to support the assessment of nuclear performance (Annual Output) Met

(2.1.27.04) FY 2007 target: 75%

Complete 75 percent of the hydrodynamic tests in accordance with the National Hydrodynamics

Plan, to support the assessment of nuclear performance (NA GG 1.28.04) FY 2006: Met

Complete 75 percent of annual hydrodynamic tests completed in accordance with the National

FY 2005: Hydrodynamics Plan, to support the assessment of nuclear performance (NA GG 1.28.04) Met

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10003405.2005.html Effective

Program Office: http://nnsa.energy.gov/defense\_programs/science.htm

Office: National Nuclear Security Administration

Program: Science Campaign (2.1.27)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**JASPER Facility Experiments** 

Annual average cost per test, expressed in terms of thousands of dollars, of obtaining plutonium Measure: experimental data on the Joint Actinide Shock Physics Experimental Research (JASPER) facility

to support primary certification models (EFFICIENCY MEASURE) FY 2008 target: \$340K

2008 Results

Achieved the annual target of annual average cost of \$340K per test. JASPER shutdown for

Commentary: Met recategorization to Cat 3 nuclear facility raised costs in FY 2008. This result is important

because it demonstrates program efficiencies without drop in JASPER testing capabilities.

Future Plans / The annual target will remain constant in FY 2009 at \$340K. The performance measure will be replaced in Explanation of

FY 2010 with a new measure more representative of current program goals.

1. Reports for the measure are provided by LLNL at the end of each Quarter. Data submitted is verified with

LLNL POC by program staff.

Supporting 2. Log books supporting each test are available at LLNL for review by program manager/staff

Documentation: 2. Log books supporting the state of the s

**Associated Performance in Prior Years** 

Annual average cost per test, expressed in terms of thousands of dollars, of obtaining plutonium experimental data on the Joint Actinide Shock Physics Experimental Research (JASPER) facility

FY 2007: Met to support primary certification models (EFFICIENCY MEASURE) (2.1.27.06) FY 2007 target:

\$360K

Achieve a \$380 thousand average annual cost per test of obtaining plutonium experimental data

on the Joint Actinide Shock Physics Experimental Research (JASPER) facility to support primary

FY 2006: Met certification models. (NA GG 1.28.06)

Achieve 95 percent of baseline for obtaining plutonium experimental data on the Joint Actinide

FY 2005: Shock Physics Experimental Research (JASPER) facility. (NA GG 1.28.05) Met

**Additional Information** 

Moderately http://www.whitehouse.gov/omb/expectmore/detail/10003405.2005.html PART: Effective

Program Office: http://nnsa.energy.gov/defense programs/science.htm

Office: National Nuclear Security Administration

Program: Science Campaign (2.1.27)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

Quantification of Margins and Uncertainties (QMU)

Cumulative percentage of progress in development of the Quantification of Margins and Uncertainties (QMU) methodology to provide quantitative measures of confidence in the performance, safety, and reliability of the nuclear weapons stockpile (Long-term Outcome)

FY 2008 target: 70%

2008 Results

Achieved the annual cumulative target of 70% (increase of 15%) completion of the QMU

methodology. This result is important because it enables the continued certification of weapons Met

without underground nuclear testing.

Future Plans /

Commentary:

Explanation of No Future Plans. This performance measure has been completed.

Shortfalls:

1. Milestones supporting the performance measure are documented in the Campaign's Program and Implementation Plans; a classified plan has also been developed: the Predictive Capability Framework (PCF). [The outcome of these plans is documented in the annual assessment of the state of the nuclear weapons stockpile provided by the directors of the NNSA nuclear weapons laboratories.]

Supporting Documentation:

FY 2006:

Met

2. FY 2005 UGT Readiness Assessment (BN-LN005-0039)

3. FY 2007 National Academy of Science Review

4. JASON Report, October 2006

5. NA-10 Milestone Reporting Tool (MRT) status reports

**Associated Performance in Prior Years** 

Cumulative percentage of progress in development of the Quantification of Margins and Uncertainties (QMU) methodology to provide quantitative measures of confidence in the

FY 2007: Met performance, safety, and reliability of the United States (U.S.) nuclear weapons stockpile (Long-

term Outcome) (2.1.27.01) FY 2007 target: 55%

Develop 40 percent (cumulative) of the Quantification of Margins and Uncer tainties (QMU)

methodology to provide quantitative measures of confidence in the performance, safety, and

reliability of the U.S. nuclear weapons stockpile (NA GG 1.28.01)

Complete 25 percent of progress (cumulative) along the Primary Predictive Capability Roadmap

for development and implementation of the new Quantification of Margins and Uncertainties

FY 2005: Met (QMU) certification and assessment methodology (NA GG 1.28.01)

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10003405.2005.html Effective

Program Office: <a href="http://nnsa.energy.gov/defense">http://nnsa.energy.gov/defense</a> programs/science.htm

Office: National Nuclear Security Administration

Program: Science Campaign (2.1.27)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**Stockpile Stewardship Science** 

Cumulative percentage of progress towards creating and measuring extreme temperature and

Measure: pressure conditions for the 2013 stockpile stewardship requirement (Long-term Outcome) FY

2008 target: 75%

2008 Results

Achieved the annual cumulative target of 75% (increase of 5%) progress towards creating and

Commentary: Met measuring extreme temperature and pressure conditions. This result is important because it will

improve nuclear weapon certification confidence.

Future Plans /

Explanation of No Future Plans. This performance measure has been completed.

Shortfalls:

1. Progress reports provided by Lawrence Livermore National Laboratory (LLNL), University of Rochester

Supporting (Omega), and Z (Sandia).

Documentation: 2. NA-10 Milestone Reporting Tool (MRT) status reports

**Associated Performance in Prior Years** 

Cumulative percentage of progress towards creating and measuring extreme temperature and

pressure conditions for the 2013 stockpile stewardship requirement (Long-term Outcome) FY 2007: Met

(2.1.27.05) FY 2007 target: 70%

Complete 70 percent (cumulative) towards creating and measuring extreme temperature and FY 2006:

pressure conditions for the 2013 stockpile stewardship requirement (NA GG 1.28.05) Met

Complete 68 percent of progress (cumulative) toward creating and measuring extreme conditions

for the FY 2010 stockpile stewardship requirement (NA GG 1.30.01) FY 2005: Met

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10003405.2005.html Effective

Program Office: http://nnsa.energy.gov/defense programs/science.htm

Office: National Nuclear Security Administration

Program: Science Campaign (2.1.27)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**Test Readiness** 

Readiness, measured in months, to conduct an underground nuclear test as established by current Measure:

NNSA policy (Long-term Outcome) FY 2008: 24-36 months

2008 Results

Achieved the annual target of 24-36 month readiness. This result is important because it means

Commentary: Met that the United States has maintained a credible capability to test nuclear weapons, if required by

the President.

Explanation of

Future Plans / The annual target will remain constant in FY 2009 at 24-36 months. The measure will be removed from the

Shortfalls: Science Campaign in FY 2010 since Test Readiness will be moved to RTBF in FY 2010.

1. Milestones to support the performance measure are documented in the Campaign's plans. 2. FY 2005 UGT Readiness Assessment (BN-LN005-0039) & FY 2007 UGT Readiness Assessment,

3. Annual Test Scenarios and Capabilities Report (SRD)

Supporting Documentation:

4. Annual Test Readiness Completion Report

5. Monthly and Quarterly progress reports/reviews

6. NA-10 Milestone Reporting Tool (MRT) status reports

**Associated Performance in Prior Years** 

Readiness, measured in months, to conduct an underground nuclear test as established by current

FY 2007: NNSA policy (Long-term Outcome) (2.1.27.03) FY 2007 target: 24 months Met

Maintain a 24 month readiness to conduct an underground nuclear test as established by current

FY 2006: NNSA policy (NA GG 1.28.03) Met

Achieve 24 month readiness to conduct an underground nuclear test as established by National

FY 2005: Security policy (NA GG 1.28.03) Met

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10003405.2005.html Effective

Program Office: http://nnsa.energy.gov/defense\_programs/science.htm

Office: National Nuclear Security Administration

Program: Engineering Campaign (2.1.28)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent Supported:

Met

#### **Design and Qualification Tools**

Cumulative percentage of completion of design and qualification tools for meeting requirements for survivability in intense radiation environments needed for future alterations or modifications to replace the existing proof-testing approach that uses significant amounts of highly enriched uranium, measured by the number of milestones in the implementation plan, completed (Longterm Output) FY 2008 target: 48%

#### 2008 Results

Achieved the cumulative target of 48% by successfully completing all supporting milestones on or ahead of schedule. This result is important because the improved tools for the survivability of weapons in the future stockpile will meet nuclear survivability requirements for non-nuclear components in life extension programs and new insertion opportunities including weapon alterations and modifications; and these tools will aid in the development, validation, improvement, and sustainment of experimental and theoretical capabilities resulting in the development of radiation-hardening technologies to support the certification and effectiveness of the evolving and aging stockpile.

Explanation of

Commentary:

Future Plans / The annual target will build on prior years' results, increasing 8% to achieve 56% of the annual performance Shortfalls: 12009, as planned. This will be adjusted dependent upon the finalized FY 2009 Budget.

- 1. Supporting schedule and milestones in approved program plans
- 2. Program reports of specific accomplishment

Supporting 3. Program-specific quarterly review briefings

Documentation: 4. Weighted statistical tool used to calculate overall milestone scope accomplishment

5. NA-10 Milestone Reporting Tool (MRT) status reports

#### **Associated Performance in Prior Years**

Cumulative percentage of completion of design and qualification tools for meeting requirements for survivability in intense radiation environments needed by RRW and any future alts or mods to replace the existing proof-testing approach that uses dangerous amounts of highly radioactive materials, measured by the number of milestones, in the implementation plan, completed (Longterm Output) (2.1.28.05)FY 2007 target: 40%

FY 2007: Met

Achieve cumulative 27 percent of progress towards meeting goals identified in the Nuclear Survivability Annex of the Engineering Campaign Program Plan and effectiveness tools and

FY 2006: Met

technologies (Long-term Output) (NA GG 1.29.05)

FY 2005: Met

Achieve cumulative 24 percent of progress towards meeting goals identified in the Nuclear Survivability Annex of the Engineering Campaign Program Plan and effectiveness tools and technologies (Long-term Output) (NA GG 1.29.05)

#### **Additional Information**

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10003236.2006.html Effective

Program Office: http://www.nnsa.doe.gov/defense programs/science.htm

Office: National Nuclear Security Administration

Program: Engineering Campaign (2.1.28)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

Commentary:

**Improved Initiation System** 

Cumulative percentage of progress towards an improved initiation system to meet detonation safety requirements for future alterations or modifications to stockpiled weapons, measured by the number of milestones, in the implementation plan, completed (Long-term Output) FY 2008 target:

75%

Met

2008 Results

Achieved the cumulative target of 75% by completing all active supporting milestones on or

ahead of schedule. This result is important because new components and materials will enable future systems to better satisfy surety requirements outlined in departmental directives, and

provide for a safer and more secure stockpile.

Future Plans / The annual target will build on prior years' results, increasing 5% in FY 2009 to achieve 80% of the annual Explanation of performance target in FY 2009, as planned. This will be adjusted dependent upon the finalized FY 2009

Shortfalls: Budget.

1. Supporting schedule and milestones in approved program plans

2. Program reports of specific accomplishment

Supporting 3. Program-specific quarterly review briefings

Documentation: 4. Weighted statistical tool used to calculate overall milestone scope accomplishment

5. NA-10 Milestone Reporting Tool (MRT) status reports.

**Associated Performance in Prior Years** 

Cumulative percentage of progress towards an improved initiation system to meet detonation

safety requirements for the Reliable Replacement Warhead (RRW) and any future alterations or modifications to stockpiled weapons, measured by the number of milestones, in the

FY 2007: Met implementation plan, completed (Long-term Output) (2.1.28.02) FY 2007 target: 70%

Achieve cumulative 70 percent of progress towards developing all improved surety

improvements for the Life Extension Programs (LEPs) having Phase 6.3 beginning in 2010 or

FY 2006: later, as documented in the Engineering Campaign Program Plan (Long-term Output) Met

(NA GG 1.29.02)

Achieve cumulative 60 percent of progress towards developing all improved surety

improvements for the Life Extension Programs (LEPs) having Phase 6.3 beginning in 2010 or

FY 2005: later, as documented in the Engineering Campaign Program Plan (Long-term Output) Met

(NA GG 1.29.02)

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10003236.2006.html Effective

Program Office: http://www.nnsa.doe.gov/defense programs/science.htm

Office: National Nuclear Security Administration

Program: Engineering Campaign (2.1.28)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**Microsystems and Engineering Sciences Applications (MESA)** 

Cumulative percentage of the Microsystems and Engineering Sciences Applications (MESA)

Measure: facility project completed (total project cost), while maintaining a Cost Performance Index of 0.9-

1.15 (EFFICIENCY MEASURE) FY 2008 target: 100%

2008 Results

Achieved the cumulative target of 100% by completing the MESA construction project in May

2008. Contract closeout activities were completed Aug 2008, three years ahead of the baseline

schedule and ~\$45M under budget. This result is important because a key facility can now be

utilized to support major campaign efforts.

Future Plans /

Commentary:

Explanation of The annual target will be deleted as MESA is a complete construction project, as planned.

Shortfalls:

1. Project schedule and major decision points documented in Project Plan

2. On-site observation of the completed work by Federal Project Director/Staff

Supporting 3. Monthly and quarterly progress reports and reviews

Documentation: 4. DOE PARS database/project status

Met

5. NA-10 Milestone reporting Tool (MRT) status reports

**Associated Performance in Prior Years** 

Cumulative percentage of the Microsystems and Engineering Sciences Applications (MESA)

facility project completed (total project cost), while maintaining a Cost Performance Index of 0.9-

FY 2007: Met 1 (EFFICIENCY MEASURE) (2.1.28.01) FY 2007 target: 75%

Complete 65 percent (cumulative) of the Microsystems and Engineering Sciences Applications

(MESA) facility project completed (total project cost), while maintaining a Cost Performance FY 2006: Met

Index of 0.9-1.15. (NA GG 1.29.01)

Complete 50 percent (cumulative) of the Microsystems and Engineering Sciences Applications

(MESA) facility project, while maintaining a Cost Performance Index of 0.9-1.15. (NA GG

FY 2005: Met 1.29.01)

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10003236.2006.html Effective

Program Office: http://www.nnsa.doe.gov/defense\_programs/science.htm

Office: National Nuclear Security Administration

Program: Engineering Campaign (2.1.28)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**Science-Based Lifetime Predictions** 

Cumulative percentage of progress towards completion of aging models and assessments,

diagnostics, and tools needed for science-based lifetime predictions of specific weapon

Measure: components and for transformation to more predictive stockpile surveillance, measured by the

number of milestones, in the implementation plans completed (Long-term Output)

FY 2008 target: 47%

2008 Results

Achieved the cumulative target of 47% by successfully completing the necessary amount of work

scope on FY 2008 and outyear milestones. This result is important because this year's work

Commentary: Met enabled earlier identification of stockpile aging concerns, reduces the uncertainties in the

assessment of stockpile health, assists in decisions for stockpile refurbishment, and provides tools

for transforming to more predictive means to assess the stockpile.

Shortfalls:

FY 2007:

Met

Future Plans / The annual target will build on prior years' results, increasing 6% to achieve 53% of the annual performance target in FY 2009, as planned. This may be adjusted dependent upon the finalized FY 2009 Budget.

1. Supporting schedule and milestones in approved program plans

2. Program reports of specific accomplishment

Supporting 3. Program-specific quarterly review briefings

Documentation: 4. Weighted statistical tool used to calculate overall milestone scope accomplishment

5. NA-10 Milestone Reporting Tool (MRT) status reports

**Associated Performance in Prior Years** 

Cumulative percentage of aging models, diagnostics, and tools needed for science-based lifetime predictions of specific components and a reduction in system-level stockpile surveillance testing,

measured by the number of milestones, in the implementation plans completed (Long-term

Output) (2.1.28.03) FY 2007 target: 40%

Achieve cumulative 32 percent of delivery of lifetime assessments, predictive aging models, and surveillance diagnostics, as documented in the Engineering Campaign Program Plan (Long-term FY 2006:

Met

Output) (NA GG 1.29.02)

Achieve cumulative 24 percent of delivery of lifetime assessments, predictive aging models, and

surveillance diagnostics, as documented in the Engineering Campaign Program Plan (Long-term FY 2005: Met

Output) (NA GG 1.29.02)

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10003236.2006.html Effective

Program Office: http://www.nnsa.doe.gov/defense programs/science.htm

Office: National Nuclear Security Administration

Program: Engineering Campaign (2.1.28)

Commentary:

FY 2007:

FY 2006:

Strategic Goal(s) Goal 2.1 Nuclear Deterrent Supported:

Met

Met

#### **System Engineering Methodology**

Cumulative percentage of progress towards system engineering methodology for assessing and predicting the effects of large thermal, mechanical, and combined forces on nuclear weapons for future alterations or modifications, measured by the number of experimental data sets, in the

implementation plan, completed (Long-term Output) FY 2008 target: 53%

#### 2008 Results

Achieved the cumulative target of 53% by successfully completing all milestones on or ahead of schedule. This result is important because these data sets will help develop the tools and

technologies to validate structural and thermal models used by the Engineering Campaign to

support the stockpile and will help the development of improved qualification tools and

methodologies for the future stockpile.

Future Plans / The annual target will build on prior years' results, increasing 14% to achieve 67% of the annual Explanation of performance target in FY 2009, as planned. This may be adjusted dependent upon the finalized FY 2009 Shortfalls: Budget.

1. Supporting schedule and milestones in approved program plans

2. Program reports of specific accomplishment

Supporting 3. Program-specific quarterly review briefings

Documentation: 4. Weighted statistical tool used to calculate overall milestone scope accomplishment

5. NA-10 Milestone Reporting Tool (MRT) status reports

#### **Associated Performance in Prior Years**

Cumulative percentage of progress towards system engineering methodology for assessing and predicting the effects of large thermal, mechanical, and combined forces on nuclear weapons for the RRW and any future alts or mods, measured by the number of experimental data sets, in the

implementation plan, completed (Long-term Output) (2.1.28.04) FY 2007 target: 45%

Achieve cumulative 37 percent of completed data sets used in developing tools and technologies to validate structural and thermal models with well-defined ranges of applicability and qualified Met

uncertainties in accordance with the Engineering Campaign Program Plan.

Achieve cumulative 55 percent of completed data sets used in developing tools and technologies to validate structural and thermal models with well-defined ranges of applicability and qualified

FY 2005: Not Met uncertainties in accordance with the Engineering Campaign Program Plan.

#### **Additional Information**

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10003236.2006.html Effective

Program Office: http://www.nnsa.doe.gov/defense\_programs/science.htm

Office: National Nuclear Security Administration

Program: Inertial Confinement Fusion Ignition & High Yield Campaign (2.1.29)

Strategic Goal(s)

Goal 2.1 Nuclear Deterrent

Supported:

National Ignition Facility (NIF) Construction

Cumulative percentage of construction completed on the 192-laser beam NIF (Long-term Output)

Measure: FY 2008 target: 98%

2008 Results

Achieved the cumulative target of 98% (increase of 4%) of construction completed of the NIF.

Commentary: Met This result is important because it measures progress towards the construction of the NIF that is

required to demonstrate ignition.

Future Plans /

Explanation of The annual target will be increased to 100% in FY 2009.

Shortfalls:

1. Project schedule and milestones are detailed in Project Plan

2. Project monthly reports

Supporting 3. DOE PARS database/status

Documentation: 4. On-site observation of the ongoing work by the HQ Program Manager/staff

5. NA-10 Milestone Reporting Tool (MRT) status reports

**Associated Performance in Prior Years** 

Cumulative percentage of construction completed on the 192-laser beam NIF (Long-term Output)

FY 2007: Met (2.1.29.02)FY 2007 target: 94%

Complete cumulative 87 percent of the construction of the 192-laser beam National Ignition

FY 2006: Met Facility (NIF) (NA GG 1.30.02)

Complete cumulative 81 percent of construction on the 192-laser beam National Ignition Facility

FY 2005: Met (NIF) (NA GG 1.30.02)

**Additional Information** 

PART: Effective http://www.whitehouse.gov/omb/expectmore/detail/10001046.2003.html

Office: National Nuclear Security Administration

Program: Inertial Confinement Fusion Ignition & High Yield Campaign (2.1.29)

Strategic Goal(s)

Goal 2.1 Nuclear Deterrent Supported:

National Ignition Facility (NIF) Equipment Fabricated

Measure:

Cumulative percentage of equipment fabricated to support ignition experiments at National Ignition Facility (NIF) (Long-term Output) FY 2008 target: 82%

#### 2008 Results

Achieved the cumulative target of 82% (increase of 19%) of the equipment required to support ignition experiments at the NIF; projected increase of 15.2%. Three milestones support this effort; two on the critical path are complete, but funding reduction prevents completion of the third (not on critical path). However, the project has been re-baselined and the program is now

Commentary: Met

working towards the new baseline. This result is important because user optics and cryogenic target systems are required for ignition experiments, and ignition diagnostics are required to obtain ignition experimental data for the Stockpile Stewardship Program.

Future Plans / The completion date for the milestone has been moved to FY 2009, based on BCP 08-003. The annual target Explanation of will be increased to 05% will be increased to 95%.

Shortfalls:

1. Program schedule and supporting milestones are in program plans

2. Monthly NIC/program reports

3. Lehman Reviews, 2005 & 2006

Documentation: 3. Lemman Reviews, 2008 & 2008 4. NA-10 Milestone Reporting Tool (MRT) status reports

#### **Associated Performance in Prior Years**

Cumulative percentage of equipment fabricated to support ignition experiments at NIF (Long-

FY 2007: Met term Output) (2.1.29.03) FY 2007 target: 63%

Complete cumulative 45 percent of the equipment fabrication to support ignition experiments at

FY 2006: National Ignition Facility (NIF) (NA GG 1.30.03) Met

Complete cumulative 26 percent of equipment fabrication to support ignition experiments at Improved

National Ignition Facility (NIF) (NA GG 1.30.04) Over PY

#### **Additional Information**

PART: http://www.whitehouse.gov/omb/expectmore/detail/10001046.2003.html Effective

Office: National Nuclear Security Administration

Program: Inertial Confinement Fusion Ignition & High Yield Campaign (2.1.29)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent Supported:

#### **Demonstrate Ignition at National Ignition Facility**

Cumulative percentage of progress towards demonstrating ignition (simulating fusion conditions in Measure: a nuclear explosion) at the National Ignition Facility (NIF) to increase confidence in modeling

weapons performance (Long-term Outcome) FY 2008 target: 86%

#### 2008 Results

Achieved the cumulative target of 86% (increase of 6%) of progress towards demonstrating

ignition at the NIF. This result is important because demonstrating ignition will increase Commentary: Met

confidence in the ability to certify weapons performance through computational models without

weapon testing.

Future Plans /

Explanation of The annual target will be increased to 93% in FY 2009.

Shortfalls:

1. Program and Project schedule and milestones are detailed in Program & Project plans

2. Program & Project monthly reports

3. DOE PARS database/status

Supporting 4. JASON Review, 2006

Documentation: 5. On-site observation of the ongoing work by the HQ Program Manager/staff

6. Lehman Reviews, 2005 & 2006

7. NA-10 Milestone Reporting Tool (MRT) status reports

#### **Associated Performance in Prior Years**

Cumulative percentage of progress towards demonstrating ignition (simulating fusion conditions in a nuclear explosion) at the National Ignition Facility (NIF) to increase confidence in modeling FY 2007: Met

weapons performance (Long-term Outcome) (2.1.29.01) FY 2007 target: 80%

Complete cumulative 73 percent towards demonstrating ignition (simulating fusion conditions in

a nuclear explosion) at the National Ignition Facility (NIF) to increase confidence in modeling FY 2006: Not Met

weapons performance (NA GG 1.30.01)

Complete cumulative 67 percent of progress towards demonstrating ignition (simulating fusion

FY 2005: Not Met conditions in a nuclear explosion) at the National Ignition Facility (NIF) (NA GG 1.30.02)

#### **Additional Information**

http://www.whitehouse.gov/omb/expectmore/detail/10001046.2003.html PART: Effective

Office: National Nuclear Security Administration

Program: Inertial Confinement Fusion Ignition & High Yield Campaign (2.1.29)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

Stockpile Stewardship Experiments at ICF Facilities

Annual number of days available to conduct stockpile stewardship experiments totaled for all ICF Measure:

facilities (Annual Output) FY 2008 target: 240

2008 Results

Exceeded the annual target of 240 experiment days. The actual number is 558 days. This result is

Commentary: Exceeded important because the NNSA Science, ASC, and Engineering Campaigns use the ICF facilities

for experiments to obtain required stockpile stewardship data.

Future Plans /

Explanation of The annual target will be reduced to 200 days in FY 2009.

Shortfalls:

1. Program schedule and supporting milestones are in program plans

Supporting 2. e-mail reports from site facilities supported by experimental logs

Documentation: 3. NA-10 Milestone Reporting Tool (MRT) status reports

**Associated Performance in Prior Years** 

Annual number of days available to conduct stockpile stewardship experiments, totaled for all

FY 2007: Met ICF facilities (Annual Output) (2.1.29.04) FY 2007 target: 270

Provide 400 days to conduct stockpile stewardship experiments, totaled for all Inertial

FY 2006: Met Confinement Fusion Ignition and High Yield (ICF) Campaign facilities (NA GG 1.30.04)

Provide 500 days to conduct stockpile stewardship experiments (totaled for all Inertial

Confinement Fusion facilities) (NA GG 1.30.05) FY 2005: Met

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/detail/10001046.2003.html PART: Effective

Office: National Nuclear Security Administration

Program: Inertial Confinement Fusion Ignition & High Yield Campaign (2.1.29)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**Z** Facility Experiments

Annual average hours per experiment required by the operational crew to prepare the Z facility for

an experiment (EFFICIENCY MEASURE) FY 2008 target: 11

2008 Results

Exceeded the annual target of 11 average hours per experiment. The actual number is 10.59

hours per experiment. This result is important because a reduction in Z experimental preparation

time may allow 2 shots per day, making it possible to obtain required additional and/or earlier

data at reduced cost.

