

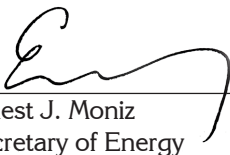
United States Department of Energy

Department of Energy Award for Project Management Improvement

Presented to

The Office of Environmental Management's Salt Waste Processing Facility Project

The Salt Waste Processing Facility (SWPF) project experienced significant delays because of the failure of a Nuclear Quality Assurance (NQA-1) vendor to supply critical tanks required for project completion. Working closely with senior leaders in the field and at Headquarters, an innovative acquisition strategy was developed. The project team negotiated contract changes, incorporating a construction cost cap to drive contractor accountability and align contractor and taxpayer interests. The project team partnered with the contractor to improve project relationships and establish discrete, measurable performance metrics tied to common goals. Comprehensive monthly briefings improved communications and transparency, increased senior leadership engagement and positioned the project for the completion of construction activities ahead of the target date and under the target cost.



Ernest J. Moniz
Secretary of Energy

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