

Division Of Energy and Mineral Development

OFFICE OF INDIAN ENERGY AND ECONOMIC DEVELOPMENT



RES 2012 – February 29, 2012
Conventional Energy and Associated Vertical Business Development
Best Practices in Indian Country

**ASSISTANT SECRETARY -
INDIAN AFFAIRS**

**DIRECTOR
BUREAU OF INDIAN AFFAIRS**

DEPUTY DIRECTOR
FIELD OPERATIONS

DEPUTY DIRECTOR
TRIBAL SERVICES

DEPUTY DIRECTOR
LAW ENFORCEMENT SERVICES

DEPUTY DIRECTOR
TRUST SERVICES

**DIRECTOR
BUREAU OF INDIAN EDUCATION**

DIVISION OF COMPLIANCE,
MONITORING, AND ACCOUNTABILITY

DEPUTY DIRECTOR POLICY,
EVALUATION, POST SECONDARY
EDUCATION

DEPUTY DIRECTOR
SCHOOL OPERATIONS

**DIRECTOR
OFFICE OF INDIAN ENERGY
AND ECONOMIC DEVELOPMENT**

**DIVISION OF ENERGY AND
MINERAL DEVELOPMENT**

DIVISION OF ECONOMIC
DEVELOPMENT

DIVISION OF WORKFORCE
DEVELOPMENT

DIVISION OF CAPITAL
INVESTMENT

**DIVISION OF INDIAN ENERGY
POLICY DEVELOPMENT**

MISSION

“Provide the best possible technical and economic advice and services in assisting Indian mineral owners to achieve economic self-sufficiency by creating sustainable economies through the environmentally sound development of their energy and mineral resources.”

Who We Are and What We Do

- We are hands-on and proactive
- We are devoted solely to assisting the Indian mineral owners
- Our goal is development – not merely assessment
- 90% of our senior technical staff come from the energy and mineral industry
- Provide technical, engineering and economic advice to Indian landowners seeking to manage and develop their energy and mineral resources
- Generate effective energy and mineral development strategies

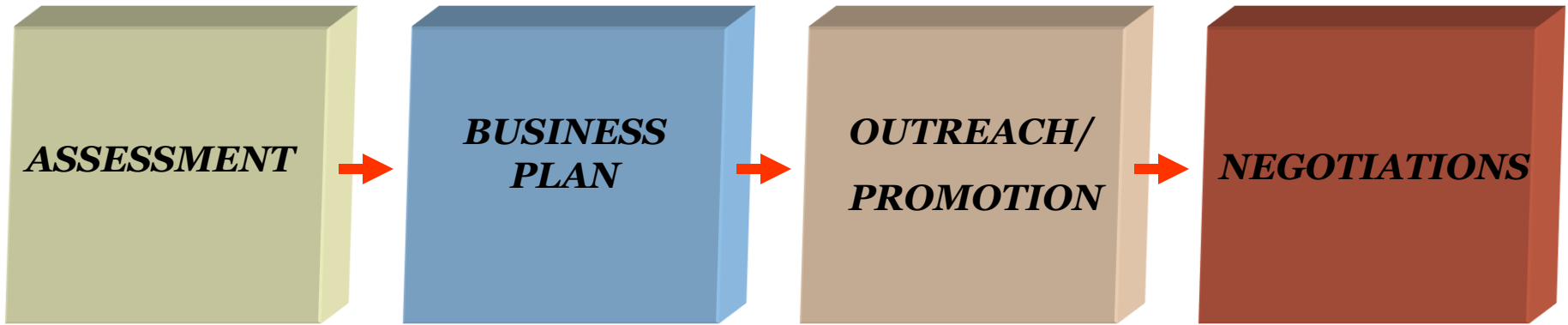


DEMD CURRENT PROJECTS



- **Oil and gas projects in Colorado, Montana, North Dakota, South Dakota, New York, Oklahoma and Texas**
- **Coal projects in Montana, Colorado and Arizona**
- **Hydroelectric projects in Montana, Oklahoma, California and Washington**
- **Geothermal projects in California, Nevada and South Dakota**
- **Biomass projects in Washington, Wisconsin, Idaho, New York and Maine**
- **Wind projects in California, South Dakota, Nebraska, Montana, Oklahoma, Nevada and more**
- **Solar projects in South Dakota, Arizona, South Carolina, and California**
- **Sand and gravel projects in Washington, California, North Dakota, South Dakota, New Mexico and Arizona**
- **One Helium project in Arizona**
- **Copper project in Washington**
- **Building houses in Montana using pressed brick**