Future Plans /

Commentary: Exceeded

Explanation of The annual target will be reduced to 9 hours in FY 2009.

Shortfalls:

1. Program schedule and supporting milestones are in program plans

Supporting 2. e-mail reports from site facilities supported by experimental logs

Documentation: 3. NA-10 Milestone Reporting Tool (MRT) status reports

**Associated Performance in Prior Years** 

Annual average hours per experiment required by the operational crew to prepare the Z facility

FY 2007: Not Met for an experiment (EFFICIENCY MEASURE). (2.1.29.5)FY 2007 target: 11

Achieve an average of 11 hours per experiment required by the operational crew to prepare the Z-

FY 2006: facility for an experiment (NA GG 1.30.05) Met

Achieve an average of 9 hours per experiment required by the operational crew to prepare the Z

FY 2005: Not Met facility for an experiment (NA GG 1.30.06)

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/detail/10001046.2003.html PART: Effective

Program Office: http://www.nnsa.doe.gov/defense.htm#1

Office: National Nuclear Security Administration

Program: Advanced Simulation and Computing Campaign (2.1.30)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**Adoption of ASC Modern Codes** 

The cumulative percentage of simulation runs that utilize modern ASC-developed codes on ASC Measure: computing platforms, as measured against the total of legacy and ASC codes used for stockpile

stewardship activities (Long-term Outcome) FY 2008 target: 72%

2008 Results

Achieved the cumulative percentage of 72% (increase of 9%) of simulation runs that utilize

Commentary: Met modern ASC-developed codes This result is important because it demonstrates the adoption of

the modern codes for improved assessment and certification of the nuclear stockpile.

Future Plans /

Explanation of The annual target will increase to 80% in FY 2009.

Shortfalls:

Documentation:

Supporting 1. Periodic reports to HQ Program Manager from responsible site concerning specific deliverables

**Associated Performance in Prior Years** 

FY 2007: N/A

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

PART: Effective http://www.whitehouse.gov/omb/expectmore/detail/10000076.2007.html

Program Office: http://nnsa.energy.gov/defense\_programs/asc.htm

Office: National Nuclear Security Administration

Program: Advanced Simulation and Computing Campaign (2.1.30)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**Reduced Reliance on Calibration** 

The cumulative percentage reduction in the use of calibration "knobs" to successfully simulate the Measure:

nuclear weapons performance (Long-term Outcome) FY 2008 target: 16%

2008 Results

Achieved the cumulative percentage of 16% (increase of 8%) of reduction in the use of

Commentary: Met calibration "knobs." This result is important because it continues the maturation of the modern

codes provided to users to support stockpile certification.

Future Plans /

Explanation of The annual target will increase to 25% in FY 2009.

Shortfalls:

Supporting 1. Laboratory Reports to HQ Program Manager 2. NA-10 Milestone Reporting Tool (MRT) status reports Documentation:

**Associated Performance in Prior Years** 

FY 2007: N/A

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

PART: Effective http://www.whitehouse.gov/omb/expectmore/detail/10000076.2007.html

Program Office: http://nnsa.energy.gov/defense programs/asc.htm

Office: National Nuclear Security Administration

Program: Advanced Simulation and Computing Campaign (2.1.30)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**ASC Impact on SFI Closure** 

The cumulative percentage of Nuclear Weapon Significant Finding Investigations (SFIs) resolved

Measure: through the use of modern (non-legacy) ASC codes, measured against all codes used for SFI

resolution (Long-term Outcome) FY 2008 target: 37%

2008 Results

Achieved the cumulative percentage of 37% (increase of 12%) of nuclear weapon SFIs resolved

through the use of modern ASC codes. This result is important because it demonstrates the

impact of the modern codes for improved assessment and certification of the nuclear weapons

stockpile.

Met

Future Plans /

Commentary:

Explanation of The annual target will increase to 50% in FY 2009.

Shortfalls:

Laboratory reports to HQ Program Manager Supporting

Documentation:

**Associated Performance in Prior Years** 

FY 2007: N/A

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

PART: Effective http://www.whitehouse.gov/omb/expectmore/detail/10000076.2007.html

Program Office: http://nnsa.energy.gov/defense programs/asc.htm

Office: National Nuclear Security Administration

Program: Advanced Simulation and Computing Campaign (2.1.30)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**Code Efficiency** 

The cumulative percentage of simulation turnaround time reduced while using modern ASC codes Measure:

(EFFICIENCY MEASURE) FY 2008 target: 13%

2008 Results

Achieved the cumulative percentage of 13% (increase of 6%) of simulation turnaround time

Commentary: Met reduced. This result is important because it demonstrates the impact of investment in computer

science on the efficiency of the modern codes performance.

Future Plans /

Explanation of The annual target will remain constant at 13% in FY 2009.

Shortfalls:

Documentation:

Supporting 1. Laboratory reports to HQ Program Manager

**Associated Performance in Prior Years** 

FY 2007: N/A

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

PART: http://www.whitehouse.gov/omb/expectmore/detail/10000076.2007.html Effective

Program Office: http://nnsa.energy.gov/defense\_programs/asc.htm

Office: National Nuclear Security Administration

Program: Pit Manufacturing & Certification Campaign (2.1.31)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**Pit Manufacturing Capability** 

Cumulative percentage of major milestones completed toward restoration of the capability to Measure:

manufacture all pit types in the enduring stockpile (Long-term Output) FY 2008 target: 75%

2008 Results

Achieved the cumulative target of 75% (increase of 20%). This result is important because Commentary: Met

restoring a manufacturing capability for pit types other than the W88 is needed to support the

long-term nuclear weapons stockpile.

Explanation of

Future Plans / Overall program schedule and scope will be baselined for completion in FY 2009. Pit Manufacturing and Shortfalls: Certification Campaign ends FY 2008 and elements will be absorbed within DSW and Science Campaign.

> 1. Determination of progress percentage computation from the Pit Manufacturing and Certification Campaign Implementation Plan and earned value management reporting

Supporting 2. Site Reports on accomplishment of pit manufacturing schedule

Documentation: 3. Site Visits by Program Staff

4. NA-10 Milestone Reporting Tool (MRT) status reports

**Associated Performance in Prior Years** 

Cumulative percentage of major milestones completed toward restoration of the capability to

manufacture all pit types in the enduring stockpile (Long-term Output) (2.1.31.04) FY 2007

FY 2007: Met target: 55%

Achieve cumulative 35% percent of major milestones, documented in the Pit Manufacturing and

Certification Campaign Program Plan, toward restoration of manufacturing capability for all pit FY 2006: Met

types in the enduring stockpile (NA GG 1.32.04)

Achieve cumulative 20% percent of major milestones, documented in the Pit Manufacturing and FY 2005: Met

Certification Campaign Program Plan, toward restoration of manufacturing capability for all pit

types in the enduring stockpile (NA GG 1.32.04)

**Additional Information** 

PART: Effective http://www.whitehouse.gov/omb/expectmore/detail/10003237.2006.html

Program Office: http://nnsa.energy.gov/defense programs/plutonium pits.htm

Office: National Nuclear Security Administration

Program: Pit Manufacturing & Certification Campaign (2.1.31)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

Pit Manufacturing Capability Annual Cost

Annual cost, in millions of dollars, per pit capacity to maintain a pit manufacturing capability Measure:

(EFFICIENCY MEASURE) FY 2008 target: \$12M

2008 Results

Achieved the target of the annual cost of \$12M per pit capacity. This result is important because continuing to improve upon the efficiency of pit manufacturing is required for increasing the Commentary: Met

manufacturing capacity. Future years will continue to reduce costs per pit as infrastructure

improvements are made.

Future Plans / Future Plans: Pit Manufacturing and Certification Campaign ends FY 2008 and elements will be absorbed within DSW and Science Compaign. This measure will not be centified.

within DSW and Science Campaign. This measure will not be continued.

1. Current execution year appropriation for pit manufacturing

2. Site Reports on accomplishment of pit manufacturing schedule

Supporting 3. Site Visits by Program Staff

Documentation: 4. Determination of progress percentage computation from the Pit Manufacturing and Certification

Campaign Implementation Plan and earned value management reporting

**Associated Performance in Prior Years** 

FY 2007: N/A

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

PART: Effective http://www.whitehouse.gov/omb/expectmore/detail/10003237.2006.html

Program Office: <a href="http://nnsa.energy.gov/defense">http://nnsa.energy.gov/defense</a> programs/plutonium pits.htm

Office: National Nuclear Security Administration

Program: Pit Manufacturing & Certification Campaign (2.1.31)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**Pit Manufacturing Capacity** 

Measure:

Cumulative percentage of major milestones for enhancing the capacity of pit manufacturing of 10 pits per year to 30-50 pits per year (Long-term Output) FY 2008 target: 5%

#### 2008 Results

Achieved the target of a cumulative percentage of 5% of major milestones completed for enhancing the capacity of pit manufacturing to 30-50 pits per year. However, because of the lengthy continuing resolution process, reduction in final appropriation and issuance of a new

Commentary: Met capacity requirement within the preferred alternative to the Supplemental Programmatic Environmental Impact Statement for Complex Transformation, the requirement for this measure is being reviewed for possible change and rebaselining. This result is important because of the need to have the capacity to support the stockpile, long-term.

Explanation of Control Shortfalls: and Science Campaign. This measure will not be continued.

> 1. Determination of progress percentage computation from the Pit Manufacturing and Certification Campaign Implementation Plan and earned value management reporting

Supporting 2. Site Reports on accomplishment of pit manufacturing schedule

Documentation: 3. Site Visits by Program Staff

4. NA-10 Milestone Reporting Tool (MRT) status reports

#### **Associated Performance in Prior Years**

FY 2007: N/A

FY 2006: N/A

FY 2005: N/A

#### **Additional Information**

PART: http://www.whitehouse.gov/omb/expectmore/detail/10003237.2006.html Effective

Program Office: <a href="http://nnsa.energy.gov/defense">http://nnsa.energy.gov/defense</a> programs/plutonium pits.htm

Office: National Nuclear Security Administration

Program: Pit Manufacturing & Certification Campaign (2.1.31)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**Certified LANL W-88 Pits** 

Annual number of certified W88 pits manufactured at LANL [certified means the pit is approved Measure: for use within the nuclear weapons stockpile based on quality assurance of the product and

evaluation of performance through non-nuclear testing] (Annual Output) FY 2008 target: 10

2008 Results

Did not achieve the target for pit manufacturing with 10 pits produced and certified; projected 6 pits were manufactured and accepted for use as required in support of the W88 program and stockpile. This result is important because the pit surveillance requirements are necessary for

Commentary: Not Met continued certification of the W88 warhead. The annual target was missed because of lengthy

continuing resolution process, reduction in final appropriation, and facility stand-down for criticality reviews. Because this target was missed the replacement of W88 pits will be extended a

minimum of one year, depending upon FY 2009 appropriation.

Shortfalls:

Future Plans / Pit Manufacturing and Certification Campaign ends FY 2008 and elements will be absorbed within DSW Explanation of Campaign ends FY 2008 and elements will be absorbed within DSW and Science Campaign.

> 1. Determination of progress percentage computation from the Pit Manufacturing and Certification Campaign Implementation Plan and earned value management reporting

Supporting 2. Site Reports on accomplishment of pit manufacturing schedule

Documentation: 3. Site Visits by Program Staff

4. NA-10 Milestone Reporting Tool (MRT) status reports

**Associated Performance in Prior Years** 

Annual number of certified W-88 pits manufactured at LANL (certified means the pit is approved for use within the nuclear weapons stockpile based on quality assurance of the product and FY 2007: Met

evaluation of performance through non-nuclear testing) (Annual Output) FY 2007 target: 10

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/detail/10003237.2006.html PART: Effective

Program Office: http://nnsa.energy.gov/defense\_programs/plutonium\_pits.htm

Office: National Nuclear Security Administration

Program: Readiness Campaign (2.1.32)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**Critical Capabilities Deployed** 

Cumulative number of critical immediate and urgent capabilities deployed to support our Directed

Measure: Stockpile Work (DSW) customer's nuclear weapon refurbishment needs derived from the

Production Readiness Assessment Plan (Long-term Output) FY 2008 target: 22

2008 Results

Achieved the annual target of a cumulative total of 22 critical capabilities at the end of FY 2008.

Commentary: Met This is an increase of 2. This result is important because it is required to support immediate and

urgent nuclear weapon refurbishment needs.

Explanation of

Future Plans / The annual target will be increased to a cumulative total of 24 in FY 2009, the cumulative number of deployed capabilities increases annually.

1. Milestones supporting the performance measure are documented in the Campaign's plans

2. Site acceptance reports or other appropriate documentation (if classified, cover pages submitted including applicable document record numbers and information on how to obtain a copy of the report)

3. Weekly/monthly site status calls with the Federal Program Manager

Supporting Documentation:

4. Submittal of copies of Qualification Engineering Releases (QERs)

5. Federal Program Manager/staff confirm completion during site visits and Program Reviews by observation of the capability in use

6. NA-10 Milestone Reporting Tool (MRT) status reports

**Associated Performance in Prior Years** 

Cumulative number of critical immediate and urgent capabilities deployed to support our Directed Stockpile Work (DSW) customer's nuclear weapon refurbishment needs derived from FY 2007:

Met the Production Readiness Assessment Plan. (Long-term Output) (2.1.32.01) FY 2007 target: 20

Deploy cumulative 15 critical capabilities to support our Directed Stockpile Work (DSW)

customer's immediate and urgent nuclear weapon refurbishment needs derived from the Met

Production Readiness Assessment Plan (NA GG 1.33.01)

FY 2005: N/A

FY 2006:

**Additional Information** 

PART: Effective http://www.whitehouse.gov/omb/expectmore/detail/10003406.2005.html

Program Office: http://nnsa.doe.gov/defense\_programs/production\_technology.htm

Office: National Nuclear Security Administration

Program: Readiness Campaign (2.1.32)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**Tritium Production** 

Met

Cumulative number of Tritium-Producing Burnable Absorber Rods (TPBARs) irradiated in

Measure: Tennessee Valley Authority reactors to provide the capability of collecting new tritium to replace

inventory for the nuclear weapons stockpile (Long-term Output) FY 2008 target: 720

2008 Results

Achieved the cumulative target of 720 TPBARs irradiated in FY 2008, an increase of 240

TPBARs. This result is important because irradiation of Tritium Producing Burnable Absorber

Rods is essential for the establishment of an assured domestic source of tritium to meet the

continuing needs of the nuclear weapons stockpile.

Future Plans /

Commentary:

Explanation of The annual target will be increased by 240 TPBARs, for a FY 2009 cumulative total of 960.

Shortfalls:

1. Milestones supporting the performance measure are documented in the Campaign's plans

2. Site acceptance reports or other appropriate documentation (if classified, cover pages submitted including applicable document record numbers and information on how to obtain a copy of the report)

Supporting 3. Weekly project status calls with the Federal Program Manager

Documentation: 4. End of cycle reports submitted by the Tennessee Valley Authority (TVA)

5. Quarterly Project Reviews (attended by TVA)

6. NA-10 Milestone Reporting Tool (MRT) status reports

**Associated Performance in Prior Years** 

Cumulative number of Tritium-Producing Burnable Absorber Rods irradiated in Tennessee Valley Authority reactors to provide the capability of collecting new tritium to replace inventory FY 2007: Met

for the nuclear weapons stockpile. (Long-term Output) (2.1.32.03) FY 2007 target: 480

Irradiate cumulative 240 Tritium-Producing Burnable Absorber Rods in Tennessee Valley

Authority reactors to provide the capability of collecting new tritium to replace inventory for the FY 2006: Met

nuclear weapons stockpile. (NA GG 1.33.03)

Irradiate cumulative 240 Tritium-Producing Burnable Absorber Rods in Watts Bar reactor. (NA

FY 2005: Met GG 1.33.03)

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/detail/10003406.2005.html PART: Effective

Program Office: http://nnsa.doe.gov/defense\_programs/production\_technology.htm

Office: National Nuclear Security Administration

Program: Readiness Campaign (2.1.32)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**Reduce Cycle Times** 

The number of capabilities deployed every other year to stockpile programs that will reduce cycle

Measure: times at least by 35% (against baselined agility and efficiency) (Annual Outcome)

FY 2008 target: 0

2008 Results

Achieved the annual target of milestones completed in working towards deploying one capability

Commentary: Met in FY 2009 that will reduce cycle times at least by at least 35%. This result is important because

it is required to support immediate and urgent nuclear weapon refurbishment needs.

Future Plans / Shortfalls:

The annual target will increase in FY 2009 to 1 capability deployed to pursue 35% reduction in cycle time by emphasizing complex wide capability investments to optimize investment benefits in NWC design to manufacturing activities.

1. Milestones supporting the performance measure are documented in the Campaign's plans

2. Site acceptance reports or other appropriate documentation (if classified, cover pages submitted including applicable document record numbers and information on how to obtain a copy of the report)

3. Weekly/monthly site status calls with the Federal Program Manager

Supporting Documentation:

4. Submittal of copies of Qualification Engineering Releases (QERs)

5. Federal Program Manager/staff confirm completion during site visits and Program Reviews by observation of the capability in use

6. NA-10 Milestone Reporting Tool (MRT) status reports

**Associated Performance in Prior Years** 

The number of capabilities deployed every other year to stockpile programs that will reduce cycle FY 2007: Met

times at least by 35% (against baselined agility and efficiency) (Annual Outcome) (2.1.32.2)

FY 2007 target: 1

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/detail/10003406.2005.html PART: Effective

Program Office: http://nnsa.doe.gov/defense\_programs/production\_technology.htm

Office: National Nuclear Security Administration

Program: Readiness in Technical Base & Facilities (Operations) (2.1.33)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

Facility Condition Index (FCI) for Mission Critical Facilities

Annual NNSA complex-wide aggregate Facility Condition Index (FCI), as measured by deferred Measure: maintenance costs per replacement plant value, for all mission-critical facilities and infrastructure

(Annual Outcome) FY 2008 target: 5%

2008 Results

Exceeded the annual target by reducing the aggregate Facility Condition Index (FCI) for all

mission critical facilities and infrastructure to 4.26% (target was 5%). This result is important

because it demonstrates progress in improved facilities conditions and increased operational

effectiveness and efficiency.

Future Plans /

Commentary: Exceeded

Explanation of The annual target will remain constant at 5% in FY 2009.

Shortfalls:

FY 2007:

FY 2005:

Met

1. Milestones supporting the performance measure are documented in the program and site RTBF plans

2. Ten Year Planning Guidance and Ten Year Site Plans

Documentation:

3. DOE Facility Information Management System (FIMS) database 4. NA-10 Milestone Reporting Tool (MRT) status reports

**Associated Performance in Prior Years** 

Annual NNSA complex-wide aggregate Facility Condition Index (FCI), as measured by deferred maintenance per replacement plant value, for all mission-essential facilities and infrastructure

> Met (the industry standard is below 5%) (EFFICIENCY MEASURE) (2.1.33.03) FY 2007 target:

6.8%

Achieve a NNSA complex-wide aggregate Facility Condition Index (FCI) of less than 7.4

percent, as measured by deferred maintenance per replacement plant value, for all mission-FY 2006: Met

essential facilities and infrastructure (the industry standard is below 5 percent) (NA GG 1.34.03)

Achieve an annual NNSA complex-wide aggregate Facility Condition Index (FCI) of less than 9

percent, as measured by deferred maintenance per replacement plant value, for all mission

essential facilities and infrastructure (NA GG 1.34.03)

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10001047.2007.html Effective

Program Office: http://nnsa.energy.gov/defense programs/facilities operations.htm

Office: National Nuclear Security Administration

Program: Readiness in Technical Base & Facilities (Operations) (2.1.33)

Strategic Goal(s)

Goal 2.1 Nuclear Deterrent

Supported:

#### **Major Construction Projects**

Execute construction projects within approved costs and schedules, as measured by the total percentage of projects with total estimated cost (TEC) greater than \$20 million with a schedule

Measure: performance index (ratio of actual cost of work performed to scheduled work) and a cost

performance index (ratio of actual cost of work performed to budgeted cost of work) between 0.9-

1.15 (EFFICIENCY MEASURE) FY 2008 target: 85%

#### 2008 Results

Did not achieve the annual target of 85%. Only 6 of 9 (67%) construction projects earned value data fall within the specified band. This result is important because it demonstrates effective program management over multiple projects and improved efficiencies. The annual target was missed because three projects do not meet the criteria due to late receipt of final FY 08 funding, cost increases, delay in the LANL site-wide EIS, and other factors. Because this target was missed other projects will have to be rebaselined.

Shortfalls:

Commentary: Not Met

Action Plan: The Los Alamos site-wide EIS was issued in late September 2008. Two construction projects Explanation of that site will be rebaselined in FY 2009. One other large project at that site was working to recover its schedule and may attain the standard in FY 2009. The annual target will be increased to 90% in FY 2009.

1. Baselined schedules and major decision points for projects are in individual project plans

2. Monthly project progress reports that include Earned Value Management (EVM) data (provides project cumulative percentage completed information)

Supporting Documentation:

3. DOE PARS reports providing official project status to the DOE Deputy Secretary and NNSA Administrator

4. NA-10 Milestone Reporting Tool (MRT) status reports

#### **Associated Performance in Prior Years**

Annual percentage of baselined construction projects with total estimated cost (TEC) greater than \$20M with actual schedule performance index (SPI) of 0.9-1.15 and cost performance index

(CPI) of 0.9-1.15, as measured against approved baseline definitions (Annual Output) (2.1.33.04) FY 2007: Met

FY 2007 target: 80%

Achieve a cumulative 75 percent of baselined construction projects with total estimated cost (TEC) greater than \$20M with an actual schedule performance index (SPI) of 0.9-1.15 and a cost

FY 2006: performance index (CPI) of 0.9-1.15, as measured against approved baseline definitions (NA GG Met

1.34.04)

FY 2005: N/A

#### **Additional Information**

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10001047.2007.html Effective

Program Office: http://nnsa.energy.gov/defense programs/facilities operations.htm

Office: National Nuclear Security Administration

Program: Readiness in Technical Base & Facilities (Operations) (2.1.33)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**Mission-Essential Facilities** 

Enable NNSA missions by providing operational facilities to support nuclear weapon

dismantlement, life extension, surveillance, and research and development activities, as measured by percent of scheduled versus planned days mission-critical and mission-dependent facilities are

available without missing key deliverables (Annual Outcome) FY 2008 target: 95%

2008 Results

Exceeded the annual target of 95% facility availability of mission-critical and mission-dependent

Commentary: Exceeded facilities, based on available data; current availability is 98%. This result is important because mission essential facilities are needed to support critical nuclear weapons stockpile work.

Future Plans /

Explanation of The annual target will remain constant at 95% for FY 2009.

Shortfalls:

1. Milestones supporting the performance measure are documented in the program and site RTBF plans

Supporting 2. Quarterly reports from M&O Contractors

Documentation: 3. NA-10 Milestone Reporting Tool (MRT) status reports

**Associated Performance in Prior Years** 

Annual percentage of scheduled days that mission-essential facilities are available (Annual

FY 2007: Met Output) (2.1.33.01) FY 2007 target: 90%

Mission-essential facilities are available 90 percent of the scheduled days (NA GG 1.34.01) FY 2006: Met

Assure that mission-essential facilities are available on 90 percent of scheduled days (NA GG

FY 2005: Met 1.34.01)

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10001047.2007.html Effective

Program Office: <a href="http://nnsa.energy.gov/defense\_programs/facilities\_operations.htm">http://nnsa.energy.gov/defense\_programs/facilities\_operations.htm</a>

Office: National Nuclear Security Administration

Program: Readiness in Technical Base & Facilities (Operations) (2.1.33)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent Supported:

Met

Facility Condition Index (FCI) for Mission Dependent Not Critical Facilities

Annual NNSA complex-wide aggregate Facility Condition Index (FCI), as measured by deferred Measure: maintenance per replacement plant value, for all mission-dependent, not critical facilities and

infrastructure (Annual Outcome) FY 2008 target: 8.25%

2008 Results

Achieved 93% of the annual target by reducing the aggregate Facility Condition Index (FCI) for

all mission dependent, not critical facilities and infrastructure to 8.92% (target was 8.25%). This

result is important because it demonstrates progress in improved facilities conditions and

increased operational effectiveness and efficiency.

Future Plans /

Commentary:

The annual target will increase to 8.75% in FY 2009 to more accurately reflect the current status of the Shortfalls: complex based on changes to the Facilities Information Management System (FIMS) database in FY 2008. Explanation of

1. Milestones supporting the performance measure are documented in the program and site RTBF plans

2. Ten Year Planning Guidance and Ten Year Site Plans

Supporting Documentation:

3. DOE Facility Information Management System (FIMS) database

4. NA-10 Milestone Reporting Tool (MRT) status reports

**Associated Performance in Prior Years** 

FY 2007: N/A

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10001047.2007.html Effective

Program Office: http://nnsa.energy.gov/defense programs/facilities operations.htm

Office: National Nuclear Security Administration

Program: Secure Transportation Asset (2.1.34)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**Convov Costs** 

Annual cost per convoy expressed in terms of millions of dollars (EFFICIENCY MEASURE) Measure:

FY 2008 target: \$1.79M

2008 Results

Exceeded the annual target for cost per convoy (\$1.73 vs. \$1.79M) by the efficient utilization of

Federal Agents and convoy support systems. This metric is directly related to the number of

convoys completed. This result is important because it represents cost efficiencies and a decrease

in cost from a baseline of \$2.65M in FY 2002.

Commentary: Exceeded

Future Plans / The performance measure will be replaced in FY 2009 with a new measure because the target has been Explanation of

consistently met and the new measure is more representative of current program goals.

1. Milestones supporting the performance measure are documented in the program's plans

2. FY 2007 Appropriations/DOE I-MANAGE/STARS

Documentation:

3. NA-15 Convoy computation (2.1.34.03) NA-10 Milestone Reporting Tool (MRT) status reports

**Associated Performance in Prior Years** 

Annual cost per convoy expressed in terms of millions of dollars. (EFFICIENCY MEASURE)

FY 2007: Met (2.1.34.02)FY 2007 target: \$1.80M

FY 2006: Not Met Keep the cost per convoy to less than \$1.80 million (NA GG 1.36.02)

FY 2005: N/A

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10002134.2004.html Effective

Program Office: http://nnsa.doe.gov/defense\_programs/secure\_transportation.htm

Office: National Nuclear Security Administration

Program: Secure Transportation Asset (2.1.34)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**Federal Agents/Couriers** 

Cumulative number of Federal Agents at the end of each year (Long-term Output) FY 2008 target:

Measure: 385

2008 Results

Achieved 97% of the cumulative target, resulting in 373 Agents at the end of FY 2008. This

result is important because it is a key milestone in reaching agent strength of 420 by FY 2009 to Commentary: Met

support material consolidation and Complex Transformation initiatives.

