



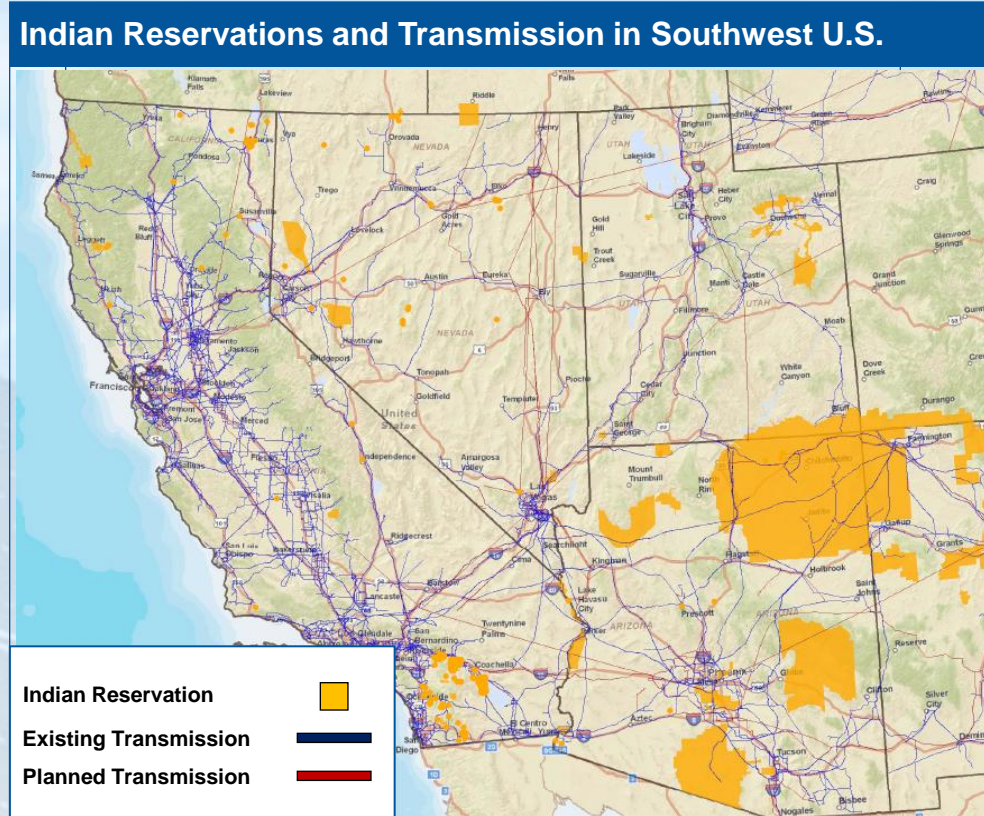
Clean Energy & Indian Country: Progress Made & Lessons Learned

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K Road Power
October 16, 2012**