Strategic Plan



Good Governance



Market

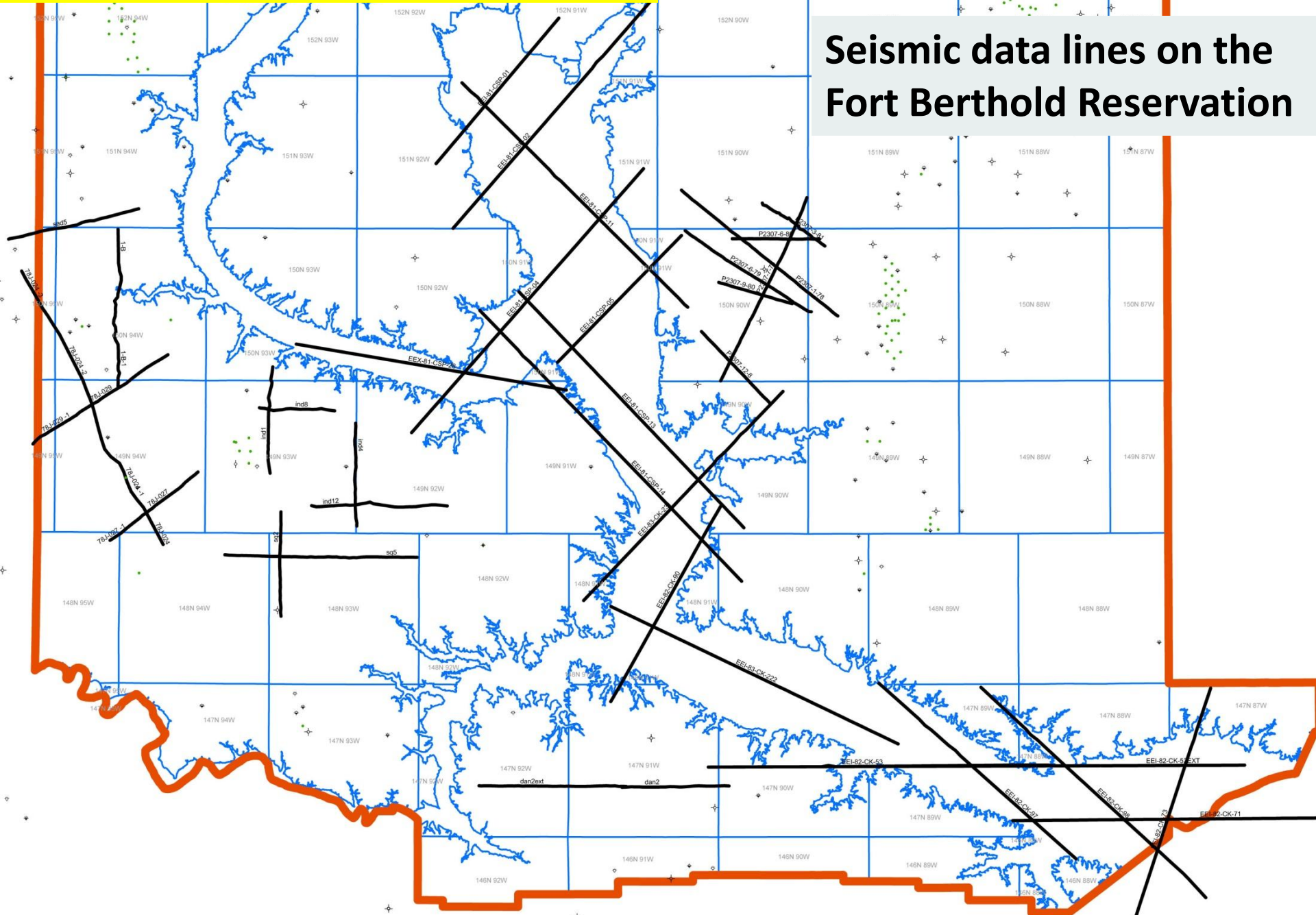


Economics

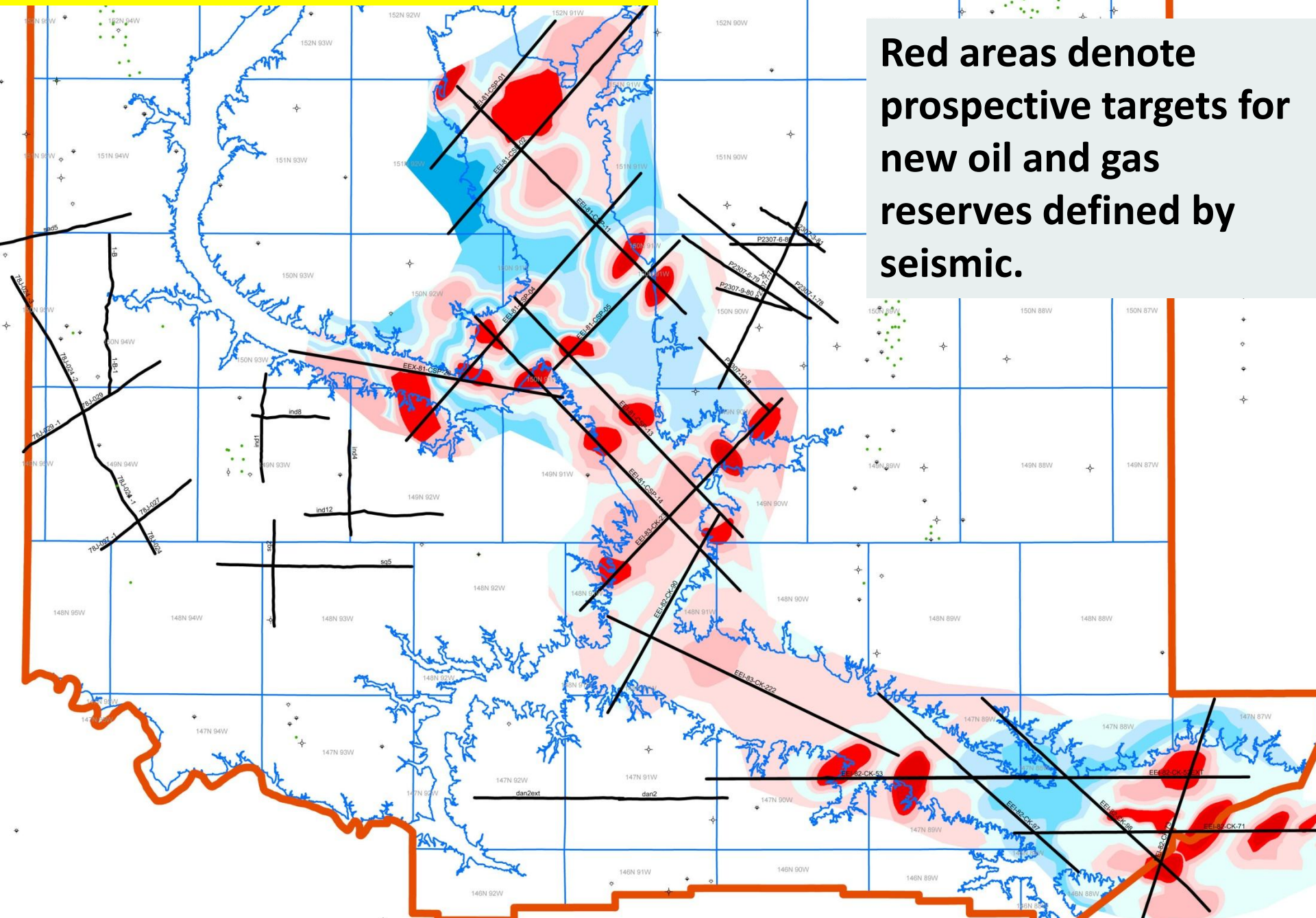


ASSESSMENT PHASE

Seismic data lines on the Fort Berthold Reservation



ASSESSMENT PHASE







COMPANY S. Crow PROPERTY Sage Creek
WELL HOLE NO. 1 BOX NO. 2
INTERVAL 21.6 TO _____
A.S.S. _____
S.A.W.D. _____
S.A.M.P.L.E.D. _____
O.T.H.E.R. _____

COMPANY Crow PROPERTY Sage Creek
WELL HOLE NO. 1 BOX NO. 3
INTERVAL _____

09.23.2008





Marketing

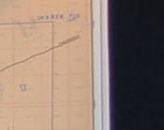
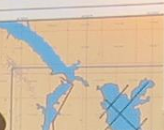
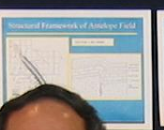


Goals of the Marketing Program

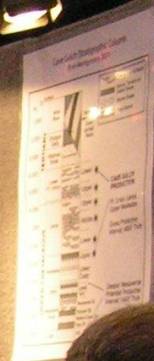
- **Stimulate industry interest to explore and develop energy and mineral resources on Indian lands**
- **Provide tribes an opportunity (by providing financial and technical assistance) to attend national conferences to present results of mineral assessment projects to industry**
- **Publish data and results of assessment projects**

Fort Berthold Indian Reservation Williston Basin

> 150,000 contiguous acres available
> Simplified terms



Shoshone and Arapaho Tribe
WIND RIVER INDIAN RESERVATION



Several documents and maps are displayed on the wall, including a large map on the left and several smaller documents in the center.

Two men in business attire are standing at a table, looking at a large map spread out on the table. One man is pointing at a specific area on the map.



A man in a dark suit is standing with his back to the camera, looking at a map on the wall.