Future Plans /

Explanation of The annual target will be increased in FY 2009 by 15 Federal Agents, for a cumulative target of 420.

Shortfalls:

1. Milestones supporting the performance measure are documented in the program's plans.

Supporting 2. Federal Personnel database/reports

Documentation: 3. NA-10 Milestone Reporting Tool (MRT) status reports

**Associated Performance in Prior Years** 

Cumulative number of Federal Agents at the end of each year (Long-term Output) (2.1.34.05)

FY 2007: Not Met FY 2007 target: 335

End the year with 355 Federal Agents (NA GG 1.36.05) FY 2006: Not Met

Maintain 335 Federal Agents at the end of the year (NA GG 1.36.04) FY 2005: Not Met

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10002134.2004.html Effective

Program Office: http://nnsa.doe.gov/defense programs/secure transportation.htm

Office: National Nuclear Security Administration

Program: Secure Transportation Asset (2.1.34)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**Secure Shipments** 

Annual percentage of shipments completed safely and securely without compromise/loss of

Measure: nuclear weapons/components or a release of radioactive material (Annual Outcome) FY 2008

target: 100%

2008 Results

Achieved the annual target of completing 100% of shipments safely and securely. This result is

Commentary: Met important because it indicates mission accomplishment, especially in light of the increased risks

and threats to the Nuclear Security Enterprise.

Future Plans /

Explanation of The annual target will remain constant at 100% in FY 2009.

Shortfalls:

1. Milestones supporting the performance measure are documented in the program's plans

2. Completed DOE NRC Forms 741

3. Completed DOE Forms 60 or DoD Forms 1911

Supporting Documentation:

4. AL Forms 5600 A/B

5. DOE ORPS reports

6. NA-10 Milestone Reporting Tool (MRT) status reports

7. Certification Statement from the Manager, Program Office for Mission Operations

**Associated Performance in Prior Years** 

Annual percentage of shipments completed safely and securely without compromise/loss of

nuclear weapons/components or a release of radioactive material (Annual Outcome) (2.1.34.01)

FY 2007: Met FY 2007 target: 100%

Complete 100 percent of the shipments safely and securely without compromise/loss of nuclear

FY 2006: Met weapons/components or a release of radioactive material (NA GG 1.36.01)

FY 2005: N/A

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10002134.2004.html Effective

Program Office: http://nnsa.doe.gov/defense\_programs/secure\_transportation.htm

Office: National Nuclear Security Administration

Program: Secure Transportation Asset (2.1.34)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**Safeguard Transporters (SGTs)** 

Cumulative number of Safeguard Transporters (SGTs) in operation (Long-term Output) FY 2008

Measure: target: 42

2008 Results

Achieved the cumulative target of 42 SGTs in operation. This result is important because an Commentary: Met

increase in the SGT capability directly supports the increase of STA mission capacity.

Future Plans /

Explanation of The annual target will be increased in FY 2009 by 3 SGTs, for a cumulative target of 45.

Shortfalls:

1. Milestones supporting the performance measure are documented in the program's plans.

Supporting 2. KCP Production Certification
3. NA-15 Delivery Acceptance Documentation Documentation: 3. INA-13 Delivery Acceptance Security NA-10 Milestone Reporting Tool (MRT) status reports

**Associated Performance in Prior Years** 

Cumulative number of Safeguard Transporters (SGTs) in operation (Long-term Output)

FY 2007: Met (2.1.34.4) FY 2007 target: 38

Have a cumulative 36 Safeguard Transporters (SGTs) in operation (NA GG 1.36.04) FY 2006: Met

Achieve 33 Safeguard Transporters (SGTs) in operation (NA GG 1.36.03) FY 2005: Met

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10002134.2004.html Effective

Program Office: http://nnsa.doe.gov/defense programs/secure transportation.htm

Office: National Nuclear Security Administration

Program: Secure Transportation Asset (2.1.34)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**Secure Convoys Completed** 

Measure: Annual number of secure convoys completed (Annual Output) FY 2008 target: 118

2008 Results

Achieved 92% of the annual target, for a total of 109 convoys. This result is important because it Commentary: Met

shows an increase in mission capacity from the FY 2002 baseline of 60 convoys.

Future Plans /

The performance measure will be replaced in FY 2009 with a new measure more representative of current Explanation of

Shortfalls:

1. Milestones supporting the performance measure are documented in the program's plans.

Supporting 2. NA-15 Mission Folders 3. TRIPS database/reports

Documentation: 3. 1KIFS uatabase/reports
4. NA-10 Milestone Reporting Tool (MRT) status reports

**Associated Performance in Prior Years** 

Annual number of secure convoys completed (Annual Output) (2.1.34.03) FY 2007 target: 115 FY 2007: Not Met

Complete 115 secure convoys (NA GG 1.36.03) FY 2006: Met

Complete 105 secure convoys (NA GG 1.36.01) FY 2005: Met

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10002134.2004.html Effective

Program Office: http://nnsa.doe.gov/defense programs/secure transportation.htm

Office: National Nuclear Security Administration

Program: Nuclear Weapons Incident Response (2.1.35)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**Emergency Operations Readiness Index** 

Emergency Operations Readiness Index measures the overall organizational readiness to respond to and mitigate radiological or nuclear incidents worldwide. (This Index is measured from 1 to 100

Measure: with higher numbers meaning better readiness--the first three quarters will be expressed as the

readiness at those given points in time where as the year end will be expressed as the average readiness for the year's four quarters) (EFFICIENCY MEASURE) FY 2008 target: 91

2008 Results

Achieved the annual target of an Emergency Operations Readiness Index of 91 out of 100

(4Q index of 91). This result is important because it assesses emergency response readiness and Commentary: Met

helps program managers identify and fix deficiencies within key elements of the program.

Explanation of

FY 2007:

Met

Future Plans / The annual target will remain constant at 91 out of 100 in FY 2009 and beyond, while enhancements to

subprogram measures are identified and implemented. Shortfalls:

ARMS Reports; Weekly Meetings; Daily situational reports; Daily Infrastructure reports; ARMS website;

Supporting https://arms.orau.gov/; After action reports - evaluators; After action reports - controllers

Documentation: State, local, & federal reports validating our response efforts; Task Orders/Work Authorizations

**Associated Performance in Prior Years** 

Emergency Operations Readiness Index measures the overall organizational readiness to respond to and mitigate radiological or nuclear incidents worldwide. (This Index is measured from 1 to

100 with higher numbers meaning better readiness--the first three quarters will be expressed as the readiness at those given points in time where as the year end will be expressed as the average

readiness for the year's four quarters). (EFFICIENCY MEASURE). (2.1.35.1)

FY 2007 target: 91

Achieve an Emergency Operations Readiness Index of at least 91 percent. The index measures

the overall organizational readiness to respond to and mitigate radiological or nuclear incidents

FY 2006: Not Met worldwide. (This index is measured from 1 to 100 with higher numbers meaning better

readiness). (NA GG 1.37.01)

FY 2005: N/A

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10003240.2006.html Effective

Program Office: http://www.nnsa.energy.gov/emergency\_ops/index.htm

Office: National Nuclear Security Administration

Program: Facilities & Infrastructure Recapitalization Program (2.1.36)

Strategic Goal(s)

Goal 2.1 Nuclear Deterrent

Supported:

**Deferred Maintenance** 

Annual dollar value and cumulative percentage of FY 2003 deferred maintenance baseline of \$900 Measure:

million, funded for elimination by FY 2013 (Long-term Output) FY 2008 target: \$80M (64%)

2008 Results

Exceeded the annual target by funding the elimination of \$93M with a cumulative result of 73%

based on a revised deferred maintenance baseline of \$900M (target was \$80M). This result is important because it demonstrates progress in improving nuclear weapons complex facilities

conditions by reducing the deferred maintenance backlog.

Commentary: Exceeded

Future Plans / The annual target will decrease in FY 2009 to \$68M (81%) based on current CR funding (\$163M). The Explanation of

target will be revised when a final appropriation is received.

FIRP Work Authorizations Supporting Site Program Reviews

Documentation:

**Associated Performance in Prior Years** 

Annual dollar value and cumulative percentage of FY 2003 deferred maintenance baseline of

\$1.2 billion, funded for elimination by FY 2013. (Long-term Output). (2.1.36.1) FY 2007 Met

FY 2007: target: \$60M (38%)

Fund at least \$60 million (cumulative 28 percent) of FY 2003 deferred maintenance baseline of

FY 2006: \$1.2 billion planned for elimination by FY 2009. (NA GG 1.38.01) Met

Issue authorizations to start work to achieve a reduction in NNSA's deferred maintenance of

FY 2005: Met \$154.75 million, and stabilize deferred maintenance by the e nd of FY 2005. (NA GG 1.38.01)

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10000088.2002.html Effective

Office: National Nuclear Security Administration

Program: Facilities & Infrastructure Recapitalization Program (2.1.36)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**Facilities Space Eliminated** 

Annual gross square feet (gsf) of NNSA excess facilities space funded for elimination and

Measure: cumulative percentage of FY 2002-FY 2009 total goal of three million gsf eliminated (Long-term

Output) FY 2008 target: 225,000 (100%)

2008 Results

Exceeded the annual target by funding the elimination of 292,000 gross square feet (cumulative Commentary: Exceeded

result is 106%) of the 3 million gsf goal (target was 225,000). This result is important because it demonstrates progress in improving nuclear weapons complex facilities cost-effectiveness by

eliminating excess facility space.

The annual target will be deleted, since the goal of 3 million gsf has been achieved one year earlier than the

FY 2009 strategic goal. FIRP is a finite program and funding will end in FY 2013; thus, FIRP cannot extend

Future Plans / its performance measures beyond FY 2013. Additionally, the scope of the program is bounded by the

Explanation of mission to buydown deferred maintenance and reduce gsf. FIRP cannot add scope of work unless concurred Shortfalls: by OMB and directed by Congress. Thus, FIRP is not adding a new performance measure and will not fund

program activities outside of the approved scope of the program as established by OMB and directed by

Congress.

FIRP Work Authorizations

Supporting Documentation:

Site Program Reviews

**Associated Performance in Prior Years** 

Annual gross square feet (gsf) of NNSA excess facilities space funded for elimination and

cumulative percentage of FY2002-FY2009 total goal of three million gsf eliminated. (Long-term

FY 2007: Met Output). (2.1.36.2) FY 2007 target: 225,000 (92%)

Fund for elimination at least 175,000 gross square feet (gsf) of excess NNSA facilities

(cumulative 79 percent) of FY2002-FY2009 total goal of three million gsf eliminated.

FY 2006: Met (NA GG 1.38.02)

Issue authorizations to start work to achieve a 350,000 gsf reduction to the NNSA footprint.

(NA GG 1.38.02) FY 2005: Met

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10000088.2002.html Effective

Office: National Nuclear Security Administration

Program: Facilities & Infrastructure Recapitalization Program (2.1.36)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

Facility Condition Index (FCI) for Mission Critical Facilities

Annual NNSA complex-wide aggregate Facility Condition Index (FCI), as measured by deferred Measure: maintenance costs per replacement plant value, for all mission-critical facilities and infrastructure

(EFFICIENCY MEASURE) FY 2008 target: 5%

2008 Results

Exceeded the annual target by reducing the aggregate Facility Condition Index (FCI) for all

mission critical facilities and infrastructure to 4.26% (target was 5%). This result is important

because it demonstrates progress in improved facilities conditions and increased operational

effectiveness and efficiency.

Future Plans /

Explanation of The annual target will remain constant at 5% in FY 2009.

Shortfalls:

FY 2007:

FY 2005:

Met

Commentary: Exceeded

Facilities Information Management System (FIMS) Supporting Films Site Validations

Documentation:

**Associated Performance in Prior Years** 

Annual NNSA complex-wide aggregate Facility Condition Index (FCI), as measured by deferred maintenance per replacement plant value, for all mission-essential facilities and infrastructure

(the industry standard is below 5%). (EFFICIENCY MEASURE). (2.1.36.3) FY 2007 target: Met

6.8%

Achieve a NNSA complex-wide aggregate Facility Condition Index (FCI) of less than 7.4

percent, as measured by deferred maintenance per replacement plant value, for all mission-

FY 2006: Met essential facilities and infrastructure (the industry standard is below 5 percent). (NA GG

1.38.03)

Achieve an annual NNSA complex-wide aggregate Facility Condition Index (FCI) of 9 percent,

as measured by deferred maintenance per replacement plant value, for all mission-essential

facilities and infrastructure. (NA GG 1.38.04)

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10000088.2002.html Effective

Office: National Nuclear Security Administration

Program: Facilities & Infrastructure Recapitalization Program (2.1.36)

Supported:

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Facility Condition Index (FCI) for Mission Dependent Not Critical Facilities

Annual NNSA complex-wide aggregate Facility Index (FCI), as measured by deferred

Measure: maintenance per replacement plant value, for all mission dependent, not critical facilities and

infrastructure (EFFICIENCY MEASURE) FY 2008 target: 8.25%

2008 Results

Achieved 93% of the annual target by reducing the aggregate Facility Condition Index (FCI) for

all mission dependent, not critical facilities and infrastructure to 8.92% (target was 8.25%). This

result is important because it demonstrates progress in improved facilities conditions and

increased operational effectiveness and efficiency.

Future Plans /

Commentary:

The annual target will increase to 8.75% in FY 2009 to more accurately reflect the current status of the

Explanation of Shortfalls: The aintual target will increase to 8.75% in FT 2009 to more accurately reflect the current status of the complex based on changes to the Facilities Information Management System (FIMS) database in FY 2008.

Facilities Information Management System (FIMS) Supporting Films Site Validations

Documentation:

Met

**Associated Performance in Prior Years** 

FY 2007: N/A

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10000088.2002.html Effective

Office: National Nuclear Security Administration

Program: Defense Nuclear Security (2.1.57)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**Physical Security Reviews** 

Cumulative percentage of Physical Security reviews conducted by the Office of Independent Oversight and Performance Assurance (OIO) and annual security surveys conducted by Federal Site Offices at NNSA sites that resulted in the rating of "effective" (based on reviews conducted in

the past 12 months) (Long-term Output) FY 2008 target: 80%

2008 Results

Exceeded the annual target of 80% with an 88% effectiveness rating. This result is important

Commentary: Exceeded because it identifies independent review ratings, which allows the program to take corrective

action at sites that receive ratings of less than effective.

Future Plans / The performance measure will be deleted in FY 2009 as this measure has consistently met or exceeded the Explanation of target. New measures for DNS have been developed and reporting will begin in FY 2009.

The Office of Independent Oversight Reports Supporting NNSA Site Office Surveys

Documentation:

**Associated Performance in Prior Years** 

FY 2007: N/A

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

PART: N/A

Program Office: http://www.nnsa.doe.gov/security.htm

Office: National Nuclear Security Administration

Program: Defense Nuclear Security (2.1.57)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**Design Basis Threat** 

Cumulative percentage of progress, measured in milestones completed towards implementation of Measure:

all Design Basis Threat (DBT) policies at NNSA sites (Long-term Output) FY 2008 target: 100%

2008 Results

Achieved the cumulative target of 100% of the relevant milestones identified for the Pantex site.

These milestones were completed prior to the suspension of the 2005 DBT implementation effort,

Commentary: Met which was superseded by the DOE Graded Security Protection (GSP) policy. This result is

important to successfully implement security improvements that will keep the NNSA sites among

the best defended and secure facilities in the world.

Future Plans / The performance measure will be deleted in FY 2009 because the 2005 DBT implementation effort was

Explanation of superseded by the DOE Graded Security Protection (GSP) policy. New measures for DNS have been

Shortfalls: developed and reporting will begin in FY 2009.

Documentation:

Supporting Quarterly status reports

**Associated Performance in Prior Years** 

FY 2007: N/A

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

PART: N/A

Program Office: <a href="http://www.nnsa.doe.gov/security.htm">http://www.nnsa.doe.gov/security.htm</a>

Office: National Nuclear Security Administration

Program: Environmental Projects & Operations (2.1.38)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**Environmental Monitoring and Remediation** 

Annual percentage of environmental monitoring and remediation deliverables that are required by

Measure: regulatory agreements to be conducted at NNSA sites that are executed on schedule and in

compliance with all acceptance criteria (Annual Output) FY 2008 target: 95%

2008 Results

Exceeded the annual target by submitting 100% of required environmental and monitoring

remediation deliverables on schedule and in compliance with requirements. This result is

important because it prevents notices of violation, fines, and loss of confidence by the regulators

often associated with late and insufficient deliverables.

Future Plans /

Explanation of The annual target will remain constant at 95% in FY 2009.

Shortfalls:

Commentary: Exceeded

Supporting KCP RCRA Permit; LLNL Federal Facility Agreement; SNL Status and Monitoring Report to the New

Documentation: Mexico Environment Department (NMED)

**Associated Performance in Prior Years** 

FY 2007: N/A

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

PART: N/A

Program Office: http://www.nnsa.doe.gov/security.htm

Office: National Nuclear Security Administration

Program: Environmental Projects & Operations (2.1.38)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

NNSA Long Term Stewardship Program

Cumulative cost savings totaling 10% over five years for the NNSA Long Term Stewardship program demonstrated by comparison of the actual annual costs of performing the Stewardship

Measure: activities at a site as compared to the budgeted annual costs of performing these same activities

using Earned Value Management (EVM) principles with a target savings of 2% per year

(EFFICIENCY MEASURE) FY 2008 target: 2%

2008 Results

Achieved the annual target of reducing the cost of performing Long-Term Stewardship activities

versus the budgeted annual costs of performing these same activities by 2. This result is

important because it challenges the NNSA sites performing LTS activities to perform the same

amount of work for these activities at a reduced cost.

Future Plans /

Commentary:

Explanation of The annual target will remain constant at 2% in FY 2009.

Shortfalls:

Supporting Site specific contractor budget tracking systems

Documentation:

**Associated Performance in Prior Years** 

FY 2007: N/A

Met

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

PART: N/A

Program Office: http://www.nnsa.doe.gov/security.htm

Office: National Nuclear Security Administration

Program: Cyber Security (2.1.58)

Strategic Goal(s) Goal 2.1 Nuclear Deterrent

Supported:

**Cyber Security Reviews** 

Annual average percentage of Cyber Security reviews conducted by the Office of Health, Safety and Security (HSS) at NNSA sites that resulted in the rating of "effective" (based on the last HSS review at each site over 2 Cyber Security topical areas) (Long-term Output) FY 2008 target:

100%

2008 Results

Achieved the annual target of receiving an HSS rating of effective on a cumulative 100% of cyber security elements at NNSA sites for the two assessments conducted. Although HSS only

completed two of the three planned assessments for cyber security during this reporting period, this decision was made outside of Cyber Security program's control. This result is important

because it ensure that the NNSA systems and network have met their certification and

accreditation requirements as outlined in DOE, NNSA and Federal policies.

Future Plans /

Commentary:

Explanation of The annual target will remain constant at 100% in FY 2009.

Shortfalls:

Supporting HSS Final Assessment Report

Met

Documentation:

**Associated Performance in Prior Years** 

Cumulative percentage of Cyber Security reviews conducted by the Office of Independent Oversight and Performance Assurance (OA) at NNSA sites that resulted in the rating of

FY 2007: Met "effective" (based on last OA review at each site over 2 Cyber Security topical areas). (Long-

term Output). (2.1.37.3) FY 2007 target: 57%

Ensure that 57 percent of the Cyber Security reviews conducted by the Office of Independent

Oversight and Performance Assurance (OA) at NNSA sites receive at least a rating of

FY 2006: Not Met "effective" (based on last OA review at each site over 2 Cyber Security topical areas).

(NA GG 1.39.04)

Ensure that 80 percent (cumulative) of Cyber Security reviews conducted by the Office of

Independent Oversight Performance Assurance (OA) at NNSA sites result in the rating of

FY 2005: Not Met "effective" (based on last OA review at each site over 2 Cyber Security topical areas).

(NA GG 1.39.03)

**Additional Information** 

PART: N/A

Program Office: <a href="http://www.nnsa.doe.gov/security.htm">http://www.nnsa.doe.gov/security.htm</a>

Office: National Nuclear Security Administration

Program: Cyber Security (2.1.58)

Strategic Goal(s)
Supported: Goal 2.1 Nuclear Deterrent

**Cyber Security Site Assessment (SAV)** 

Cumulative percentage of planned Cyber Security Site Assessment Visit (SAV) conducted by the

Measure: Office of the Chief Information Officer (OCIO) Cyber Security Program Manager (CSPM) at

NNSA sites that resulted in a rating of "effective." (Long-term Output) FY 2008 target: 100%

2008 Results

Largely achieved the annual target by achieving a cumulative percentage of 85% on the SAVs conducted by the OCIO. This result is important because it ensures that the NNSA systems and

network have met their certification and accreditation requirements as outlined in DOE, NNSA and Federal policies. The annual target was missed because the NNSA assessment process has

been completely rewritten to meet new and changing requirements. The OCIO was not able to

complete the scheduled assessment within during FY08.

Future Plans /

Explanation of The annual target will remain constant at 100% in FY 2009.

Shortfalls:

Commentary: Not Met

Supporting 1. OCIO Site Assessment Visit Report

2. Cyber Security Check List Documentation:

**Associated Performance in Prior Years** 

FY 2007: N/A

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

PART: N/A

Program Office: http://www.nnsa.doe.gov/security.htm

Office: National Nuclear Security Administration

Program: Cyber Security (2.1.58)

Strategic Goal(s)
Supported: Goal 2.1 Nuclear Deterrent

**Cyber Certification and Accreditation** 

Annual number of NNSA information assets reviewed for certification and accreditation Measure:

(EFFICIENCY MEASURE) FY 2008 target: 30

2008 Results

Exceeded the annual target of 30 Cerification and Accreditations by completing 42 packages by

September 30, 2008. These accreditations will provide the OCIO with a tool to measure the

Commentary: Exceeded effective and efficiency of the cyber security program as it relates to certification and

accreditation. The OCIO certification team has completed its quarterly requirement. This result

is important because it provides a measure for the accuracy of the cyber security program.

Future Plans /

Explanation of The annual target will increase to 45 in FY 2009.

Shortfalls:

Supporting Certification and Accreditation Plans Documentation:

**Associated Performance in Prior Years** 

FY 2007: N/A

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

PART: N/A

Program Office: <a href="http://www.nnsa.doe.gov/security.htm">http://www.nnsa.doe.gov/security.htm</a>

Office: National Nuclear Security Administration

Program: Nonproliferation & Verification R&D (2.2.39)

Strategic Goal(s) Goal 2.2 Weapons of Mass Destruction

Supported:

**Merit Reviewed Journals/Forums** 

Annual number of articles published in merit reviewed professional journals/forums representing Measure:

leadership in advancing science and technology knowledge (Annual Output) FY 2008 target: 200

2008 Results

Exceeded the annual target of 200 merit-reviewed publications by publishing 235 articles. This

Commentary: Exceeded result is important because it demonstrates the program is a leader in advancing nonproliferation

science and technology knowledge.

Future Plans /

Explanation of The annual target will remain constant at 200 articles published in FY 2009.

Shortfalls:

Quarterly reports/papers

Supporting Annual peer-review publications

Documentation: Other forums reports

**Associated Performance in Prior Years** 

Annual number of articles published in merit reviewed professional journals/ forums representing

leadership in advancing science and technology knowledge (Annual Output) (2.2.39.6) FY 2007 Met

FY 2007: target: 200

Publish 200 articles in peer reviewed professional journals/ forums representing leadership in

FY 2006: advancing science and technology knowledge. (NA GG 2.40.06) Met

Present 200 professional papers/exchanges, each representing Science and Technology

FY 2005: Met knowledge and U.S. leadership in program areas. (NA GG 2.40.04)

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10003408.2005.html Effective

Program Office: http://www.nnsa.doe.gov/na%2D20/na22 index.shtml

Office: National Nuclear Security Administration

Program: Nonproliferation & Verification R&D (2.2.39)

Strategic Goal(s) Goal 2.2 Weapons of Mass Destruction

Supported:

**Plutonium Production Detection** 

Cumulative percentage of progress toward demonstrating the next generation of technologies and methods to detect Plutonium Production activities. (Progress is measured against the baseline criteria and milestones published in the "FY 2006 R&D Requirements Document") (Long-term

Outcome) FY 2008 target: 25%

2008 Results

Achieved the annual target of 25% cumulative progress towards demonstrating the next

generation of technologies to detect plutonium production activities. This result is important

because it increases the U.S. capability to detect clandestine nuclear weapons production

activities.

Met

Future Plans /

Commentary:

Explanation of The annual target will increase to 30% in FY 2009.

Shortfalls:

FY 2007:

FY 2006:

1. Program Plan/Roadmap document

Supporting 2. Memorandum for Record (unclassified, located in the R&D office, certified by the ADA)

Documentation:

**Associated Performance in Prior Years** 

Cumulative percentage of progress toward demonstrating the next generation of technologies and methods to detect Plutonium production activities. (Progress is measured against the baseline

criteria and milestones published in the "FY 2006 R&D Requirements Document") (Long-term Met

Outcome) (2.2.39.2) FY 2007 target: 20%

Progress 10 percent (cumulative) toward demonstrating the next generation of technologies and

methods to detect Plutonium Reprocessing activities. (NA GG 2.40.02)

FY 2005: N/A

Met

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10003408.2005.html Effective

Program Office: http://www.nnsa.doe.gov/na%2D20/na22\_index.shtml

Office: National Nuclear Security Administration

Program: Nonproliferation & Verification R&D (2.2.39)

Strategic Goal(s) Goal 2.2 Weapons of Mass Destruction

Supported:

**Independent Merit Review** 

Cumulative percentage of active research projects for which an independent R&D merit review of the project's scientific quality and mission relevance has been completed during the second year of effort (and again within each subsequent three year period for those projects found to be of merit)

(EFFICIENCY MEASURE) FY 2008 target: 100%

2008 Results

Achieved the annual target of 100% of active research projects receiving independent merit

reviews. This result is important to verify scientific quality and mission relevance of each Commentary: Met

research project.