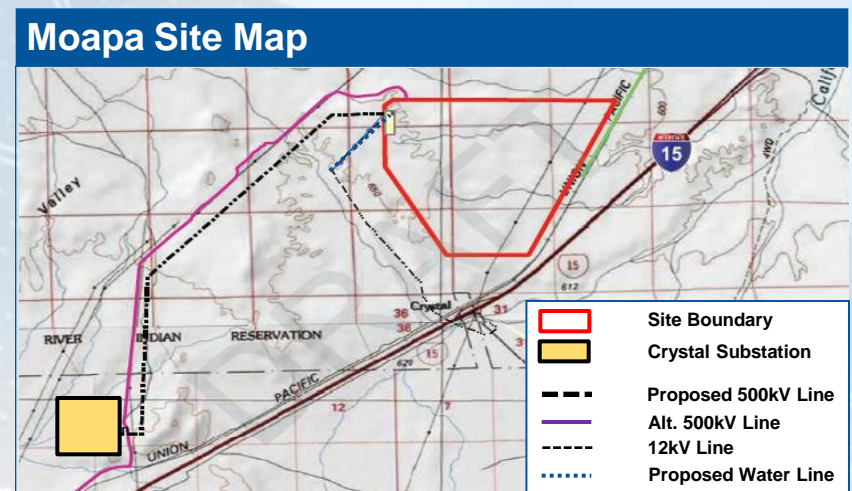
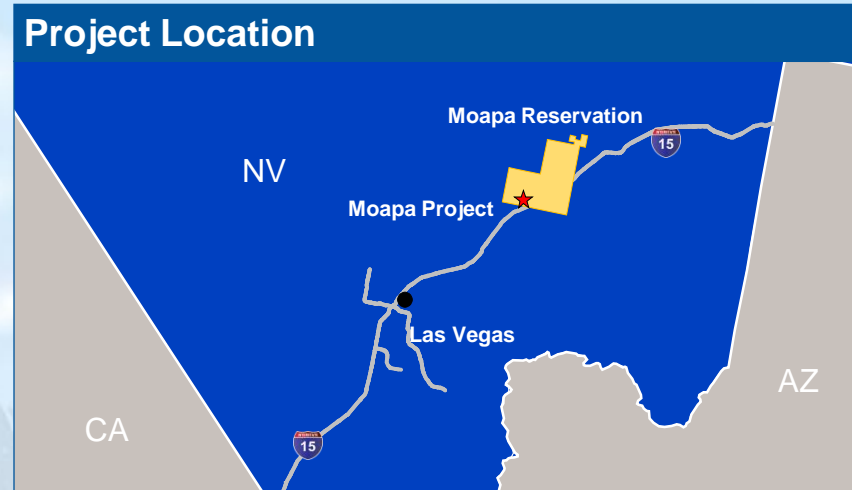
- **Independent Power Producer (“IPP”) that develops, constructs, owns and operates utility-scale solar power facilities**
 - Founded by **William Kriegel**, former Chairman and CEO of **Sithe Energies Inc.**
 - Backed by Global Fortune 500 Investor (**Barclays PLC**)
 - Team backgrounds include **AES, Barclays, Goldman Sachs, Sithe, Trina Solar, Tessera Solar, Native American Rights Fund and Tribal Assets Management**
- **K Road is aggressively pursuing a two-pronged strategy to own over 2,000 MW of operating assets by 2016:**
 - Greenfield Projects in Indian Country
 - Acquisition of strong projects already in development outside Indian Country
- **The K Road team has developed and operated over 20,000 MW of power assets, in the US and internationally**
 - Developed over **260 MW of utility-scale solar facilities** in Europe and the United States, and **2,300 MW solar pipeline** of projects in the Southwest
 - Advanced projects include Calico Solar (California) and Moapa Solar (Moapa Reservation near Las Vegas)
- **K Road promotes sustainable, renewable energy development in concert with environmental and social responsibility in order to:**
 - Improve economic conditions of host communities
 - Respect traditions and heritage of all stakeholders
 - Protect the natural environment and reduce society’s greenhouse gas emissions

- **Utilize an underutilized, attractive resource:**
 - Despite constituting **25% of the combined total of tribal and public lands** in the lower 48 states, **less than 1% of proposed solar projects** are on Indian reservations
- **Lack of activity is unwarranted** because:
 - Reservations include large tracts of **land under single ownership suitable for solar development**
 - Certain reservations are proximate to **unconstrained transmission**
 - Absence of state regulation facilitates permitting
 - The **Bureau of Indian Affairs** is proving to be an efficient lead agency for **NEPA purposes**
- **K Road approach** premised on:
 - **Respect for tribal sovereignty, development and employment objectives**
 - Proprietary suite of contracts that **anticipate typical tribal requirements**
 - **Market terms** that contemplate tribal ownership at end of lease