01.26.2005



Panhandle Royalty Company

ABLE 600

ABLE 700

ABLE 800

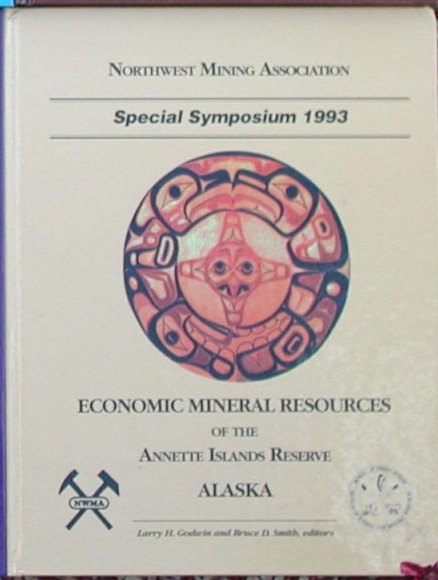
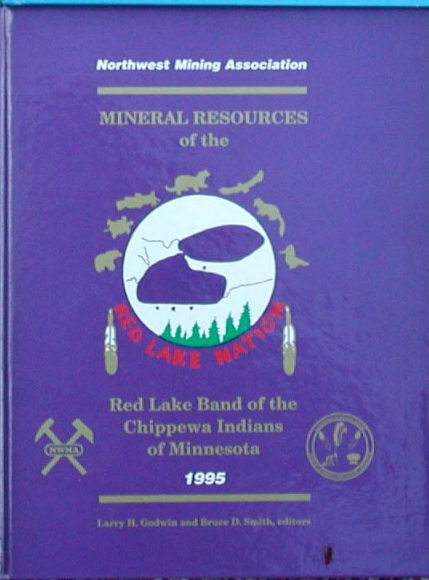
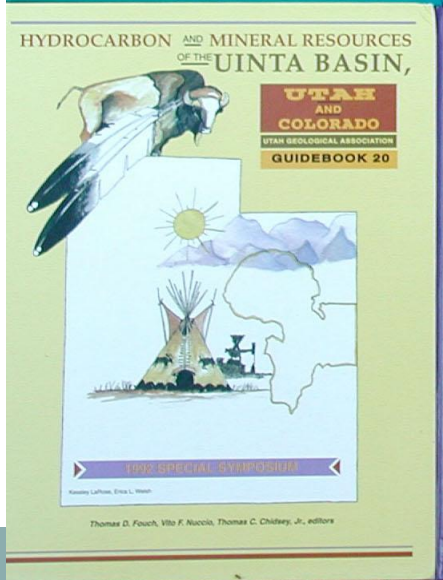
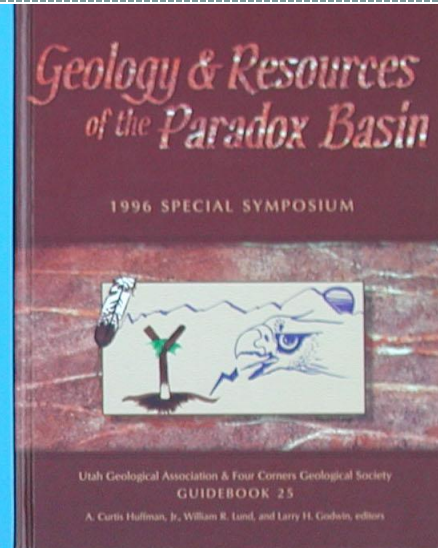
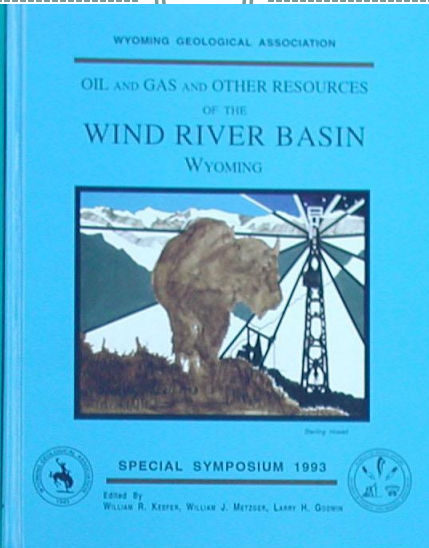
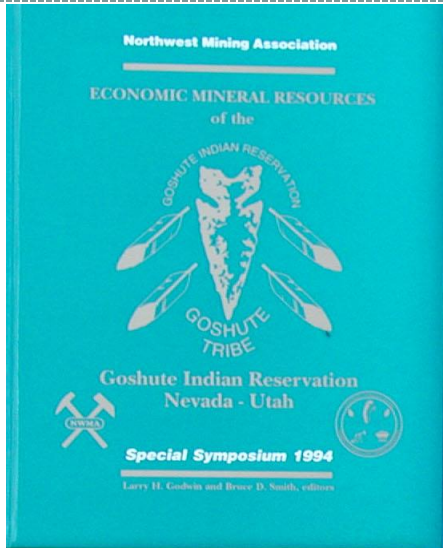
Aps