Future Plans /

Explanation of The annual target will remain constant at 100% in FY 2009.

Shortfalls:

FY 2005:

Met

Supporting Quarterly reports

Annual independent review status reports Documentation:

**Associated Performance in Prior Years** 

Cumulative percentage of active research projects for which an independent R&D merit assessment of the project's scientific quality and mission relevance has been completed during FY 2007: Met

the second year of effort (and again within each subsequent three year period for those projects

found to be of merit) (EFFICIENCY MEASURE). (2.2.39.5) FY 2007 target: 100%

Achieve 100 percent (cumulative) on active research projects for which an \independent R&D

peer assessment of the project's scientific quality and mission relevance has been completed

FY 2006: during the second year of effort (and again within each subsequent three year period for those Met

projects found to be of merit). (NA GG 2.40.05)

Complete 70 percent of research projects for which an independent R&D merit assessment has

been completed during the second year of effort, and again within each subsequent three year

period to assess scientific quality and mission relevance. (NA GG 2.40.03)

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10003408.2005.html Effective

Program Office: http://www.nnsa.doe.gov/na%2D20/na22\_index.shtml

Office: National Nuclear Security Administration

Program: Nonproliferation & Verification R&D (2.2.39)

Strategic Goal(s) Goal 2.2 Weapons of Mass Destruction Supported:

**Special Nuclear Material Detection** 

Cumulative percentage of progress toward demonstrating the next generation of technologies and methods to detect Special Nuclear Material movement. (Progress is measured against the baseline criteria and milestones published in the "FY 2006 R&D Requirements Document") (Long-term

Outcome) FY 2008 target: 27%

2008 Results

Achieved the annual target of 27% cumulative progress towards demonstrating the next

generation of technologies to detect Special Nuclear Material movement. This result is important

because it improves U.S. capability to detect the illicit transport and diversion of special nuclear

material (SNM).

Future Plans /

Commentary:

Met

Explanation of The annual target will increase to 33% in FY 2009.

Shortfalls:

FY 2007:

Supporting 1. Program Plan/Roadmap document 2. Memorandum for Record (unclassified, located in R&D office, certified by ADA) Documentation:

**Associated Performance in Prior Years** 

Cumulative percentage of progress toward demonstrating the next generation of technologies and

methods to detect Special Nuclear Material movement. (Progress is measured against the

baseline criteria and milestones published in the "FY 2006 R&D Requirements Document") Met

(Long-term Outcome) FY 2007 target: 20%

Cumulative percentage of progress toward demonstrating the next generation of technologies and

methods to detect Special Nuclear Material movement. (Progress is measured against the

FY 2006: Met baseline criteria and milestones published in the "FY 2006 R&D Requirements Document")

(Long-term Outcome) FY 2006 target: 10%

Cumulative percentage of progress toward demonstrating the next generation of technologies and

methods to detect Special Nuclear Material movement. (Progress is measured against the

FY 2005: baseline criteria and milestones published in the "FY 2006 R&D Requirements Document") Met

(Long-term Outcome) FY 2005 target: 5%

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10003408.2005.html Effective

Program Office: <a href="http://www.nnsa.doe.gov/na%2D20/na22">http://www.nnsa.doe.gov/na%2D20/na22</a> index.shtml

Office: National Nuclear Security Administration

Program: Nonproliferation & Verification R&D (2.2.39)

Strategic Goal(s) Goal 2.2 Weapons of Mass Destruction

Supported:

**Uranium-235 Production Detection** 

Cumulative percentage of progress toward demonstrating the next generation of technologies and methods to detect Uranium-235 Production activities. (Progress is measured against the baseline criteria and milestones published in the "FY 2006 R&D Requirements Document") (Long-term

Outcome) FY 2008 target: 20%

2008 Results

Achieved the annual target of 20% cumulative progress towards demonstrating the next

generation of technologies to detect uranium production activities. This result is important because it increases the U.S. capability to detect clandestine nuclear weapons production

activities.

Met

Future Plans /

Commentary:

Explanation of The annual target will increase to 25% in FY 2009.

Shortfalls:

1. Program Plan/Roadmap document

Supporting 2. Memorandum for Record (unclassified, located in R&D office, certified by ADA)

Documentation:

**Associated Performance in Prior Years** 

Cumulative percentage of progress toward demonstrating the next generation of technologies and methods to detect Uranium-235 production activities. (Progress is measured against the baseline

criteria and milestones published in the "FY 2006 R&D Requirements Document") (Long-term FY 2007: Met

Outcome) (2.2.39.1) FY 2007 target: 15%

Progress 10 percent (cumulative) toward demonstrating the next generation of technologies and

Met methods to detect Uranium-235 Enrichment activities. (NA GG 2.40.01)

FY 2005: N/A

FY 2006:

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10003408.2005.html Effective

Office: National Nuclear Security Administration

Program: Nonproliferation & Verification R&D (2.2.39)

Strategic Goal(s) Goal 2.2 Weapons of Mass Destruction

Supported:

**Research and Development Detonation Detection** 

Annual index that summarizes the status of all NNSA nuclear detonation detection R&D deliveries

Measure: that improve the nation's ability to detect nuclear explosions (Annual Output) FY 2008 target:

Met

2008 Results

Exceeded the annual target of Nuclear Detonation Detection (NDD) deliveries. Although slow funding start at the beginning of the fiscal year limited production efforts and placed several deliveries behind schedule, the restoration of funds and work reprioritization, elimination of some

testing and incurring increased risk enabled recovery of key deliverable schedule by end-of-year.

This result is important because it tracks timeliness for delivery of NDD products within

customer timelines/schedules, and identifies potential impacts on the nation's ability to detect

nuclear detonations.

Commentary:

Future Plans / The annual target will remain constant at 90% in FY 2009. Explanation of

Shortfalls:

FY 2007:

FY 2006:

1. Quarterly reports

Met

Met

Supporting 2. Final delivery transmittal letters to user agencies for satellite payloads ('Consent to Ship' letters)

Documentation: 3. Integrated Research Product Releases

**Associated Performance in Prior Years** 

Annual index that summarizes the status of all NNSA nuclear explosion monitoring R&D

deliveries that improve the nation's ability to detect nuclear explosions (Annual Output).

(2.2.39.4) FY 2007 target: 90%

Achieve a 90 percent on an annual index that summarizes the status of all NNSA nuclear

explosion monitoring (NEM) R&D deliveries that improve the nation's ability to detect nuclear

explosions. (NA GG 2.40.04)

FY 2005: N/A

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10003408.2005.html Effective

Program Office: http://www.nnsa.doe.gov/defense\_programs/science.htm

Office: National Nuclear Security Administration

Program: Elimination of Weapons-Grade Plutonium Production (2.2.40)

Strategic Goal(s) Goal 2.2 Weapons of Mass Destruction

Supported:

**Constructing Zheleznogorsk Fossil Plant** 

Cumulative percentage of progress towards constructing a fossil plant in Zheleznogorsk,

Measure: facilitating the shut down of one weapons-grade plutonium production reactor (Long-term Output)

FY 2008 target: 62.6%

2008 Results

Did not achieve the annual target of 62.6% completion (completed 46% of the fossil plant). This result is important because completion of the fossil fuel plant will replace energy capacity from one of the three remaining Russian plutonium production reactors allowing it to be shutdown and

the production of weapons-grade plutonium to be eliminated. The annual target was missed Commentary: Not Met

because of delays in design, procurement, and construction. Because this target was missed, the ADE-2 reactor may not be shut down in 2010 producing as much as 0.4 metric tons of plutonium in 2011. This additional 0.4 metric tons of plutonium, however, will be offset by the early

shutdown of the two Seversk reactors.

Future Plans / The Zheleznogorsk project has de-scoped electric power generation and plans to re-baseline the project in the Explanation of first quarter of FY 2009. The annual target will be decreased to 70% from 96.4% in FY 2009 to reflect re-

Shortfalls: baselining of the project.

Documentation:

Supporting Zheleznorgorsk Monthly Progress and Cost Performance Report

**Associated Performance in Prior Years** 

Cumulative percentage of progress towards constructing a fossil plant in Zheleznogorsk shutting

down one weapons-grade plutonium production reactor (Long-term Output) (2.2.40.3) FY 2007

FY 2007: Met target: 33.6%

Complete 9.6 percent (cumulative) of the construction of a fossil plant in Zheleznogorsk.

FY 2006: Met shutting down one weapons-grade plutonium production reactor. (NA GG 2.42.03)

Achieve 4.8 percent progress (cumulative) towards constructing a fossil plant in Zheleznogorsk,

FY 2005: facilitating shut down of one weapons -grade plutonium production reactor. (NA GG 2.42.02) Met

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/detail/10001044.2005.html PART: Effective

Program Office: http://www.nnsa.doe.gov/na%2D20/ewgpp.shtml

Office: National Nuclear Security Administration

Program: Elimination of Weapons-Grade Plutonium Production (2.2.40)

Strategic Goal(s) Goal 2.2 Weapons of Mass Destruction Supported:

Cost Performance Index (CPI) for Seversk Construction

Annual Costs Performance Index (CPI) for Seversk construction as measured by the ratio of

Measure: budgeted costs of work performed to actual costs of work performed (EFFICIENCY MEASURE)

FY 2008 target: 1.0

2008 Results

Achieved 100% of the annual target of a standard EVMS cost performance index of 1.0

Commentary: Met indicating the project is within budget. This result is important because it represents efficiency in

constructing the Seversk fossil plant.

Future Plans / The performance measure will be deleted in FY 2009, because the fossil plant in Seversk will be completed

Explanation of during that year. A new efficiency measure will be developed pertaining to the fossil plant in

Shortfalls: Zheleznogorsk.

Met

Supporting Seversk Monthly Progress and Cost Performance Report

Documentation:

FY 2006:

**Associated Performance in Prior Years** 

Annual Cost Performance Index (CPI) for Seversk construction as measured by the ratio of

budgeted cost of work performed to actual cost of work performed (EFFICIENCY MEASURE). FY 2007: Met

(2.2.40.2) FY 2007 target: 1.0

Achieve a 1.0 Annual Costs Performance Index (CPI) for Seversk construction as measured by

the ratio of budgeted costs of work performed to actual costs of work performed. (NA GG

2.42.02)

Achieve 1.0 against the Seversk Cost Performance Index (cumulative actual costs per budgeted

cost of work performed at Seversk). (NA GG 2.42.05) FY 2005: Met

**Additional Information** 

PART: Effective http://www.whitehouse.gov/omb/expectmore/detail/10001044.2005.html

Program Office: http://www.nnsa.doe.gov/na%2D20/ewgpp.shtml

Office: National Nuclear Security Administration

Program: Elimination of Weapons-Grade Plutonium Production (2.2.40)

Strategic Goal(s) Goal 2.2 Weapons of Mass Destruction

Supported:

**Refurbishing Seversk Fossil Plant** 

Cumulative percentage of progress towards refurbishing a fossil plant in Seversk, shutting down Measure:

two weapons-grade plutonium production reactors (Long-term Output) FY 2008 target: 90%

2008 Results

Achieved 96% of the annual target by completing 87% of the refurbished fossil plant. This result

Commentary: Met is important because completion of the fossil plant will replace energy capacity from two of the

three Russian plutonium production reactors allowing them to be shutdown.

Future Plans /

Explanation of The annual target will increase to 100% in FY 2009.

Shortfalls:

FY 2007:

Supporting Seversk Monthly Progress and Cost Performance Report

Documentation:

**Associated Performance in Prior Years** 

Cumulative percentage of progress towards refurbishing a fossil plant in Seversk shutting down

two weapons-grade plutonium production reactors. (Long-term Output). (2.2.40.1) FY 2007

Met target: 72%

Complete 55 percent (cumulative) of the refurbishment of a fossil plant in Seversk, shutting

FY 2006: Not Met down two weapons-grade plutonium production reactors. (NA GG 2.42.01)

Achieve 32 percent progress (cumulative) towards refurbishing a fossil plant in Seversk.

FY 2005: Not Met facilitating shut down of two weapons -grade plutonium production reactors. (NA GG 2.42.01)

**Additional Information** 

PART: Effective http://www.whitehouse.gov/omb/expectmore/detail/10001044.2005.html

Program Office: http://www.nnsa.doe.gov/na%2D20/ewgpp.shtml

Office: National Nuclear Security Administration

Program: Nonproliferation & International Security (2.2.41)

Strategic Goal(s) Goal 2.2 Weapons of Mass Destruction Supported:

Global Initiatives to Prevent Proliferation (GIPP) Scientist Redirection

Cumulative number of the Global Initiatives to Prevent Proliferation (GIPP) target population of displaced Russian and FSU WMD experts who are currently employed in GIPP grants or long-term private sector jobs (and cumulative number who are employed in long-term private sector jobs

resulting from NIS grants) (Long-term Outcome) FY 2008 target: 12,400 (4,700)

2008 Results

Exceeded the cumulative target of 12,400 displaced Russian and FSU WMD experts who are currently employed in GIPP grants or long-term private sector jobs by 4,000 for a total of 16,400 (and exceeded 4,700 who are employed in long-term private sector jobs resulting from NIS grants by 700 for a total of 5,400). This result is important because it prevents the migration of weapons of mass destruction expertise, to terrorists or states of concern, by redirecting displaced scientist and personnel to peaceful, sustainable civilian work.

Commentary: Exceeded

Future Plans / The performance measure will be replaced in FY 2009 with a new measure more representative of current program goals.

Shortfalls: program goals.

FY 2007:

FY 2006:

Supporting 1. DOE National Lab Survey 2. Annual USIC Survey of members

Documentation: 3. Info. from FSU plant management

**Associated Performance in Prior Years** 

Cumulative number of the Global Initiatives to Prevent Proliferation (GIPP) target population of displaced Russian and FSU WMD experts who are currently employed in GIPP grants or longterm private sector jobs (and cumulative number who are employed in long-term private sector jobs resulting from NIS grants). (Long-term Outcome). (2.2.41.2) FY 2007 target: 12,100

(4,400)

Met

Met

The cumulative number of the Global Initiatives to Prevent Proliferation (GIPP) target population of displaced Russian and FSU WMD experts who are currently employed in GIPP grants or long-term private sector jobs is 11,800 (and cumulative number who are employed in

long-term private sector jobs resulting from NIS grants is 4,100). (NA GG 2.44.02)

FY 2005: Not Met Annual percentage of non-USG funding contributions obtained.

**Additional Information** 

PART: Effective http://www.whitehouse.gov/omb/expectmore/detail/10002132.2004.html

Office: National Nuclear Security Administration

Program: Nonproliferation & International Security (2.2.41)

Strategic Goal(s) Goal 2.2 Weapons of Mass Destruction

Supported:

Global Initiatives to Prevent Proliferation (GIPP) Non-USG Project Funding

Cumulative percentage of non-USG (private sector and foreign government) project funding

Measure: contributions obtained relative to cumulative USG GIPP funding contributions (EFFICIENCY

MEASURE) FY 2008 target: 78%

2008 Results

Exceeded the cumulative target of 78% project funding contributions obtained relative to

cumulative USG GIPP funding contributions by 2% for a total of 80%. This result is important Commentary: Exceeded

because it sustains the economic development of the closed cities and prevents the migration of

weapons of mass destruction scientist and personnel to terrorists or states of concern.

Future Plans /

Explanation of The cumulative target will be increased to 80% in FY 2009.

Shortfalls:

Supporting 1. Data in project management database (entered by National Labs)
2. Annual USIC survey of members

Documentation:

**Associated Performance in Prior Years** 

Cumulative percentage of non-USG (private sector and foreign government) project funding contributions obtained relative to cumulative USG GIPP funding contributions. (EFFICIENCY

FY 2007: Met MEASURE). (2.2.41.3) FY 2007 target: 75%

The cumulative percentage of non-United States Government (non-USG) (private sector and foreign government) project funding contributions obtained relative to cumulative USG Global FY 2006: Met

Initiatives to Prevent Proliferation (GIPP) funding contributions is 70 percent. (NA GG 2.44.03)

Annual number of former Soviet weapons scientists, engineers, and technicians engaged. FY 2005: Met

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/detail/10002132.2004.html PART: Effective

Office: National Nuclear Security Administration

Program: Nonproliferation & International Security (2.2.41)

Strategic Goal(s) Goal 2.2 Weapons of Mass Destruction Supported:

**Nonproliferation Experts Trained** 

Annual number of international and domestic experts (e.g., IAEA inspectors, export control officers, physical protection personnel) trained in nonproliferation to fulfill the President's policy delineated on 11 February 2004 and implements the U.S.-sponsored UN Security Council

Resolution 1540 criminalizing proliferation (Annual Output) FY 2008 target: 2,500

2008 Results

Exceeded the annual target of 2,500 by 110 for a total of 2,660 international and domestic experts trained in nonproliferation. This result is important to fulfill the President's policy delineated on

Commentary: Exceeded February 11, 2004 and to implement the U.S.-sponsored UN Security Council Resolution 1540

criminalizing proliferation because it educates experts in the prevention of proliferation of

nuclear and nuclear-related materials, equipment and technology.

Future Plans / Explanation of

Shortfalls:

The performance measure will be replaced in FY 2009 with a new measure more representative of current

program goals.

Documentation:

Supporting Lists of attendees, sign-in sheets

**Associated Performance in Prior Years** 

Annual number of international and domestic experts (e.g., IAEA inspectors, export control officers, physical protection personnel) trained in nonproliferation to fulfill the President's policy

FY 2007: delineated on 11 February 2004 and implement the U.S.-sponsored UN Security Council Met

Resolution 1540 criminalizing proliferation. (Annual Output). (2.2.41.5) FY 2007 target: 1,330

Train 1,160 international and domestic experts (e.g., IAEA inspectors, export control officers, physical protection personnel) in nonproliferation to fulfill the President's policy delineated on

FY 2006: Met February 11, 2004 and implement the U.S.-sponsored UN Security Council Resolution 1540

criminalizing proliferation. (NA GG 2.44.05)

Train 5,500 (cumulative) international and domestic experts in nuclear nonproliferation since

9/11/01 (e.g. International Atomic Energy Agency inspectors, export control officers, etc.). (NA FY 2005: Met

GG 2.44.02)

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/detail/10002132.2004.html PART: Effective

Office: National Nuclear Security Administration

Program: Nonproliferation & International Security (2.2.41)

Strategic Goal(s) Goal 2.2 Weapons of Mass Destruction

Supported:

Russian Weapons-Usable Highly Enriched Uranium (HEU) Eliminated Cumulative metric tons of Russian weapons-usable HEU that U.S. experts have confirmed as

Measure: permanently eliminated from the Russian stockpile under the HEU Purchase Agreement (Long-

term Outcome) FY 2008 target: 342

2008 Results

Exceeded the cumulative target by confirming the elimination of 345 metric tons (MT) of HEU in

FY 2008 (target was 342 MT). This result is important because it provides assurance that

weapons-grade material is being eliminated from Russia's stockpile, and is no longer available

for use in the nuclear weapons program.

Future Plans / The cumulative target will be increased to 372 MT in FY 2009 in support of the long-term target of 500 MT Explanation of by FY 2013.

Commentary: Exceeded

1. Status Report on U.S.-Russian Megatons to Megawatts Program (www.usec.com).

2. Russian HEU to LEU Contract Summary of Shipments, Amounts, Value, Payments, and Schedule

Supporting (provided by USEC).

Documentation: 3. Russian HEU to LEU Contract Summary based on Fiscal Year (provided by SAIC).

4. Monitoring visit trip reports, process declarations, and mass flow reports.

**Associated Performance in Prior Years** 

Cumulative metric tons of Russian weapons-usable HEU that U.S. experts have confirmed as

permanently eliminated from the Russian stockpile under the HEU Purchase Agreement. (Long-

FY 2007: Met term Outcome). (2.2.41.1) FY 2007: 312

Eliminate 282 metric tons (cumulative) of Russian weapons-usable Highly Enriched Uranium

(HEU) which U.S. experts have confirmed as permanently removed from the Russian stockpile FY 2006: Met

under the HEU Purchase Agreement. (NA GG 2.44.01)

FY 2005: N/A

**Additional Information** 

PART: Effective http://www.whitehouse.gov/omb/expectmore/detail/10002132.2004.html

Office: National Nuclear Security Administration

Program: Nonproliferation & International Security (2.2.41)

Strategic Goal(s) Goal 2.2 Weapons of Mass Destruction

Supported:

**Technologies Transferred to Counter Proliferation** 

Annual number of technologies transferred to international regimes and other countries to prevent Measure: and counter WMD proliferation and nuclear-related terrorism (Annual Output) FY 2008 target: 4

2008 Results

Achieved the annual target of 4 technologies transferred to international regimes and other

countries to prevent and counter WMD proliferation and nuclear-related terrorism. This result is

important because it provides policy and technical support to the International Atomic Energy Agency (IAEA) on verification technologies and international safeguards concerning countries

suspected of having clandestine nuclear weapons programs.

Commentary:

Future Plans / The performance measure will be replaced in FY 2009 with a new measure more representative of current Explanation of

Shortfalls: program goals.

1. Action Sheets

Met

2. Monthly Reports from Laboratories

Supporting 3. Minutes from Permanent Coordinating Group meetings

Documentation: 4. Shipping documents

5. Technical documents (e.g. laboratory-generated reports)

**Associated Performance in Prior Years** 

Annual number of technologies transferred to international regimes and other countries to prevent FY 2007: Met

and counter WMD proliferation and nuclear-related terrorism. (Annual Output). (2.2.41.4) FY

2007 target: 5

Transfer five technologies to international regimes and other countries to prevent and counter

Weapons of Mass Destruction (WMD) proliferation and nuclear-related terrorism. (NA GG FY 2006: Met

2.44.04)

FY 2005: Met Cumulative number of technologies commercialized or businesses created.

**Additional Information** 

PART: http://www.whitehouse.gov/omb/expectmore/detail/10002132.2004.html Effective

Office: National Nuclear Security Administration

Program: International Nuclear Materials Protection & Cooperation (2.2.42)

Supported:

Strategic Goal(s) Goal 2.2 Weapons of Mass Destruction

Highly Enriched Uranium (HEU) conversion to Low Enriched Uranium (LEU)

Measure: Cumulative metric tons of HEU converted to LEU (Long-term Outcome) FY 2008 target: 11.0

2008 Results

Achieved 97% of the annual target by blending down a cumulative total of 10.7 metric tons

(MTs) of HEU to LEU. This result is important because it prevents the theft/diversion of excess Commentary: Met

HEU.

Future Plans /

Explanation of The cumulative target will be increased to 12.4 metric tons converted in FY 2009.

Shortfalls:

Monthly U.S. monitoring visits to the downblending sites to validate process results Supporting

Contract deliverable downblending and monthly status reports Documentation:

**Associated Performance in Prior Years** 

Cumulative metric tons of HEU converted to LEU. (Long-term Outcome). (2.2.42.3) FY 2007

FY 2007: Met target: 9.5

Convert 8.6 metric tons (cumulative) of highly enriched uranium (HEU) to low enriched

FY 2006: Not Met uranium (LEU). (NA GG 2.46.03)

Convert 7.5 (cumulative) metric tons of Highly Enriched Uranium to Low Enriched Uranium.

FY 2005: Not Met (NA GG 2.46.04)

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/detail/10000108.2007.html PART: Effective

Office: National Nuclear Security Administration

Program: International Nuclear Materials Protection & Cooperation (2.2.42)

Strategic Goal(s)

Supported: Goal 2.2 Weapons of Mass Destruction

Material Protection, Control, and Accounting (MPC&A) Upgrades

Cumulative number of warhead sites with completed MPC&A upgrades (Long-term Output) FY

Measure: 2008 target: 64

2008 Results

Exceeded the annual target of securing 64 warhead sites by one site for a total of 65 sites. This

Commentary: Exceeded result is important because it prevents the theft/diversion of vulnerable nuclear weapons for use

by terrorists.

Future Plans /

Explanation of The cumulative target will be increased to 73 warhead sites completed in FY 2009.

Shortfalls:

1. Monthly progress reports

Supporting 2. Assurance site visits

Documentation: 3. Contract deliverables and in-progress reviews

**Associated Performance in Prior Years** 

Cumulative number of warhead sites with completed MPC&A upgrades. (Long-term Output).

FY 2007: Met (2.2.42.2) FY 2007 target: 58

FY 2006: Met Complete 53 security upgrades at warhead sites. (NA GG 2.46.02)

FY 2005: N/A

**Additional Information** 

PART: Effective http://www.whitehouse.gov/omb/expectmore/detail/10000108.2007.html

Office: National Nuclear Security Administration

Program: International Nuclear Materials Protection & Cooperation (2.2.42)

Strategic Goal(s) Goal 2.2 Weapons of Mass Destruction Supported:

Second Line of Defense (SLD) Sites

Cumulative number of Second Line of Defense (SLD) sites with nuclear detection equipment

Measure: installed (Cumulative number of Megaports completed) (Long-term Output) FY 2008 target: 224

2008 Results

Exceeded the annual target by completing installations of radiation detection equipment at a

cumulative total of 232 sites (including 19 Megaports). This result is important because it

provides host governments with the technical means to detect, deter and interdict illicit trafficking

of nuclear and other radioactive materials.

Future Plans /

Explanation of The cumulative target will be increased to 291 border crossing sites (29 Megaports) in FY 2009.