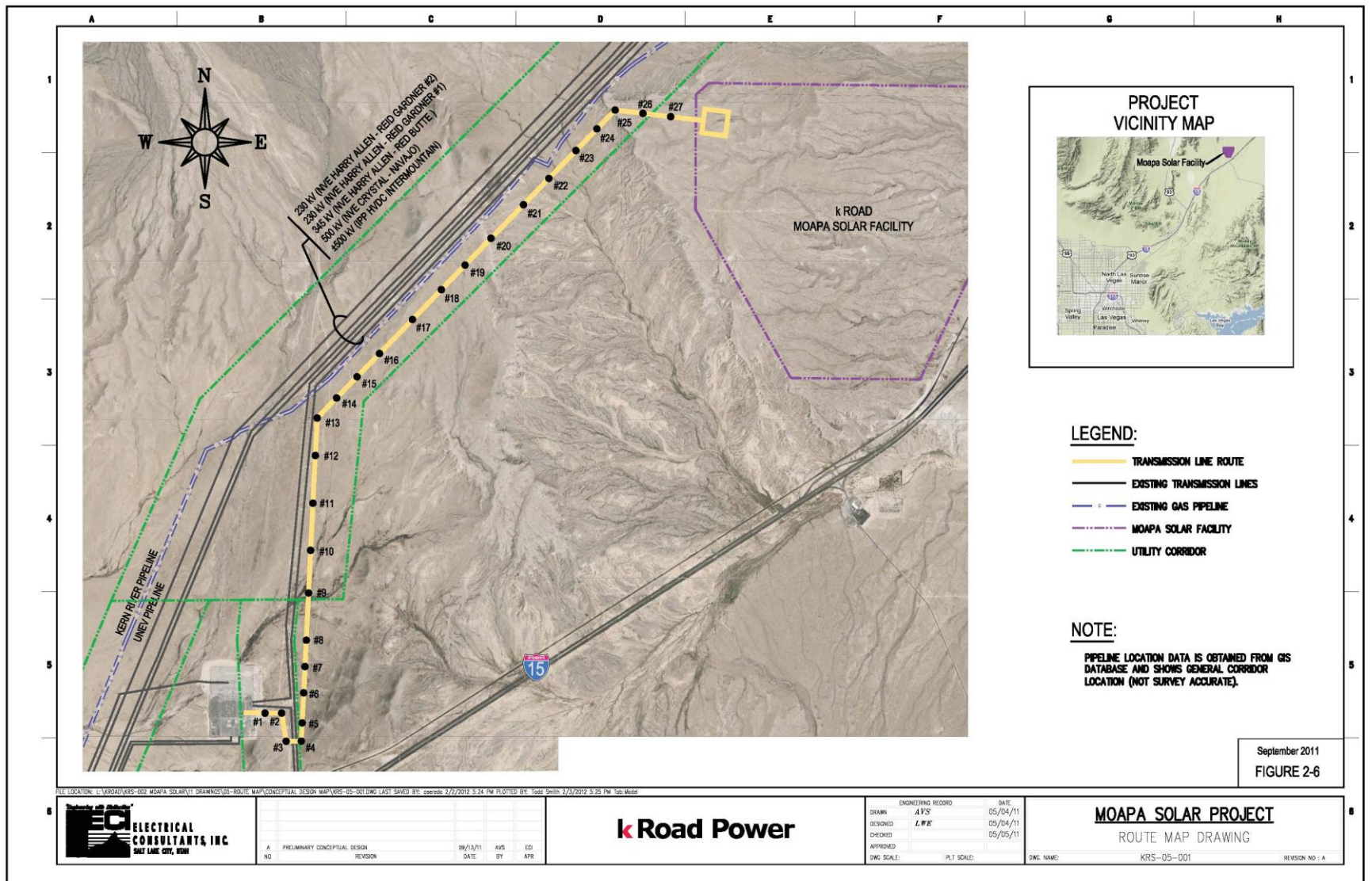


K Road Moapa Overview

- K Road Moapa is a **350 MW** project located on 2,000 acres on the **Moapa River Indian Reservation** 30 miles northeast of Las Vegas, NV
- Most **advanced on-reservation solar project** in the United States and first on-reservation project to be on the **DOI Renewable Energy Priority List**
- The **Bureau of Indian Affairs** approved the ground lease, and has served as the lead agency for NEPA review. BLM was cooperating agency.
- The **Final EIS was published in March** and the Record of Decision was issued in June, 2012
- 70,000 acres of the 72,000 acre reservation was restored to the tribe in 1980 for **purposes of economic development**
- The reservation is transected by a major transmission corridor; **No new transmission needed** to deliver power to Los Angeles or Las Vegas
- **250 MW PPA approved** by LADWP Board October 4. Final approval by City Council expected in November
- **Strong local support** from stakeholders including elected officials, tribe, unions and environmental groups
- Full **construction start June 2013** after desert tortoise translocation in the spring



Site Overview



Permitting Advantages on Indian Land

Item	Indian Country	Public Land
Lead Agency	BIA (few large projects under review)	BLM (many)
Purpose & Need	Tribal economic development foremost	State & federal policies, etc
Cultural	Tribe/Section 106	Section 106
Biology	Tribe, conservation groups and other stakeholders	Conservation groups
Alternatives	Principally on-reservation	Other public and potentially private land
Land rights	Negotiated Lease	ROW
Financing	Limited waiver of sovereign immunity	N/A
Stakeholders & policy makers	Strong interest in promoting non-gaming tribal economic development	Conflicting priorities



Thank You
www.kroadpower.com