FedEx

01.26.2005

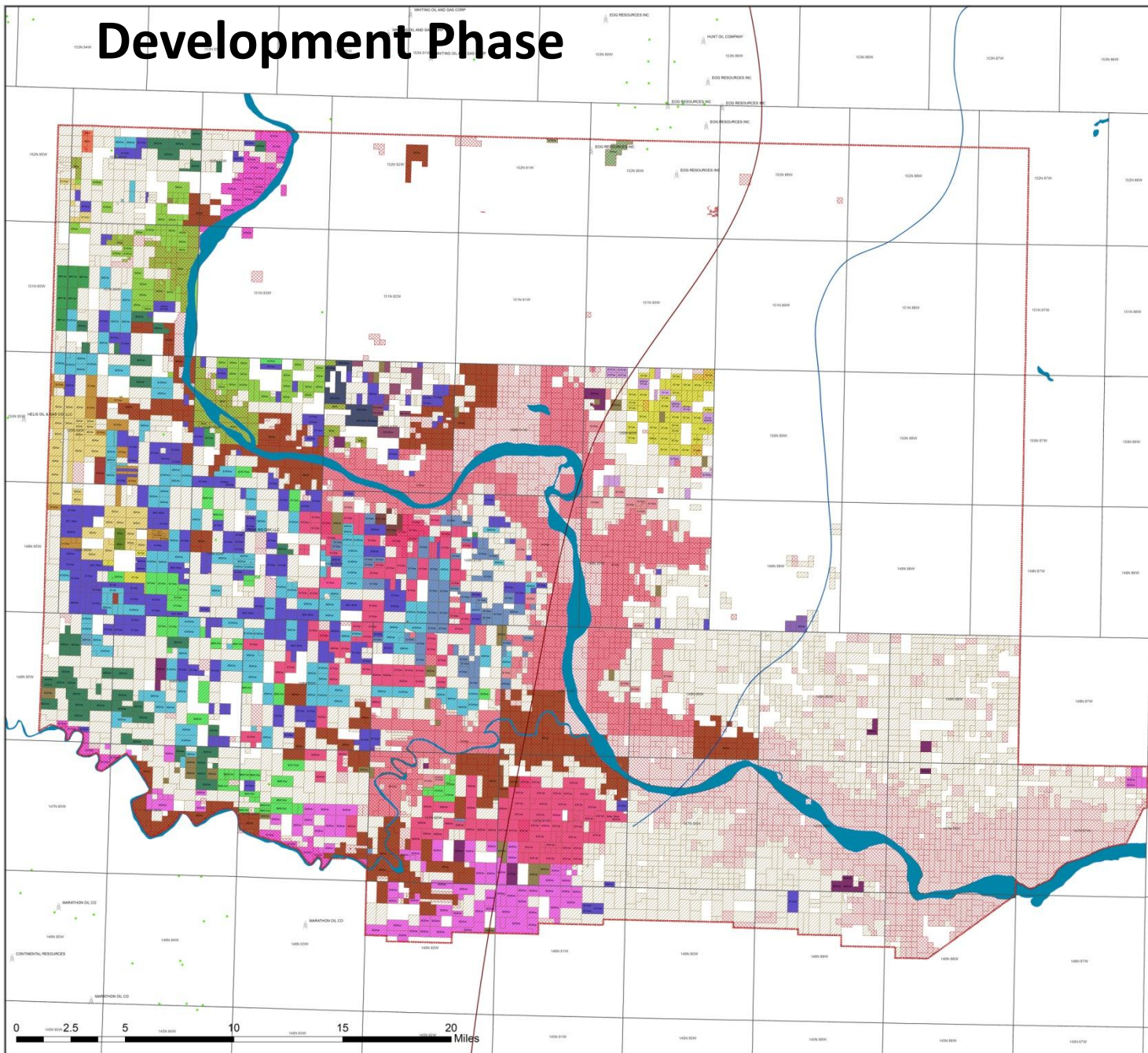
Marketing

Publications



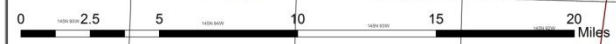
Development Phase

Fort Berthold Oil & Gas Lease Map



Legend

- Reservation Boundary
- Mineral Ownership**
 - Tribal
 - Allotment
 - Government
 - Water
- TAAMS Leases as of 080325**
- Lessee Name**
 - BALLANTYNE OIL
 - BLACK ROCK RESOURCES LLC
 - BRADLEY W WAGNER
 - CIRQUE RESOURCES LP
 - CONTEX ENERGY COMPANY
 - DAKOTA-3 E&P COMPANY LLC / DAKOTA-3 LLC
 - DIAMOND RESOURCES CO
 - DIAMOND RESOURCES INC.
 - DUNN COUNTY
 - EOG RESOURCES INC
 - GRAVEL PRODUCTS INC
 - HUNT PETROLEUM (AEC) INC
 - JT ENERGY LLC
 - KODIAK OIL AND GAS (USA) INC
 - MARATHON OIL COMPANY
 - PEAK NORTH DAKOTA LLC
 - PETRO-HUNT LLC
 - PETROLEUM DEVELOPMENT CORPORATION (PDC)
 - PLAYA OIL AND GAS LP
 - RYAN EXPLORATION INC
 - SIMRAY PRODUCTION COMPANY LP
 - STEPHENS ENERGY COMPANY LLC
 - SUNDANCE ENERGY INDIANA INC.
 - TCPL RESOURCES USA LTD.
 - TYREX OIL COMPANY
 - WINDSOR BAKKEN LLC
 - WOLFCAMP ENERGY INC
 - ZENERGY INC
- RigLocations
- Bakken_Production
- Bakken_Fairway
- Sherwood_Shoreline



Energy and Mineral Development Program (EMDP)



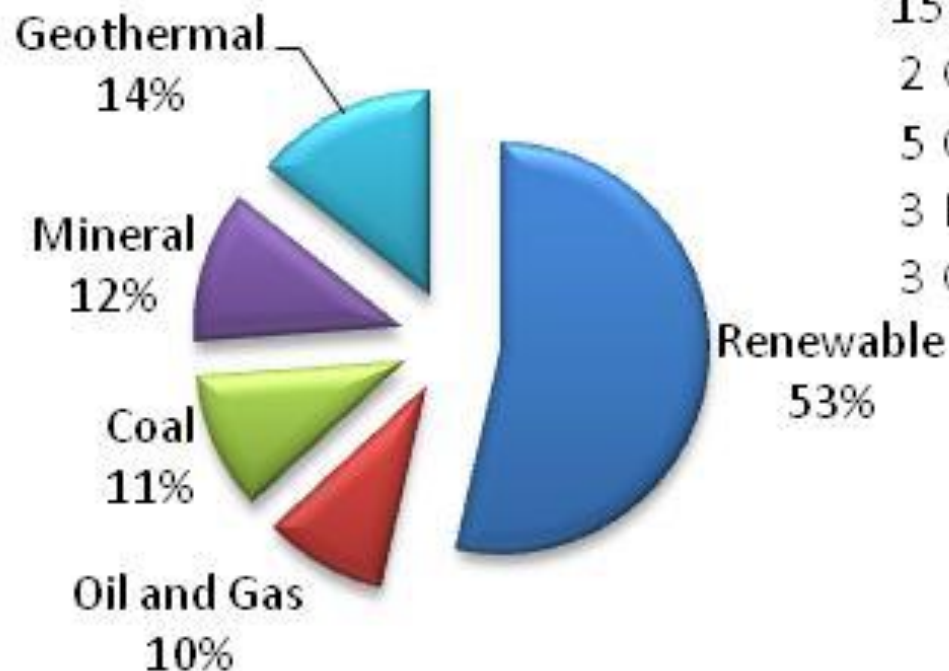
- Annual funding program
- Published in Federal Register
- In FY 2011 we funded 28 projects for \$4.2 million

EMDP Project Funded in 2011



Percentage of Total \$ Awarded - 2011 EMDP

(\$4,173,500)



28 Total Projects

15 Renewable

2 Geothermal

5 Oil and Gas

3 Mineral

3 Coal

NIOGEMS

Point and click generation of maps and reports

Layout Map Options

Enter Choices:

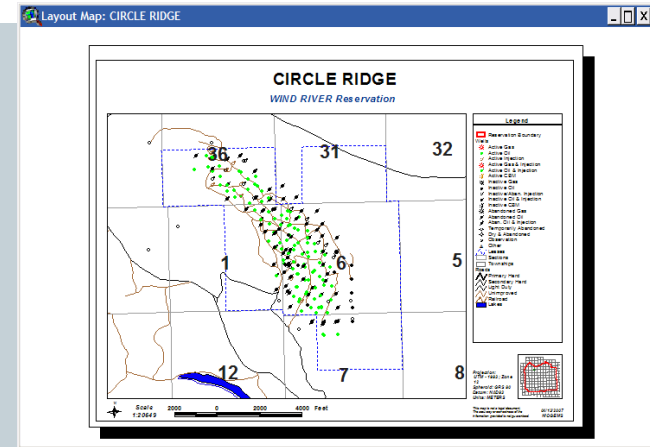
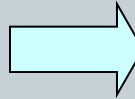
Map Title:

Keep Main Map Scale (y/n):

Clip to Main Map area(y/n):

Set User-defined Scale (y/n):

OK Cancel



Well Report

Report Query | Report | Close Window

Well Query

Well(s) to be included in Report

All Checked Items

Data to be included in Report

Well Site Data

- General Information
- Completion Summary
- Summary Production
- Formations
- Additional Location Information

Well Site Production Data (Summation of all completions)

- Annual Production and Injection
- Monthly Production and Injection (all months)
- Monthly Production and Injection (last 12 months)

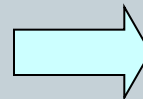
Well Completion Data

- General Information
- Summary Production

Well Completion Production Data

- Annual Production and Injection
- Monthly Production and Injection (all months)
- Monthly Production and Injection (last 12 months)