Shortfalls:

Commentary: Exceeded

Documentation:

Supporting Schedules, trip reports, acceptance testing documentation

**Associated Performance in Prior Years** 

Cumulative number of Second Line of Defense (SLD) sites with nuclear detection equipment

installed. (Cumulative number of Megaports completed) (Long-term Output). (2.2.42.4)

FY 2007: Not Met FY 2007 target: 173 (12)

Install 114 (cumulative) Second Line of Defense (SLD) sites with nuclear detection equipment

installed. (Complete a cumulative 10 Megaports.) (NA GG 2.46.04) FY 2006: Not Met

Achieve 98 (cumulative) Second Line of Defense (SLD) sites with nuclear detection equipment

FY 2005: Not Met installed, along with 5 (cumulative) Megaports completed. (NA GG 2.46.06)

**Additional Information** 

PART: Effective http://www.whitehouse.gov/omb/expectmore/detail/10000108.2007.html

Office: National Nuclear Security Administration

Program: International Nuclear Materials Protection & Cooperation (2.2.42)

Strategic Goal(s)

Goal 2.2 Weapons of Mass Destruction

Supported:

Material Protection, Control and Accounting (MPC&A) Upgrades - Buildings

Measure: Cumulative number of buildings containing weapons-usable material with completed MPC&A

upgrades (Long-term Output) FY 2008 target: 191

2008 Results

Achieved 96% of the annual target by completing MPC&A upgrades at a cumulative total of 181

Commentary: Met buildings. This result is important because it prevents the theft/diversion of vulnerable nuclear

weapons for use by terrorists.

Future Plans /

Explanation of The cumulative target will be increased to 214 buildings upgraded in FY 2009.

Shortfalls:

1. Statements of Work and Contracts for Security Upgrade Construction and System Installation

2. Progress Reports from Contractors and Russian Sites

Supporting

3. Assurance Visit Reports4. Monthly Reports by Project

Documentation:

5. Quarterly Reports by Project

6. Annual Close-Out Reports by Project

**Associated Performance in Prior Years** 

Cumulative number of buildings with weapons-usable material secured. (EFFICIENCY

FY 2007: Met MEASURE). (2.2.42.1) FY 2007 target: 190

FY 2006: Met Secure 175 (cumulative) buildings with weapons-usable material. (NA GG 2.46.01)

FY 2005: N/A

**Additional Information** 

PART: Effective <a href="http://www.whitehouse.gov/omb/expectmore/detail/10000108.2007.html">http://www.whitehouse.gov/omb/expectmore/detail/10000108.2007.html</a>

Program Office: <a href="http://www.nnsa.doe.gov/na%2D20/">http://www.nnsa.doe.gov/na%2D20/</a>

Office: National Nuclear Security Administration

Program: International Nuclear Materials Protection & Cooperation (2.2.42)

Strategic Goal(s) Goal 2.2 Weapons of Mass Destruction Supported:

**Megaports with Host Country Cost Sharing** 

Cumulative number of Megaports with host country cost sharing, resulting in decreased costs to Measure: the US program (estimated cost sharing value) (EFFICIENCY MEASURE) FY 2008 target: 5

(\$24M)

2008 Results

Did not achieve the annual target of completing five Megaports under a cost-sharing arrangement. Completed three cost-sharing Megaports with estimated cost-savings to the US Government of \$14M (target was 5 ports with a total estimated cost-savings of \$24M). This

Commentary: Not Met result is important because these cost sharing agreements result in reduced costs for the U.S.

Second Line of Defense Program. The annual target was missed because of schedule delays at the port of Zeebrugge in Belgium and at the port of Veracruz in Mexico. Because this target was

missed the decreased costs to the US program will not be achieved until early 2009.

Shortfalls:

Future Plans / Host country design approvals have been completed and contracting issues have been resolved at both ports. Explanation of Shortfollo: Both ports are on track to be completed in early 2009. The cumulative target will be increased to 8 Megaports under a cost-sharing agreement, with estimated cost savings to the US Government of \$13M.

Supporting Schedules, trip reports, acceptance testing documentation

Documentation:

**Associated Performance in Prior Years** 

FY 2007: N/A

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/detail/10000108.2007.html PART: Effective

Office: National Nuclear Security Administration

Program: Fissile Materials Disposition (2.2.43)

Strategic Goal(s) Goal 2.2 Weapons of Mass Destruction

Supported:

Pit Disassembly and Conversion Facility (PDCF)

Cumulative percentage of the design, construction, and cold start-up activities completed for the Measure:

Pit Disassembly and Conversion Facility (PDCF) (Long-term Output) FY 2008 target: 19%

2008 Results

Data Not This project was transferred to the Directed Stockpile Work (DSW) Office of Defense Programs Commentary:

Available on March 28, 2008. There is currently no performance measure within NA-10 DSW to track this.

Future Plans / This project was transferred to the NA-10 Directed Stockpile Work (DSW) Office of Defense Programs on

Explanation of March 28, 2008. There is currently no reportable performance measure within the DSW program to track the

Shortfalls: PDCF project's progress.

Documentation:

Supporting EVMS and cost data from the PDCF consolidated monthly status reports

**Associated Performance in Prior Years** 

Cumulative percentage of the design, construction, and cold start-up activities completed for the

Pit Disassembly and Conversion Facility (PDCF) Facility (Long-term Output). (2.2.43.2) FY FY 2007: Met

2007 target: 18%

Complete 24 percent (cumulative) of the design, construction, and cold start-up activities

FY 2006: Met completed for the Pit Disassembly and Conversion Facility (PDCF). (NA GG 2.47.02)

Complete 100 percent (cumulative) of the detailed design, and 25 percent (cumulative) of site

preparation for the Pit Disassembly and Conversion Facility (PDCF). (NA GG 2.47.01) FY 2005: Not Met

**Additional Information** 

Moderately PART:

http://www.whitehouse.gov/omb/expectmore/detail/10003238.2006.html Effective

Program Office: http://www.nnsa.doe.gov/nuclear nonrpoliferation/1977.htm

Office: National Nuclear Security Administration

Program: Fissile Materials Disposition (2.2.43)

Strategic Goal(s) Goal 2.2 Weapons of Mass Destruction

Supported:

Mixed Oxide (MOX) Fuel Fabrication Facility

Cumulative percentage of the design, construction, and cold start-up activities completed for the Measure:

Mixed Oxide (MOX) Fuel Fabrication Facility (Long-term Output) FY 2008 target: 30%

2008 Results

Achieved the cumulative target of 30% of the facility and equipment design, construction, and

cold start-up activities for the MOX facility. The initial estimated impact from the 2008

appropriation reduction has been mitigated for FY 2008 activities, however postponing efforts Commentary: Met into the outyears has resulted in a request to change the project's cost and schedule baseline.

This result is important because it demonstrates progress toward the Department's goal of

disposing of at least 34 metric tons of surplus U.S. weapons-grade plutonium.

Future Plans / The annual target will increase to 39% in FY 2009 in support of the goal to complete the design, construction explanation of and cold start up activities for the MOX facility in 2016.

and cold start-up activities for the MOX facility in 2016.

Supporting Earned Value Management System (EVMS) data from MOX FFF Monthly Status Report Documentation:

**Associated Performance in Prior Years** 

Cumulative percentage of the design, construction, and cold start-up activities completed for the

Mixed Oxide (MOX) Fuel Fabrication Facility (Long-term Output) (2.2.43.1) FY 2007 target: FY 2007: Met

Complete 17 percent (cumulative) of the Mixed Oxide (MOX) Fuel Fabrication facility and

equipment design, construction, and cold start-up activities. (NA GG 2.47.01) FY 2006: Met

Complete 100 percent (cumulative) of the detailed design, and begin site preparation and

procurement for the mixed oxide (MOX) Fuel Fabrication Facility. (NA GG 2.47.02) FY 2005: Not Met

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10003238.2006.html Effective

Program Office: <a href="http://www.nnsa.doe.gov/nuclear nonrpoliferation/1977.htm">http://www.nnsa.doe.gov/nuclear nonrpoliferation/1977.htm</a>

Office: National Nuclear Security Administration

Program: Fissile Materials Disposition (2.2.43)

Strategic Goal(s) Goal 2.2 Weapons of Mass Destruction

Supported:

U.S. Highly Enriched Uranium (HEU) Downblended

Cumulative amount of surplus U.S. highly enriched uranium (HEU) down-blended or shipped for Measure:

down-blending (EFFICIENCY MEASURE) FY 2008 target: 112MT

2008 Results

Exceeded the annual target by down-blending or shipping for down-blending 14 metric tons

(MT) of surplus U.S. HEU in FY 2008, for a cumulative amount of 117 MT. The target was 112

Commentary: Exceeded MT and shipments were accelerated due to DOT certification expiring on certain existing

shipping containers. This result is important because it is contributing to the Department's goal

of disposing of surplus U.S. HEU.

Future Plans / The annual target will increase to 125 MT in FY 2009 in support of the goal to complete disposition of the Explanation of 217 MT of surplus HEU by 2050.

Documentation:

Supporting BWXT Y-12 monthly program status documents

**Associated Performance in Prior Years** 

Cumulative amount of surplus U.S. highly enriched uranium (HEU) down-blended or shipped for

FY 2007: Met down-blending (EFFICIENCY MEASURE). (2.2.43.3) FY 2007 target: 103MT

The cumulative amount of surplus U.S. highly enriched uranium (HEU) down -blended or

FY 2006: Met shipped for down -blending is 93 metric tons. (NA GG 2.47.03)

Downblend, or ship for downblending, 82 MT (cumulative) of surplus U.S. HEU. (NA GG

2.47.03) FY 2005: Met

**Additional Information** 

Moderately PART:

http://www.whitehouse.gov/omb/expectmore/detail/10003238.2006.html Effective

Program Office: http://www.nnsa.doe.gov/nuclear nonrpoliferation/1977.htm

Office: National Nuclear Security Administration

Program: Global Threat Reduction Initiative (2.2.44)

Strategic Goal(s) Goal 2.2 Weapons of Mass Destruction

Supported:

Highly Enriched Uranium (HEU) Reactors Shutdown

Measure: Cumulative HEU reactors converted or shut down (Long-term Outcome) FY 2008 target: 62

2008 Results

Achieved the annual target by converting or verifying the shutdown of a cumulative 62 HEU

reactors. The annual target reflects approved revisions due to FY2008 funds and the Continuing Commentary: Met Resolution. This result is important because to date conversion of these reactors has reduced the

amount of civil commerce in HEU by 300/kg per year.

Future Plans / The target will increase to the cumulative number of 68 HEU reactors converted or cerified as shutdown Explanation of

Shortfalls: prior to conversion in FY 2009.

Supporting 1. GTRI Scorecard 2. Written Notification of conversion

**Associated Performance in Prior Years** 

Cumulative HEU reactors converted or verified as shutdown (Long-term Outcome). (2.2.44.1)

FY 2007: FY 2007 target: 53 Met

Convert 46 (cumulative) targeted research/test reactors from highly enriched uranium (HEU) to

FY 2006: Not Met low enriched uranium fuel (LEU). (NA GG 2.64.01)

Convert 44 (cumulative) targeted research/test reactors from HEU to LEU fuel. (NA GG

FY 2005: Not Met 2.64.01)

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/detail/10003239.2006.html PART: Effective

Office: National Nuclear Security Administration

Program: Global Threat Reduction Initiative (2.2.44)

Strategic Goal(s) Goal 2.2 Weapons of Mass Destruction

Supported:

**Nuclear Material Removed** 

Cumulative kilograms of nuclear material (HEU and plutonium) removed or disposed (Long-term Measure:

Outcome) FY 2008 target: 2,133

2008 Results

Achieved 91% of the annual target of removing a cumulative total of 2,133 kilograms of HEU

and plutonium, resulting in the removal of 1,948 kilograms of HEU. The annual target reflects approved revisions due to FY2008 funds and the Continuing Resolution. This result is important

because this effort will minimize the amount of weapons-usable material around the world.

Commentary:

Future Plans / The target will increase to the cumulative number of 2,371 kilograms of nuclear material (HEU and Explanation of all target will increase to the cumulative number of 2,371 kilograms of nuclear material (HEU and

Shortfalls: plutonium) removed or disposed in FY 2009.

1. GTRI Scorecard

Supporting 2. Notification of removal

Met

Documentation: 3. Remove Report

**Associated Performance in Prior Years** 

Cumulative kilograms of nuclear material (HEU and plutonium) removed or disposed (Long-

FY 2007: Met term Outcome). (2.2.44.2) FY 2007 target: 1,671

Repatriate 232 (cumulative) kilograms of fresh highly enriched uranium and/or spent fuel from

Soviet-supplied research reactors to Russia. (NA GG 2.64.02) FY 2006: Not Met

Repatriate 175 kilograms (cumulative) of HEU fresh and/or spent fuel from Soviet-supplied

FY 2005: Not Met research reactors to Russia. (NA GG 2.64.02)

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/detail/10003239.2006.html PART: Effective

Office: National Nuclear Security Administration

Program: Global Threat Reduction Initiative (2.2.44)

Strategic Goal(s) Goal 2.2 Weapons of Mass Destruction

Supported:

**Radiological Sites Protected** 

Cumulative high priority international radiological sites protected (Long-term Outcome) FY 2008 Measure:

target: 730

2008 Results

Exceeded the annual target of protecting a cumulative total of 730 vulnerable, high-priority international radiological sites, for a cumulative total of 755 sites protected. The annual target

reflects approved revisions due to FY2008 funds and the Continuing Resolution. This result is Commentary: Exceeded

important because it reduces the risk posed by radioactive materials worldwide that could be used in radiological dispersal devices. The cumulative target calculation methodology has changed for

FY 2009; the recalculated FY 2008 target is 516.

Future Plans / The target, based on the revised calculation metholology, will increase to the cumulative number of 694 Explanation of

buildings with high-priority nuclear and radiological materials secured in FY 2009.

1. GTRI Scorecard

2. Monthly notification of protection Supporting

3. Work team reports Documentation:

4. Global Threat Reduction Initiative Programmatic Guidelines for Site 5. Prioritization and Protection

Implementation

**Associated Performance in Prior Years** 

Cumulative high priority radiological sites protected (Long-term Outcome). (2.2.44.4) FY 2007 FY 2007: Met

target: 590

Secure 498 (cumulative) high priority sites with vulnerable radiological material. (NA GG FY 2006: Met

2.64.05)

Secure 174 high priority sites (cumulative) with vulnerable radiological material. (NA GG FY 2005: Met

2.64.05)

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/detail/10003239.2006.html PART: Effective

Office: National Nuclear Security Administration

Program: Global Threat Reduction Initiative (2.2.44)

Strategic Goal(s) Goal 2.2 Weapons of Mass Destruction

Supported:

**Radiological Sources Removed** 

Cumulative U.S. radiological sources removed or disposed (Long-term Outcome) FY 2008 target: Measure:

17,500

2008 Results

Exceeded the annual target by removing a cumulative total of 18,656 excess domestic

radiological sources. The annual target reflects approved revisions due to FY2008 funds and the Continuing Resolution. This result is important because this effort will minimize the amount of

excess and unwanted radioactive material that could be used in radiological dispersal devices.

Explanation of

Future Plans / The target will increase to a cumulative number of 23,550 excess domestic radiological sources removed in

FY 2009. Shortfalls:

Commentary: Exceeded

1. GTRI Scorecard

Supporting

2. Monthly notification of removals 3. Work team reports

Documentation:

4. Radiological recovery life cycle plan

5. GTRI website http://osrp.lanl.gov/

**Associated Performance in Prior Years** 

Cumulative U.S. radiological sources removed or disposed (Long-term Outcome). (2.2.44.3) FY

FY 2007: Met 2007 target: 15,455

7,115 (cumulative) fuel assemblies containing U.S.-origin spent fuel returned from foreign

FY 2006: research reactors. (NA GG 2.64.03) Met

Return 6,693 fuel assemblies (cumulative) containing U.S.-origin spent fuel from foreign

FY 2005: Met research reactors. (NA GG 2.64.03)

**Additional Information** 

PART: Effective http://www.whitehouse.gov/omb/expectmore/detail/10003239.2006.html

Office: National Nuclear Security Administration

Program: Global Threat Reduction Initiative (2.2.44)

Strategic Goal(s) Goal 2.2 Weapons of Mass Destruction

Supported:

**Contracted Funds with the Private Sector** 

Cumulative funds contracted directly with the private sector (EFFICIENCY MEASURE) FY 2008

Measure:

target: \$1.3M

2008 Results

Exceeded the annual target by contracting a cumulative \$2.9M funds with the private sector. The

annual target reflects approved revisions due to FY2008 funds and the Continuing Resolution.

Commentary: Exceeded This result is important because it reduces the overall cost necessary to remove or protect nuclear

and radiological materials worldwide than would otherwise occur through funding through

government laboratories.

Future Plans / The performance measure will be replaced in FY 2009 with a new measure more representative of current program goals.

Shortfalls:

1. GTRI Scorecard

Supporting 2. Task Order Tracking List

Documentation: 3. Task Orders

**Associated Performance in Prior Years** 

Cumulative funds contracted directly with the private sector (EFFICIENCY MEASURE). FY 2007: Not Met

(2.2.44.5) FY 2007 target: \$1M

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/detail/10003239.2006.html PART: Effective

Office: National Nuclear Security Administration

Program: Naval Reactors (2.3.45)

Supported:

Strategic Goal(s) Goal 2.3 Nuclear Propulsion Plants

**Naval Reactors Facility Condition Index (FCI)** 

Annual Naval Reactors complex-wide aggregate Facility Condition Index, as measured by deferred

Measure: maintenance per replacement plant value for all program facilities and infrastructure (Annual

Output) FY 2008 target: 5%

2008 Results

Exceeded the annual target by achieving a Facility Condition Index (FCI) of less than 4%. This

result is important because it assesses the operational condition of program facilities to ensure

program infrastructure is maintained in order to accomplish mission activities in the safest, most

reliable, most effective, and most efficient manner.

Future Plans /

Explanation of The annual target will be decreased in FY 2009 to achieving a FCI of less than 4%.

Shortfalls:

Commentary: Exceeded

Documentation:

Supporting Deferred maintenance and plant replacement value reported in FIMS

**Associated Performance in Prior Years** 

Annual Naval Reactors complex-wide aggregate Facility Condition Index, as measured by

deferred maintenance per replacement plant value for all program facilities and infrastructure.

FY 2007: Met (Annual Output). (2.3.45.7) FY 2007 target: 5%

Achieve a five percent annual Naval reactors complex-wide aggregate Facility Condition Index,

as measured by deferred maintenance per replacement plant value for all program facilities and

FY 2006: Met infrastructur e. (NA GG 3.49.06)

FY 2005: N/A

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/detail/10003404.2005.html PART: Effective

Office: National Nuclear Security Administration

Program: Naval Reactors (2.3.45)

Strategic Goal(s) Goal 2.3 Nuclear Propulsion Plants

Supported:

**Fleet Reactor Plant Operations** 

Cumulative miles steamed, in millions, of safe, reliable, militarily effective nuclear propulsion

Measure: plant operation supporting National security requirements (Long-term Outcome) FY 2008 target:

2008 Results

Achieved the annual target by completing 140 million cumulative miles safely steamed. This

Commentary: Met result is important because it measures the safety and reliability of operating nuclear propulsion

Future Plans / The annual target will be increased to 142 million miles in FY 2009 in support of the long-term target of 154 Explanation of million miles safely steamed by 2015.

Documentation:

FY 2006:

Met

Supporting Commissioned Ship Operating Reports

**Associated Performance in Prior Years** 

Cumulative miles steamed, in millions, of safe, reliable, militarily effective nuclear propulsion

plant operation supporting National security requirements (Long-term Outcome). (2.3.45.1) FY FY 2007: Met

2007 target: 138

Achieve 134 million miles (cumulative) of safe, reliable, militarily effective nuclear propulsion

plant operation supporting National security requirements. (NA GG 3.49.01)

Achieve 132 million cumulative miles of safe reactor plant operation supporting National

FY 2005: Met security requirements (NA GG 3.49.01)

**Additional Information** 

PART: Effective http://www.whitehouse.gov/omb/expectmore/detail/10003404.2005.html

Office: National Nuclear Security Administration

Program: Naval Reactors (2.3.45)

Strategic Goal(s) Goal 2.3 Nuclear Propulsion Plants

Supported:

**Program Operations** 

Annual percentage of Program operations that have no adverse impact on human health or the

quality of the environment (Annual Outcome) FY 2008 target: 100%

2008 Results

Achieved the annual target by ensuring that 100% of program operations have no adverse impact Commentary: Met

on human health or the quality of the environment. This result is important because it assesses

human heath and environmental risks associated with program operations.

Future Plans / Explanation of Shortfalls: The annual target will remain constant in FY 2009 at ensuring 100% of program operations have no adverse impact on human health or the quality of the environment.

Supporting Annual Monitoring Report Documentation:

**Associated Performance in Prior Years** 

Annual percentage of Program operations that have no adverse impact on human health or the

FY 2007: Met quality of the environment (Annual Outcome) (2.3.45.5) FY 2007 target: 100%

Achieve 100 percent of Program operations that have no adverse impact on human health or the

FY 2006: quality of the environment. (NA GG 3.49.04) Met

Achieve 100 percent of annual program operations with no adverse impact on human health or

FY 2005: Met the quality of the environment. (NA GG 3.49.07)

**Additional Information** 

PART: http://www.whitehouse.gov/omb/expectmore/detail/10003404.2005.html Effective

Office: National Nuclear Security Administration

Program: Naval Reactors (2.3.45)

Strategic Goal(s) Goal 2.3 Nuclear Propulsion Plants

Supported:

**A1B Reactor Plant Design** 

Cumulative percentage of completion on the next-generation aircraft carrier reactor plant design Measure:

(Long-term Outcome) FY 2008 target: 85%

2008 Results

Achieved the annual target by completing a cumulative 85% of the next-generation aircraft

carrier reactor plant design. This result is important because it provides the Navy with next-

Commentary: Met generation aircraft carrier propulsion plant technology that increases core energy, provides nearly

three times the electric plant generating capability and will require half of the reactor department

sailor's needed as compared to today's CVNs.

Future Plans / Explanation of Shortfalls: The annual target will be increased to 88% in FY 2009 in support of the long-term target of completing 100% of the next-generation aircraft carrier reactor plant design by 2015.

Supporting CVN 21 Propulsion Plant Planning Estimate & Actual Reporting

Documentation:

**Associated Performance in Prior Years** 

Cumulative percentage of completion on the next-generation aircraft carrier reactor plant design

FY 2007: Met (Long-term Outcome). (2.3.45.3) FY 2007 target: 80%

Complete 75 percent of the next-generation aircraft carrier reactor plant design. (NA GG

FY 2006: Met 3.49.03)

Complete 70 percent (cumulative) of the next-generation aircraft carrier reactor plant design.

(NA GG 3.49.04) FY 2005: Met

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/detail/10003404.2005.html PART: Effective

Program Office: <a href="http://www.nnsa.doe.gov/navalreactors.htm">http://www.nnsa.doe.gov/navalreactors.htm</a>

Office: National Nuclear Security Administration

Program: Naval Reactors (2.3.45)

Supported:

Strategic Goal(s) Goal 2.3 Nuclear Propulsion Plants

**Utilization of Test Reactor Plants** 

Annual utilization factor for operation of test reactor plants (EFFICIENCY MEASURE) FY 2008 Measure:

target: 90%

2008 Results

Commentary: Exceeded the annual target by achieving a utilization rate of 92%. This result is important because it represents a cost-effective way of training Naval nuclear plant operators.

Future Plans / Explanation of The annual target will remain constant in FY 2009 at achieving a minimum utilization rate of 90% for the

Shortfalls: operation of test reactor plants.

Supporting Prototype Annual Activity Schedule & Actual Reporting Documentation:

**Associated Performance in Prior Years** 

Annual utilization factor for operation of test reactor plants (EFFICIENCY MEASURE).

FY 2007: (2.3.45.6) FY 2007 target: 90% Met

Achieve a 90 percent utilization factor for operation of test reactor plants. (NA GG 3.49.05) FY 2006: Met

Achieve 90 percent annual utilization factor for operation of test reactor plants. (NA GG

FY 2005: 3.49.02) Met

**Additional Information** 

PART: Effective http://www.whitehouse.gov/omb/expectmore/detail/10003404.2005.html

#### THEME 3 - SCIENTIFIC DISCOVERY AND INNOVATION

Office: Office of Science

Program: High Energy Physics (3.1/2.46)

Strategic Goal(s) Goal 3.1 Scientific Breakthroughs and Goal 3.2 Foundations of Science

Supported: **Const/MIE Cost and Schedule** 

Achieve less than 10% for both the cost-weighted mean percentage variance from established cost Measure:

and schedule baselines for major construction, upgrade, or equipment procurement projects.

2008 Results

Cost weighted average variances for Daya Bay Reactor Neutrino Experiment and Dark Energy Commentary: Met

Survey is 1.04 for cost and 0.95 for schedule.

Future Plans /

Explanation of FUTURE: Target will be continued with a revised goal based on appropriated funding for FY09.

Shortfalls:

Derived from Quarterly Project Reports for the following projects, once they have approved performance

baselines (CD-2): 1. NOvA; 2. Reactor Neutrino Detector; 3. Dark Energy Survey. Cost and schedule

Supporting variance calculated by Earned Value for each project is averaged, weighted by the Total Project Cost for that

Documentation: project. The supporting documentation resides in the files of the HEP Office (SC-25), and a web site is under

development.

**Associated Performance in Prior Years** 

Achieve less than 10% for both the cost-weighted mean percentage variance from established

cost and schedule baselines for major construction, upgrade, or equipment procurement projects.

FY 2007: Met FY 2007 actual: Cost variance for ATLAS is +0.8%. Cost variance for CMS is +1.1%. Total

project cost-weighted average is +1.0%. Schedule variance for both ATLAS and CMS is less than

0.1%. Therefore, the total project cost-weighted average is less than 0.1%.

Maintained cost and schedule milestones for major items of equipment and new construction

FY 2006: Met projects within 10% of baseline estimates.

Maintained cost and schedule milestones for upgrades and new major construction projects

within 10% of baseline estimates. FY 2005: Met

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10000104.2003.html Effective

Office: Office of Science

Program: High Energy Physics (3.1/2.46)

Supported:

Strategic Goal(s) Goal 3.1 Scientific Breakthroughs and Goal 3.2 Foundations of Science

**Facility Ops** 

Achieve greater than 80% average operation time of the scientific user facilities (the Fermilab

Measure: Tevatron and the Stanford Linear Accelerator (SLAC) B-factory) as a percentage of the total

scheduled annual operating time.

2008 Results

Fermi had 15.6% and SLAC had 14.6% unscheduled downtime for the year. The weighted Commentary: Met

average is 15.4%.

Future Plans /

Explanation of FUTURE: Target will be continued with a revised goal based on appropriated funding for FY09.

Shortfalls:

Derived from letters from Lab Directors or designee. Fermi data are reported at same website as for SC CDF/D-Zero Detector (http://www-bdnew.fnal.gov/operations/lum/supertable.html); SLAC data at same

website as for BABAR Detector

(http://www.slac.stanford.edu/grp/ad/PEPII\_Run\_Time\_Statistics/PEP%20FY2003-

5%20totals%20for%20DOE.pdf.)

Supporting

The scientific user facilities and scheduled hours:

Documentation: - the Fermilab Tevatron, 5040.

- the Stanford Linear Accelerator (SLAC) B-factory, 5720 for a total of 10760 hours (8608 hours is 80%).

Unscheduled downtime reported by each facility is averaged, weighted by the Facility Operations cost. Facility Operations costs are defined in the Facilities Summary section of the HEP FY08 budget submission.

**Associated Performance in Prior Years** 

Achieve greater than 80% average operation time of the scientific user facilities (the Fermilab

Tevatron and the Stanford Linear Accelerator (SLAC) B-factory) as a percentage of the total

FY 2007: scheduled annual operating time. FY 2007 actual: Fermi operation time was 83% in FY07 and Met

SLAC operation time was 81%. Overall HEP average is 82%.

Maintained and operated HEP facilities such that unscheduled downtime was on average less

FY 2006: Not Met than 20% of the total scheduled operating time.

Maintained and operated HEP facilities such that unscheduled downtime was on average less

FY 2005: Not Met than 20% of the total scheduled operating time.

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10000104.2003.html Effective

Office: Office of Science

Program: High Energy Physics (3.1/2.46)

Strategic Goal(s) Goal 3.1 Scientific Breakthroughs and Goal 3.2 Foundations of Science

Supported:

**BABAR Detector** 

Deliver within 20% of baseline estimate a total integrated amount of data (in inverse femtobarns

Measure: [fb<sup>-1</sup>]) delivered to the BABAR detector at the Stanford Linear Accelerator (SLAC) B-factory. The

FY08 baseline is 25 fb<sup>-1</sup>, so within 20% of baseline is 20 fb<sup>-1</sup>.

2008 Results

B-factory delivered 49 fb<sup>-1</sup> to BABAR. The immediate reaction to the FY 2008 appropriation

Met was to cease operations of the B-factory, and the goal was set using this assumption. After further Commentary:

consideration, a programmatic decision was made to fund two additional months of running.

Future Plans /

Explanation of BABAR detector operations are terminated. Target will not be continued in FY09.

Shortfalls:

http://www.slac.stanford.edu/grp/ad/PEPII Run Time Statistics/PEP%20FY2003-

Supporting 5%20totals%20for%20DOE.pdf. This page, "SLAC-PEPII Run Statistics," for the BABAR Detector and

Documentation: PEP-II B-factory, records its "data delivery" (in fb<sup>-1</sup>) and "unscheduled downtime.

**Associated Performance in Prior Years** 

Deliver within 20% of baseline estimate a total integrated amount of data (in inverse femtobarns

[fb<sup>-1</sup>]) delivered to the BABAR detector at the Stanford Linear Accelerator (SLAC) B-factory.

FY 2007: Not Met The FY 2007 baseline is 130 fb<sup>-1</sup>, so within 20% of baseline is 104 fb<sup>-1</sup>. FY 2007 actual:

B-factory delivered 90 fb<sup>-1</sup> to the BABAR detector in FY07.

Delivered data as planned within 20% of the baseline estimate (100 fb<sup>-1</sup>) to the BaBar detector at

FY 2006: Met the SLAC B-factory.

Delivered data as planned within 20% of baseline estimate (50 fb<sup>-1</sup>) to the BaBar detector at the

FY 2005: Met SLAC B-factory.

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10000104.2003.html Effective

Office: Office of Science

Program: High Energy Physics (3.1/2.46)

Strategic Goal(s) Goal 3.1 Scientific Breakthroughs and Goal 3.2 Foundations of Science

Supported:

CDF/D-Zero Detector

Deliver within 20% of baseline estimate a total integrated amount of data (in inverse picobarns,

Measure: [pb<sup>-1</sup>]) to the CDF and D-Zero detectors at the Tevatron. The FY08 baseline is 1000 pb<sup>-1</sup>, so within

20% of baseline is 800 pb<sup>-1</sup>.

2008 Results

Tevatron delivered 1786 pb<sup>-1</sup> for the year. Performance for the year was high for several reasons.

The planned 10 week maintenance shutdown was delayed until FY 2009 to maximize delivered

Met luminosity before the start of operations of the LHC. Performance of the Tevatron was also

somewhat higher than expected as the laboratory has learned new ways to exploit the upgrades to

the complex that were completed in FY 2006.

Future Plans /

Commentary:

Explanation of FUTURE: Target will be continued with a revised goal based on appropriated funding for FY09.

Shortfalls:

http://www-bdnew.fnal.gov/operations/lum/supertable.html. This page, "Quarterly Performance Numbers,"

Supporting lists the number of inverse picobarns for each quarter. Target performance is determined from the average

Documentation: integated luminosity (average of CDF and D-Zero). "

**Associated Performance in Prior Years** 

Deliver within 20% of baseline estimate a total integrated amount of data (in inverse picobarns,

[pb<sup>-1</sup>]) to the CDF and D-Zero detectors at the Tevatron. The FY 2007 baseline is 800 pb<sup>-1</sup>, so

FY 2007: within 20% of baseline is 640 pb<sup>-1</sup>. FY 2007 actual: Tevatron delivered 1311 pb<sup>-1</sup> to CDF and Met

D-Zero.

Delivered data as planned within 20% of the baseline estimate (675 pb<sup>-1</sup>) to CDF and D-Zero

FY 2006: Met detectors at the Tevatron.

Delivered data as planned within 20% of the baseline estimate (390 pb<sup>-1</sup>) to CDF and D-Zero

FY 2005: Met detectors at the Tevatron.

**Additional Information** 

Moderately http://www.whitehouse.gov/omb/expectmore/detail/10000104.2003.html PART: Effective

Office: Office of Science

Program: High Energy Physics (3.1/2.46)

Strategic Goal(s) Goal 3.1 Scientific Breakthroughs and Goal 3.2 Foundations of Science

Supported:

**MINOS Detector** 

Measure within 20% of the total integrated amount of data (in photons-on-target) delivered to the

Measure: MINOS detector using the NuMI facility. The FY08 baseline is 2.0 x 10<sup>20</sup> photons-on-target, so

within 20% of baseline is  $1.6 \times 10^{20}$  photons-on-target.

2008 Results

Total photons on the NuMI target was  $1.97 \times 10^{20}$  for the year. Commentary: Met

Future Plans /

Explanation of FUTURE: Target will be continued with a revised goal based on appropriated funding for FY09.

Shortfalls:

Supporting http://www-bdnew.fnal.gov/operations/lum/supertable.html. This page, "Quarterly Performance Numbers," lists the number of photons-on-target for each quarter.

Documentation:

**Associated Performance in Prior Years** 

Measure within 20% of the total integrated amount of data (in photons-on-target) delivered to the

MINOS detector using the NuMI facility. The FY 2007 baseline is 1.5 x  $10^{20}$  photons-on-target,

so within 20% of baseline is 1.2 x  $10^{20}$  photons-on-target. FY 2007 actual: NuMI delivered FY 2007: Met

1.9 x 10<sup>20</sup> protons-on-target.

Delivered data as planned within 20% of the baseline estimate ( $1 \times 10^{20}$  photons on target) for the

FY 2006: Met MINOS experiment using the NuMI facility.

FY 2005: N/A

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/detail/10000104.2003.html Effective

Office: Office of Science

Program: Nuclear Physics (3.1/2.47)

Supported:

Strategic Goal(s) Goal 3.1 Scientific Breakthroughs and Goal 3.2 Foundations of Science

**Heavy-Ion Collision Events** 

Weighted average number (within 30% of baseline estimate) of millions of heavy-ion collision

events sampled by the PHENIX and recorded by the STAR detectors, respectively, at the

Measure: Relativistic Heavy Ion Collider (RHIC).

FY08 Baseline: PHENIX sample= 200,000; STAR recorded=65.

Within 30% of baseline: PHENIX sample >= 140,000; STAR recorded >= 45.5.

2008 Results

PHENIX sampled 159,000 million heavy-ion collision events and STAR recorded 67.2 million Commentary: Met

events.

Future Plans /

Explanation of Target will be continued with a revised goal based on appropriated funding for FY09.

Shortfalls:

Supporting Official letter from BNL management to NP Office reporting and certifying accuracy of heavy-ion collision

events sampled by the PHENIX and recorded by the STAR detectors at RHIC. (An email and official letter Documentation: from Steve Vigdor submitted to SC-26.)

**Associated Performance in Prior Years** 

Weighted average number (within 30% of baseline estimate) of millions of heavy-ion collision events sampled by the PHENIX and recorded by the STAR detectors, respectively, at the

Relativistic Heavy Ion Collider. FY07 Baseline: PHENIX sample= 6500; STAR recorded=60. FY 2007: Met

FY07 within 30% of baseline: PHENIX sample >= 4500; STAR recorded >= 42. FY 2007 actual: Sampled 5,100 million events in PHENIX and STAR recorded 86.6 million events.

No Target. (The Relativistic Heavy Ion Collider did not operate in heavy ion mode during FY

FY 2006: N/A 2006)

Weighted average number (within 30% of baseline estimate of millions of events sampled by the

PHENIX (900) and recorded by the STAR (40) detectors, respectively, at the Relativistic Heavy

FY 2005: Met Ion Collider.

**Additional Information** 

PART: http://www.whitehouse.gov/omb/expectmore/detail/10000114.2003.html Effective

Office: Office of Science

Program: Nuclear Physics (3.1/2.47)

Supported:

Strategic Goal(s) Goal 3.1 Scientific Breakthroughs and Goal 3.2 Foundations of Science

**ATLAS - HRIBF Detectors** 

Weighted average number (within 20% of baseline estimate) of billions of events recorded by experiments at the Argonne Tandem Linac Accelerator System (ATLAS) and Holifield

Radioactive Ion Beam facilities (HRIBF), respectively. FY08 Baseline: 20, 2.4; within 20% of

baseline 16, 1.9.

2008 Results

Recorded 43.7 billion events at ATLAS and 17 billion events at HRIBF. At HRIBF a technological advance in one experiment resulted in most of the reported events above the stated goal along with a 17% increase in the run schedule. They deployed a newly designed special

Commentary: Met target that allowed a 3-fold increase in beam current along with a change in trigger which resulted

in a significant increase in events per unit time recorded. The factor of two excess for the ATLAS performance is largely due to a change in the detector setup used for most of the

experiments which resulted in doubling the event rate.

Future Plans /

Explanation of Target will be continued with a revised goal based on appropriated funding for FY09.

FY 2007:

FY 2005:

Met

Met

Official letters from ANL and ORNL management to NP Office reporting and certifying accuracy of Supporting recorded number of events at ATLAS and HRIBF (per documented control process). Documentation resides Documentation: in the Office of Nuclear Physics (SC-26) files.

**Associated Performance in Prior Years** 

Weighted average number (within 20% of baseline estimate) of billions of events recorded by experiments at the Argonne Tandem Linac Accelerator System (ATLAS) and Holifield Radioactive Ion Beam facilities (HRIBF), respectively. FY 2007 Baseline: ATLAS-22, HRIFB-1.8; FY 07 within 20% of baseline ATLAS-17.6, HRIFB-1.4. FY 2007 actual: Achieved 27.6

billion events at ATLAS and 7.1 billion events at HRIBF.

Weighted average number (within 20% of baseline estimate of billions of events recorded by

experiments at the Argonne Tandem Linac Accelerator System (24.6) and Holifield Radioactive FY 2006: Met

Ion Beam (7.1) facilities, respectively.

Weighted average number (within 20% of baseline estimate of billions of events recorded by

experiments at the Argonne Tandem Linac Accelerator System (28.1) and Holifield Radioactive

Ion Beam (3.76) facilities, respectively.

**Additional Information** 

Effective http://www.whitehouse.gov/omb/expectmore/detail/10000114.2003.html PART:

Office: Office of Science

Program: Nuclear Physics (3.1/2.47)

Supported:

Strategic Goal(s) Goal 3.1 Scientific Breakthroughs and Goal 3.2 Foundations of Science

**CEBAF Detector** 

Weighted average number (within 20% of baseline estimate) of billions of events recorded by experiments in Hall A, Hall B, and Hall C at the Continuous Electron Beam Accelerator facility (CEBAF). FY 2008 Baseline: Hall A: 2.9, Hall B: 14.9, and Hall C: 3.2; within 20% of baseline

Hall A: 2.3, Hall B: 11.9, and Hall C: 2.5.

2008 Results

Recorded 3.2 billion events in Hall A; 13.7 billion events in Hall B; and 3.26 billion events in

Hall C. (CEBAF ran the 1st through 3rd Quarters, achieving the annual target at the end of the Commentary: Met

3rd Quarter).

Future Plans /

Explanation of FUTURE: Target will be continued with a revised goal based on appropriated funding for FY09.

Shortfalls:

FY 2006:

FY 2005:

Official letter from Thomas Jefferson National Accelerator Facility management to NP Office reporting and Supporting certifying accuracy of recorded number of events in Hall A, B, C at CEBAF (per documented control Documentation: process). Documentation resides in the Office of Nuclear Physics (SC-26) files.

**Associated Performance in Prior Years** 

Weighted average number (within 20% of baseline estimate) of billions of events recorded by experiments in Hall A, Hall B, and Hall C at the Continuous Beam Accelerator facility. FY 2007

FY 2007: Baseline: Hall A 2.2, Hall B 11.6, and Hall C 2.6; FY 07 within 20% of baseline Hall A 1.76, Met

Hall B 9.28, and Hall C 2.08. FY 2007 actual: Hall A=2.49; Hall B=12.42; Hall C=3.01.

Weighted average number (within 20% of baseline estimate) of billions of events recorded by

experiments in Hall A (1.77), Hall B (9.9), and Hall C (1.9), respectively, at the Continuous

Met Electron Beam Accelerator Facility.

Weighted average number (within 20% of baseline estimate) of billions of events recorded by

experiments in Hall A (2.83), Hall B (8.06), and Hall C (2.11), respectively, at the Continuous

Electron Beam Accelerator Facility.

**Additional Information** 

PART: Effective http://www.whitehouse.gov/omb/expectmore/detail/10000114.2003.html

Program Office: http://www.sc.doe.gov

Met

Office: Office of Science

Program: Nuclear Physics (3.1/2.47)

Strategic Goal(s) Goal 3.1 Scientific Breakthroughs and Goal 3.2 Foundations of Science

Supported:

**Facility Ops** 

Achieve at least 80% average operation time of the scientific user facilities as a percentage of the Measure:

total scheduled annual operating time.

2008 Results

NP user facilities (ATLAS, HRIBF, RHIC and CEBAF) achieved 88% reliability of the

Commentary: Met uptime/scheduled time.

Future Plans /

Explanation of FUTURE: Target will be continued with a revised goal based on appropriated funding for FY09.

Shortfalls:

Official letters from ANL (ATLAS), BNL (RHIC), ORNL (HRIBF), and TJNAF (CEBAF) management to

NP Office reporting and certifying annual achieved operation time of the user facility (per documented

Supporting Documentation:

control process); NP program office worksheet showing subsequent calculation and compiled average of the achieved operation time as a percent of total scheduled annual operating time. Documentation resides in the

Office of Nuclear Physics (SC-26) files. This target, a measure of the reliability of NP facilities, is met when

the average of the calculated percentages is greater than 80%.

**Associated Performance in Prior Years** 

Achieve at least 80% average operation time of the scientific user facilities as a percentage of the

total scheduled annual operating time. FY 2007 actual: NP user facilities (ATLAS, HRIBF,

FY 2007: RHIC and CEBAF) achieved an average of 91% reliability of the uptime/scheduled time for the Met

vear.

Maintained and operated Nuclear Physics scientific user facilities so the unscheduled operational

downtime was 6%, on average, of scheduled operating time. FY 2006: Met

Maintained and operated Nuclear Physics scientific user facilities so the unscheduled operational

FY 2005: Met downtime was 13%, on average, of total scheduled operating time.

**Additional Information** 

PART: Effective http://www.whitehouse.gov/omb/expectmore/detail/10000114.2003.html

Office: Office of Science

Program: Nuclear Physics (3.1/2.47)

Strategic Goal(s) Goal 3.1 Scientific Breakthroughs and Goal 3.2 Foundations of Science

Supported:

**Const/MIE Cost & Schedule** 

Achieve within 10% for both the cost-weighted mean percentage variance from established cost Measure:

and schedule baselines for major construction, upgrade, or equipment procurement projects.

2008 Results

The 12 GeV project is within 10% of the cost and schedule variance. Achieved a value of 1.02% Commentary: Met

schedule variance and .98% cost variance based on the August 2008 monthly report.

Future Plans /

Explanation of FUTURE: Target will be continued with a revised goal based on appropriated funding for FY09.

Shortfalls:

Derived from the Monthly Report preceding the end of the quarter for the following projects: - 12 GeV

CEBAF Upgrade. Cost and schedule variance calculated by Earned Value for each project is averaged,

Supporting weighted by the Total Project Cost for that project. The supporting documentation resides in the files of the

Documentation: Weighted JONP (SC-26).

**Associated Performance in Prior Years** 

FY 2007: N/A

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

PART: http://www.whitehouse.gov/omb/expectmore/detail/10000114.2003.html Effective

Program Office: <a href="http://www.sc.doe.gov">http://www.sc.doe.gov</a>

Office: Office of Science

Program: Biological & Environmental Research (3.1/2.48)

Supported:

Strategic Goal(s) Goal 3.1 Scientific Breakthroughs and Goal 3.2 Foundations of Science

**Climate Facility Ops** 

The achieved operation time of the (climate change) scientific user facility as a percentage of the

Measure: total scheduled annual operating time is greater than 98%. ARM Climate Research Facilities -

7884 total hours annually, so 98% is greater than 7726 hours.

2008 Results

Commentary: Met The ARM facility operated for 8320 hours, and thus exceeded the annual goal by 594 hours.

Future Plans /

Explanation of FUTURE: Target will be continued with a revised goal based on appropriated funding for FY09.

Shortfalls:

FY 2005:

Emails reporting the results and data availability (per documented control process). The e-mails reside at: Supporting http://www.arm.gov/acrf/opsstats.stm.

Documentation:

**Associated Performance in Prior Years** 

The achieved operation time of the (climate change) scientific user facility as a percentage of the

total scheduled annual operating time in FY 2007 is greater than 98%. FY 2007 actual:

FY 2007: Met Achieved an average of 104%.

Maintain and operate BER Climate Change research facilities such that achieved operation time

is on average greater than 98% of the total scheduled annual operation time for each group of FY 2006: Met

facilities.

Maintain and operate BER Climate Change research facilities such that achieved operation time

is on average greater than 90% of the total scheduled annual operation time for each group of

facilities.

**Additional Information** 

PART: http://www.whitehouse.gov/omb/expectmore/detail/10000080.2003.html Effective

Program Office: http://www.sc.doe.gov

Met

Office: Office of Science

Met

Program: Biological & Environmental Research (3.1/2.48)

Strategic Goal(s) Goal 3.1 Scientific Breakthroughs and Goal 3.2 Foundations of Science

Supported:

**Artificial Retina** 

Measure: Advance blind patient sight: Optimize the 200+ Artificial Retina Using Data from Clinical Results.

2008 Results

A new electronic package was developed which increased the number of microelectrodes from 60 to 200 while keeping the package the same size. The package was then tested on various test beds

for robustness, accuracy and that various electronic chips function properly and safely in manner

that meets FDA standards. The results of these tests were used to adjust the package to ensure that the microcircuitry of each electrode could handle the large volume of data that needs to be

transmitted to the retina in an error free uniform manner and be of a size and material that is

patient compatible. http://artificialretina.energy.gov/gpra2008.shtml.

Future Plans /

Commentary:

Explanation of Target will be continued with a revised goal based on appropriated funding for FY09.

Shortfalls:

Supporting Emails reporting the results and publication/availability of the results (per documented control process). The Documentation: e-mails reside at http://artificialretina.energy.gov/gpra2008.shtml

**Associated Performance in Prior Years** 

Advance blind patient sight: complete design and construction of final 256 electrode array. Begin

in vitro testing and non-stimulating testing in animals. FY 2007 actual: The design and

FY 2007: construction of two 256 electrode arrays was completed, and in vitro and animal non-stimulating Met

tests were initiated.

Advance blind patient sight: Begin testing of prototypes for 256 microelectrode array artificial

FY 2006: retina. Met

Advance blind patient sight: Complete fabrication of 60 microelectrode array for use as an

FY 2005: Not Met artificial retina and insert prototype device into blind patient.

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/detail/10000080.2003.html PART: Effective

Office: Office of Science

Program: Biological & Environmental Research (3.1/2.48)

Strategic Goal(s) Goal 3.1 Scientific Breakthroughs and Goal 3.2 Foundations of Science Supported:

**Determine Scalability of Laboratory Results in Field Experiments** 

Determine the dominant processes controlling the fate and transport of contaminants in subsurface environments and develop quantitative numerical models to describe contaminant mobility at the field scale. For FY08: Identify the critical redox reactions and metabolic pathways involved in the transformation/ sequestration of at least one key DOE contaminant in a field environment.

2008 Results

Identified the critical redox reactions and metabolic pathways involved in the transformation/ sequestration of at least one key DOE contaminant, uranium, in a field environment. Field studies at a uranium-contaminated site have shown that stimulating metal-reducing conditions in the subsurface results in decreased uranium concentrations in groundwater. The injection of acetate to the subsurface promotes the activity of metal-reducing bacteria capable of enzymatically reducing soluble uranium to an insoluble form. The activity of metal-reducing bacteria correlates

Commentary: Met

with increased gene expression patterns for acetate uptake, growth, nutrient acquisition, and metal reduction genes within the subsurface microbial population. This information is being used to develop quantitative models of microbial metabolism to better understand and control this process as a potential uranium bioremediation strategy. See the reports available on http://www.lbl.gov/ERSP/generalinfo/milestones/ersd\_data08.html.

Future Plans /

Explanation of Target will be continued with a revised goal based on appropriated funding for FY09.

Shortfalls:

FY 2007:

FY 2006:

Supporting Documentation:

Emails reporting the results and publication/availability of the results (per documented control process). The e-mails reside at http://www.lbl.gov/ERSP/generalinfo/milestones.html and/or

http://esd.lbl.gov/research/projects/ersp/generalinfo/milestones.html

**Associated Performance in Prior Years** 

Implement a field-oriented, integrated experimental research program to quantify coupled processes that control reactive transport of at least one key DOE contaminant. FY 2007 actual: Implementation Plan progress report from the Oak Ridge Integrated Field Challenge (IFC)

project announced.

Met

Develop predictive model for contaminant transport that incorporates complex biology,

Met hydrology, and chemistry of the subsurface. Validate model through field tests.

> Determine scalability of laboratory results in field experiments - Conduct two sets of field experiments to evaluate biological reduction of chromium and uranium by microorganisms and

FY 2005: Met compare the results to laboratory studies to understand the long term fate and transport of these

elements in field settings.

## **Additional Information**

http://www.whitehouse.gov/omb/expectmore/detail/10000080.2003.html PART: Effective

Office: Office of Science

Met

Met

Met

Program: Biological & Environmental Research (3.1/2.48)

Supported:

Strategic Goal(s) Goal 3.1 Scientific Breakthroughs and Goal 3.2 Foundations of Science

**Improve Climate Models** 

Report results of decade-long control simulation using geodesic grid coupled climate model and Measure: produce new continuous time series of retrieved cloud, aerosol, and dust properties, based on

results from the ARM mobile facility deployment in Niger, Africa.

2008 Results

Progress is reported in Atmospheric Properties from the 2006 Niamey Deployment and Climate Simulation with a Geodesic Grid Coupled Climate Model. A decade-long control simulation using geodesic grid coupled climate model at a resolution ~ 250 km was completed and compared with observations. The coupled model maintains a fairly realistic state after 10 simulated years.

A single data file includes the time-series of aerosol and dust properties for the 2006 Niamey deployment. The report was written by the scientists who were responsible for executing the

activity and summarized the scientific approach and results. DOE reviewed the document for scientific merit and to ensure that progress achieved the metric. The report is publically available at http://www.arm.gov/science/metrics.stm. The data and documentation are publically available

from the ARM Climate Research Facility Archive (http://www.archive.arm.gov/nimdust).

Future Plans /

Commentary:

Explanation of FUTURE: Target will be continued with a revised goal based on appropriated funding for FY09.

Shortfalls:

FY 2007:

FY 2005:

Supporting Emails reporting the results and publication/availability of the results (per documented control process).

Documentation: Report is available at http://www.arm.gov/science/metrics.stm.

**Associated Performance in Prior Years** 

Provide new mixed-phase cloud parameterization for incorporation in atmospheric GCMs and evaluate extent of agreement between climate model simulations and observations for cloud properties in the arctic. FY 2007 actual: The predicted ice water content in the CAM3 with the new scheme is in better agreement with the ARM observation at the SGP site for the mixed-phase

clouds and with the Aura MLS data than that in the standard CAM3.

Improve climate models: Produce a new continuous time series of retrieved cloud properties at each ARM site and evaluate the extent of agreement between climate model simulations of water

FY 2006: Met vapor concentration and cloud properties and measurements of these quantities on time scales of

1 to 4 days.

Improve climate models: Implement three separate component submodels (an interactive carbon

cycle submodel, a secondary sulfur aerosol submodel, and an interactive terrestrial biosphere submodel) within a climate model and conduct 3-4 year duration climate simulation using the

fully coupled model.

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/detail/10000080.2003.html PART: Effective

Office: Office of Science

Program: Biological & Environmental Research (3.1/2.48)

Strategic Goal(s) Supported:

Goal 3.1 Scientific Breakthroughs and Goal 3.2 Foundations of Science

Increase the rate and decrease the cost of DNA sequencing

Increase by 10% the number (in billions) of high quality (less than one error in 10,000) bases of DNA from microbial and model organism genomes sequenced the previous year, and decrease by

Measure: 10% the cost (base pair (bp)/dollar) to produce these base pairs from the previous year's actual

results. FY08: 42.8 billion bp and 785 bp/\$1 (based on FY07 actual: 38.95 Billion bp, and

achieving 714 bp/\$1.)