Create and Show New Report



131018 Well No. P333-12126 Report 12P-C5-2213 12-19-05

131018 Well No. P333-12126 Report 12P-C5-2213 12-19-05

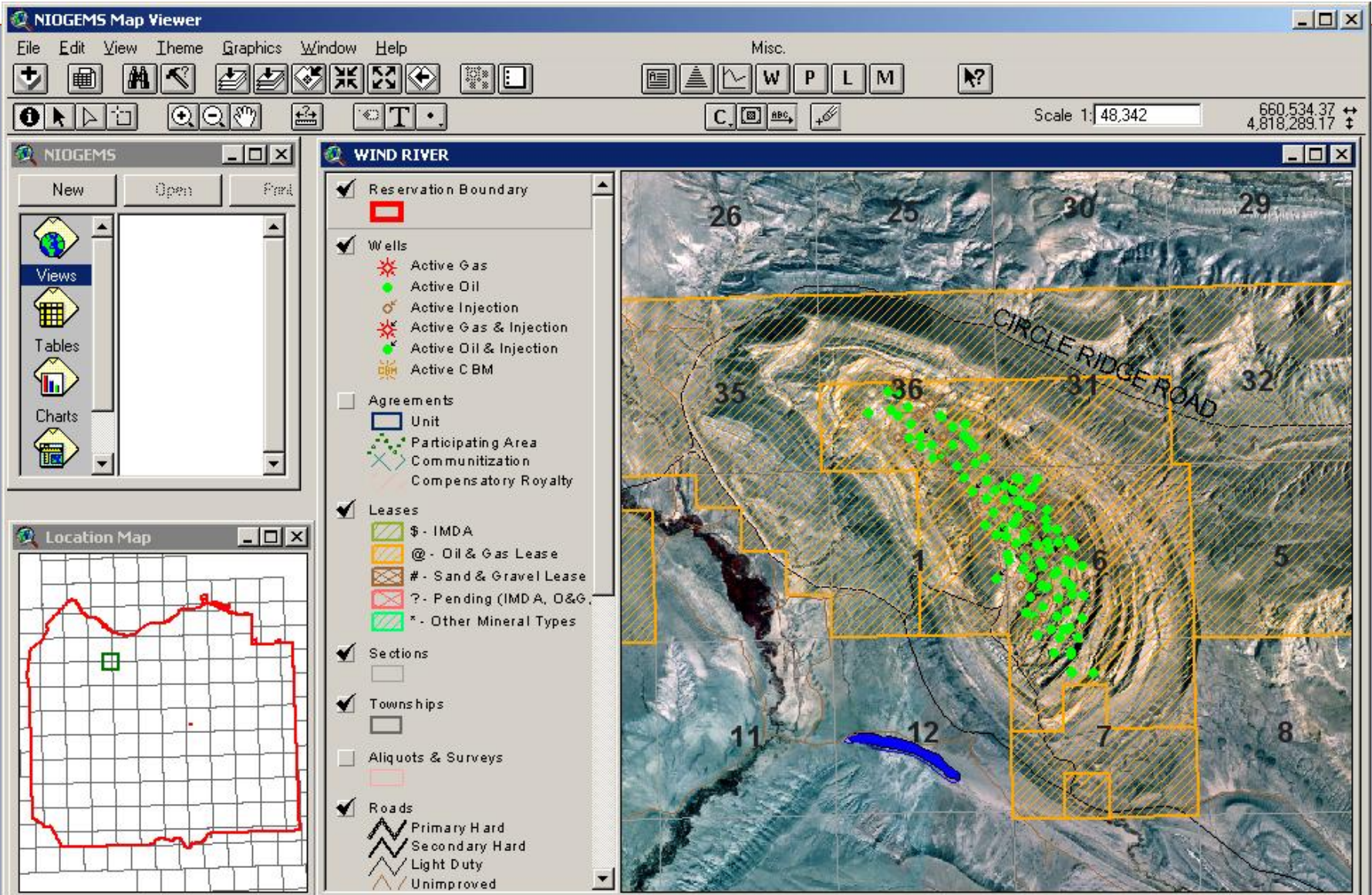
131018 Well No. P333-12126 Report 12P-C5-2213 12-19-05

131018 Well No. P333-12126 Report 12P-C5-2213 12-19-05

Well No.	Well Name	Well Type	Well Status	Well Depth	Well Completion	Well Production	Well Injection	Well Completion Date	Well Production Date	Well Injection Date
131018	Well No. P333-12126	Oil	Active	10000	10000	10000	10000	12-19-05	12-19-05	12-19-05
131018	Well No. P333-12126	Oil	Active	10000	10000	10000	10000	12-19-05	12-19-05	12-19-05

Circle Ridge Anticline with Wells and TAAMS Leases

Wind River Indian Reservation



NIOGEMS

National Indian Oil and Gas Evaluation and Management System



- Consolidates various natural resource, realty, and geo-technical data into a single management software application
- Provides Tribal, BIA, BLM and ONRR managers access to well, production, lease, agreement, and other natural resource data on Indian and non-Indian owned lands, both in and around their reservation to monitor oil & gas and other mineral exploration and development
- Facilitates management decisions on energy & mineral leasing and development for optimal use of Tribal resources
- Presents a user-friendly, 'point & click' interface simplifying the execution of these complex data management operations

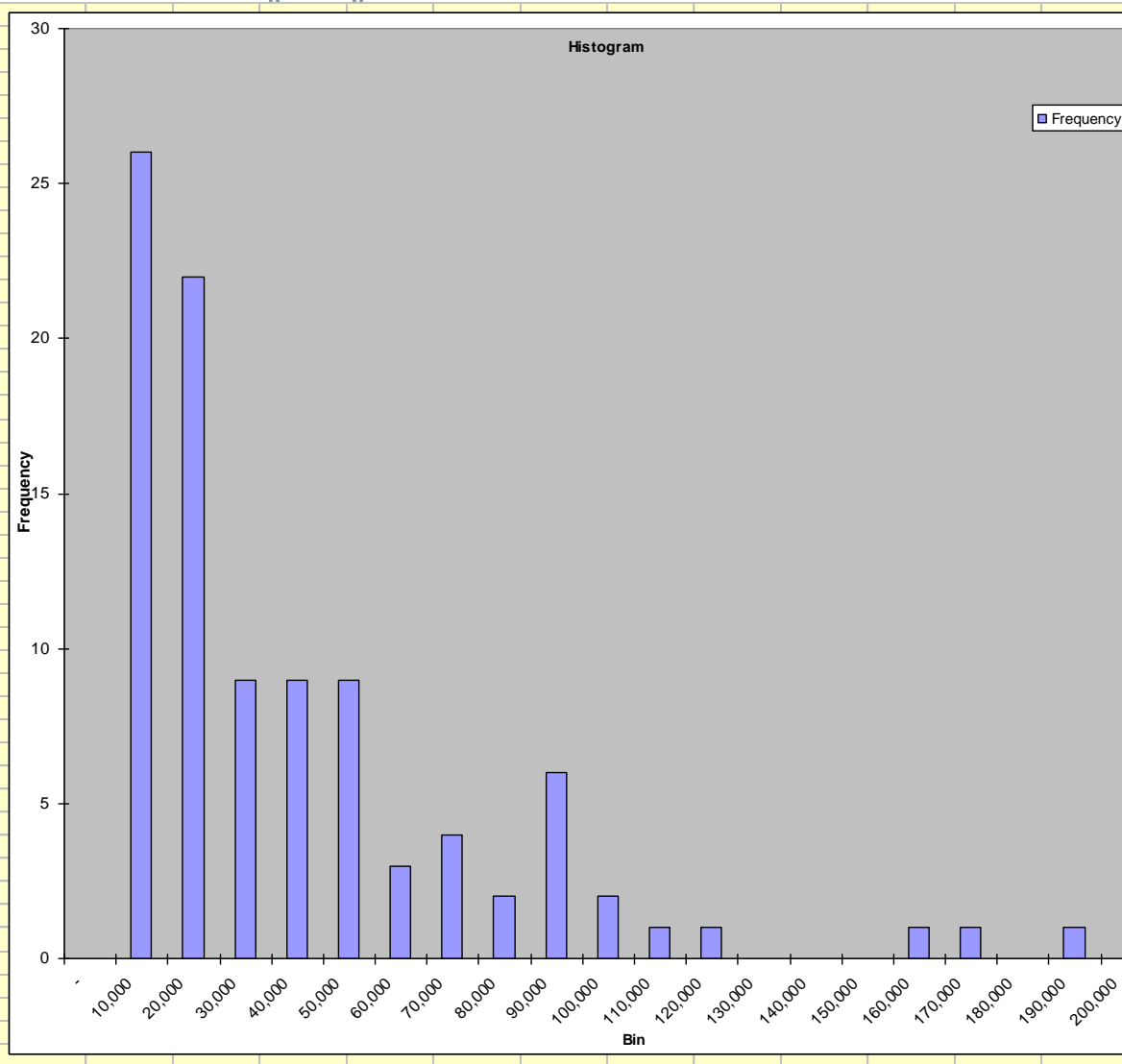
Economic Evaluation

Probabilistic Model of Foreseeable Development

Initial Rate, mcf/m (StartY0)	
Mean	34,708
Standard Error	3,731
Median	20,891
Mode	18,950
Standard Deviation	36,743
Sample Variance	1,350,048,121
Kurtosis	4
Skewness	2
Range	188,445
Minimum	490
Maximum	188,935
Sum	3,366,684
Count	97
Largest(1)	188,935
Smallest(1)	490
Confidence Level(95.0%)	7,405