Met

2008 Results

Sequenced 125.51 billion base pairs at a rate 2350 bp/\$1. In the third quarter of FY 2008, the JGI

began reporting the sequencing from the new llumina instruments that generate a significant amount of sequence per run compared to the 454 and the Sanger instruments. This has led to the

JGI far exceeding the original FY 2008 target.

Future Plans /

Commentary:

Explanation of FUTURE: Target will be continued with a revised goal based on appropriated funding for FY09.

Shortfalls:

FY 2006:

FY 2005:

Emails reporting the results and data availability (per documented control process). The number of base pairs Supporting will be divided by the total funding to the Production Genomics Facility to calculate the cost of DNA Documentation: will be divided by the total ranging to sequencing. See <a href="http://www.jgi.doe.gov/sequencing/statistics.html">http://www.jgi.doe.gov/sequencing/statistics.html</a>.

**Associated Performance in Prior Years** 

Increase the rate and decrease the cost of DNA sequencing - Number (in billions) of high quality (less than one error in 10,000 bases) of DNA microbial and model organisms' genome sequenced

FY 2007: Not Met annually, and the cost (base pairs per dollar) to produce these base pairs. FY 2007 actual: 38.95

Billion bases (97% of goal) achieved.

Increase the rate of DNA sequencing -- Number (in billions) of base pairs of high quality (less

than one error in 10,000 bases) DNA microbial and model organism genome sequence produced

annually. In FY 2006 at least 30 billion base pairs will be sequenced.

Increase the rate of DNA sequencing -- Number (in billions) of base pairs of high quality (less

than one error in 10,000 bases) DNA microbial and model organism genome sequence produced

annually. FY 2005 at least 28 billion base pairs will be sequenced.

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/detail/10000080.2003.html PART: Effective

Program Office: https://www.sc.doe.gov

Met

Met

Office: Office of Science

Program: Biological & Environmental Research (3.1/2.48)

Supported:

Strategic Goal(s) Goal 3.1 Scientific Breakthroughs and Goal 3.2 Foundations of Science

**Environmental Facility** 

The achieved operation time of the (environment) scientific user facility as a percentage of the total

Measure: scheduled annual operating time is greater than 98%. Environmental Molecular Sciences

Laboratory – 4365 total hours annually, so 98% is greater than 4277 hours.

2008 Results

For the year to date, EMSL achieved 4340 operational hours and has met the annual goal of Commentary: Met

>98% of 4365 total scheduled operational hours.

Future Plans /

Explanation of FUTURE: Target will be continued with a revised goal based on appropriated funding for FY09.

Shortfalls:

FY 2006:

Emails reporting the results and data availability (per documented control process). The e-mails will reside Supporting

at: http://www.emsl.pnl.gov/homes/hours.shtml. Hours are logged at: Documentation:

http://www.emsl.pnl.gov/about/reports/

**Associated Performance in Prior Years** 

The achieved operation time of the (environment) scientific user facility as a percentage of the

total scheduled annual operating time is greater than 98%. FY 2007 actual: Achieved an average FY 2007: Met

of 99.9%.

Met

Maintain and operate BER Environmental Remediation facilities such that achieved operation

time is on average greater than 95% of the total scheduled annual operation time for each group

of facilities.

Maintain and operate BER Environmental Remediation facilities such that achieved operation

time is on average greater than 90% of the total scheduled annual operation time for each group

FY 2005: Met

of facilities.

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/detail/10000080.2003.html PART: Effective

Office: Office of Science

Program: Biological & Environmental Research (3.1/2.48)

Strategic Goal(s) Goal 3.1 Scientific Breakthroughs and Goal 3.2 Foundations of Science

Supported:

**Life Science Facility Ops** 

The achieved operation time of the life sciences scientific user facility as a percentage of the total Measure: scheduled annual operating time is greater than 98%. Production Genomics Facility (PGF) – 8400

total hours annually, so 98% is greater than 8232 hours.

2008 Results

Commentary: Not Met JGI operating hours were 7704 or 94% of goal (8232).

Future Plans / SHORTFALL: JGI was shutdown in December 07- January 08 due to an ergonomic safety issue. The safety

Explanation of issue was corrected. However, by the time JGI re-started, it could not make up the operating time.

Shortfalls: FUTURE: Target will be continued with a revised goal based on appropriated funding for FY09.

Supporting Emails reporting the results and data availability (per documented control process). The e-mails will reside

Documentation: at: http://www.jgi.doe.gov/sequencing/statistics.html

**Associated Performance in Prior Years** 

The achieved operation time of the (life sciences) scientific user facility as a percentage of the total scheduled annual operating time is greater than 98%. FY 2007 actual: Achieved an average

FY 2007: Met of 102%.

Met

Maintain and operate BER Life Science facilities such that achieved operation time is on average FY 2006:

greater than 98% of the total scheduled annual operation time for each group of facilities.

Maintain and operate BER Life Science facilities such that achieved operation time is on average

FY 2005: Met greater than 90% of the total scheduled annual operation time for each group of facilities.

**Additional Information** 

PART: Effective http://www.whitehouse.gov/omb/expectmore/detail/10000080.2003.html

Office: Office of Science

Program: Fusion Energy Sciences (3.1/2.49)

Strategic Goal(s) Goal 3.1 Scientific Breakthroughs and Goal 3.2 Foundations of Science

**Const/MIE Cost & Schedule** 

Measure: Cost-weighted mean percent variance from established cost and schedule baselines for major

construction, upgrade, or equipment procurement projects in FY08 of less than 10% each.

2008 Results

The National Compact Stellarator Experiment (NCSX) canceled due to irresolvable cost and schedule overruns. OFES/Princeton Site Office management recognized the potential for cost and schedule overruns to exceed the approved baseline for the National Compact Stellarator Experiment (NCSX) project in 2006, and requested a bottoms-up Estimate at Completion (EAC)

in July 2006. The June 2007 EAC for the total Project Cost (TPC) was \$148.9M, and the Commentary: Not Met

estimated completion date (ECD) was April 2012, which exceeded the approved baseline (\$102M) TPC and ECD of July 2009). Several additional cost, management, and scientific reviews were held during the fall of FY 2007 and the spring of 2008 to consider either re-baselining or cancelling the project. The Office of Science decided to cancel the NCSX project in May 2008,

and this annual target was closed out.

Future Plans /

Explanation of FUTURE: Target is not planned to be continued for FY09.

http://ncsx.pppl.gov/CPR/CPR.html

The website provides monthly progress reports and documentation of achievement for this annual target. The results will be updated on a timely basis.

The relevant project is the National Compact Stellarator Experiment (NCSX). "Cost-weighted mean" in Supporting reference to cost variance is ((budgeted cost for work performed) - (actual cost of work performed) ) / ( Documentation: (budgeted cost for work performed) \* (number of projects) \* 100). "Cost-weighted mean" in reference to schedule variance is ( ( budgeted cost for work performed) - (budgeted cost for work scheduled) ) / ( (budgeted cost for work scheduled) \* (number of projects) \* 100).

> Definitions are standard, from OMB Circular No. A-11 (2004), Part 7, Section 300-30, at http://www.whitehouse.gov/omb/circulars/a11/current\_year/s300.pdf

> > **Associated Performance in Prior Years**

Cost-weighted mean percent variance from established cost and schedule baselines for major construction, upgrade, or equipment procurement projects in FY 2007 of less than 10% each.

FY 2007: Not Met FY 2007 actual: NCSX is assessed as "red" because it was unable to meet the currently approved

baseline.

Cost-weighted mean percent variance from established cost and schedule baselines for major

FY 2006: Met construction, upgrade, or equipment procurement projects kept to less than 10%.

Cost-weighted mean percent variance from established cost and schedule baselines for major

FY 2005: Met construction, upgrade, or equipment procurement projects kept to less than 10%.

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/detail/10000080.2003.html PART: Effective

Office: Office of Science

Program: Fusion Energy Sciences (3.1/2.49)

Strategic Goal(s) Goal 3.1 Scientific Breakthroughs and Goal 3.2 Foundations of Science Supported:

## **Facility Based Experiments**

Conduct experiments on the major fusion facilities (DIII-D, Alcator C-Mod, NSTX) leading toward the predictive capability for burning plasmas and configuration optimization. In FY 2008, FES will evaluate the generation of plasma rotation and momentum transport, and assess the

Measure: impact of plasma rotation on stability and confinement. Alcator-Mod will investigate rotation without external momentum input, NSTX will examine very high rotation speeds, and DIII-D will vary rotation speeds with neutral beams. The results achieved at the major facilities will provide important new data for estimating the magnitude of and assessing the impact of rotation on ITER plasmas.

#### 2008 Results

Good progress was made in all areas of rotation physics as a result of the experiments on NSTX, DIII-D, and C-Mod. Completely new phenomena were discovered (two completely new rotation control phenomena due to methods utilizing RF heating of the plasma), and indications from former experiments were confirmed and extended. Common underlying physics elements controlling the rotation dynamics and momentum transport were identified in the three experiments. Greater coupling with theory was also accomplished, giving increased confidence

Met

Met

Met

Met

in extrapolation to ITER and burning plasmas in general. The final report summarized the data and analysis contributing to estimating the magnitude, and assessing the impact, of rotation on ITER. (Final report at http://www.science.doe.gov/ofes/2008 JOULE% 20 Milestone 202.pdf).

Future Plans /

Commentary:

Explanation of FUTURE: Target will be continued with a revised goal based on appropriated funding for FY09.

Shortfalls:

FY 2007:

FY 2006:

FY 2005:

Supporting The V&V website is: http://www.science.doe.gov/ofes/performancetargets.shtml.

Documentation: This site provides quarterly progress reports and documentation of achievement for this annual target.

## **Associated Performance in Prior Years**

Conduct experiments on the major fusion facilities (DIII-D, Alcator C-Mod, NSTX) leading toward the predictive capability for burning plasmas and configuration optimization. In FY 2007, FES will measure and identify magnetic modes on NSTX that are driven by energetic ions traveling faster than the speed of magnetic perturbations (Alfvén speed); such modes are expected in burning plasmas such as ITER. FY 2007 actual: Completed a series of energetic particle-related experiments and identified three Alfven Eigenmodes. Carried out a comprehensive analysis of the behavior of the modes and their effect on the confinement of fast

particles, and compared the results with published theoretical models.

Conduct experiments on the major fusion facilities (DIII-D, Alcator C-Mod, and NSTX) leading toward the predictive capability for burning plasmas and configuration optimization. In FY 2006,

FES injected 2 MW of neutral power in the counter direction on DIII-D and began physics

experiments.

Conduct experiments on the major fusion facilities (DIII-D, Alcator C-Mod and NSTX) leading

toward the predictive capability for burning plasmas and configuration optimization. In FY 2005, FES measured plasma behavior in Alcator CMod with high-Z antenna guards and input power

greater than 3.5 MW.b

#### **Additional Information**

http://www.whitehouse.gov/omb/expectmore/detail/10000080.2003.html PART: Effective

Office: Office of Science

Program: Fusion Energy Sciences (3.1/2.49)

Strategic Goal(s) Goal 3.1 Scientific Breakthroughs and Goal 3.2 Foundations of Science

Supported:

**Facility Operations** 

Average achieved operation time of the major national fusion facilities (DIII-D, Alcator C-Mod, Measure:

NSTX) as a percentage of the total planned operation time in FY08 of greater than 90%.

2008 Results

DIII-D completed 19 weeks of experiments on August 13. NSTX completed 16.6 weeks of

Commentary: Met experiments on July 14. C-Mod completed 15.7 weeks of experiments on May 23. A total of

51.3 weeks of operations exceeded the target of 51 weeks.

Future Plans /

Explanation of FUTURE: Target will be continued with a revised goal based on appropriated funding for FY09.

Shortfalls:

http://www.science.doe.gov/ofes/performancetargets.shtml

This site provides quarterly progress reports and documentation of achievement for this annual target. The

results will be updated on a timely basis.

Supporting FES's major national fusion facilities are:

Documentation: - the DIII-D Tokamak at General Atomics in San Diego, California;

- the Alcator C-Mod Tokamak at the Massachusetts Institute of Technology;

- the National Spherical Torus Experiment at the Princeton Plasma Physics Laboratory.

51 weeks total (baseline) are expected for FY08.

**Associated Performance in Prior Years** 

Average achieved operation time of the major national fusion facilities (DIII-D, Alcator C-Mod,

NSTX) as a percentage of the total planned operation time in FY 2007 of greater than 90%.

FY 2007: FY 2007 actual: A total of 40.1 weeks of operations exceeded the target of 35 weeks: 114.6% > Met

90%.

Average achieved operational time of major national fusion facilities as a percentage of total

FY 2006: Met planned operational time is greater than 90%.

Average achieved operational time of major national fusion facilities as a percentage of total

FY 2005: Met planned operational time is greater than 90%.

**Additional Information** 

PART: Effective http://www.whitehouse.gov/omb/expectmore/detail/10000080.2003.html

Office: Office of Science

Program: Fusion Energy Sciences (3.1/2.49)

Strategic Goal(s)

Supported: Goal 3.1 Scientific Breakthroughs and Goal 3.2 Foundations of Science

#### **Simulation Resolution**

Increase resolution in simulations of plasma phenomena—optimizing confinement and predicting the behavior of burning plasmas require improved simulations of edge and core plasma phenomena, as the characteristics of the edge can strongly affect core confinement. In FY 2008,

Measure: improve the simulation resolution of ITER-relevant modeling of lower hybrid current drive

experiments on Alcator C-Mod by increasing the number of poloidal modes used to 2,000 and the number of radial elements used to 1,000 using the Office of Science's high performance computing

resources.

## 2008 Results

The simulations of ITER-relevant modeling of lower hybrid current drive experiments on Alcator

Commentary: Met C-Mod were done with 2047 poloidal modes and 980 radial elements. These new results were

published in "Communications in Computer Physics" in 2008.

Future Plans /

Explanation of FUTURE: Target will be continued with a revised goal based on appropriated funding for FY09.

Shortfalls:

FY 2006:

Met

Supporting The V&V website is: <a href="http://www.science.doe.gov/ofes/performancetargets.shtml">http://www.science.doe.gov/ofes/performancetargets.shtml</a>

Supporting This site provides quarterly progress reports and documentation of achievement for this annual target. Documentation:

**Associated Performance in Prior Years** 

Plasma Phenomena - Increase resolution in simulations of plasma phenomena -- optimizing confinement and predicting the behavior of burning plasmas require improved simulations of

edge and core plasma phenomena, as the characteristics of the edge can strongly affect core confinement. In FY 2007, improve the simulation resolution of linear stability properties of

FY 2007: Met Commencer. In F1 2007, improve the simulation resolution of linear stability properties of Toroidal Alfvén Eigenmodes driven by energetic particles and neutral beams in ITER by

increasing the number of toroidal modes used to 15. FY 2007 actual: Prepared a comprehensive review of the TAE energetic particle stability of ITER discharges in three operating regimes.

Increase resolution in simulations of plasma phenomena—optimizing confinement and predicting

the behavior of burning plasmas require improved simulations of edge and core plasma

phenomena, as the characteristics of the edge can strongly affect core confinement. In FY 2006,

FES simulated nonlinear plasma edge phenomena using extended MHD codes with a resolution

of 40 toroidal modes.

Increase resolution in simulations of plasma phenomena—optimizing confinement and predicting

the behavior of burning plasmas require improved simulations of edge and core plasma

FY 2005: Met phenomena, as the characteristics of the edge can strongly affect core confinement. In FY 2005,

FES simulated nonlinear plasma edge phenomena using extended MHD codes with a resolution

of 20 toroidal modes.

## **Additional Information**

PART: Effective http://www.whitehouse.gov/omb/expectmore/detail/10000080.2003.html

Program Office: <a href="http://www.sc.doe.gov">http://www.sc.doe.gov</a>

Office: Office of Science

Program: Basic Energy Science (3.1/2.50)

Strategic Goal(s) Goal 3.1 Scientific Breakthroughs and Goal 3.2 Foundations of Science

Supported:

**Const/MIE Cost & Schedule** 

Cost-weighted mean percent variance from established cost and schedule baselines for major Measure: construction, upgrade, or equipment procurement projects. In FY08, it is at least 10% and 10%,

respectively.

2008 Results

Commentary: Met 2.0% (cost variance) and -2.2% (schedule variance).

Future Plans /

Explanation of Target will be continued with a revised goal based on appropriated funding for FY09.

Shortfalls:

BES Projects include those that have an approved performance baseline at the start of FY 2008, which are LCLS, CFN, SING-I, ALS User Support Building, and TEAM. Other projects are expected to obtain an

Supporting initial performance baseline (CD-2) during FY08, such as SING-II, LUSI, PULSE, and NSLS-II. Supporting Documentation: data reside in the DOE Office of Engineering and Construction Management's (OECM, ME-90) Project

Assessment and Reporting System (PARS) and with Basic Energy Science's Division of Scientific User

Facilities (SC-22.3).

**Associated Performance in Prior Years** 

Cost-weighted mean percent variance from established cost and schedule baselines for major construction, upgrade, or equipment procurement projects. In FY 2007, it is at least 10% and FY 2007: Not Met

10%, respectively. FY 2007 actual: -5.8% (cost variance) and -11.0% (schedule variance).

Cost and timetables were maintained within 10% of the baselines given in the construction

project datasheets for all construction projects ongoing during the year (Results: -1.7% cost FY 2006: Met

variance and -3.2% schedule variance).

Cost and timetables were maintained within 10% of the baselines given in the construction

project datasheets for all construction projects ongoing during the year (Results: +0.2% cost FY 2005: Met

variance and -2.5% schedule variance).

**Additional Information** 

PART: Effective http://www.whitehouse.gov/omb/expectmore/detail/10000078.2003.html

Office: Office of Science

Program: Basic Energy Science (3.1/2.50)

Supported:

Strategic Goal(s) Goal 3.1 Scientific Breakthroughs and Goal 3.2 Foundations of Science

**Facility Ops** 

Achieve an average operation time of the scientific user facilities as a percentage of the total Measure:

scheduled annual operating time of greater than 90%.

2008 Results

101.9% (average annual operating time at BES facilities as a percentage of planned scheduled

time; i.e., 29,137 actual total hours delivered to users versus 28,580 total planned hours).

Commentary: Met Achieving this target ensures full use of the seven scientific user facilities and justifies

investments in these crucial facilities.

Future Plans /

Explanation of Target will be continued with a revised goal based on appropriated funding for FY09.

Shortfalls:

Supporting documents consist of the required quarterly and annual reports submitted to BES by all BES user Supporting facilities at the completion of each quarter and at the end of the fiscal year. These final reports reside in the

Documentation: files of the Office of Basic Energy Sciences (SC-22).

**Associated Performance in Prior Years** 

Achieve an average operation time of the scientific user facilities as a percentage of the total FY 2007: Met

scheduled annual operating time of greater than 90%. FY 2007 actual: 102.1% (27,010 actual

total hours delivered to users versus 26,450 total planned hours).

Scientific user facilities were maintained and operated to achieve an average at least 90% of the

FY 2006: total scheduled operating time (Results: 96.7%). Met

Scientific user facilities were maintained and operated to achieve an average at least 90% of the

FY 2005: Met total scheduled operating time (Results: 97.7%).

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/detail/10000078.2003.html PART: Effective

Office: Office of Science

Program: Basic Energy Science (3.1/2.50)

Strategic Goal(s)

Goal 3.1 Scientific Breakthroughs and Goal 3.2 Foundations of Science

Supported:

**Spatial Resolution** 

Maintain spatial resolutions for imaging in the hard x-ray region of <100 nm and in the soft x-ray Measure:

region of <18 nm, and spatial information limit for an electron microscope of 0.08 nm.

2008 Results

Hard x-ray - 90 nanometers

Commentary: Met Soft x-ray - 15 nanometers

Electron microscope - 0.078 nanometers

Future Plans /

Explanation of FUTURE: Target will be continued with a revised goal based on appropriated funding for FY09.

Shortfalls:

FY 2005:

No further quantitative improvements are expected in these measures in FY 2008 as compared to the level of achievement for FY 2007. Performance levels for spatial resolution have reached the maximum for the

Supporting current suite of available instruments. This target is a measure of SC's intent to maintain the maximum level Documentation: of performance for users of the current SC facilities until the next generation of instruments and facilities

becomes available.

**Associated Performance in Prior Years** 

Maintain spatial resolutions for imaging in the hard x-ray region of <100 nm and in the soft x-ray region of <18 nm, and spatial information limit for an electron microscope of 0.08 nm. FY 2007

FY 2007: Met actual: Hard x-ray - 90 nanometers; Soft x-ray - 15 nanometers; Electron microscope - 0.078

nanometers.

Improve Spatial Resolution: Spatial resolution for imaging in the hard x-ray region was measured

at 90 nm and in the soft x-ray region was measured at 15 nm, and spatial information limit for an FY 2006: Met

electron microscope of 0.078 nm was achieved.

Improve Spatial Resolution: Spatial resolution for imaging in the hard x-ray region was measured

at 90 nm and in the soft x-ray region was measured at 15 nm, and spatial information limit for an

electron microscope of 0.078 nm was achieved.

**Additional Information** 

PART: Effective http://www.whitehouse.gov/omb/expectmore/detail/10000078.2003.html

Program Office: http://www.sc.doe.gov

Met

Office: Office of Science

Program: Basic Energy Science (3.1/2.50)

Strategic Goal(s)

Goal 3.1 Scientific Breakthroughs and Goal 3.2 Foundations of Science

Supported:

**Temporal Resolution** 

Measure: Maintain X-ray pulse of less than 100 femtoseconds in duration and containing more than 100

million photons per pulse (10<sup>8</sup> photons/pulse).

2008 Results

Commentary: Met /0 Ier

70 femtosecond pulses with 100 million photons per pulse

Future Plans /

Explanation of FUTURE: Target will be continued with a revised goal based on appropriated funding for FY09.

Shortfalls:

No further quantitative improvements are expected in these measures in FY 2008 as compared to the level of achievement for FY 2007. Performance levels for temporal resolution have reached the maximum for the

Supporting current suite of available instruments. This target is a measure of SC's intent to maintain the maximum level

Documentation: of performance for users of the current SC facilities until the next generation of instruments and facilities

becomes available.

**Associated Performance in Prior Years** 

Demonstrate an X-ray pulse of less than 100 femtoseconds in duration and containing more than 100 million photons per pulse. FY 2007 actual: 70 femtosecond pulses with 100 million photons

FY 2007: Met per pulse.

Improve temporal resolution: X-ray pulses were measured at 70 femtoseconds in duration with an

FY 2006: Met intensity of 100 million photons per pulse.

Improve temporal resolution: X-ray pulses were measured at 70 femtoseconds in duration with an

FY 2005: Met intensity of 100 million photons per pulse.

**Additional Information** 

PART: Effective <a href="http://www.whitehouse.gov/omb/expectmore/detail/10000078.2003.html">http://www.whitehouse.gov/omb/expectmore/detail/10000078.2003.html</a>

Office: Office of Science

Met

Met

Program: Advanced Scientific Computing Research (3.1/2.51)

Strategic Goal(s) Goal 3.1 Scientific Breakthroughs and Goal 3.2 Foundations of Science

## **Improve Computational Science Capabilities**

Average annual percentage increase in the computational effectiveness (either by simulating the Measure: same problem in less time or simulating a larger problem in the same time) of a subset of

application codes. In FY08, the computational effectiveness is greater than 100%.

## 2008 Results

The Cray XT4 cluster, Jaguar, at Oak Ridge National Laboratory's (ORNL) National Center for Computational Sciences (NCCS) was used for the effort this year to improve performance of the following applications: DCA++; GRYO; and PFLOTRAN. Results indicate all applications improved over 100% against baseline. Due to the increase in speed of the DCA++ application, the 2008 Gordon Bell prize for outstanding achievement in high performance computing with emphasis on scientific applications was awarded to the DCA++ team for attaining the fastest performance ever in a scientific supercomputing applicationt. The team, led by Thomas

Schulthess and colleagues Thomas Maier, Michael Summers and Gonzalo Alvarez, all of Oak Ridge National Laboratory, with help from John Levesque and Jeff Larkin of Cray Inc., achieved

1.352 quadrillion calculations a second--or 1.352 petaflops--on Oak Ridge's Cray XT Jaguar supercomputer with a simulation of superconductors, or materials that conduct electricity without resistance. (See

http://www.ornl.gov/info/press\_releases/get\_press\_release.cfm?ReleaseNumber=mr20081120-00

Future Plans /

Commentary:

Explanation of FUTURE: Target will be continued with a revised goal based on appropriated funding for FY09.

Shortfalls:

FY 2007:

FY 2005:

Supporting Reports detailing these evaluations reside in the files of the ASCR Office (SC-21).

Documentation:

## **Associated Performance in Prior Years**

Average annual percentage increase in the computational effectiveness (either by simulating the same problem in less time or simulating a larger problem in the same time) of a subset of application codes within the Scientific Discovery through Advanced Computing (SciDAC) effort. In FY07, the computational effectiveness is greater than 100%. FY 2007 actual: Achieved

improvement of computational effectiveness of selected codes of > 100%.

Improved Computational Science Capabilities, Average annual percentage increased in the computational effectiveness (either by simulating the same problem in less time or simulating a

FY 2006: Met larger problem in the same time) of a subset of application codes within the SciDAC effort. FY

2006—>50%.

Improved Computational Science Capabilities. Average annual percentage increased in the

computational effectiveness (either by simulating the same problem in less time or simulating a Met

larger problem in the same time) of a subset of application codes within the SciDAC effort.

## **Additional Information**

PART: Effective http://www.whitehouse.gov/omb/expectmore/detail/10000078.2003.html

Office: Office of Science

Program: Advanced Scientific Computing Research (3.1/2.51)

Strategic Goal(s)

Goal 3.1 Scientific Breakthroughs and Goal 3.2 Foundations of Science Supported:

National Energy Research Scientific Computing Center - Capability Computing

Focus usage of the primary supercomputer at the National Energy Research Scientific Computing Center (NERSC) on capability computing. Thirty percent (30%) of the computing time will be used by computations that require at least 1/8 (2,040 processors) of the NERSC resource. FY08

goal 30%.

2008 Results

Commentary: 54.7% of the year's computing time used at least 1/8 of the NERSC resources. Met

Future Plans /

Explanation of FUTURE: Target will be continued with a revised goal based on appropriated funding for FY09.

Shortfalls:

FY 2006:

Supporting Reports detailing this progress reside in the files of the ASCR Office (SC-21).

Documentation:

**Associated Performance in Prior Years** 

Focus usage of the primary supercomputer at the National Energy Research Scientific Computing Center (NERSC) on capability computing. Percentage of the computing time used that is

FY 2007: Met accounted for by computations that require at least 1/8 of the total resource. In FY 2007, the time

used is at least 40%. FY 2007 actual: Achieved a target of 67.9%.

Focused usage of the primary supercomputer at the NERSC on capability computing. Percentage

of the computing time used that was accounted for by computations that require at least 1/8 of the

Met total resource. FY 2006-40%.

Focused usage of the primary supercomputer at the NERSC on capability computing. Percentage

of the computing time used that was accounted for by computations that require at least 1/8 of the FY 2005: Met

total resource.

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/detail/10000078.2003.html PART: Effective

Office: Office of Science Program: Research Integration

Strategic Goal(s) Goal 3.3 Research Integration

#### **Research Integration**

Coordinate with SC and applied program managers regarding collaboration status; coordination Measure: efforts include: document extent of integration activities; identify and promote best practices, and resolve issues related to integration processes.

#### 2008 Results

Continued to emphasize six areas of collaboration begun in FY07:

- Advanced Mathematics for Optimization of Complex Systems, Control Theory, and Risk Assessment
- Electrical Energy Storage
- Carbon Dioxide Capture and Storage
- Characterization of Radioactive Waste
- Predicting High Level Waste System Performance over Extreme Time Horizons
- High Energy Density Laboratory Plasmas Commentary: Met

Three new areas for enhanced R&D coordination were identified:

- Materials Under Extreme Environments
- Catalysis
- Cyber Security

These three areas were identified in previous portfolio reviews as areas of opportunity for increasing impact on DOE mission areas. All three areas have been the subject of technical workshops over the past two years.

Future Plans /

Explanation of This target is being discontinued in FY09.

Shortfalls:

FY 2007:

Supporting Documentation:

Reports and presentations documenting decisions by the Deputy Secretary, Under Secretaries, and the S&T Council which will reside in the files of the Under Secretary for Science (S-4).

## **Associated Performance in Prior Years**

Coordinate with SC and applied program managers regarding collaboration status; coordination efforts include: document extent of integration activities; identify and promote best practices, and resolve issues related to integration processes. FY 2007 actual: The working group presented its analysis results to the Science and Technology (S&T) Council (the three Under Secretaries) in June 2007. One conclusion was that R&D integration analysis should be

completed prior to the beginning of CPR.

FY 2006: N/A

Met

FY 2005: N/A

#### **Additional Information**

PART: N/A

## THEME 4 - ENVIRONMENTAL RESPONSIBILITY

Office: Environmental Management

Program: Environmental Management (4.1.53)

Strategic Goal(s) Goal 4.1 Environmental Cleanup Supported:

**Efficiency Measure** 

Remain within the limits of no greater than a 10% negative cost and schedule variance for the

Measure: overall cost - weighted mean cost and schedule performance indices for the 80 operating projects

and nine line item projects that are baselined and under configuration control.

2008 Results

After compiling the EM Earned Value Management (EVM) Project information to Date, the

current information was calculated:

Commentary: Met The cost - weighted mean cost performance index 1.02

The cost - weighted mean schedule performance index 0.99

Future Plans / The Department will continue to strive towards the continued efficiency in its cleanup activities while Explanation of maintaining the health and safety of its workers and the general public.

Shortfalls:

Supporting Earned value data reported monthly by sites into IPABS.

Documentation:

FY 2007:

**Associated Performance in Prior Years** 

Remain within the limits of no greater than a 10% negative cost and schedule variance for the overall cost - weighted mean cost and schedule performance indices for the 80 operating projects

and nine line item projects that are baselined and under configuration control. FY 2007 Results:

The cost - weighted mean cost performance index 1.01. The cost - weighted mean schedule

performance index 0.99

Remain within the limits of no greater than a 10 percent negative cost and schedule variance for

the over all cost - weighted mean cost and schedule performance indices for the 80 operating

FY 2006: Met projects and nine line item projects that are baselined and under configuration

control.

Met

FY 2005: N/A

**Additional Information** 

PART: Adequate http://www.whitehouse.gov/omb/expectmore/detail/10001176.2003.html

Program Office: <a href="http://www.em.doe.gov/pages/emhome.aspx">http://www.em.doe.gov/pages/emhome.aspx</a>

Office: Environmental Management

Program: Environmental Management (4.1.53)

Strategic Goal(s) Goal 4.1 Environmental Cleanup

Supported:

**Enriched Uranium Containers Packaged for Disposition** 

Package for disposition a cumulative total of 7,278 enriched uranium containers. This is an

Measure: estimated increase of 318 containers over the planned cumulative total of 6,960 enriched uranium

containers packaged for disposition at the end of FY 2007.

2008 Results

The complex was able to accelerate its schedule and exceed its target for FY 2008. By the end of

Commentary: Met FY 2008 EM packaged for disposition a cumulative total of 7,543 enriched uranium containers.

This was due to increased activity at the SRS.

Future Plans / Explanation of Explanation of Idaho Also future activities will also include the Portsmouth and Paducah sites.

Supporting Shipping Manifests and Disposal Records.

Documentation:

FY 2006:

Met

**Associated Performance in Prior Years** 

Package for disposition a cumulative total of 6,972 enriched uranium containers. This is an

estimated increase of 493 containers over the planned cumulative total of 6,479 enriched uranium FY 2007: Met

containers packaged for disposition at the end of FY 2006. FY 2007 Results:

Package for disposition a cumulative total of 5,877 enriched uranium containers. This is an

estimated increase of 1,980 containers over the planned cumulative total of 3,897 enriched

uranium containers to be packaged for disposition at the end of FY 2005.

Package for disposition a cumulative total of 3,648 enriched uranium containers. This is an

estimated increase of 669 containers over the planned cumulative total of 2,979 enriched uranium

FY 2005: Met

containers to be packaged for disposition at the end of FY 2004.

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/detail/10001176.2003.html PART: Adequate

Office: Environmental Management

Met

Program: Environmental Management (4.1.53)

Strategic Goal(s) Goal 4.1 Environmental Cleanup

Supported:

Commentary:

**High Level Waste Packaged for Disposition** 

Package for disposition a cumulative total of 2,835 containers of high level waste. This is an Measure: estimated increase of 186 containers over the planned cumulative total of 2,649 containers of high

level waste packaged for disposition at the end of FY 2007.

2008 Results

The complex was able to accelerate its schedule and exceed its target for FY 2008, EM packaged for disposition a cumulative total of 2874 containers of high level waste. The positive variance is

due to excellent feeding and pouring operations and the increased facility pouring time for the

Defense waste processing facility at the SRS.

Future work on this measure will include ongoing activities at the Defense Waste Processing Facility at the

Future Plans / SRS. The Office of River Protection is currently designing and constructing the Waste Treatment Plant to Explanation of package Hanford high-level waste for final disposition. In addition, the Idaho National Laboratory has

Shortfalls: already processed tank waste into a powdered calcine form that is currently being stored on-site, but has not

yet packaged this high-level waste for final disposition.

Supporting Quality Assurance Inspection Records for waste packaging.

Documentation:

FY 2005:

Met

**Associated Performance in Prior Years** 

Package for disposition a cumulative total of 2,675 containers of high level waste. This is an estimated increase of 186 containers over the planned cumulative total of 2,489 containers of FY 2007: Met

high level waste packaged for disposition at the end of FY 2006. FY 2007 Results:

Package for disposition a cumulative total of 2,477 containers of high level waste. This is an

estimated increase of 250 containers over the planned cumulative total of 2,227 containers of FY 2006: Met

high level waste to be packaged for disposition at the end of FY 2005.

Package for disposition a cumulative total of 2,227 containers of high level waste. This is an

estimated increase of 250 containers over the planned cumulative total of 1,977 containers of

high level waste to be packaged for disposition at the end of FY 2004.

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/detail/10001176.2003.html PART: Adequate

Office: Environmental Management

Program: Environmental Management (4.1.53)

Strategic Goal(s) Goal 4.1 Environmental Cleanup

Supported:

**Radioactive Facilities** 

Measure:

Complete a cumulative total of 352 radioactive facilities. This is an estimated increase of 41 radioactive facilities over the cumulative total of 311 radioactive facility completed at the end of

FY 2007.

2008 Results

The Department completed work at a cumulative total of 347 radioactive facilities.

Commentary: Not Met

Decontamination and Decommissioning activities at Idaho, and Oak Ridge contributed to this measure as well as evaluation of work done at the West Valley Demonstration Plant in New York

as well as Portsmouth, Ohio, and Paducah, Kentucky, contributed to this measure.

Future Plans / Future work on this measure will include activities dedicated to the decontamination and decommissioning Explanation of of facilities throughout the complex.

Shortfalls:

Supporting Decommissioning Project Final Report. State and federal regulator acceptance of completion report.

Documentation:

**Associated Performance in Prior Years** 

FY 2007: N/A

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

PART: Adequate http://www.whitehouse.gov/omb/expectmore/detail/10001176.2003.html

Office: Environmental Management

Program: Environmental Management (4.1.53)

Strategic Goal(s) Goal 4.1 Environmental Cleanup

Supported:

**Release Site Remediation Completions** 

Complete remediation work at a cumulative total of 6,772 release sites. This is an estimated Measure: increase of 206 release sites over the planned cumulative total of 6,541 release site remediation

completions at the end of FY 2007.

2008 Results

The Department completed remediation work at a cumulative total of 6,687 release sites, this is a

shortfall of 85 release sites from the original FY 2008 target. This is largely due to delays at

Commentary: Not Met Richland, Sandia, and Los Alamos National Laboratory (LANL).

Much of the work at LANL was physically completed but the site is awaiting final regulatory approval, Future Plans / without this approval the remediation sites cannot be counted as complete. These approvals are expected in Explanation of the near future. Future work by EM on this measure will include activities aimed at completing the Shortfalls: remediation work at Richland, LANL and the remaining sites throughout the complex.

Supporting State and federal regulator acceptance of the Remedial Action Report.

Documentation:

FY 2006:

FY 2005:

Met

**Associated Performance in Prior Years** 

Complete remediation work at a cumulative total of 6,463 release sites. This is an estimated increase of 207 release sites over the planned cumulative total of 6,256 release site remediation FY 2007: Met

completions at the end of FY 2006. FY 2007 Results:

Complete remediation work at a cumulative total of 6,069 release sites. This is an estimated

increase of 400 release sites over the planned cumulative total of 5,669 release site remediation Met

completions at the end of FY 2005.

Complete remediation work at a cumulative total of 5,669 release sites. This is an estimated

increase of 283 release sites over the planned cumulative total of 5,386 release site remediation

completions at the end of FY 2004.

**Additional Information** 

http://www.whitehouse.gov/omb/expectmore/detail/10001176.2003.html PART: Adequate

Office: Environmental Management

Program: Environmental Management (4.1.53)

Strategic Goal(s) Goal 4.1 Environmental Cleanup

Supported:

**TRU Waste Disposition** 

Disposition of a cumulative total of 53,608 cubic meters of transuranic waste consisting of 183 Measure:

cubic meters of Remote Handled TRU and 53,425 cubic meters of Contact Handled TRU.

2008 Results

Overall, the complex completed FY 2008 behind schedule by 560 cubic meters of TRU waste: consisting of 112 cubic meters of Remote Handled TRU and 448 cubic meters of Contact

Handled TRU. This negative variance was due to a variety of reasons: poor weather condition

Commentary: Not Met that prevented shipments, and several delays at the Waste Isolation Pilot Plant (WIPP) in FY

2008. During FY 2008, WIPP was shut down for several weeks in order to repair a water main

break; WIPP also stopped activities for a self-imposed safety pause.

Future Plans / Explanation of Shortfalls: The sites across the DOE complex will continue characterizing, packaging, and shipping TRU waste throughout FY 2009, to make up for this shortfall.

Documentation:

Supporting Shipping Manifests.

**Associated Performance in Prior Years** 

Dispose at the Waste Isolation Pilot Plant (WIPP) a cumulative total of 43,701 cubic meters of FY 2007:

transuranic (TRU) waste. This is an estimated increase of 6,412 m<sup>3</sup> over the planned cumulative Met

total of 37,289 m<sup>3</sup> of TRU waste disposed at WIPP at the end of FY 2006.

Dispose at the Waste Isolation Pilot Plant (WIPP) a cumulative total of 55,211 cubic meters of

FY 2006: Not Met transuranic (TRU) waste. This is an estimated increase of 14,500 m3 over the planned

cumulative total of 40,711 m<sup>3</sup> of TRU waste to be disposed at WIPP at the end of FY 2005.

Dispose at the Waste Isolation Pilot Plant (WIPP) a cumulative total of 40.711 m<sup>3</sup> of transuranic

FY 2005: Not Met (TRU) waste. This is an estimated increase of 13,678 m<sup>3</sup> over the planned cumulative total of

27,033 m<sup>3</sup> of TRU waste to be disposed at WIPP at the end of FY 2004.

**Additional Information** 

PART: http://www.whitehouse.gov/omb/expectmore/detail/10001176.2003.html Adequate

Office: Civilian Radioactive Waste Management

Program: Nuclear Waste Disposal (4.2.54)

Strategic Goal(s) Goal 4.2 Managing the Legacy

Supported:

**Draft Rail Alignment Environment Impact Statement (EIS)** 

Measure: Publish Final Rail Alignment Environment Impact Statement (RA EIS).

2008 Results

The Final Rail Alignment Environmental Impact Statement was approved and published. The

Notice of Availability of this National Environmental Policy Act document was published on Commentary: Met

July 11, 2008.

Future Plans /

Explanation of This measure has been fully achieved and is now retired.

Shortfalls:

Supporting Document Documentation:

**Associated Performance in Prior Years** 

Publish a draft Rail Alignment Environment Impact Statement (RA EIS) for public comment. FY 2007: Met

FY 2007 Results:

Data

Issue Revision 4 of the Transportation System Requirements Document. FY 2006: Not

Available

Data

FY 2005: Not Submit the preliminary draft EIS, prepared by the EIS contractor, for DOE internal review.

Available

**Additional Information** 

PART: http://www.whitehouse.gov/omb/expectmore/summary/10001049.2007.html Adequate

Office: Civilian Radioactive Waste Management

Program: Nuclear Waste Disposal (4.2.54)

Strategic Goal(s) Goal 4.2 Managing the Legacy

Supported:

**Efficiency Measure** 

Measure: Maintain total administrative overhead costs in relation to total program costs of less than 22%.

2008 Results

OCRWM finished the year with administrative overhead costs in relation to total program costs Commentary: Not Met

of 23%.

OCRWM did not achieve the milestone of maintaining administrative overhead costs in relation to total

Future Plans / program costs of less than 22%. This occurred because administrative overhead costs remained relatively

Explanation of constant despite receiving an FY 2008 appropriation reduced by \$109 million below the request. OCRWM

Shortfalls: is working with OMB to come up with a more realistic metric, which is not beholden to forces outside of the

control of the program.

Supporting Data derived from the Department of Energy's Standard Accounting and Reporting System. Documentation:

**Associated Performance in Prior Years** 

Maintain total administrative overhead costs in relation to total program costs of less than 22%. FY 2007: Met

> Reduce the ratio of program direction/contractor management program funding to total program Data

funding by 10% from the FY 2005 baseline ratio of 0.274. FY 2006: Not

Available

Data Project management costs for the OCRWM management and operating contractor will be

FY 2005: Not reduced to 15% of the total budget.

Available

**Additional Information** 

PART: http://www.whitehouse.gov/omb/expectmore/summary/10001049.2007.html Adequate

Office: Civilian Radioactive Waste Management

Program: Nuclear Waste Disposal (4.2.54)

Strategic Goal(s) Goal 4.2 Managing the Legacy

Supported:

**License Application** 

Demonstrate progress toward completion of a high-quality License Application (LA) consistent Measure:

with the established schedule and content requirements.

2008 Results

OCRWM submitted the License Application to the Nuclear Regulatory Commission on June 3, Commentary: Met

2008, nearly a month in advance of the stated strategic objective for submission of June 30, 2008.

Future Plans /

Explanation of This measure has been fully achieved and is now retired.

Shortfalls:

Copy of transmittal letter. OCRWM website announcement,

Supporting www.ocrwm.doe.gov/ym\_repository/license/index.shtml, US Nuclear Regulatory Commission website Documentation: \( \frac{\text{www.ocrwin.uoc.gov/yni\_repositor.j.ineciacs.}}{\text{acknowledgement, www.nrc.gov/waste/hlw-disposal/yucca-lic-app.html}} \)

**Associated Performance in Prior Years** 

Demonstrate progress toward completion of a high-quality License Application consistent with

FY 2007: Not Met the established schedule and content requirements.

FY 2006: N/A

Completed processing of documents and emails (dated January 1, 2005 or earlier) to be ready for

FY 2005: Not Met LSN. (PARTIALLY MET TARGET)

**Additional Information** 

PART: http://www.whitehouse.gov/omb/expectmore/summary/10001049.2007.html Adequate

Office: Legacy Management

Program: Legacy Management (4.2.55)

Strategic Goal(s) Goal 4.2 Managing the Legacy

Supported:

Maintain the Protectiveness of Installed Environmental Remedies

By 2015, demonstrate a reduction in risk at LM sites by employing sound project management,

engineering and science-based solutions for long-term surveillance and maintenance.

2008 Results

Inspections were conducted at all sites within LM's responsibility (82 sites in FY 2008).

Commentary: Met Maintenance was performed as needed to maintain site integrity. Protectiveness of all site

remedies was confirmed.

Future Plans / LM achieved its target in FY 2008 so there were no shortfalls. LM plans to continue site functions into the Future Figure 5 future. In FY 2009, inspections and other actions will be performed in accordance with individual plans for Explanation of

all sites to ensure continued protectiveness. Additional sites will be added as active remediation is

Shortfalls: completed and those sites are transferred to LM.

Supporting Support documentation for the site inspections are posted on the internet at

Documentation: http://www.lm.doe.gov/pro\_doc/guidance\_reports.htm and http://www.lm.doe.gov/land/sites/sitesmap.htm

**Associated Performance in Prior Years** 

Maintain the protectiveness of installed environmental remedies through inspections and other FY 2007:

Met actions at 100% of sites within LM's responsibility (70 sites for FY 2007).

Ensure continued effectiveness of cleanup remedies through surveillance and maintenance

activities at 64 sites funded under the Energy Supply appropriation in accordance with legal Met

FY 2006: agreements. This target was achieved.

Ensure continued effectiveness of cleanup remedies through surveillance and maintenance

activities at 61 sites funded under the Energy Supply appropriation in accordance with legal FY 2005: Met

agreements. This target was achieved.

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/summary/10009032.2007.html Effective

Office: Legacy Management

Program: Legacy Management (4.2.55)

Supported:

Strategic Goal(s) Goal 4.2 Managing the Legacy

**Surveillance and Maintenance Cost** 

Reduce the cost of performing long-term surveillance and monitoring activities while meeting all Measure: regulatory requirements to protect human health and the environment. Reduction is measured in

percent from the life-cycle baseline. Goal is a 2 percent reduction below the baseline for that year.

2008 Results

Actual cost savings exceeded the 2 percent target. Commentary: Met

Future Plans / LM achieved its target in FY 2008 so there were no shortfalls. During FY 2008, LM's target is a 2% Explanation of reduction below the PART baseline for long-term surveillance and maintenance. That activity will review

site conditions and seek further efficiencies while still achieving the program target of maintaining the Shortfalls: protectiveness of installed environmental remedies.

Support documentation regarding the LTS&M efficiency measure includes the contract and financial records and reports that are maintained at the LM office in Grand Junction, CO. Financial data is generated from the Supporting I-Manage Data Warehouse (IDW) system and compared to the approved PART Baseline data for LTS&M to Documentation:

properly calculate the percentage reductions. Also the quarterly LM Post Competition Accountability Report

(PCAR) provides the actual percentage reduction for the Goal 1 PART performance measure.

**Associated Performance in Prior Years** 

Reduce the cost of performing required long-term surveillance and maintenance activities by 2%

while meeting all regulatory requirements. Base is previous year's costs less inflation rate, costs FY 2007: Met

for additional sites, and one-time actions.

FY 2006: N/A

FY 2005: N/A

**Additional Information** 

Moderately PART: http://www.whitehouse.gov/omb/expectmore/summary/10009032.2007.html Effective

# **Status of FY 2007 Unmet Measures**

Goal	Measure	Status	Description of Performance Target	FY 2007 PAR (Page No.)	
Goal 1.1 Energy Diversity	1.1.4.1	MET	20 States with over 100 MW wind installed.	40	
Goal 1.4 Energy Productivity	1.4.20.3	МЕТ	Final rules will be issued for 3-5 product categories, consistent with enacted law, to amend appliance standards and test procedures that are economically justified and will result in significant energy savings. This includes final rules for distribution transformers and residential furnaces and boilers.	92	
	2.0.25.1	Unmet/Closed	Cumulative average NNSA Program score on the OMB PART assessment indicating progress in budget performance integration and results (EFFICIENCY MEASURE).	102	
	Changed the performance measure from the cumulative average NNSA Program score to the annual average NNSA Program score because evaluating the average of annual PART scores is more meaningful than using cumulative historical scores.				
Goal 2.1 Nuclear Deterrent	2.1.26.3	Unmet/Closed	Cumulative percentage of progress in completing Nuclear Weapons Council (NWC)-approved W76-1 Life Extension Program (LEP) activity (Long-term Output).	105	
	Unmet portion of target was rolled over to FY 2008 and achieved. Will achieve 44% in FY 2008.				
	2.1.26.5	Unmet/Closed	Cumulative percent reduction in projected W76 warhead production costs per warhead from established validated baseline, as computed and reported annually by the W76 LEP Cost Control Board. (EFFICIENCY MEASURE)	107	
	Unmet portion of target was rolled over to FY 2008. Will achieve 78% during FY 2008.				
	2.1.29.5	Unmet/Closed	Annual average hours per experiment required by the operational crew to prepare the Z facility for an experiment (EFFICIENCY MEASURE).	123	

Goal	Measure	Status	Description of Performance Target	FY 2007 PAR (Page No.)		
	The Z machine was refurbished during FY 2007 causing the target to be unmet. Unmet portion was rolled over to FY 2008. Will achieve 11 average hours per experiment.					
	2.1.34.3	Unmet/Closed	Annual number of secure convoys completed (Annual Output).	143		
	Since this is an annual target, the shortfall could not be met. Therefore, an action plan was no developed.					
	2.1.34.5	Unmet/Closed	Cumulative number of Federal Agents at the end of each year (Long-term Output).	145		
	The unmet portion of the target was rolled into the FY 2008 cumulative target and completed in FY 2008.					
Goal 2.2 Weapons of Mass Destruction	2.2.42.4	Unmet/Closed	Cumulative number of Second Line of Defense (SLD) sites with nuclear detection equipment installed. (Cumulative number of Megaports completed) (Long-term Output).	170		
	As of Sept. 12, 2008, on track to achieve 98% of the annual target by completing installations radiation detection equipment at a cumulative total of 224 sites (including 19 Megaports).					
	2.2.44.5	Unmet/Closed	Cumulative funds contracted directly with the private sector (EFFICIENCY MEASURE).	178		
	The annual target was missed because a post-award protest by a non-awardee prevented the program from issuing task orders until the protest was resolved. In August, the protest was resolved and GTRI held an orientation meeting with the awardees to review the Task Orders anticipated to be made. Given the lateness in the fiscal year, only two Task Orders were able to be processed, resulting in a total of \$128,453 being contracted in September. Because this target was missed, planned execution of threat reduction work under these task orders, anticipated for completion in 2007, were delayed into 2008. No agreements or commitments will be missed because of this delay.					
Goal 3.1 Scientific Breakthroughs	3.1/2.46.2	Unmet/Closed	Deliver within 20% of baseline estimate a total integrated amount of data (in inverse femtobarns[fb-1]) delivered to the BABAR detector at the Stanford Linear Accelerator (SLAC) B-factory. The FY 2007 baseline is 130 fb-1, so within 20% of baseline is 104 fb-1.	186		

Goal	Measure	Status	Description of Performance Target	FY 2007 PAR (Page No.)		
	Target was continued with a revised goal based on appropriated funding for FY08.  Improvements to both reduce the probability of unscheduled downs due to vacuum issues and remove one of the main limitations on raising beam currents were completed early in FY08.					
	3.1/2.48.2	Unmet/Closed	Increase the rate and decrease the cost of DNA sequencing – Number (in billions) of high quality (less than one error in 10,000 bases) of DNA microbial and model organisms' genome sequenced annually, and the cost (base pairs per dollar) to produce these base pairs. (FY07: 40, 644).	195		
	Target was continued with a revised goal based on appropriated funding for FY08.					
	3.1/2.49.4	Unmet/Closed	Cost-weighted mean percent variance from established cost and schedule baselines for major construction, upgrade, or equipment procurement projects in FY 2007 of less than 10% each.	204		
	Target was continued in FY08 while contractor developed a revised baseline for the National Compact Stellarator Experiment (NCSX) project and an external review of the project was conducted. Based on the review results, NCSX project was cancelled by SC in May 2008 and this annual target closed out for FY08.					
Goal 3.1 Scientific Breakthroughs	3.1/2.50.3	Unmet/Closed	Cost-weighted mean percent variance from established cost and schedule baselines for major construction, upgrade, or equipment procurement projects. In FY 2007, it is at least 10% and 10%, respectively.	208		
	Target was continued with a revised goal based on appropriated funding for FY08.					
Goal 4.1 Environmental Cleanup	4.1.53.2	МЕТ	Package for disposition a cumulative total of 2,675 containers of high level waste. This is an estimated increase of 186 containers over the planned cumulative total of 2,489 containers of high level waste packaged for disposition at the end of FY 2006.	215		
Goal 4.2 Managing the Legacy	4.2.54.1	МЕТ	Demonstrate progress toward completion of a high-quality License Application consistent with the established schedule and content requirements.	220		



WWW.ENERGY.GOV

This report available at www.cfo.doe.gov/cf1-2/2008parpilot.htm