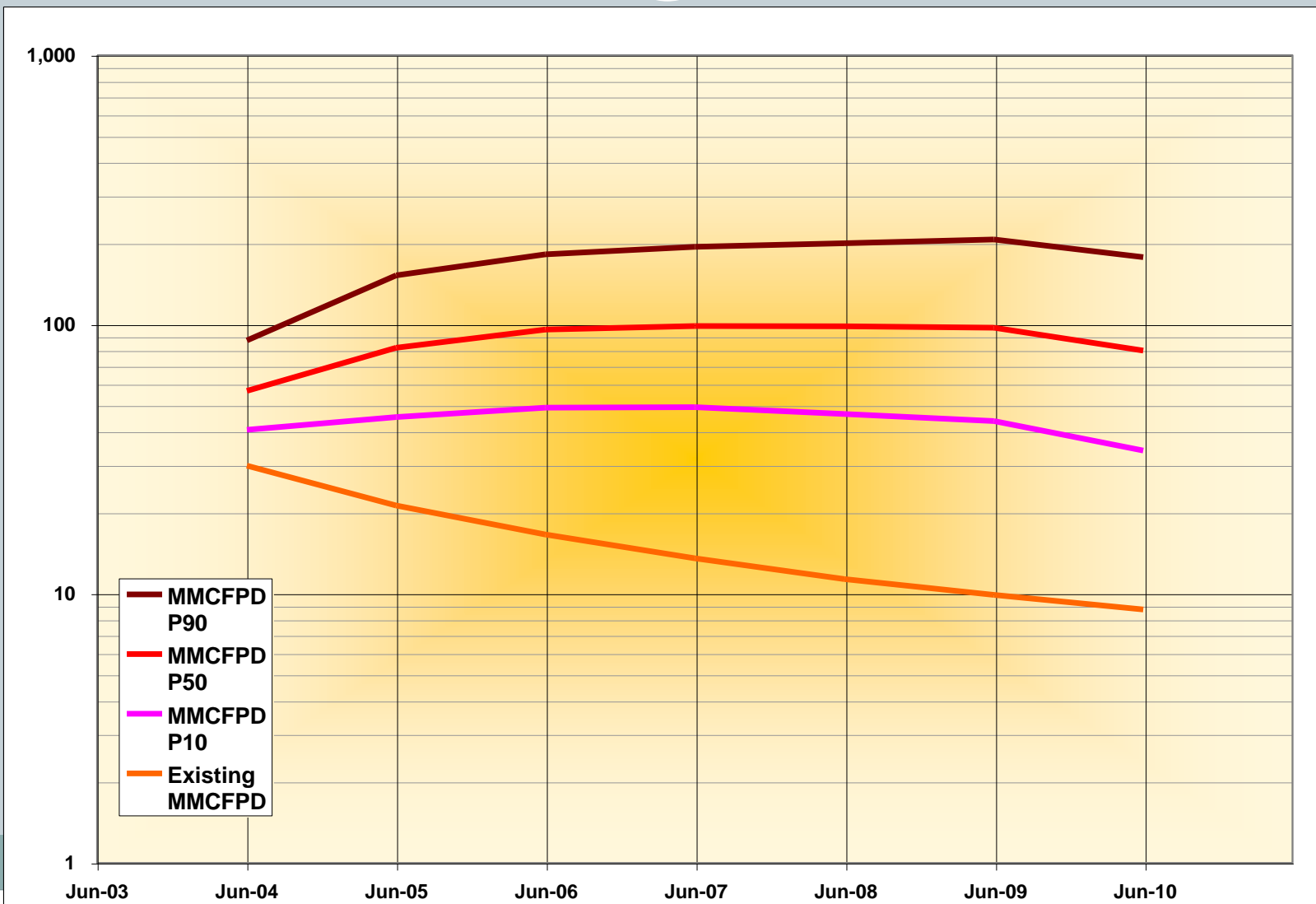
BIN	Bin	Frequency
-	-	0
5	10,000	26
10,005	20,000	22
20,005	30,000	9
30,005	40,000	9
40,005	50,000	9
50,005	60,000	3
60,005	70,000	4
70,005	80,000	2
80,005	90,000	6
90,005	100,000	2
100,005	110,000	1
110,005	120,000	1
120,005	130,000	0
130,005	140,000	0
140,005	150,000	0
150,005	160,000	1
160,005	170,000	1
170,005	180,000	0
180,005	190,000	1
190,005	200,000	0
	More	0

Min:	-
Max	200,000
P10	4,226
P50	20,891
P90	81,723



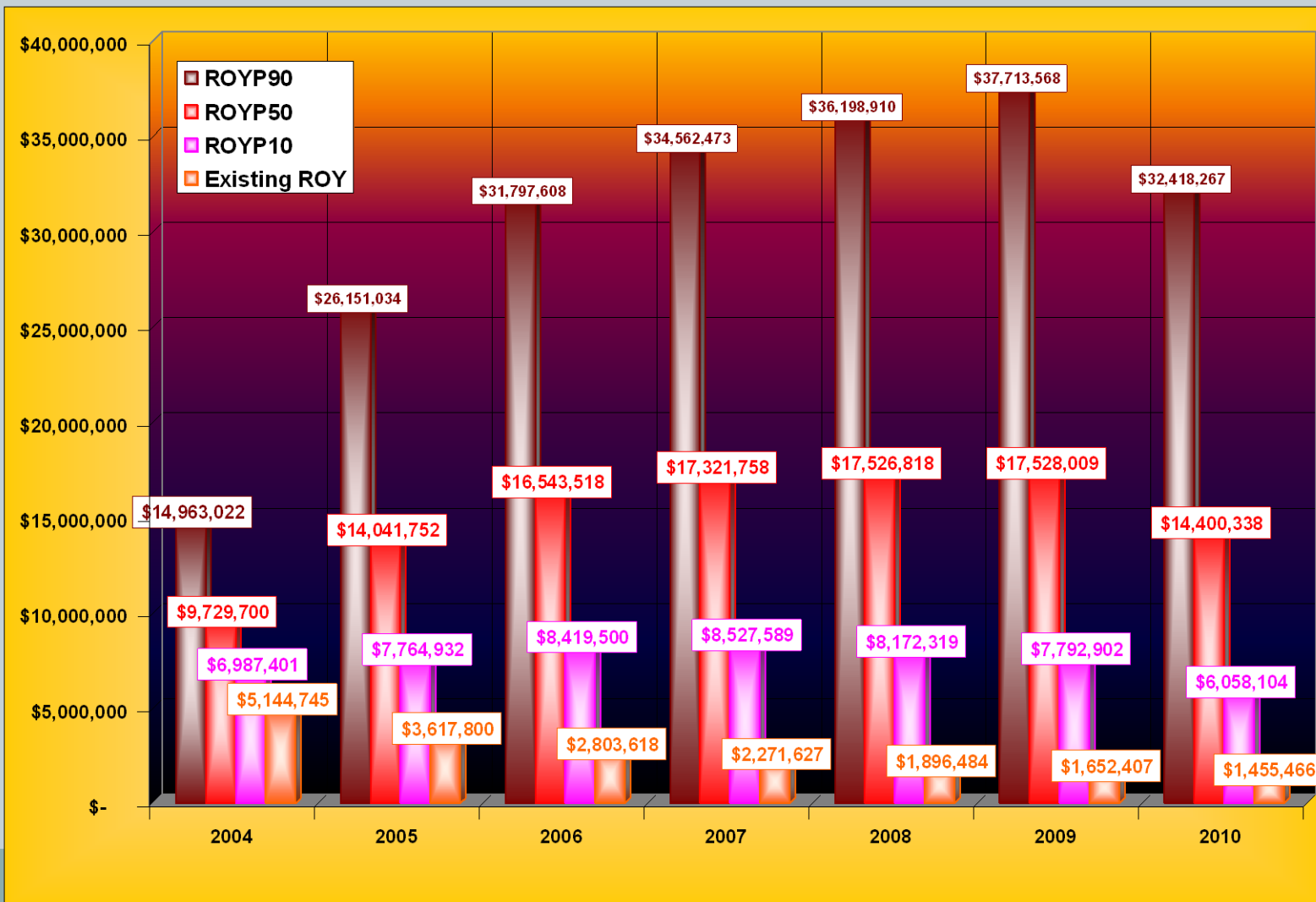
Economic Evaluation

Probabilistic Model of Future Gas Production



Economic Evaluation

Probabilistic Model of Future Royalty Value to the Tribe



Economic Evaluation

Probabilistic Model of Foreseeable CBM Development



D2/D3 + Wall Prospect																				
Capital/well	\$ 152,436.00																	Total Costs: \$ 929,589,518		
Operating Cost/well	\$ 2,324.00 per month																	TOTAL Ex: \$ 696,628,695		
Gas Transportation	\$ 0.80 per mcf																	CapEx: \$ 109,753,920		
Water Disposal	\$ 0.28 per bbl																	OpEx: \$ 127,503,936		
Abandonment	\$ 1,850.00 per well																	Abandonment: \$ 1,332,000		
Severance	9.3%																	Gas Trans: \$ 312,841,835		
Ad Valorem	4.5%																	Water Disp: \$ 145,197,004		
Royalty	18.5%																	Total Lease: \$ 232,960,823		
Data Cost	\$ 150,000.00																	Royalty: \$ 217,034,023		
Prospect Bonus	\$2,500,000.00																	Signing Bonus: \$ 2,650,000		
Lease Bonus	\$ 225.00 per acre																	Rental: \$ 172,800		
Lease Rental	\$ 3.00 per acre																	Lease Bonus: \$ 12,960,000		
Gas Price	\$ 3.00 per mcf																	Scholarship: \$ 144,000		
Discount Rate	15.0%																			
Start Date	July-02																			
				11,520 acres Pilot Project 16 wells		Option Block 1 128 wells		23,040 acres Option Block 2&3 288 wells		23,040 acres Option Block 4&5 288 wells		57,600 acres Total of 5 Option Blocks 720 wells								
		Per Well																		
MM/YY	mcfpd	bwpd	mcf	bw	mcf	bw	mcf	bw	mcf	bw	mcf	bw	mcf	bw					Gross Revenue	
Jul-02													0	0					\$ -	
Aug-02													-	-					\$ -	
Sep-02													-	-					\$ -	
Oct-02													-	-					\$ -	
Nov-02													-	-					\$ -	
Dec-02													-	-					\$ -	
Jan-03	-	210	-	102,420									-	102,420					\$ -	
Feb-03	-	377	-	183,753									-	183,753					\$ -	
Mar-03	22	543	10,844	265,086									10,844	265,086					\$ 32,533	
Apr-03	38	627	18,677	306,054									18,677	306,054					\$ 56,030	
May-03	54	711	26,509	347,022									26,509	347,022					\$ 79,526	
Jun-03	70	795	34,341	387,990									34,341	387,990					\$ 103,022	
Jul-03	107	879	52,189	428,958									52,189	428,958					\$ 156,567	
Aug-03	144	963	70,037	469,926									70,037	469,926					\$ 210,111	
Sep-03	180	921	87,885	449,270									87,885	449,270					\$ 263,656	
Oct-03	217	878	105,733	428,614									105,733	428,614					\$ 317,200	
Nov-03	253	836	123,581	407,958									123,581	407,958					\$ 370,744	
Dec-03	290	794	141,430	387,302	-	819,358							141,430	1,206,660					\$ 424,289	
Jan-04	326	751	159,278	366,646	-	1,470,025							159,278	1,836,670					\$ 477,833	
Feb-04	363	709	177,126	345,989	86,756	2,120,691							263,881	2,466,681					\$ 791,644	
Mar-04	363	667	177,126	325,333	149,412	2,448,435							326,538	2,773,768					\$ 979,615	
Apr-04	363	642	177,126	313,284	212,069	2,776,178							389,195	3,089,462					\$ 1,167,585	
May-04	363	617	177,126	301,235	274,726	3,103,921							451,852	3,405,156					\$ 1,355,556	
Jun-04	363	593	177,126	289,185	417,511	3,431,664							594,637	3,720,849					\$ 1,783,911	

Initial Phase



Identify key components of project

- Process
- Market
- Site location
- Infrastructure
- Feedstock source
- Capitol expense
- Operating expense

Capital Expense - CAPEX



- Define process
- Equipment required
 - Process equipment
 - Buildings
 - Infrastructure
 - Rolling stock
 - Storage
- Expenditures

Operating Expense - OPEX



- Define expenses
 - Labor
 - Utilities
 - Maintenance
 - Feedstock
 - Separate all potential products
 - Additional

Economic Model - Income

Summary sheet

Income		MM\$/yr
Bio-oil		23.127
Glycerine	80%	2.462
Meal		2.172
Tax Credit	\$/gal	1.00
Tax Credit, yes=1, no=0		1

Biodiesel income calculation

$$=(((\$AI\$41*2000*\$AI\$35)+(\$AI\$42*2000*\$AI\$37)+(\$AI\$39*\$AI\$43*2000))*\$AI\$50/100000))$$

Assumptions		
Salary Overhead	%	100%
Total Seed stock	tons/yr	81000
canola	tons/yr	81000
canola	%	100%
rape sd	tons/yr	0
rape sd	%	0%
mustard	tons/yr	0
mustard	%	0%
canola	oil yield, gal/lb	0.050
rape sd	oil yield, gal/lb	0.066
mustard	oil yield, gal/lb	0.053
canola	gly yld, gal/lb	0.007
rape sd	gly yld, gal/lb	0.007
mustard	gly yld, gal/lb	0.005
canola	meal yld, lb/lb	65%
rape sd	meal yld, lb/lb	65%
mustard	meal yld, lb/lb	65%
Bio - oil	\$/gal	\$2.55
Glycerine	\$/gal	\$1.90
Meal	\$/lb	\$0.08
Plant Size	sq ft	12000
Office size	sq ft	3000
Acreage yield	ton/ac	0.648
Acreage req	ac	125000
Crop Radius	mi	7.9
base case, yes=1, no=0		1
working cap	M\$	3000
meal feed, yes=1, no=0		1
income glycerine/meal	\$/g	0.6127
solvent case, yes=1, no=0		1

Economic Model - OPEX

Summary sheet

Expenses	unit	\$/unit
Plant manager	1	70000
Chemist	1	36000
Operations employee	10	36000
Sales Mgr	1	45000
Maint.	3	24000
canola	\$/lb	0.0840
rape sd	\$/lb	0.1300
mustard	\$/lb	0.1100
days of operation	days	330
electricity	\$/kw	0.035
gas	\$/therm	0.023
Transportation meal	\$/ton	8
Transportation glyc	\$/gal	0.050
Build Maint - equip	\$/mo	3000
Build Maint	\$/mo	1250
Build Utilities	\$/mo	1000
Build Maint - equip	\$/mo/sqft	0.250
Build Maint	\$/mo/sqft	0.104
Build Utilities	\$/mo/sqft	0.083
Process utilities	\$/gal	0.00013
Plant Size difference	%	100%
Base Seed Stk Rqd	tons/yr	81000
Gas usage	MMCF/yr	130
gas price	\$/mcf	8.30
Process equip replac	\$/yr	50000
Avg. feedstock price	\$/lb	0.084
Transportation oil	\$/gal	0.08
Nat Biodiesel board	\$/gal	0.003
Marketing	\$/gal	0.03
Chemicals	\$/lb	0.014

Bio-Diesel	OPEX	MM\$/yr
Personnel		0.583
feedstock		13.608
build utilities/ operating		0.063
Process utilities, gas		1.079
Transportation		0.608
Equipt maint		0.051
Transportation, oil		0.608
Nation Biodiesel board		0.000
Marketing		0.243
Chemicals		1.134
TOTAL OPEX		17.98

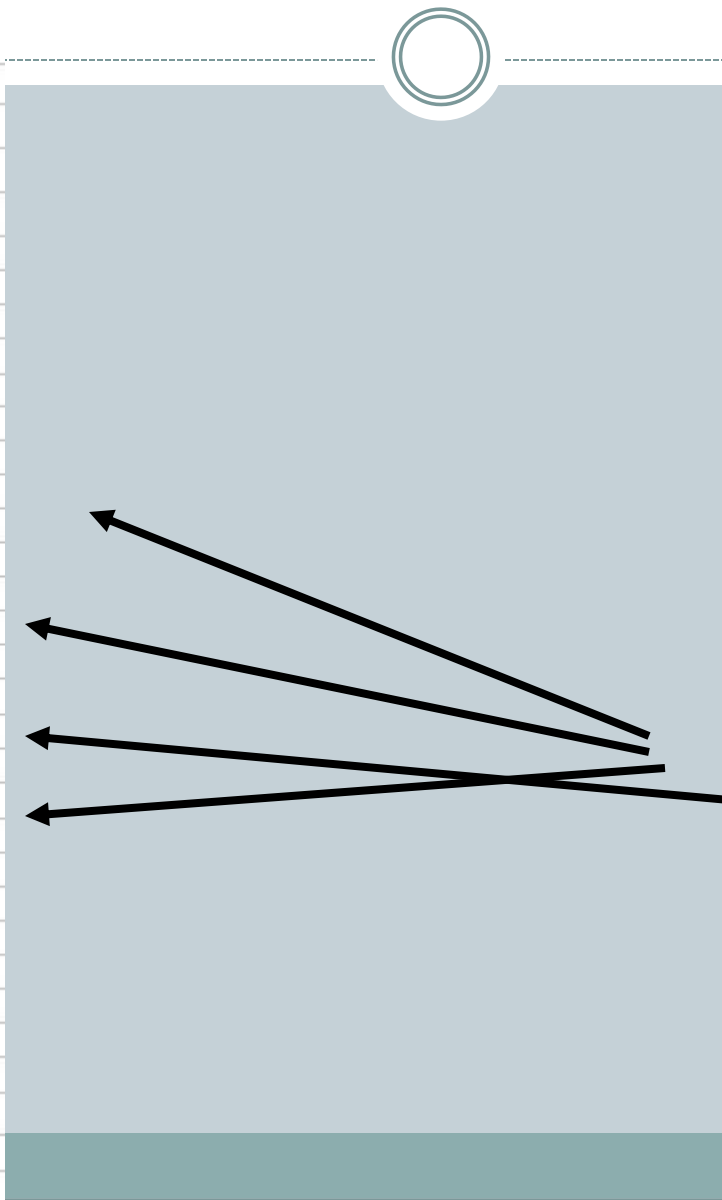
Gly/Meal	OPEX	MM\$/yr
Transportation, glycol		0.049
Transportation, meal		0.395
Utilities		0.0007
TOTAL OPEX		0.444

Other Labor Costs

Personnel	\$/hr	\$/mo/empl	M\$/yr /OH
Manager		4000	62
Acct./ bkg	13.00	\$2,080	32
Truck Driver	15.00	\$2,400	192
# Trk Drivers	5.13		
1/2 Mechanic	7.50	\$1,200	19
Ast. Mgr		\$3,000	47
	0	\$0	0
	0	\$0	0
TOTAL			352
Overhead	130%		

Economic Model - Assumptions

Expenses	unit	\$/unit
Plant manager	1	70000
Chemist	1	36000
Operations employee	10	36000
Sales Mgr	1	45000
Maint.	3	24000
canola	\$/lb	0.0840
rape sd	\$/lb	0.1300
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rape sd	oil yield, gal/lb	0.066
mustard	oil yield, gal/lb	0.053
canola	gly yld, gal/lb	0.007
rape sd	gly yld, gal/lb	0.007
mustard	gly yld, gal/lb	0.005
canola	meal yld, lb/lb	65%
rape sd	meal yld, lb/lb	65%
mustard	meal yld, lb/lb	65%
Bio - oil	\$/gal	\$2.55
Glycerine	\$/gal	\$1.90
Meal	\$/lb	\$0.08
Plant Size	sq ft	12000
Office size	sq ft	3000
Acreage yield	ton/ac	0.648
Acreage req	ac	125000
Crop Radius	mi	7.9
base case, yes=1, no=0		1
working cap	M\$	3000
meal feed, yes=1, no=0		1
income glycerine/meal	\$/g	0.6127
solvent case, yes=1, no=0		1

Economic Model – Economic factors



Discount rate

Interest rate

Case 1			
OPEX cost - \$/gal/yea	2.274	NPV	MM\$
		10%	36
Interest rate	8.00%	8%	45
Debt term yrs.	20		
Tribal Cap. Financial Liability		100.0%	
Cap Exp	100%	M\$	
Main building	225	225.00	

Tribal involvement

Discounted net present value

Economic Model - Output

Bio-oil - MMgal/yr	8.100	NPV	MM\$	IRR	32%	
Bio-oil cost - \$/gal	2.16	10%	36	payout,yr	4.94	
Case 1		8%	45	PI=	8.25	
	Bio-Diesel	Gly/Meal	Total	Total	Yearly	CCF
on Interest			On	Project	Net	Net

Summary

- CAPEX - \$
- Discount Rate - %
- Discounted Net Present Value - DNPV - \$
- Discounted Cumulative Cash Flow – DCCF - \$
- Internal Rate of Return – IRR - %
- Payout – PO - years

Division of Energy and Mineral Development (DEMD)



Branch Chief

Dennis Bodenchuk

303-594-4772

dennis.bodenchuk@bia.gov